





People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

Key differences

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

Violence and

agaression

 Satisfaction with complaint processes

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2023 and 2022.

This means you'll be able to compare about 97% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: Survey questions: People matter survey 2024 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2024 survey.

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- · Intention to stay

- InclusionScorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- DiscriminationViolence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improvedMost declined

comparator

- Biggest positive difference from your
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
 - Quality service delivery
 - Innovation
 - Workgroup support
 - Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- RespectLeadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- · Set the culture
- · Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

climate

Workgroup

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

• Engagement

Outcomes

- Satisfaction
- Wellbeing work-related stress
- Wellbeing job related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity











Respect



Leadership



Human Rights

Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alfred Health

Austin Health

Dental Health Services Victoria

Melbourne Health

Monash Health

Northern Health

Peninsula Health

Peter MacCallum Cancer Centre

Royal Children's Hospital

Royal Victorian Eye and Ear Hospital

Royal Women's Hospital

The Queen Elizabeth Centre

Tweddle Child and Family Health Service

Victorian Institute of Forensic Mental Health



Your response rate

What this is

This is how many staff in your organisation did the survey in 2024.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

2023		2024	
11% (1418)		17% (2124)	
Comparator Public Sector	33% 42%	Comparator Public Sector	34% 44%



People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard:
 engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviourBullvina
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- · Most improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Your employee engagement index

What is this

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2023		2024	
68		69	
Comparator	71	Comparator	71
Public Sector	68	Public Sector	69



Engagement question results 1 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 69.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

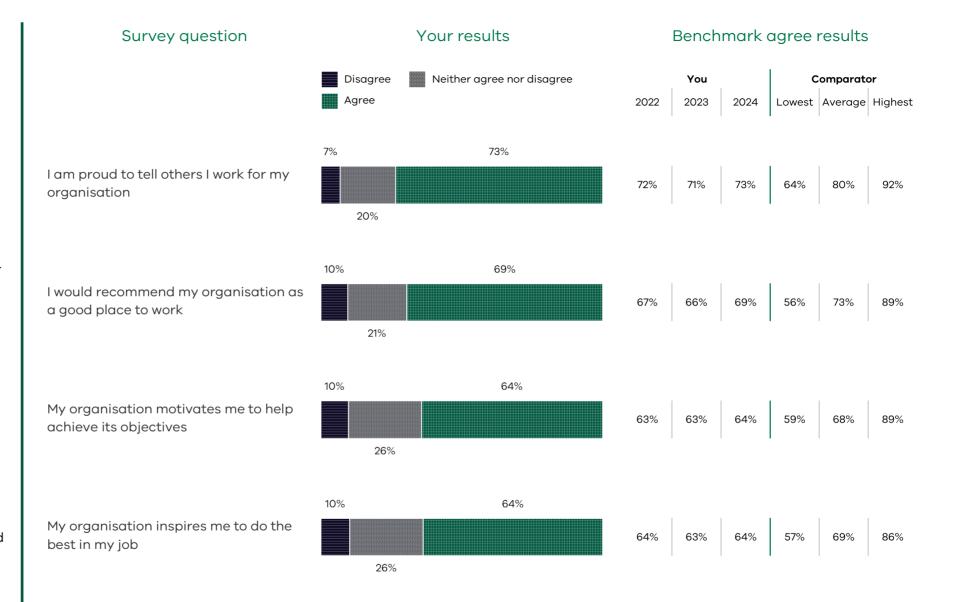
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







Engagement question results 2 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 69.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

61% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question Your results Benchmark agree results Disagree Neither agree nor disagree Agree 2022 2023 2024 Lowest Average Highest

25%

I feel a strong personal attachment to my organisation





Scorecard: satisfaction, stress, intention to stay, inclusion

What is this

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

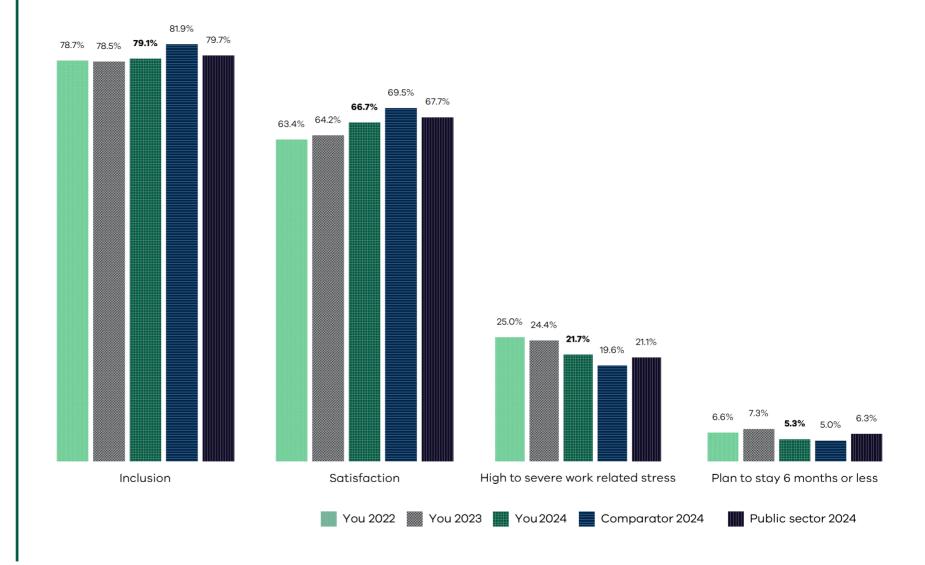
Example

In 2024:

 79.1% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

 81.9% of staff in your comparator group and 79.7% of staff across the public sector.



Satisfaction question results

What is this

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results' see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question Your results Benchmark satisfied results Neither satisfied nor Dissatisfied You Comparator dissatisfied Satisfied Lowest Average Highest 2022 73% Considering everything, how satisfied are you with your current job 16% 15% 67% How satisfied are you with the work/life balance in your current job 17% 15% 60% How satisfied are you with your career development within your current organisation

25%

Work-related stress levels

What is this

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

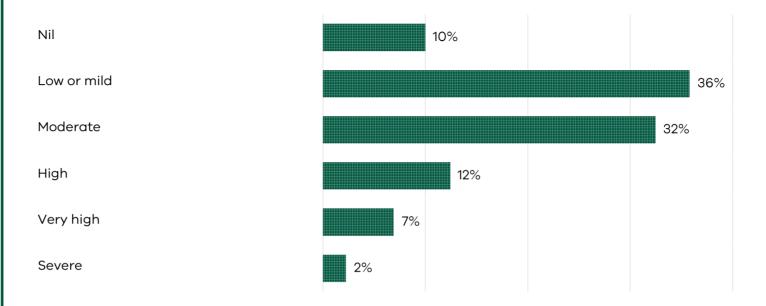
The graph at the top shows how staff in your group rated their current levels of work-related stress.

The numbers below show the percentage of staff in your group who said they experienced high to severe stress in 2024 compared to 2023, your comparator and the public sector.

Example

22% of your staff who did the survey said they had high to severe stress in 2024. This is compared to 20% of staff in your comparator group and 21% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2024)



Reported levels of high to severe stress

2023		2024	
24%		22%	
Comparator	22%	Comparator	20%
Public Sector	24%	Public Sector	21%



Work-related stress causes

What is this

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

90% of your staff who did the survey said they experienced mild to severe stress. Of that 90%, 54% said the top reason was 'Workload'.

1911	213
90%	10%

Experienced some work-related stress Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2023	You 2024	Comparator 2024	Public sector 2024
Workload	55%	54%	50%	48%
Time pressure	39%	38%	40%	41%
Dealing with clients, patients or stakeholders	16%	21%	20%	18%
Other	15%	15%	13%	13%
Social environment (e.g. relationships with colleagues, manager or senior leaders)	11%	14%	14%	13%
Competing home and work responsibilities	13%	13%	14%	13%
Content, variety, or difficulty of work	10%	12%	12%	11%
Management of work (e.g. supervision, training, information, support)	12%	12%	12%	12%
Technology or equipment	15%	12%	8%	8%
Unclear job expectations	9%	9%	8%	12%



Work-related stress

What is this

This is how manageable your staff feels their stress at your organisation.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

60% of your staff who did the survey said the amount of stress in their job was manageable.

Survey question

The amount of stress in my job is manageable

Your results

Neither agree nor disagree Disagree You Agree Don't know 2022 2023 Lowest Average Highest

60%



18%

Not asked	Not asked	60%	59%	63%	83%

Benchmark agree results

Comparator

Burnout levels

What is this

This is the level of burnout experienced by employees in response to work-related factors.

Why this is important

Burnout can affect negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced being burned out at work, as shown in the visual above the table.

Example

32% of your staff who did the survey said they felt burnout at work.

help

Of that 32%, 50% rated their level as 'Occasionally I am under stress, and I don't always have as much energy as I once did, but I don't feel burned out'.

688			1435		
32%			68%		
Experienced some burnout	Experienced some burnout Did not			t experience any burnout	
Overall, based on your definition of burnout, how would you rate your level of burnout?	You 2023	You 2024	Comparator 2024	Public sector 2024	
Occasionally I am under stress, and I don't always have as much energy as I once did, but I don't feel burned out	43%	50%	49%	49%	
I am definitely burning out and have one or more symptoms of burnout, such as physical and emotional exhaustion	25%	22%	21%	21%	
I enjoy my work. I have no symptoms of burnout	17%	18%	20%	20%	
The symptoms of burnout that I am experiencing won't go away. I think about frustration at work a lot	10%	6%	6%	6%	
I feel completely burned out and often wonder if I can go on. I am at the point where I may need some changes or may need to seek some	5%	4%	3%	3%	



Intention to stay

What is this

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

8% of your group who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2023	You 2024	Comparator 2024	Public sector 2024
6 months or less	7%	5%	5%	6%
Over 6 months and up to 1 year	9%	8%	8%	9%
Over 1 year and up to 3 years	25%	23%	22%	24%
Over 3 years and up to 5 years	16%	16%	16%	16%
Over 5 years	43%	48%	48%	45%



Inclusion question results

What is this

This is how many staff experience that they belong, and can be themselves, at work.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Lowest Average Highest Agree 2022 6% 83% I feel culturally safe at work 11% 7% 80% I can be myself at work 12% 7% 74% I feel as if I belong at this organisation 19%

Inclusion - Barriers to success

What is this

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'. Staff who experienced one or more barriers to success at work



Experienced barriers listed Did not experience any of the barriers listed

During the last 12 months, employees experienced barriers to their success due to	You 2023	You 2024	Comparator 2024	Public sector 2024
My mental health	6%	8%	6%	7%
My flexible working	8%	7%	7%	6%
My caring responsibilities	7%	7%	7%	7%
My age	7%	6%	7%	7%
My cultural background	4%	4%	4%	3%
My physical health	4%	4%	4%	4%
My sex	4%	3%	3%	4%
My race	2%	3%	2%	2%
My disability	1%	2%	1%	2%
My religious belief	1%	1%	1%	1%



Inclusion - Witnessed barriers to success

What is this

This is a list of things that staff witnessed were barriers to their success of other employees at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

Example

11% of your staff who did the survey said they have witnessed barriers to success of other employees in the last 12 months due to 'Flexible working'. Staff who witnessed one or more barriers to success at work



Witnessed barriers listed Did not witness barriers listed

During the last 12 months, employees witnessed barriers to the success of other employees due to their	You 2023	You 2024	Comparator 2024	Public sector 2024
Flexible working	14%	11%	10%	9%
Caring responsibilities	9%	8%	8%	7%
Cultural background	6%	7%	7%	5%
Mental health	7%	6%	6%	7%
Age	6%	5%	6%	6%
Race	4%	5%	4%	3%
Sex	6%	4%	4%	5%
Physical health	4%	3%	4%	4%
Disability	1%	2%	2%	2%
Industrial activity	-	2%	1%	2%



Scorecard: emotional effects of work

What is this

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator group and the public sector.

Example

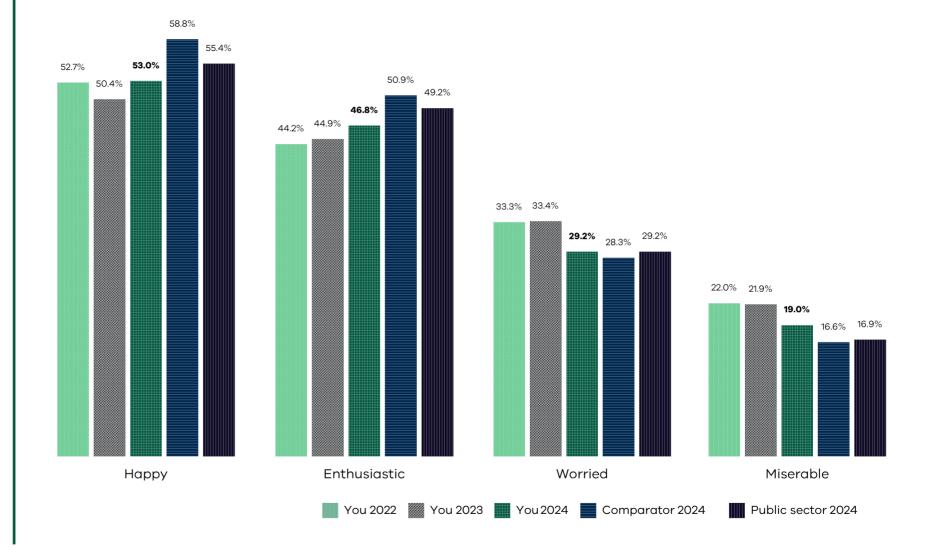
In 2024:

• 53.0% of your staff who did the survey said work made them feel happy.

Compared to:

• 58.8% of staff in your comparator group and 55.4% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



Scorecard: negative behaviours

What is this

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator group and the public sector.

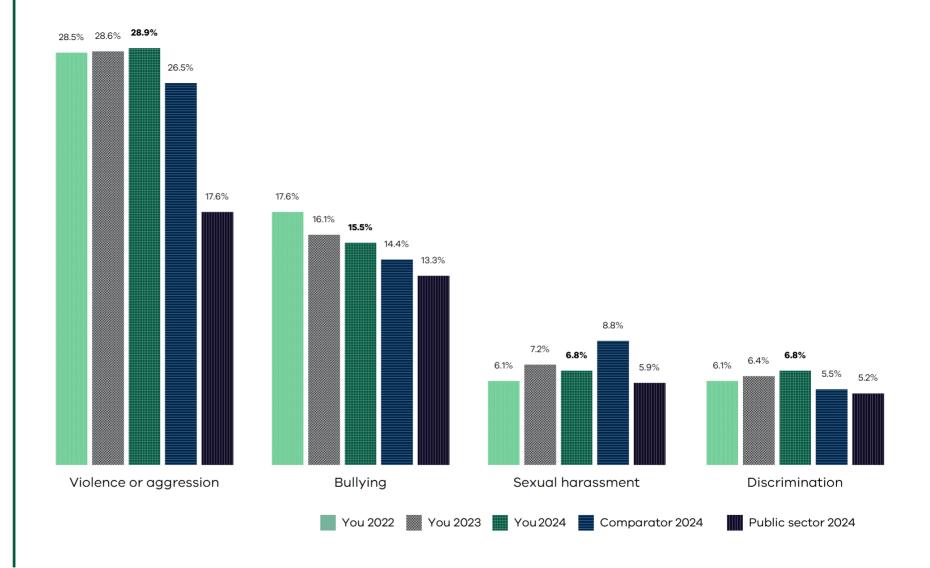
Example

In 2024:

• 28.9% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months.

Compared to:

• 26.5% of staff in your comparator group and 17.6% of staff across the public sector.



Bullying

What is this

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 69% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

330	1566	228
16%	74%	11%

Experienced bullying Did not experience bullying Not sure

If you experienced bullying, what type of bullying did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	68%	69%	69%	69%
Exclusion or isolation	38%	40%	38%	42%
Intimidation and/or threats	35%	30%	30%	30%
Withholding essential information for me to do my job	24%	25%	22%	28%
Verbal abuse	21%	21%	23%	21%
Being assigned meaningless tasks unrelated to my job	12%	13%	13%	13%
Other	18%	13%	15%	15%
Being given impossible assignment(s)	7%	6%	8%	9%
Interference with my personal property and/or work equipment	9%	4%	4%	4%



Telling someone about the bullying

What is this

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

Example

16% of your staff who did the survey said they experienced bullying, of which

- 49% said the top way they reported the bullying was 'Told a manager'.
- 87% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

330	1566	228
16%	74%	11%

Experienced bullying	Did not experience bullying		Not sure	
Did you tell anyone about the bullying?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a manager	48%	49%	48%	50%
Told a colleague	43%	43%	43%	41%
Told a friend or family member	39%	32%	36%	35%
Told the person the behaviour was not OK	16%	17%	16%	16%
Submitted a formal complaint	14%	13%	12%	12%
I did not tell anyone about the bullying	9%	11%	12%	12%
Told someone else	14%	11%	11%	11%
Told human resources	13%	8%	11%	13%
Told employee assistance program (EAP) or peer support	11%	8%	8%	10%



Bullying - reasons for not submitting a formal complaint

What is this

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

87% of your staff who experienced bullying did not submit a formal complaint, of which:

• 50% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?		286		
13%		87%		
Submitted formal complaint		Did no	submit a formal c	complaint
What was your reason for not submitting a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it would make a difference	50%	50%	53%	52%
I believed there would be negative consequences for my reputation	43%	46%	47%	49%
I believed there would be negative consequences for my career	33%	34%	35%	38%
I didn't feel safe to report the incident	15%	23%	19%	20%
I didn't think it was serious enough	17%	22%	21%	18%
Other	17%	14%	15%	16%
I thought the complaint process would be embarrassing or difficult	14%	13%	12%	12%
I believed there would be negative consequences for the person I was going to complain about	8%	9%	11%	10%
I didn't need to because I made the bullying stop	8%	6%	6%	6%

6%

6%

5%

I didn't know how to make a complaint

5%



Perpetrators of bullying

What is this

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 16% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

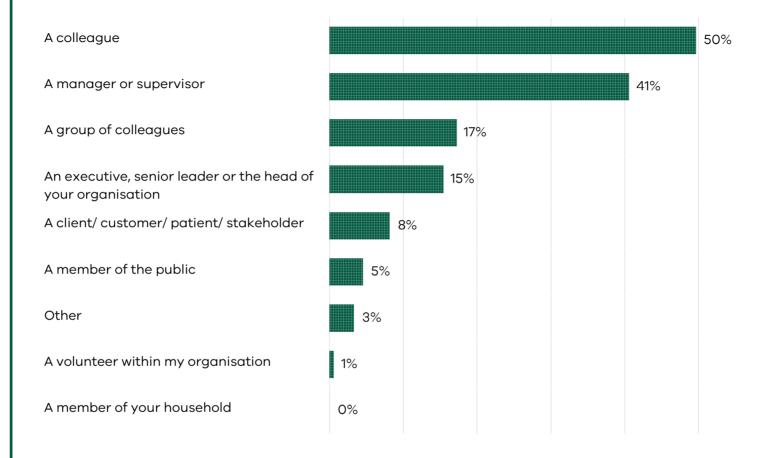
Each row is one perpetrator or group of perpetrators.

Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 50% said it was by 'A colleague'.

330 people (16% of staff) experienced bullying (You 2024)



Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 16% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

16% of your staff who did the survey said they experienced bullying.

Of that 16%, 93% said it was by someone within the organisation.

Of that 93%, 62% said it was 'They were in my workgroup'.

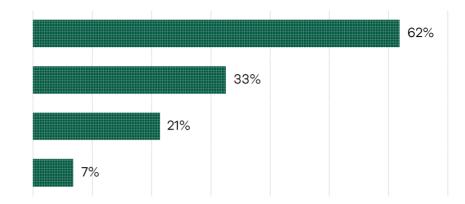
307 people (93% of staff who experienced bullying) experienced bullying from within your organisation (You 2024)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Sexual harassment

What is this

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

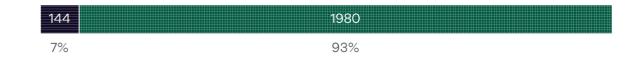
In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

Example

7% of your staff who did the survey said they experienced sexual harassment. Of those, 48% said the top type was 'Sexually suggestive comments or jokes that made me feel offended (in either a group or one on one situation)'.

Have you experienced sexual harassment at work in the last 12 months?



Behaviours reported	You 2023	You 2024	Comparator 2024	Public sector 2024
Sexually suggestive comments or jokes that made me feel offended (in either a group or one on one situation)	53%	48%	56%	53%
Intrusive questions about my private life or comments about my physical appearance	52%	47%	54%	50%
Inappropriate physical contact	26%	24%	26%	23%
Unwelcome touching, hugging, cornering or kissing	25%	21%	21%	20%
Inappropriate staring or leering that made me feel intimidated	11%	16%	20%	17%
Sexual gestures, indecent exposure or inappropriate display of the body	6%	10%	13%	9%
Repeated or inappropriate invitations to go out on dates	2%	7%	5%	5%
Any other unwelcome conduct of a sexual nature	9%	6%	10%	9%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	0%	1%	2%	3%
Request or pressure for sex or other sexual act	2%	1%	2%	2%

Experienced sexual harassment

Did not experience sexual harassment



Response to sexual harassment

What is this

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 answers.

Example

7% of your staff who did the survey said they experienced sexual harassment.
Of those, 44% said the top response was 'Avoided the person(s) by staying away from them'.

Have you experienced sexual harassment at work in the last 12 months?

144	1980
7%	93%

Experienced sexual harassment	Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2023	You 2024	Comparator 2024	Public sector 2024
Avoided the person(s) by staying away from them	40%	44%	36%	36%
Told the person the behaviour was not OK	29%	41%	43%	34%
Tried to laugh it off or forget about it	37%	38%	38%	39%
Pretended it didn't bother me	41%	37%	37%	40%
Told a colleague	32%	32%	34%	30%
Told a manager	23%	23%	27%	24%
Told a friend or family member	14%	18%	22%	21%
Avoided locations where the behaviour might occur	15%	12%	14%	14%
Submitted a formal complaint	3%	6%	10%	7%
Told someone else	8%	5%	6%	6%



Sexual harassment - reasons for not submitting a formal complaint

What is this

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

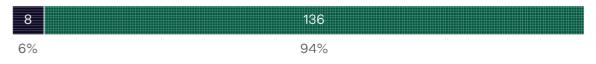
In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

94% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 53% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint?



Submitted formal complaint	Did not submit a formal complaint
----------------------------	-----------------------------------

What was your reason for not submitting a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it was serious enough	43%	53%	51%	46%
I didn't think it would make a difference	36%	29%	40%	40%
I believed there would be negative consequences for my reputation	23%	24%	19%	26%
Other	13%	19%	14%	14%
I believed there would be negative consequences for my career	12%	13%	11%	17%
I didn't need to because I made the harassment stop	7%	12%	11%	10%
I believed there would be negative consequences for the person I was going to complain about	8%	10%	9%	11%
I thought the complaint process would be embarrassing or difficult	12%	9%	9%	10%
I didn't need to because I no longer had contact with the person(s) who harassed me	13%	8%	12%	10%
I didn't feel safe to report the incident	5%	7%	5%	7%



Perpetrators of sexual harassment

What is this

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

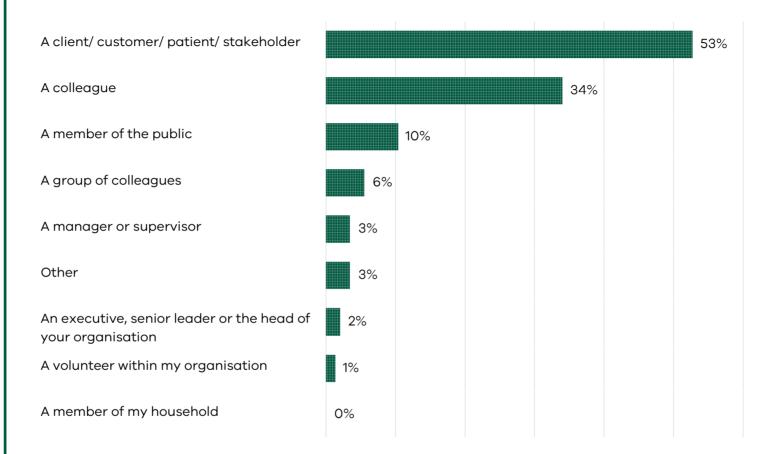
In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

7% of your staff who did the survey said they experienced sexual harassment.
Of that 7%, 53% said it was by 'A client/ customer/ patient/ stakeholder'.

144 people (7% of staff) experienced sexual harassment (You 2024)





Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

7% of your staff who did the survey said they experienced sexual harassment. Of that 7%, 44% said it was by someone within the organisation.

Of that 44%, 70% said it was 'They were in my workgroup'.

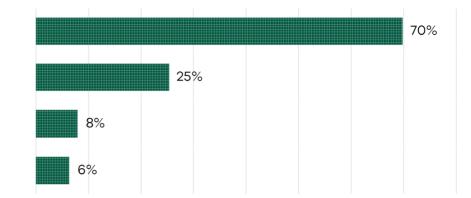
63 people (44% of staff who experienced harassment) experienced harassment from within your organisation (You 2024)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



Frequency of sexual harassment

What is this

This is how often staff experienced sexual harassment.

Why this is important

Understanding the frequency staff experienced sexual harassment may help organisations work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced sexual harassment. If they did, they could tell us how often they experienced this behaviour.

The graph shows how often staff were experiencing sexual harassment.

Example

7% of your staff who did the survey said they experienced sexual harassment.
Of that 7%, 2% said it was 'At least once a day'.

How often have you experienced the behaviour(s)? (You 2024)

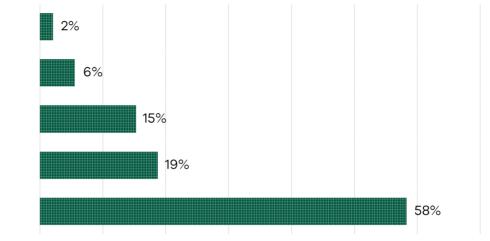
At least once a day

Once every few days

Once a week

Once a month

Less than once a month



Discrimination

What is this

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what what attributes the discrimination was based on.

In descending order, the table shows the top 10 types.

What results are shown

Results for response options with 10 or more responses.

Example

7% of your staff who did the survey said they experienced discrimination.
Of that 7%, 34% said it was 'My race'.

Have you experienced discrimination at work in the last 12 months?

144	1693	287
7%	80%	14%

Experienced discrimina	tion	Did no	t experience	e discrimination	Not sure
Why were you discriminated against?		You 2023	You 2024	Comparator 2024	Public sector 2024
My race	2	23%	34%	29%	21%
My employment activity	3	31%	27%	29%	28%
My age	2	26%	19%	24%	27%
My sex	1	16%	15%	13%	18%
My parent or carer status (including pregnancy and breas	tfeeding) 1	13%	11%	12%	13%
My disability	-	-	7%	9%	11%
My physical features	-	-	7%	8%	7%



Type of discrimination

What is this

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

Example

7% of your staff who did the survey said they experienced discrimination.
Of that 7%, 45% said it was 'Other'.

Have you experienced discrimination at work in the last 12 months?

144	1693	287
7%	80%	14%

Experienced discrimination	Did not experience discrimination			Not sure
If you experienced discrimination, what type of discrimination did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Other	43%	45%	43%	41%
Opportunities for promotion	34%	32%	32%	35%
Opportunities for training or professional development	30%	22%	25%	24%
Denied flexible work arrangements or other adjustments	30%	17%	23%	22%
Employment security - threats of dismissal or termination	7%	10%	9%	12%
Access to leave	12%	8%	11%	8%
Opportunities for transfer/secondment	8%	7%	7%	12%
Pay or conditions offered by employer	11%	6%	8%	10%



Telling someone about the discrimination

What is this

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

7% of your staff who did the survey said they experienced discrimination, of which

- 38% said the top way they reported the discrimination was 'Told a colleague'.
- 93% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?

144		287
7%	80%	14%

Experienced discrimination	Did not experience discrimination			Not sure
Did you tell anyone about the discrimination?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a colleague	36%	38%	38%	38%
I did not tell anyone about the discrimination	29%	31%	22%	24%
Told a manager	21%	29%	25%	29%
Told a friend or family member	40%	22%	33%	32%
Told someone else	22%	12%	14%	14%
Told employee assistance program (EAP) or peer support	8%	9%	8%	9%
Told human resources	9%	8%	9%	11%
Told the person the behaviour was not OK	10%	8%	11%	9%
Submitted a formal complaint	9%	7%	8%	8%





Discrimination - reasons for not submitting a formal complaint

What is this

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

93% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 59% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?		134		
7%		93%		
Submitted formal complaint		Did not	submit a formal c	omplaint
What was your reason for not submitting a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it would make a difference	70%	59%	59%	59%
I believed there would be negative consequences for my reputation	57%	40%	46%	51%
I believed there would be negative consequences for my career	52%	37%	43%	49%
I didn't feel safe to report the incident	27%	22%	21%	20%
I didn't think it was serious enough	12%	22%	16%	14%
Other	13%	13%	10%	11%
I thought the complaint process would be embarrassing or difficult	17%	10%	11%	13%
I believed there would be negative consequences for the person I was going to complain about	17%	4%	9%	8%
I didn't know who to talk to	11%	4%	6%	6%
I didn't need to because I no longer had contact with the person(s) who discriminated against me	1%	4%	4%	3%





Perpetrators of discrimination

What is this

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced discrimination. If they did, they could tell us with one or more answers who the perpetrator was.

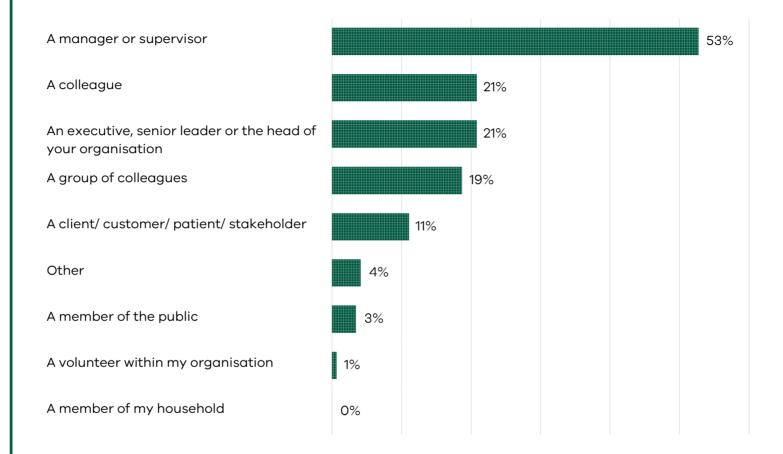
In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

7% of your staff who did the survey said they experienced discrimination.
Of that 7%, 53% said it was by 'A manager or supervisor'.

144 people (7% of staff) experienced discrimination (You 2024)





Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 88% said it was by someone within the organisation.

Of that 88%, 53% said it was 'They were in my workgroup'.

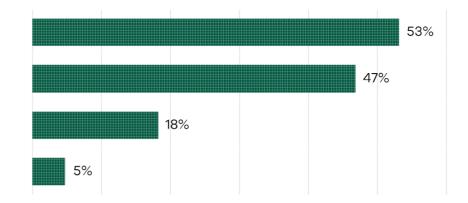
126 people (88% of staff who experienced discrimination) experienced discrimination from within your organisation (You 2024)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Violence and aggression

What is this

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact on those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

Example

29% of your staff who did the survey said they experienced violence or aggression. Of that 29%, 89% said it was 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?

613	1422	89
29%	67%	4%



If you experienced violence or aggression, what type did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Abusive language	85%	89%	84%	81%
Intimidating behaviour	72%	70%	71%	71%
Threats of violence	46%	48%	41%	38%
Physical assault (e.g. spitting, hitting, pushing, tripping, grabbing, throwing objects)	33%	38%	32%	26%
Damage to my property or work equipment	11%	17%	12%	9%
Other	2%	2%	2%	3%
Stalking, including cyber-stalking	0%	1%	1%	1%



Telling someone about violence and aggression

What is this

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

29% of your staff who did the survey said they experienced violence or aggression, of which

- 55% said the top way they reported the violence or agression was 'Told a manager'.
- 60% said they didn't submit a formal incident report

Have you experienced violence or aggression at work in the last 12 months?

613	1422	89
29%	67%	4%



Did you tell anyone about the incident?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a manager	57%	55%	58%	58%
Told a colleague	48%	49%	48%	45%
Submitted a formal incident report	35%	40%	40%	36%
Told the person the behaviour was not OK	34%	37%	35%	30%
Told a friend or family member	21%	17%	20%	19%
I did not tell anyone about the incident(s)	5%	7%	5%	7%
Told someone else	6%	4%	5%	5%
Told employee assistance program (EAP) or peer support	3%	3%	3%	4%
Told human resources	2%	1%	3%	4%



Violence and aggression - reasons for not submitting a formal incident report

What is this

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

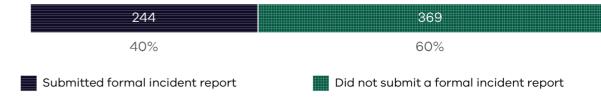
In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

60% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 43% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



What was your reason for not submitting a formal incident report?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it would make a difference	40%	43%	36%	39%
I didn't think it was serious enough	31%	33%	36%	32%
Other	27%	26%	24%	23%
I didn't need to because I made the violence or aggression stop	14%	16%	16%	14%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	17%	14%	15%	14%
I believed there would be negative consequences for my reputation	9%	11%	10%	15%
I believed there would be negative consequences for my career	8%	8%	8%	12%
I didn't feel safe to report the incident	3%	6%	4%	6%
I thought the complaint process would be embarrassing or difficult	5%	4%	3%	4%
I didn't know how to make a complaint	3%	4%	3%	3%



Perpetrators of violence and aggression

What is this

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

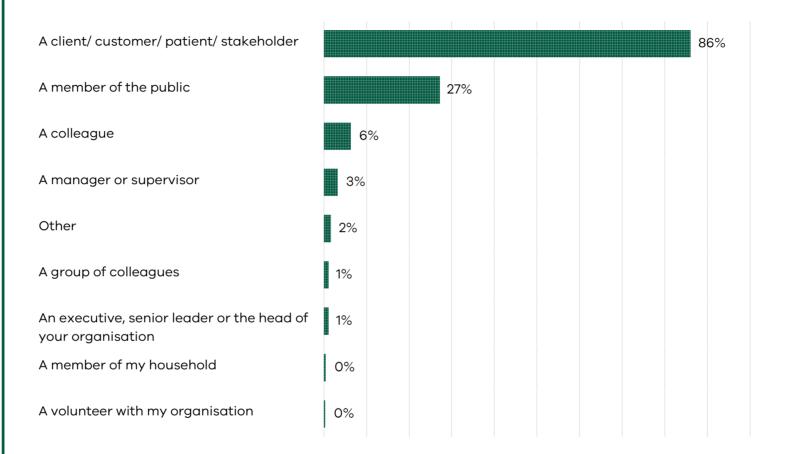
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

29% of your staff who did the survey said they experienced violence or aggression. Of that 29%, 86% said it was by 'A client/ customer/ patient/ stakeholder'.

613 people (29% of staff) experienced violence or aggression (You 2024)





Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 29% of your staff said they experienced violence or aggression. If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

29% of your staff who did the survey said they experienced violence or aggression. Of that 29%, 10% said it was by someone within the organisation.

Of that 10%, 50% said it was 'They were in my workgroup'.

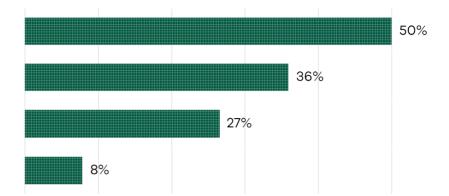
64 people (10% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You 2024)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



Negative behaviour

Witnessing negative behaviours

What is this

This is where staff witnessed people acting in a negative way against a colleague.

Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

Example

28% of your staff who did the survey said they witnessed some negative behaviour at work.

72% said 'No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?



Witnessed some negative behaviour Did not wit

	Did not witness some negative behaviour
--	---

During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?	You 2023	You 2024	Comparator 2024	Public sector 2024
No, I have not witnessed any of the situations above	74%	72%	73%	77%
Bullying of a colleague	16%	16%	16%	15%
Discrimination against a colleague	9%	10%	10%	9%
Violence or aggression against a colleague	8%	9%	9%	6%
Sexual harassment of a colleague	1%	1%	2%	2%



Negative behaviour

Taking action when witnessing negative behaviours

What is this

This is what your staff did when they witnessed negative behaviour at work.

Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took. In descending order, the table shows the answers.

Example

28% of your staff who did the survey witnessed negative behaviour, of which:

- 72% said the top action they took was 'Spoke to the person who experienced the behaviour'.
- 7% took no action.

Have you witnessed any negative behaviour at work in the last 12 months?

586	1538
28%	72%

Witnessed some negative behaviour Did not witness some negative behaviour

When you witnessed these behaviour(s), did you do any of the following?	You 2023	You 2024	Comparator 2024	Public sector 2024
Spoke to the person who experienced the behaviour	73%	72%	71%	71%
Told a manager	40%	43%	40%	40%
Told the person the behaviour was not OK	28%	29%	28%	24%
Spoke to the person who behaved in a negative way	25%	24%	25%	20%
Told a colleague	27%	22%	23%	21%
Submitted a formal complaint	6%	8%	8%	6%
Took no action	7%	7%	7%	7%
Other	6%	7%	6%	6%
Told human resources	4%	5%	5%	7%



Negative behaviour - satisfaction with making a formal complaint

What is this

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each type of negative behaviour in descending order by most satisfied.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

58% of staff were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.







People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

engagement index

- Scorecard:
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- · Most improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

• Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
 - Manager leadership
 - Manager support
 - Workload
 - Learning and development
 - Job enrichment
 - Meaningful work
 - Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



Highest scoring questions

What is this

These are the questions your group had the highest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the highest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Meaningful work', the 'You 2024' column shows 94% of your staff who did the survey agreed with 'I can make a worthwhile contribution at work'. In the 'Change from 2023' column, you have a +2% change, which is a positive trend.

Question group	Highest scoring questions	You 2024	Change from 2023	Comparator 2024
Meaningful work	I can make a worthwhile contribution at work	94%	+2%	94%
Job enrichment	I can use my skills and knowledge in my job	94%	+1%	94%
Meaningful work	I achieve something important through my work	92%	+2%	93%
Job enrichment	I understand how my job helps my organisation achieve its goals +1%		+1%	93%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+2%	91%
Topical	I am proud to work in the public sector	86%	Not asked	87%
Meaningful work	I get a sense of accomplishment from my work	85%	+2%	87%
Collaboration	I am able to work effectively with others outside my immediate workgroup	85%	-1%	87%
Manager leadership	dership My manager treats employees with dignity and respect 84% +2%		+2%	86%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	84%	+1%	85%



Lowest scoring questions

What is this

These are the questions your group had the lowest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the lowest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Taking action', the 'You 2024' column shows 31% of your staff who did the survey agreed with 'My organisation has made improvements based on the survey results from last year'. In the 'Change from 2023' column, you have a -0% change, which is a neutral trend.

Question group	Lowest scoring questions	You 2024	Change from 2023	Comparator 2024
Taking action	My organisation has made improvements based on the survey results from last year		-0%	35%
Taking action	I believe my organisation will make improvements based on the results of this year's survey	45%	-4%	50%
Safety climate	All levels of my organisation are involved in the prevention of stress	46%	+2%	46%
Organisational integrity	I believe the promotion processes in my organisation are fair	e promotion processes in my organisation are fair 48% +3		49%
Organisational integrity	cional integrity I have an equal chance at promotion in my organisation		+1%	50%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me		+1%	54%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment 51%		+2%	53%
Learning and development	I am satisfied with the opportunities to progress in my organisation	55%	+3%	56%
Workload	orkload I have enough time to do my job effectively		+3%	58%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress 55%		+4%	53%



Most improved

What is this

This is where staff feel their group has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Increase from 2023' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2023 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Workload', the 'You 2024' column shows 59% of your staff who did the survey agreed with 'The workload I have is appropriate for the job that I do'.

In the 'Increase from 2023' column, you have a 4% increase, which is a positive trend.

Question group Most improved from last year		You 2024	Increase from 2023	Comparator 2024
Workload	The workload I have is appropriate for the job that I do	59%	+4%	63%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	55%	+4%	53%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	62%	+4%	65%
Satisfaction	Considering everything, how satisfied are you with your current job 73% +3%		+3%	76%
Engagement	I would recommend my organisation as a good place to work	69%	+3%	73%
Workload	I have enough time to do my job effectively	55%	+3%	58%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	67%	+3%	71%
Learning and development	I am developing and learning in my role	78%	+3%	79%
Quality service delivery	My workgroup has clear lines of responsibility	75%	+3%	76%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	57%	+3%	58%



Most declined

What is this

This is where staff feel their group has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Decrease from 2023' column.

When you use this data, focus on the decrease instead of individual numbers. This is because the decrease from 2023 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Taking action', the 'You 2024' column shows 45% of your staff who did the survey agreed with 'I believe my organisation will make improvements based on the results of this year's survey'. In the 'Decrease from 2023' column, you have a 4% decrease, which is a negative trend.

Question group Largest decline from last year		You 2024	Decrease from 2023	Comparator 2024
Taking action	I believe my organisation will make improvements based on the results of this year's survey	45%	-4%	50%
Workgroup support	People in my workgroup work together effectively to get the job done	77%	-4%	82%
Workgroup support	People in my workgroup are politically impartial in their work	69%	-3%	75%
Quality service delivery	ice delivery My workgroup acts fairly and without bias 67%		-2%	70%
Workgroup support	People in my workgroup treat each other with respect	78%	-2%	81%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	65%	-1%	67%
Organisational integrity	My organisation is committed to earning a high level of public trust	74%	-1%	80%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	67%	-1%	72%
Innovation	My workgroup learns from failures and mistakes	70%	-1%	74%
Collaboration	I am able to work effectively with others outside my immediate workgroup	85%	-1%	87%



Biggest positive difference from comparator

What is this

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Human rights', the 'You 2024' column shows 77% of your staff who did the survey agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'. The 'Difference' column, shows that agreement for this question was 3% higher than in your comparator.

Question group	Biggest positive difference from comparator	You 2024	Difference	Comparator 2024
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	77%	+3%	74%
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	81%	+2%	78%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	55%	+2%	53%
Organisational integrity	I have an equal chance at promotion in my organisation	51%	+1%	50%



Biggest negative difference from comparator

What is this

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Patient safety climate', the 'You 2024' column shows 66% of your staff who did the survey agreed with 'I would recommend a friend or relative to be treated as a patient here'.

The 'Difference' column, shows that agreement for this question was 12% lower than in your comparator.

Question group	Biggest negative difference from comparator	You 2024	Difference	Comparator 2024
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	66%	-12%	78%
Patient safety climate	Trainees in my discipline are adequately supervised	62%	-8%	70%
Patient safety climate	This health service does a good job of training new and existing staff	59%	-7%	66%
Engagement	I am proud to tell others I work for my organisation 73% -7%		-7%	80%
Organisational integrity	anisational integrity My organisation is committed to earning a high level of public trust		-6%	80%
Workgroup support	People in my workgroup work together effectively to get the job done		-5%	82%
Workgroup support	People in my workgroup are politically impartial in their work	69%	-5%	75%
Engagement	My organisation inspires me to do the best in my job	64%	-5%	69%
Taking action	I believe my organisation will make improvements based on the results of this year's survey		-4%	50%
Patient safety climate	ent safety climate Patient care errors are handled appropriately in my work area 68% -4%		-4%	73%



People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

Key differences

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

Violence and

agaression

 Satisfaction with complaint processes

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



Taking action

What is this

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

45% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this year's survey'.

Survey question

Neither agree nor disagree Disagree Agree Don't know

Your results

2022

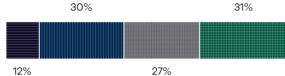
	Comparator		
2024	Lowest	Average	Highest

I believe my organisation will make improvements based on the results of this year's survey

16% 45%

Benchmark agree results

My organisation has made improvements based on the survey results from last year





People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

- InclusionScorecard: emotional
- effects of workScorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



Senior leadership

Senior leadership

What is this

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'Senior

Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know Lowest Average Highest 2022 2023 2024 4% 65% Senior leaders model my organisation's values 20% 4% 63% Senior leaders demonstrate honesty and integrity 21% 3% 63% Senior leaders provide clear strategy and direction

14%

20%

People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

- InclusionScorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Scorecard

What is this

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

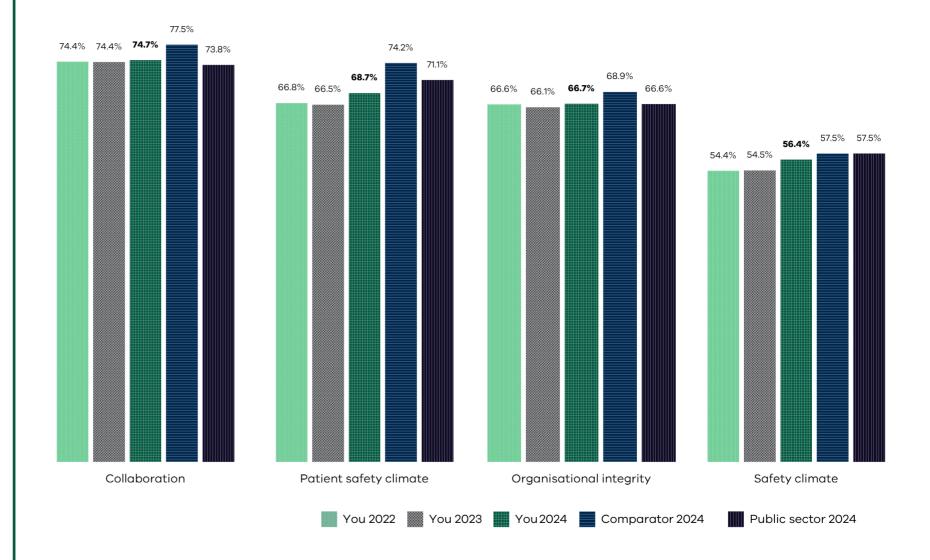
Example

In 2024:

 74.7% of your staff who did the survey responded positively to questions about Collaboration.

Compared to:

 77.5% of staff in your comparator group and 73.8% of staff across the public sector.





Organisational integrity 1 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

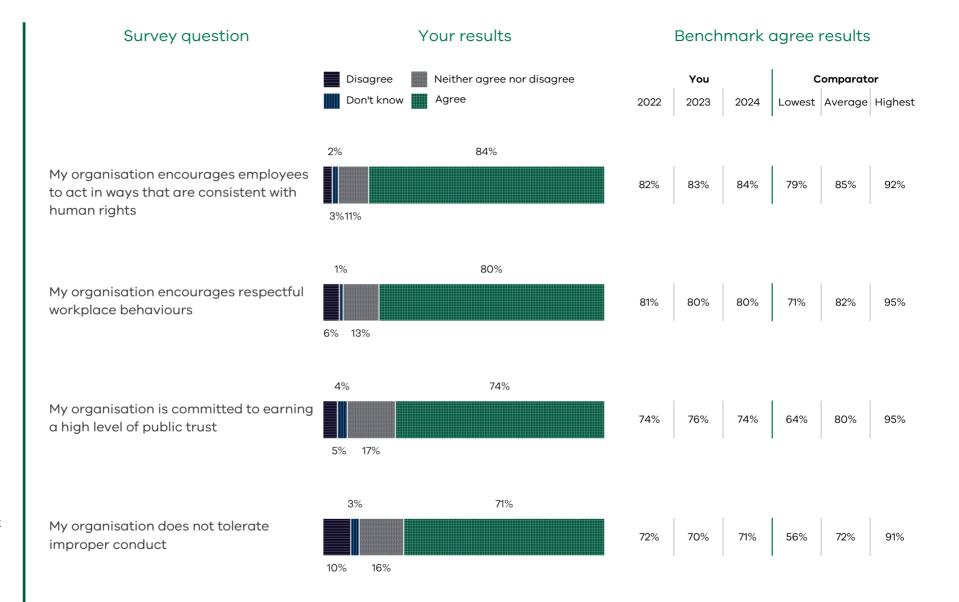
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



Organisational integrity 2 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

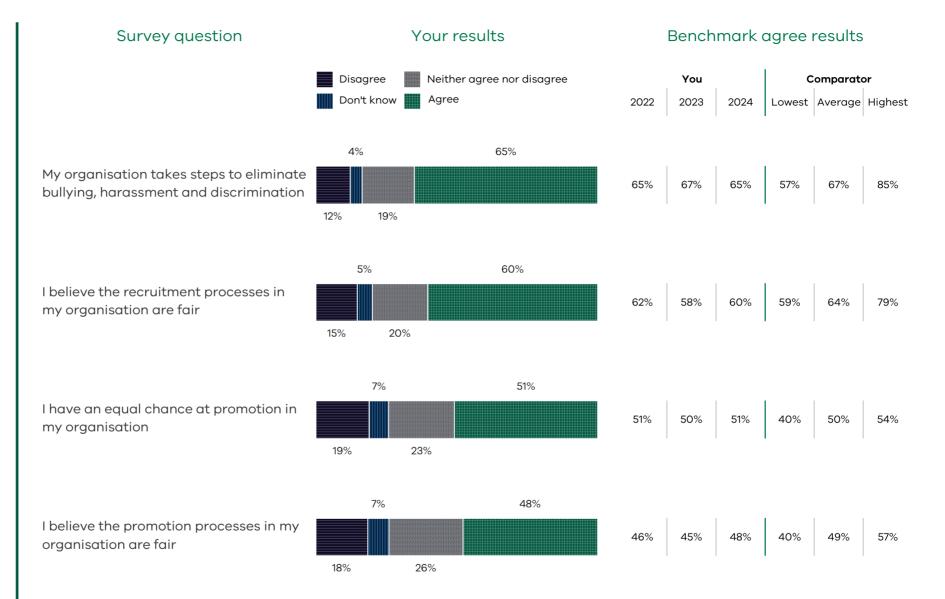
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



Collaboration

What is this

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree. other

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 2023 2024 Lowest Average Highest 4% 85% I am able to work effectively with others outside my immediate workgroup 12% 2% 65% Workgroups across my organisation willingly share information with each

11%

22%





Safety climate 1 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 2023 2024 Lowest Average Highest 1% 78% My organisation provides a physically safe work environment 10% 11% 17% 57% Senior leaders consider the psychological health of employees to be as important as productivity 26% 6% 55% My organisation has effective procedures in place to support employees who may experience stress 18% 21% 19% 51% Senior leaders show support for stress prevention through involvement and commitment 30%

Safety climate 2 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

51% of your staff who did the survey agreed or strongly agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'.

Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 Lowest Average Highest 21% 51% In my workplace, there is good communication about psychological safety issues that affect me 28% 25% 46% All levels of my organisation are involved in the prevention of stress

29%

Patient safety climate 1 of 2

What is this

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

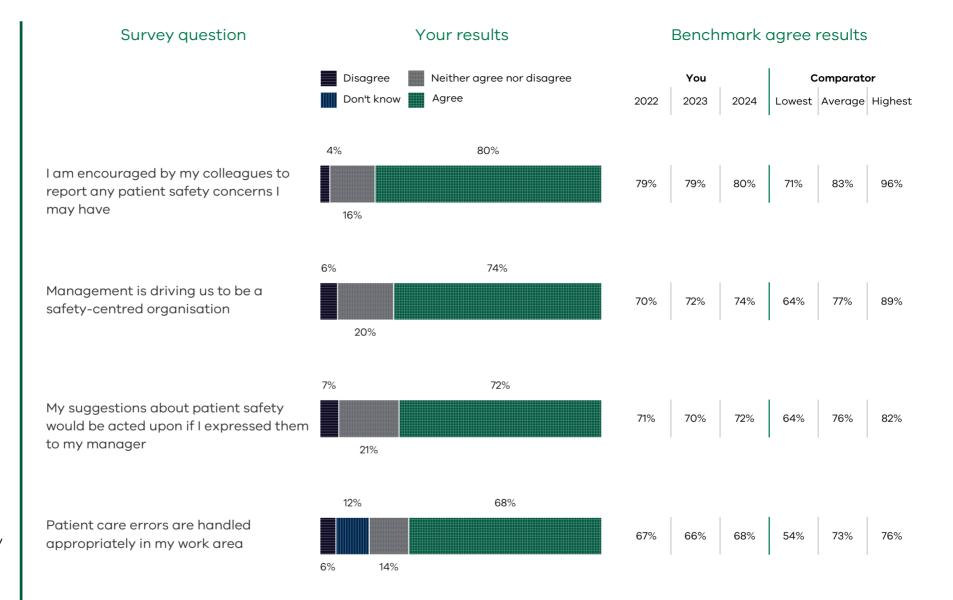
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.



Patient safety climate 2 of 2

What is this

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

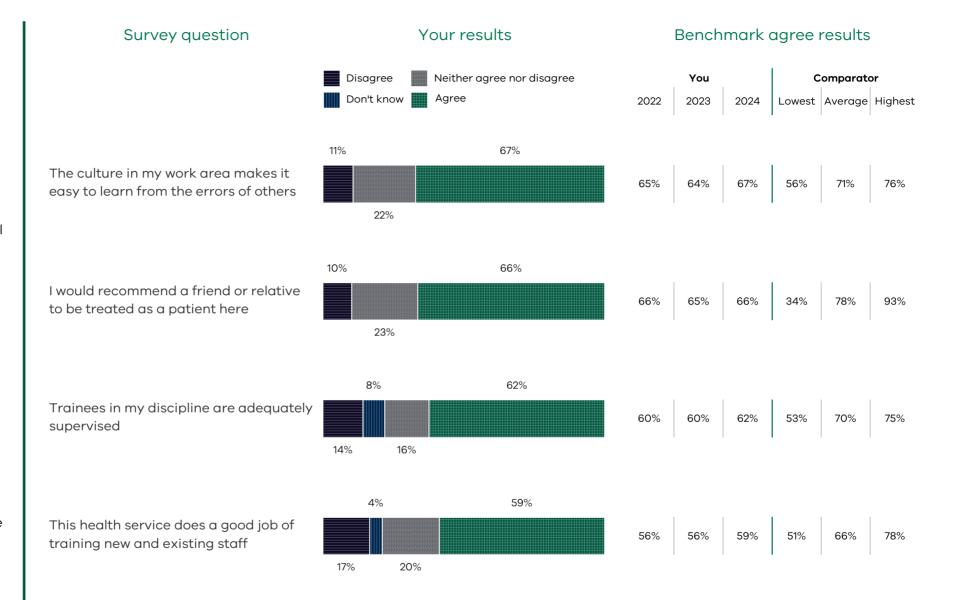
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'The culture in my work area makes it easy to learn from the errors of others'.



People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- · Intention to stay

Key differences

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

Violence and

agaression

 Satisfaction with complaint processes

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



Workgroup climate

Scorecard

What is this

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

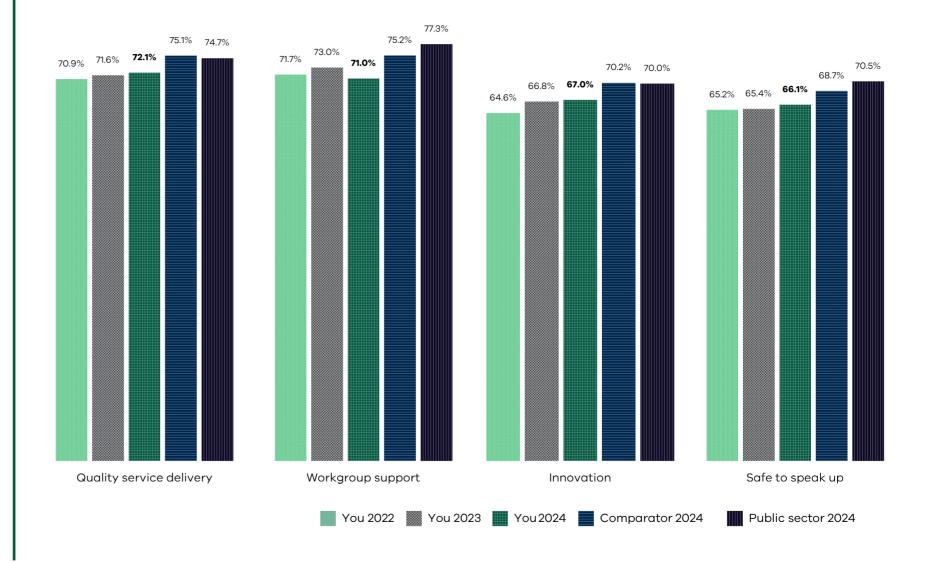
Example

In 2024:

 72.1% of your staff who did the survey responded positively to questions about Quality service delivery.

Compared to:

 75.1% of staff in your comparator group and 74.7% of staff across the public sector.



Workgroup climate

Quality service delivery

What is this

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Don't know Agree Lowest Average Highest 2022 2023 2024 79% My workgroup provides high quality advice and services 7% 14% 75% My workgroup has clear lines of responsibility 12% 13% 1% 68% My workgroup uses its resources well 18% 14% 67% My workgroup acts fairly and without bias 15% 17%

Workgroup climate

Innovation

What is this

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher quality services.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

70% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 1% 70% My workgroup learns from failures and mistakes 18% 12% 1% 68% My workgroup is quick to respond to opportunities to do things better 18% 14% 1% 64%

My workgroup encourages employee creativity



Workgroup climate

Workgroup support 1 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

Survey question Your results Benchmark agree results Disagree Neither agree nor disagree You Comparator Don't know 2023 Lowest Average Highest 78% People in my workgroup treat each other with respect 12% 77% People in my workgroup work together effectively to get the job done 10% 13% 5% 69% People in my workgroup are politically impartial in their work 6% 19% 1% 67% People in my workgroup are honest, open and transparent in their dealings 13% 19%

Workgroup climate

Workgroup support 2 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

63% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

People in my workgroup appropriately

manage conflicts of interest

Your results

13%

19%

Benchmark agree results

Disagree Neither agree nor disagnee Don't know Agree	gree 2022	You 2023 2024		Average	
5% 63%					
	61%	62% 63%	61%	67%	77%



Workgroup climate

Safe to speak up

What is this

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

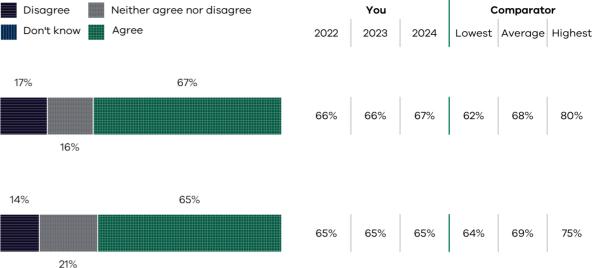
Survey question

Neither agree nor disagree Disagree Don't know

I feel safe to challenge inappropriate behaviour at work

People in my workgroup are able to bring up problems and tough issues

Your results



Benchmark agree results

People matter survey

Have your say

Overview

Result summary

Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- · Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- · Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullvina
- Sexual harassment
- Discrimination
- Violence and agaression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your comparator
- · Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership **questions**

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- · Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaninaful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

- Questions on topical issues including

understanding the charter of human right and providing frank

and impartial advice

Demographics

- · Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Scorecard 1 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

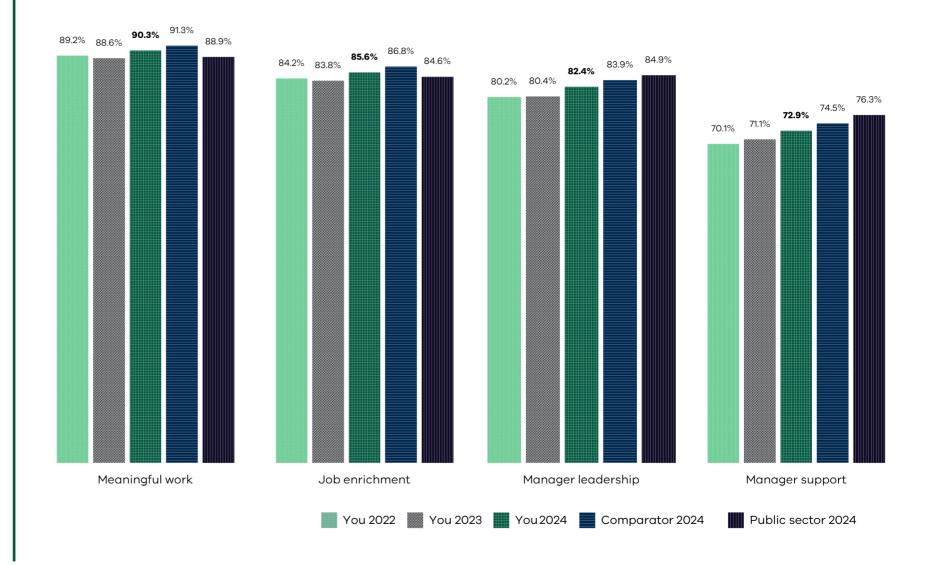
Example

In 2024:

 90.3% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 91.3% of staff in your comparator group and 88.9% of staff across the public sector.



Scorecard 2 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

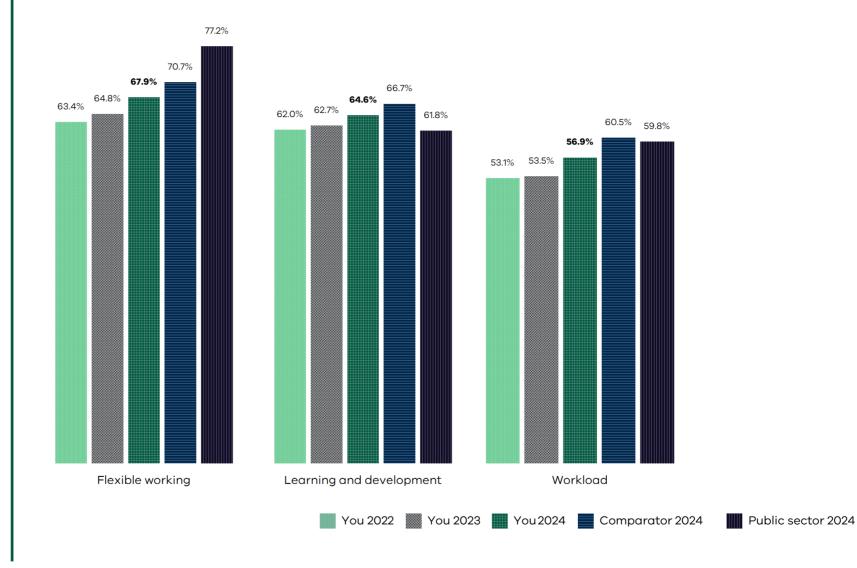
Example

In 2024:

 67.9% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

• 70.7% of staff in your comparator group and 77.2% of staff across the public sector.



Manager leadership

What is this

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

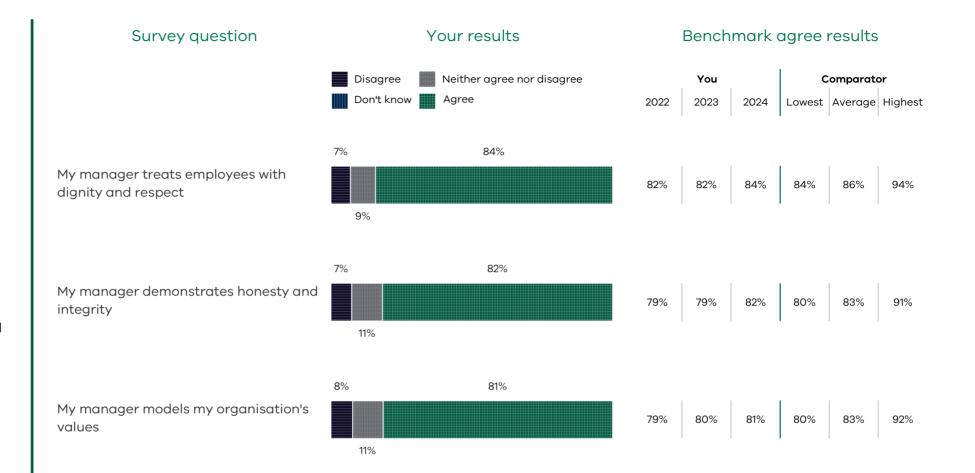
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



Manager support 1 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

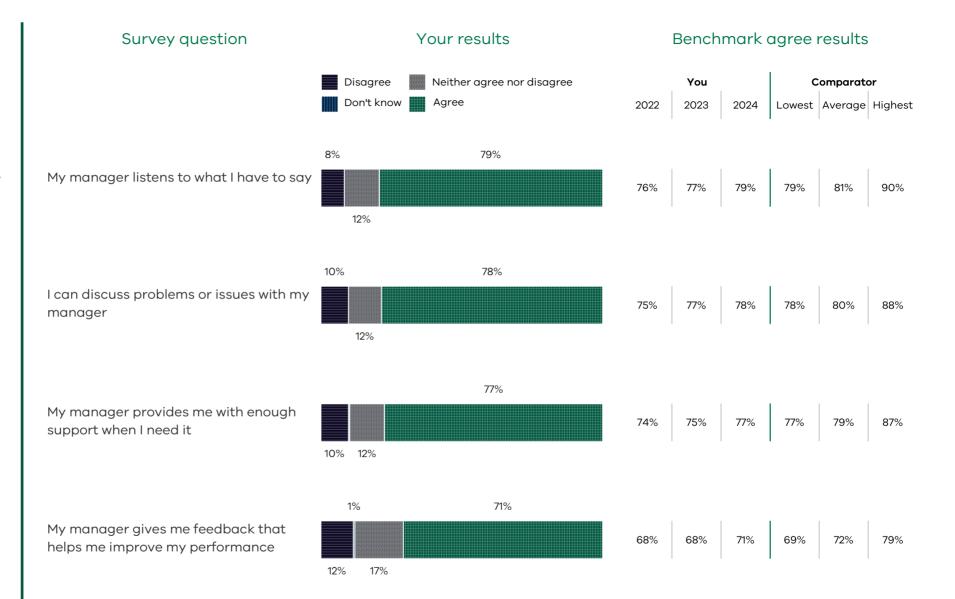
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.



Manager support 2 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

59% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Your results Benchmark agree results Disagree Neither agree nor disagree 2022 2023 2024 Lowest Average Highest 19% 59% I receive meaningful recognition when I do good work Survey question Your comparator Lowest Average Highest

22%

Workload

What is this

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

59% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree 2023 2022 Lowest Average Highest 24% 59% The workload I have is appropriate for the job that I do 18% 24% 55% I have enough time to do my job effectively

21%

Learning and development

What is this

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

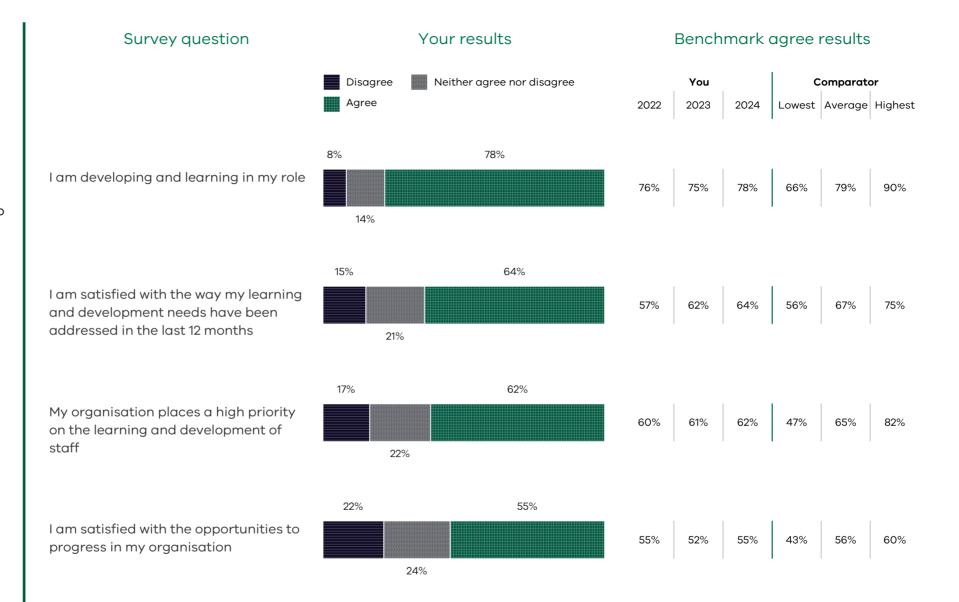
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.



Job enrichment 1 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

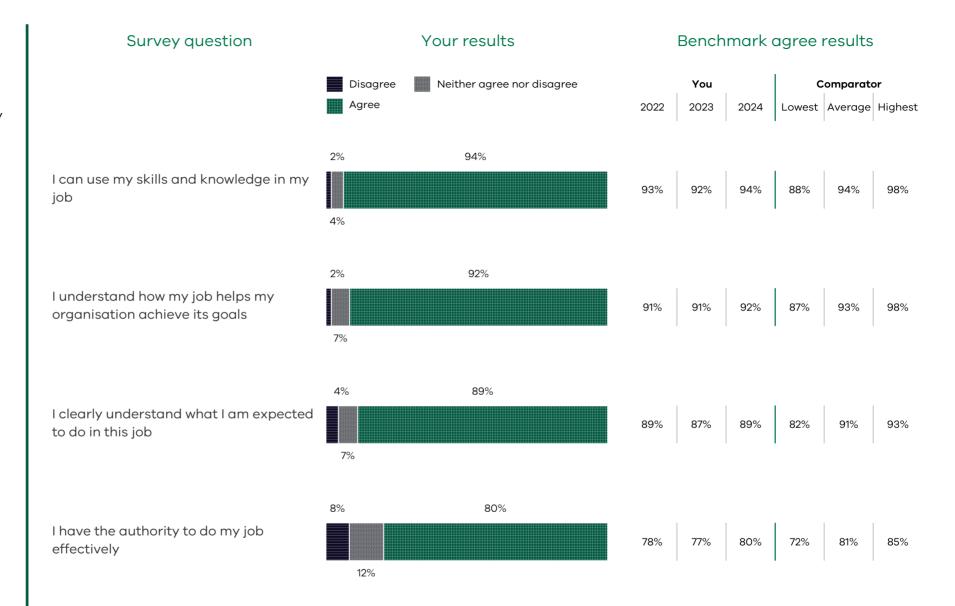
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.





Job enrichment 2 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Your results

Disagree Neither agree nor disagree Agree 74%

16%

Benchmark agree results

disagree	You			Comparator			
	2022	2023	2024	Lowest	Average	Highest	
				ı			
	70%	72%	74%	73%	76%	85%	

Meaningful work

What is this

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.



Flexible working

What is this

This is how well your organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question

Your results

Benchmark agree results

Disagree	Neither agree nor disagree		You			comparat	
Don't know	Agree	2022	2023	2024	Lowest	Average	Highest
10%	74%						
10%	74%				 		
		71%	71%	74%	73%	76%	83%
16%							
19%	62%						
					l		

I am confident that if I requested a flexible work arrangement, it would be given due consideration

My manager supports working flexibly



19%



75%

People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- · Intention to stay

Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improvedMost declined

comparator

- Biggest positive difference from your
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Scorecard 1 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

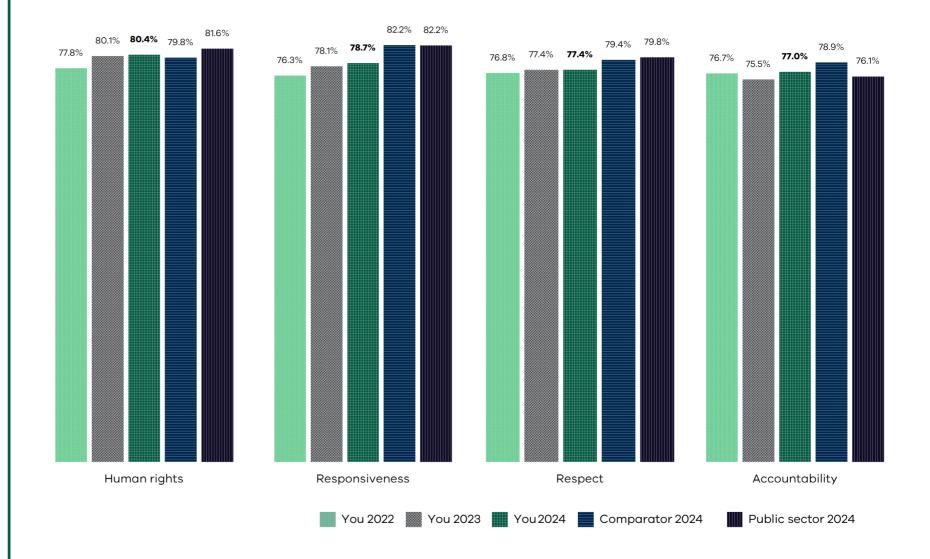
Example

In 2024:

 80.4% of your staff who did the survey responded positively to questions about Human rights.

Compared to:

 79.8% of staff in your comparator group and 81.6% of staff across the public sector.



Scorecard 2 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

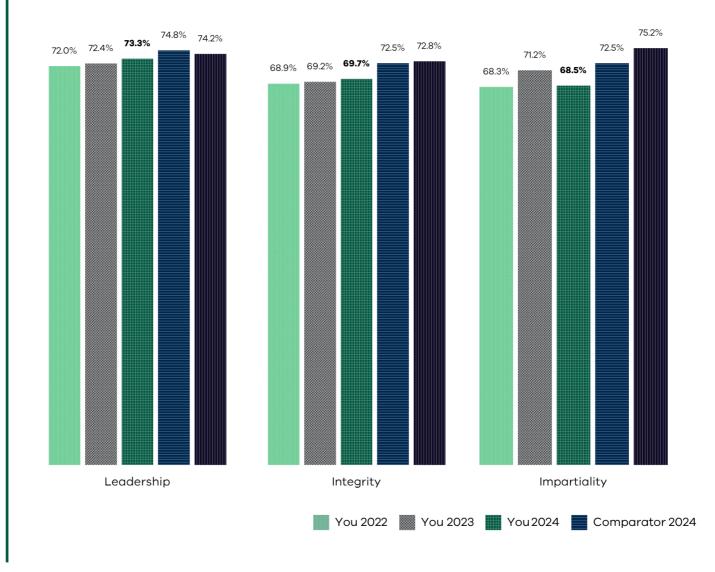
Example

In 2024:

 73.3% of your staff who did the survey responded positively to questions about Leadership.

Compared to:

 74.8% of staff in your comparator group and 74.2% of staff across the public sector.





Public sector 2024

Responsiveness

What is this

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

Disagree Neither agree nor disagree Don't know Agree

Your results

Benchmark agree results

You			Comparator			
	2022	2023	2024	Lowest	Average	Highes
				•		

My workgroup provides high quality advice and services



79%

Integrity 1 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

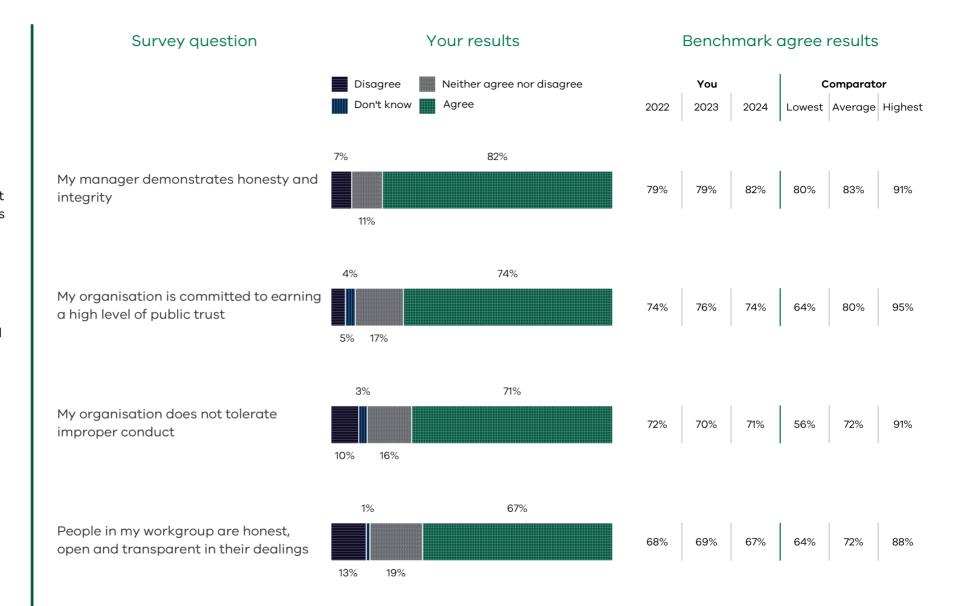
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.





Integrity 2 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2022 2024 Lowest Average Highest 17% 67% I feel safe to challenge inappropriate behaviour at work 16% 4% 63% Senior leaders demonstrate honesty and integrity 21% 11% 5%

People in my workgroup appropriately manage conflicts of interest



Impartiality

What is this

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 5% 69% People in my workgroup are politically impartial in their work 6% 19% 67% My workgroup acts fairly and without bias

15%

17%

Accountability 1 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

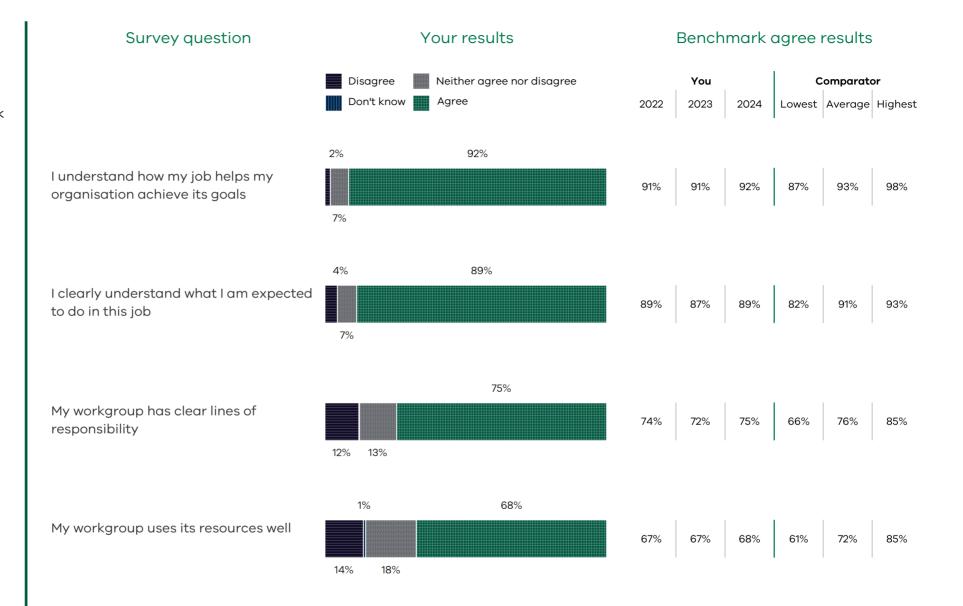
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.





Accountability 2 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results' see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

63% of your staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

Your results

Benchmark agree results

Disag	gree	Neither agree nor disagree Agree	2022	You 2023	2024		Average	
3%	ó	63%						
			62%	61%	63%	49%	63%	87%
14%	20%							

Senior leaders provide clear strategy and direction

Respect 1 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

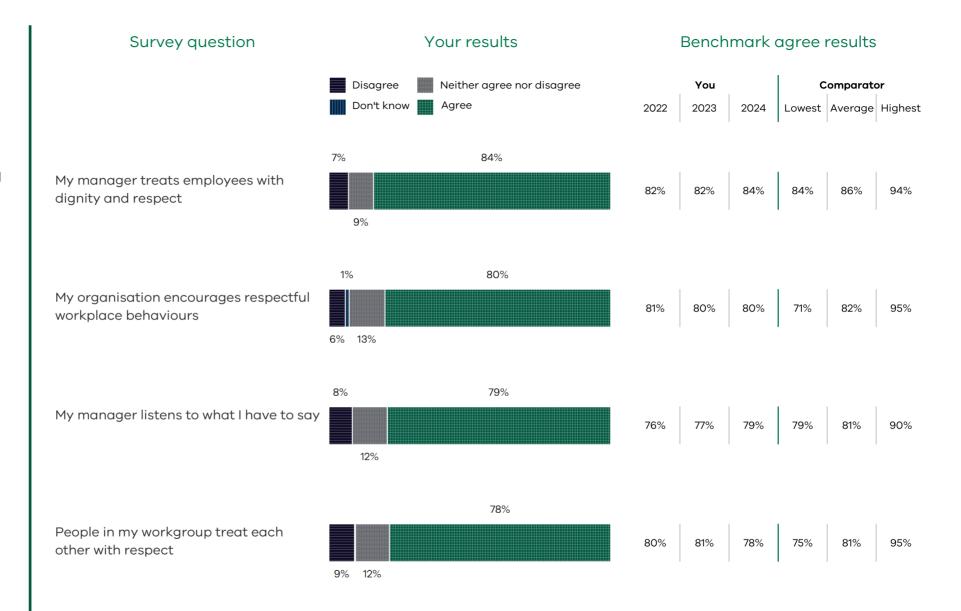
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



Respect 2 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 4% 65% My organisation takes steps to eliminate bullying, harassment and discrimination 12% 19%

Leadership

What is this

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high

How to read this

standard.

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2024 Lowest Average Highest 8% 81% My manager models my organisation's values 11% 4% 65% Senior leaders model my organisation's values

10%

20%

Human rights

What is this

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

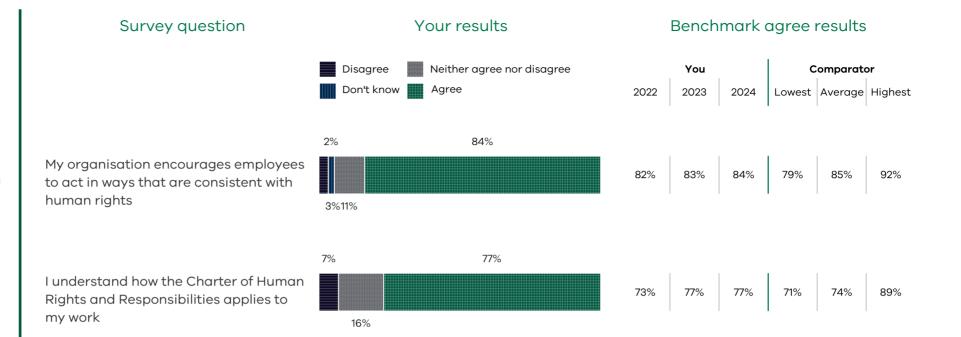
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

Inclusion

- Scorecard: emotional effects of work
- Scorecard:
 negative behaviour
- BullyingSexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Topical questions

Topical questions

What is this

This is a group of survey questions that don't fit into our existing factor groups.

Why this is important

Answers to these questions provide useful information to help you understand your employees.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

applies to my work

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

86% of your staff who did the survey agreed or strongly agreed with 'I am proud to work in the public sector'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 3% 86% I am proud to work in the public sector asked 11% 3% 81% Lunderstand how the Code of Conduct for Victorian public sector employees

4% 12%

People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

- InclusionScorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
 Piggest positive
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role

Age, gender, variations in sex characteristics and sexual orientation

What is this

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Age	(n)	%
15-34 years	580	27%
35-54 years	1051	49%
55+ years	334	16%
Prefer not to say	159	7%
Gender	(n)	%
Woman	1515	71%
Man	429	20%
Prefer not to say	162	8%
Non-binary and I use a different term	18	1%
Are you trans, non-binary or gender diverse?	(n)	%
Yes	19	1%
No	1934	91%
Prefer not to say	171	8%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?	(n)	%
Yes	9	0%
No	1869	88%
Don't know	75	4%
Prefer not to say	171	8%
How do you describe your sexual orientation?	(n)	%

orientation?	(n)	%
Straight (heterosexual)	1562	74%
Prefer not to say	336	16%
Gay or lesbian	65	3%
Bisexual	58	3%
Asexual	45	2%
Don't know	26	1%
Pansexual	17	1%
I use a different term	15	1%



Aboriginal and/or Torres Strait Islander employees

What is this

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	16	1%
Non Aboriginal and/or Torres Strait Islander	1968	93%
Prefer not to say	140	7%
Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system?	(n)	%
Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system? Yes	(n) 9	% 56%
Yes	9	56%



Disability

What is this

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Are you a person with disability?	(n)	%
Yes	101	5%
No	1886	89%
Prefer not to say	137	6%
Have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?	(n)	%
Yes	56	55%
No	44	44%
Prefer not to say	1	1%
Which statement most accurately reflects your decision not to share your disability information within	(n)	%
your organisation?		

I feel that sharing my disability information will reflect negatively on me

I do not require any adjustments to be made to perform my role

Other



27%

25%

11%

12

11

5

Cultural diversity 1 of 2

What is this

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Country of birth	(n)	%
Born in Australia	1199	56%
Not born in Australia	626	29%
Prefer not to say	299	14%

If you use another language with your family or community, what language(s) do		
you use?	(n)	%
Other	193	28%
Filipino	95	14%
Hindi	74	11%
Vietnamese	72	10%
Punjabi	60	9%
Cantonese	45	7%
Mandarin	39	6%
Tagalog	33	5%
Italian	30	4%
Malayalam	28	4%
Spanish	26	4%
Macedonian	23	3%

Language other than English used with family or community	(n)	%
Yes	689	32%
No	1192	56%
Prefer not to say	243	11%

If you use another language with your family or community, what language(s) do you use?	(n)	%
Arabic	20	3%
Urdu	19	3%
Greek	13	2%
Sinhalese	11	2%
Turkish	9	1%
Telugu	8	1%
Gujarati	6	1%
Australian Indigenous Language	4	1%
Tamil	4	1%
Auslan	3	0%
Persian	2	0%



Cultural diversity 2 of 2

What is this

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Cultural identity	(n)	%
Australian	1145	54%
Prefer not to say	337	16%
East and/or South-East Asian	241	11%
European (including Western, Eastern and South-Eastern European, and Scandinavian)	162	8%
English, Irish, Scottish and/or Welsh	133	6%
South Asian	122	6%
Other	72	3%
Central Asian	45	2%
African	40	2%
New Zealander	39	2%
Middle Eastern	26	1%
Aboriginal and/or Torres Strait Islander	14	1%
Central and/or South American	14	1%
Maori	8	0%
North American	7	0%
Pacific Islander	6	0%

Religion	(n)	%
No religion	777	37%
Christianity	690	32%
Prefer not to say	329	15%
Other	99	5%
Hinduism	64	3%
Buddhism	59	3%
Islam	49	2%
Sikhism	47	2%
Judaism	10	0%



Employment characteristics 1 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Full-Time 957 45% Part-Time 1167 55% Gross base salary (ongoing/fixed term only) (n) % Below \$80k 630 31% \$80k to \$120k 713 35% \$120k to \$160k 262 13% \$160k to \$200k 59 3% \$200k or more 79 4% Prefer not to say 293 14% Organisational tenure (n) % <1 year 230 11% 1 to less than 2 years 300 14% 2 to less than 5 years 584 27% 5 to less than 10 years 403 19%	Working arrangement	(n)	%
Gross base salary (ongoing/fixed term only) (n) % Below \$80k 630 31% \$80k to \$120k 713 35% \$120k to \$160k 262 13% \$160k to \$200k 59 3% \$200k or more 79 4% Prefer not to say 293 14% Organisational tenure (n) % <1 year	Full-Time	957	45%
Below \$80k 630 31% \$80k to \$120k 713 35% \$120k to \$160k 262 13% \$160k to \$200k 59 3% \$200k or more 79 4% Prefer not to say 293 14% Organisational tenure (n) % <1 year	Part-Time	1167	55%
Below \$80k 630 31% \$80k to \$120k 713 35% \$120k to \$160k 262 13% \$160k to \$200k 59 3% \$200k or more 79 4% Prefer not to say 293 14% Organisational tenure (n) % <1 year			
\$80k to \$120k \$120k to \$160k \$160k to \$200k \$200k or more Prefer not to say 79 4% Organisational tenure (n) 41 year 1 to less than 2 years 2 to less than 5 years 713 35% 713 35% 714% 715 716 717 718 718 719 720 719 720 710 710 721 721 722 723 723 724 725 726 727 727 728 728 728 728 728	Gross base salary (ongoing/fixed term only)	(n)	%
\$120k to \$160k	Below \$80k	630	31%
\$160k to \$200k	\$80k to \$120k	713	35%
\$200k or more 79 4% Prefer not to say 293 14% Organisational tenure (n) % <1 year 230 11% 1 to less than 2 years 300 14% 2 to less than 5 years 584 27%	\$120k to \$160k	262	13%
Prefer not to say 293 14% Organisational tenure (n) % <1 year	\$160k to \$200k	59	3%
Organisational tenure (n) %			

Non-manager 1692 80% Other manager 264 12% Manager of other manager(s) 168 8% Employment type (n) % Ongoing and executive 1729 81% Fixed term 265 12% Other 130 6% Frontline worker (n) %	Management responsibility	(n)	%
Manager of other manager(s)1688%Employment type(n)%Ongoing and executive172981%Fixed term26512%Other1306%Frontline worker(n)%	Non-manager	1692	80%
Employment type (n) % Ongoing and executive 1729 81% Fixed term 265 12% Other 130 6% Frontline worker (n) %	Other manager	264	12%
Ongoing and executive 1729 81% Fixed term 265 12% Other 130 6% Frontline worker (n) %	Manager of other manager(s)	168	8%
Ongoing and executive 1729 81% Fixed term 265 12% Other 130 6% Frontline worker (n) %			
Fixed term 265 12% Other 130 6% Frontline worker (n) %	Employment type	(n)	%
Other 130 6% Frontline worker (n) %	Ongoing and executive	1729	81%
Frontline worker (n) %	Fixed term	265	12%
	Other	130	6%
Voc. 4004 F00/	Frontline worker	(n)	%
res 1261 59%	Yes	1261	59%
No 863 41%	No	863	41%



Employment characteristics 2 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Primary workplace location over the last 3 months	(n)	%
Melbourne: Suburbs	1917	90%
Melbourne CBD	74	3%
Other	55	3%
Large regional city	42	2%
Rural	36	2%

over the last 3-months?	(n)	%
Your employer's office	896	42%
A frontline or service delivery location	945	44%
Home or private location	283	13%
A shared office space (where two or more organisations share the same workspace)	298	14%
Isolated or remote location/s where access to communications and help from others is difficult	15	1%
Other	175	8%

Flexible work	(n)	%
Part-time	707	33%
I do not use any flexible work arrangements	637	30%
Shift swap	466	22%
Working from an alternative location (e.g. home, hub/shared work space)	452	21%
Flexible start and finish times	355	17%
Using leave (including annual leave, long- service leave, personal leave, and/or leave without pay) to work flexible hours	223	10%
Study leave	181	9%
Working more hours over fewer days	121	6%
Other	80	4%
Job sharing	18	1%
Purchased leave	8	0%



Adjustments

What is this

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Have you requested any of the following adjustments at work?	(n)	%
No, I have not requested adjustments	1556	73%
Flexible working arrangements	427	20%
Physical modifications or improvements to the workplace	127	6%
Career development support strategies	66	3%
Other	37	2%
Job redesign or role sharing	36	2%
Accessible communications technologies	19	1%

Why did you make this request?	(n)	<u>%</u>
Work-life balance	247	43%
Health	203	36%
Family responsibilities	186	33%
Caring responsibilities	179	32%
Study commitments	58	10%
Other	57	10%
Disability	31	5%

What was your experience with making this request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory 12%



Caring

What is this

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Caring responsibilities	(n)	%
None of the above	732	34%
Primary school aged child(ren)	433	20%
Secondary school aged child(ren)	330	16%
Prefer not to say	270	13%
Frail or aged person(s)	215	10%
Child(ren) - younger than preschool age	213	10%
Preschool aged child(ren)	171	8%
Person(s) with a medical condition	136	6%
Person(s) with a mental illness	112	5%
Person(s) with disability	106	5%
Other	64	3%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Which of the following categories best describes your current position?	(n)	%
Nursing employees	860	41%
Management, Administration and Corporate support	592	28%
Allied health - therapy discipline	180	8%
Medical employees	157	7%
Support services	103	5%
Allied health - science discipline	93	4%
Other health and social care	66	3%
Allied health - assistant	37	2%
Community development	17	1%
Counselling	12	1%
Lived experience specific worker	6	0%
Pastoral / spiritual care	0	0%



Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Which of the following best describes the primary operational area in which you work?

work:	(11)	/0
Hospital-based services	1587	75%
Community-based services	253	12%
Corporate services	167	8%
Mental health care services	88	4%
Residential aged care services	26	1%
Prison-based services	2	0%

(n)

Is your primary work role in one of the

following areas?	(n)	%
Administration	507	24%
Aged care	160	8%
Critical care	90	4%
Drug and alcohol	40	2%
Emergency	138	7%
Maternity care	31	1%
Medical	220	10%
Mental health	143	7%
Mixed medical/surgical	71	3%
Neonatal care	10	0%
Palliative care	13	1%
Paediatrics	37	2%
Peri-operative	65	3%
Rehabilitation	73	3%
Surgical	69	3%
Other	456	21%







vpsc.vic.gov.au/peoplemattersurvey