# **People Matter Survey**



## Have your say

Sustainability Victoria 2024 people matter survey results report



Victorian Public Sector Commission



## **People matter survey**

# 2024



## **Result summary**

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- Scorecard:
  - engagement index Engagement
- Scorecard: satisfaction, stress,
  - intention to stay, inclusion
  - Satisfaction
  - Work-related stress levels
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Scorecard:

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Age, gender,

variations in sex

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Victorian

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- Respect
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- Learning and
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- Job enrichment
- Flexible working
- - - Leadership

 Questions on topical issues including

understanding the charter of human right Aboriginal and/or

#### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

#### Comparing data in this report

Your organisation took part in the survey in 2023 and 2022.

This means you'll be able to compare about 94% of this year's survey with your previous results.

#### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

#### Survey questions and definitions

Download Survey auestions: Survey questions: People matter survey 2024 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2024 survey.

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  - Intention to stay

#### **Key differences**

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- Scorecard: emotional
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- negative behaviour Bullving
- Sexual harassment
- Discrimination
  - Violence and aggression

- Lowest scoring Most improved
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Highest scoring

• Biggest positive

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Impartiality

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Human rights

Respect

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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

**Topical questions** 

**Custom questions** 

 Questions requested by your organisation

- Age, gender, variations in sex characteristics and sexual orientation Aboriginal and/or
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- Manager leadership Responsiveness Manager support Integrity
- Workload
- Learning and

Job and manager

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- Meaninaful work

- Flexible working

development



#### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



## Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership	Organisation climate	Workgroup climate	Job and manager	Outcomes
<ul> <li>Lead the organisation</li> <li>Set the culture</li> <li>Lead by example</li> <li>Actions influence outcomes</li> </ul>	<ul> <li>Organisational integrity</li> <li>Collaboration</li> <li>Safety climate</li> </ul>	<ul> <li>Quality service delivery</li> <li>Innovation</li> <li>Workgroup support</li> <li>Safe to speak up</li> </ul>	<ul> <li>Manager leadership</li> <li>Manager support</li> <li>Workload</li> <li>Learning and development</li> <li>Job enrichment</li> <li>Meaningful work</li> </ul>	<ul> <li>Engagement</li> <li>Satisfaction</li> <li>Wellbeing - work-related stress</li> <li>Wellbeing - job related affect</li> <li>Intention to stay</li> <li>Acting on negative</li> </ul>

Flexible working

- Acting on negative behaviours
- Inclusion

## The public sector values that underpin the framework and all public sector organisations



Responsiveness







Integrity





Respect



Leadership





Human Rights





#### Your comparator group

### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in. Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

#### How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Department of Energy, Environment and Climate Action

Development Victoria

Parks Victoria

Victorian Planning Authority



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#### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2024.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel. If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets () shows how many staff completed the survey this year.

2023		2024
79% (157)		84% (141)
Comparator	75%	Comparator
Public Sector	42%	<b>Public Sector</b>



72%

65%



## **People matter survey**

2024

Have your say

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- Engagement Scorecard:
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- Work-related stress levels
- Work-related stress
- causes
- Intention to stay

Workgroup climate

Scorecard

deliverv

Innovation

• Quality service

Workgroup support

• Safe to speak up

## **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- **Biggest** positive difference from your comparator
- **Biggest negative** difference from your

comparator

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Discrimination

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Manager leadership

- Job enrichment
- Meaninaful work
- Flexible working

Scorecard

Public sector values

- Impartiality
- Accountability
- Human rights
- Age, gender, variations in sex characteristics and charter of human right sexual orientation

**Demographics** 

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Adjustments
- Caring





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- Integrity
- - - Leadership
- and impartial advice

**Topical questions** 

Questions on topical

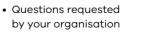
understanding the

and providing frank

issues including

- - Employment

- Respect
- - - - **Custom questions**





### Your employee engagement index

#### What is this

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2023		2024
78		76
Comparator	68	Comparator
Public Sector	68	<b>Public Sector</b>

66

68





## Engagement question results 1 of 2

#### What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your group's engagement index

Your 2024 index is 76.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







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## Engagement question results 2 of 2

#### What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your group's engagement index

Your 2024 index is 76.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

66% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree 2022 2023 2024 Lowest Average Highest 6% 66% I feel a strong personal attachment to 66% 69% 70% 48% 57% 58% my organisation

28%





# Scorecard: satisfaction, stress, intention to stay, inclusion

#### What is this

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion. There are more people outcomes scorecards throughout this report.

#### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about people outcomes. Each result is the overall percentage of positive responses for your organisation

positive responses for your organisation, comparator and public sector.

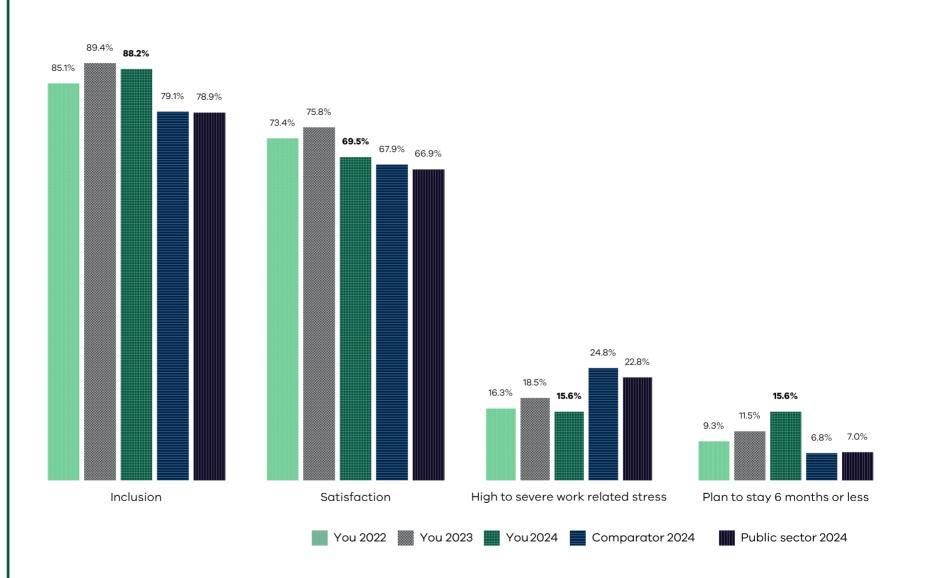
#### Example

In 2024:

• 88.2% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 79.1% of staff in your comparator group and 78.9% of staff across the public sector.







## 6% 77% Considering everything, how satisfied are you with your current job 16% 18%

How satisfied are you with your career development within your current organisation

balance in your current job

## **People outcomes**

## Satisfaction question results

## What is this

This is how satisfied staff are with their iobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results' see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

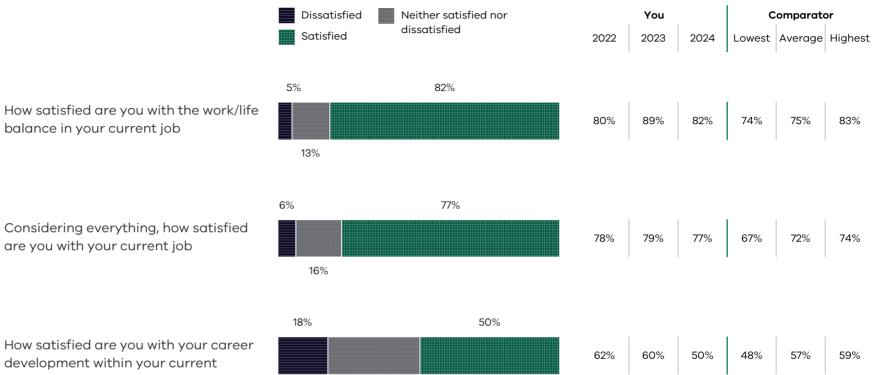
#### Example

82% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.

## Survey question

### Your results

## Benchmark satisfied results



33%





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#### Work-related stress levels

#### What is this

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

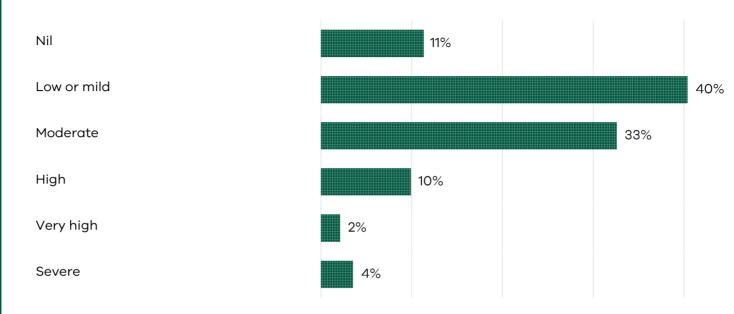
The graph at the top shows how staff in your group rated their current levels of work-related stress.

The numbers below show the percentage of staff in your group who said they experienced high to severe stress in 2024 compared to 2023, your comparator and the public sector.

#### Example

16% of your staff who did the survey said they had high to severe stress in 2024. This is compared to 25% of staff in your comparator group and 23% of staff across the public sector.

## How would you rate your current level of work-related stress? (You 2024)



## Reported levels of high to severe stress

\_

2023		2024			
18%		16%			
Comparator Public Sector	26% 24%	Comparator Public Sector	25% 23%		





#### Work-related stress causes

#### What is this

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

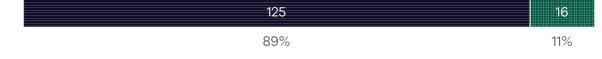
#### Example

89% of your staff who did the survey said they experienced mild to severe stress. Of that 89%, 42% said the top reason was 'Job security'.

Of those that experienced work related stress it was from	You 2023	You 2024	Comparator 2024	Public sector 2024
Job security	38%	42%	16%	10%
Organisation or workplace change	24%	39%	24%	15%
Time pressure	36%	30%	39%	42%
Workload	39%	29%	46%	47%
Unclear job expectations	14%	16%	14%	14%
Competing home and work responsibilities	11%	14%	13%	13%
Social environment (e.g. relationships with colleagues, manager or senior leaders)	10%	13%	10%	11%
Content, variety, or difficulty of work	10%	10%	10%	12%
Management of work (e.g. supervision, training, information, support)	11%	9%	11%	12%
Dealing with clients, patients or stakeholders	14%	8%	15%	17%

Experienced some work-related stress





Did not experience some work-related stress

15

## strongly agree and 'Disagree' combines

agreed.

**People outcomes** 

Work-related stress

Why this is important

How to read this

What is this

responses for disagree and strongly disagree.

Under 'Your results', see results for each question in descending order by most

'Agree' combines responses for agree and

This is how manageable your staff feels

their stress at your organisation.

performance and behaviour.

Stress can negatively affect peoples

health and wellbeing as well as their

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey said the amount of stress in their job was manageable.

### Survey question

The amount of stress in my job is

manageable

#### Your results

### Benchmark agree results

Disagree	Neither agree nor disagree		You		c	omparat	or
Don't know	Agree	2022	2023	2024	Lowest	Average	Highest
10%	79%						
		Not asked	Not asked	79%	57%	65%	73%

11%





#### Intention to stay

#### What is this

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

23% of your group who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2023	You 2024	Comparator 2024	Public sector 2024
6 months or less	11%	16%	7%	7%
Over 6 months and up to 1 year	20%	23%	9%	10%
Over 1 year and up to 3 years	38%	30%	24%	25%
Over 3 years and up to 5 years	13%	14%	15%	16%
Over 5 years	18%	16%	45%	42%





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#### Intention to stay factors

#### What is this

These factors influence your employee's decision to stay working in the VPS the most.

#### Why this is important

Knowing what influences your employees decision to stay working in the VPS helps you understand their motivations and what's important to them.

#### How to read this

In the survey, we ask employees to tell us what factors influence their decision to stay working in the VPS.

The table shows the top 10 factors in order of influence for your employees. We've also included the results from your comparator and the VPS.

#### Example

79% of respondents said 'Non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits) influenced their decision the most.

Which factors most influence your decision to stay working in the VPS?	You 2024	Comparator 2024	VPS 2024
Non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	79%	68%	62%
Remuneration (e.g. salary, superannuation)	62%	50%	55%
Type/nature of work (e.g. interesting, challenging, specialised, autonomous)	61%	62%	56%
Workplace relationships with colleagues	51%	56%	53%
Inclusive work environment	48%	34%	32%
Service to the Victorian public	38%	36%	40%
Job security	33%	48%	53%
Location of work	31%	47%	39%
Belief in the purpose and objectives of the VPS	30%	27%	30%
Quality of leadership (e.g. supportive, clear communication)	30%	26%	30%



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#### Inclusion question results

#### What is this

This is how many staff experience that they belong, and can be themselves, at work.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

94% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

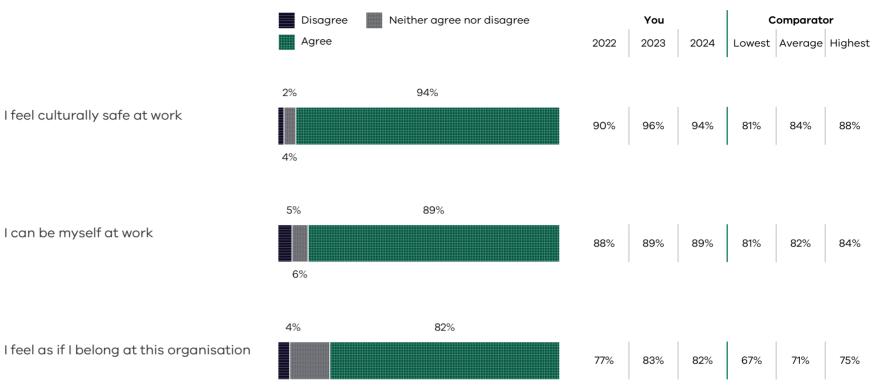
#### Survey question

I feel culturally safe at work

I can be myself at work

## Your results

## Benchmark agree results



14%



#### **Inclusion - Barriers to success**

#### What is this

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

#### Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'.

Staff who experienced one or more barriers to success at work	27		11	4	
barriers to success at work	19%		81'	%	
	Experienced barriers listed		Did no	t experience any o	f the barriers listed
During the last 12 months, employees experienced barriers to their success due to		You 2023	You 2024	Comparator 2024	Public sector 2024
My mental health		8%	8%	8%	8%







## Inclusion - Witnessed barriers to success

#### What is this

This is a list of things that staff witnessed were barriers to their success of other employees at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

#### Why there are no further details

We've not published the results for individual response options. We do this to protect participant anonymity.

Staff who witnessed one or more barriers to success at work









### Scorecard: emotional effects of work

#### What is this

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work. Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator group and the public sector.

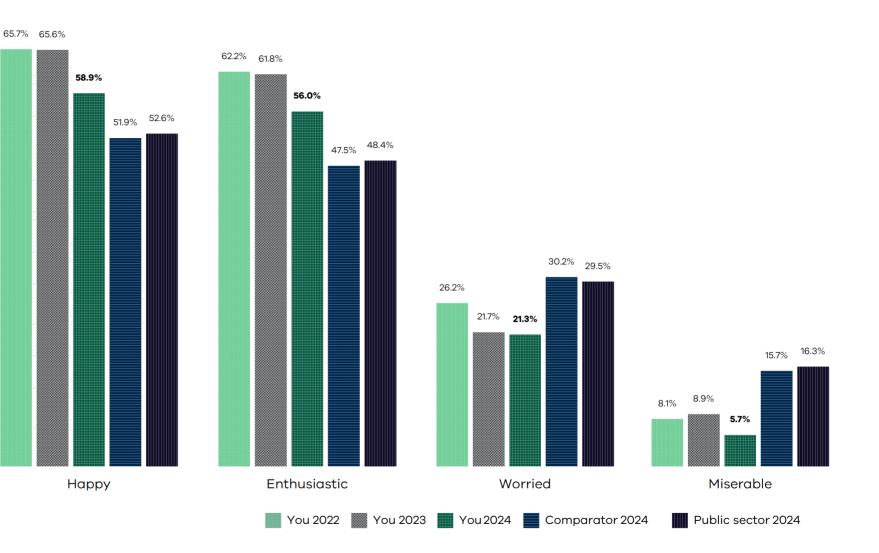
#### Example

In 2024:

• 58.9% of your staff who did the survey said work made them feel happy.

#### Compared to:

• 51.9% of staff in your comparator group and 52.6% of staff across the public sector.



#### Victorian Public Sector Commission



Thinking about the last three months, how often has work made you feel ...

#### Scorecard: negative behaviours

#### What is this

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour. Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator group and the public sector.

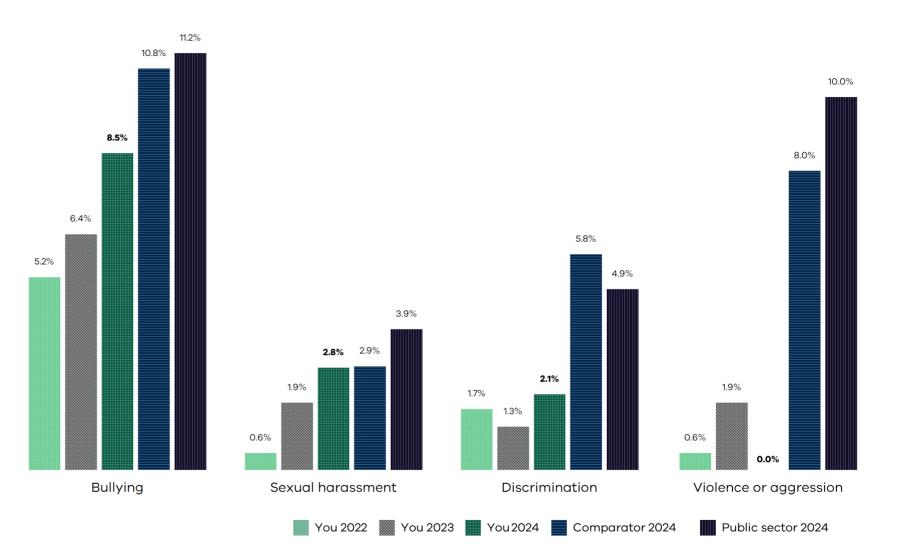
#### Example

In 2024:

• 8.5% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months.

Compared to:

• 10.8% of staff in your comparator group and 11.2% of staff across the public sector.







## Bullying

#### What is this

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

#### Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

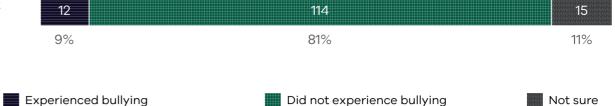
#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

#### Example

9% of your staff who did the survey said they experienced bullying.

Of that 9%, 83% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'. Have you experienced bullying at work in the last 12 months?



If you experienced bullying, what type of bullying did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	90%	83%	73%	69%
Exclusion or isolation	30%	50%	44%	46%
Withholding essential information for me to do my job	20%	50%	33%	33%
Intimidation and/or threats	10%	33%	25%	28%
Being assigned meaningless tasks unrelated to my job	-	25%	17%	16%
Verbal abuse	10%	8%	18%	19%
Being given impossible assignment(s)	10%	8%	13%	11%
Other	-	8%	15%	15%





#### Telling someone about the bullying

#### What is this

This is if staff told someone when they experienced bullying.

#### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

#### Example

9% of your staff who did the survey said they experienced bullying, of which

- 58% said the top way they reported the bullying was 'Told a manager'.
- 92% said they didn't submit a formal complaint.

Have you experienced bullying at 12 114 15 work in the last 12 months? 9% 81% 11% Experienced bullying Did not experience bullying Not sure Public sector Comparator You You Did you tell anyone about the bullying? 2023 2024 2024 2024 Told a manager 80% 58% 54% 52% 41% Told a colleague 30% 42% 49% Told human resources 40% 42% 13% 14% Told employee assistance program (EAP) or peer support 10% 33% 12% 12% Told a friend or family member 25% 36% 34% 30% Told the person the behaviour was not OK 10% 17% 15% 16% Submitted a formal complaint 8% 9% 12% \_ Told someone else 40% 8% 14% 12% I did not tell anyone about the bullying 8% 12% 10% \_







# Bullying - reasons for not submitting a formal complaint

#### What is this

This is why staff who experienced bullying chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

92% of your staff who experienced bullying did not submit a formal complaint, of which:

• 55% said the top reason was 'I believed there would be negative consequences for my career'. Did you submit a formal complaint?

8%

92%

Submitted formal complaint

Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I believed there would be negative consequences for my career	60%	55%	43%	45%
I believed there would be negative consequences for my reputation	40%	45%	55%	54%
I didn't think it would make a difference	40%	27%	53%	51%
I believed there would be negative consequences for the person I was going to complain about	50%	18%	10%	10%
I didn't feel safe to report the incident	10%	18%	19%	21%
I was advised not to	10%	18%	6%	5%
Other	10%	18%	19%	16%
I didn't think it was serious enough	40%	9%	20%	16%
I didn't know who to talk to	-	9%	5%	5%





#### Perpetrators of bullying

#### What is this

This is who staff have said are responsible for bullying.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 9% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

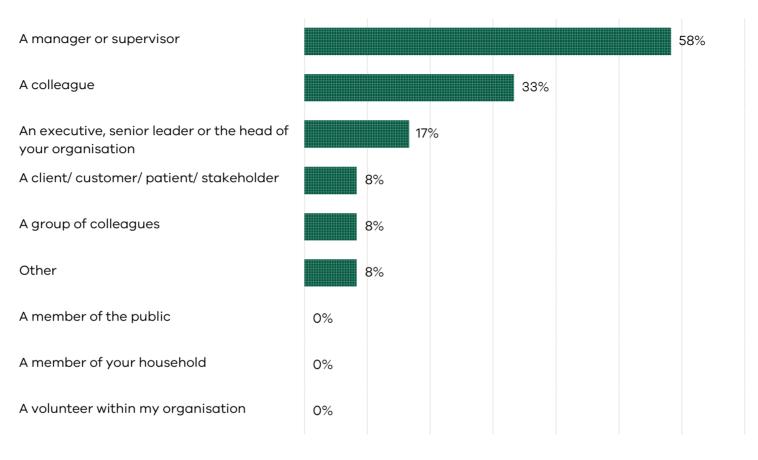
Each row is one perpetrator or group of perpetrators.

#### Example

9% of your staff who did the survey said they experienced bullying.

Of that 9%, 58% said it was by 'A manager or supervisor'.

## 12 people (9% of staff) experienced bullying (You 2024)







## Relationship to perpetrator

## What is this

This provides further detail on who staff have said are responsible for bullying within your organisation.

### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

### How to read this

In this year's survey, 9% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

## Example

9% of your staff who did the survey said they experienced bullying.

Of that 9%, 83% said it was by someone within the organisation.

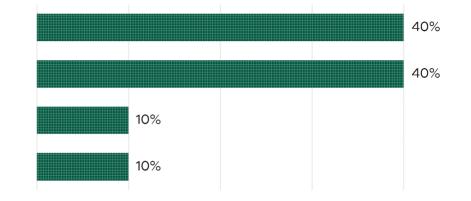
Of that 83%, 40% said it was 'They were in my workgroup'.

# 10 people (83% of staff who experienced bullying) experienced bullying from within your organisation (You 2024)

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage







They were in my workgroup

#### Sexual harassment

#### What is this

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment. We do this to protect the respondents.





People matter survey | results

#### Discrimination

#### What is this

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

#### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination. We do this to protect the respondents.



### Violence and aggression

#### What is this

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact on those involved, including those who witness violence and aggression.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced violence or aggression. We do this to protect the respondents.







3%



3%



## **Negative behaviour**

### Witnessing negative behaviours

#### What is this

This is where staff witnessed people acting in a negative way against a colleague.

#### Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

#### Example

16% of your staff who did the survey said they witnessed some negative behaviour at work.

84% said 'No, I have not witnessed any of the situations above'.

Have you witnessed behaviour at work ir months?

Violence or aggression against a colleague

Have you witnessed any negative behaviour at work in the last 12	22	119				
months?	16%	6% 84%				
	Witnessed some negative beha	iviour	Did no	t witness some neg	ative behaviour	
During the last 12 months in your cur witnessed any of the following negat	-	You 2023	You 2024	Comparator 2024	Public sector 2024	
No, I have not witnessed any of the si	tuations above	87%	84%	80%	81%	
Bullying of a colleague		9%	11%	13%	14%	
Discrimination against a colleague		3%	6%	8%	8%	
Sexual harassment of a colleague		-	1%	1%	1%	

1%

1%

## negative behaviours

What is this

This is what your staff did when they witnessed negative behaviour at work.

#### Why this is important

**Negative behaviour** 

Taking action when witnessing

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took. In descending order, the table shows the answers.

#### Example

16% of your staff who did the survey witnessed negative behaviour, of which:

• 86% said the top action they took was 'Spoke to the person who experienced the behaviour'.

Spoke to the person who experienced the behaviour

Have you witnessed any negative behaviour at work in the last 12	22		119			
months?	16%	84%				
	Witnessed some negative be	ome negative behaviour		Did not witness some negative behaviour		
When you witnessed these behaviour(s following?	s), did you do any of the	You 2023	You 2024	Comparator 2024	Public sector 2024	

86%

73%

65%





71%



## **People matter survey**

## Have your say

2024

## Overview

Privacy and

anonymity

framework

group

Your comparator

• Your response rate

Survey's theoretical

## **Result summary**

#### **Report overview People outcomes**

- About your report Scorecard:
  - engagement index
  - Engagement
  - Scorecard: satisfaction, stress, intention to stay,
  - inclusion Satisfaction
  - Work-related stress
  - levels Work-related stress
  - causes
  - Intention to stay

Workgroup climate

• Quality service

Workgroup support

• Safe to speak up

deliverv

Innovation

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- **Biggest** positive difference from your
- comparator **Biggest negative**
- difference from your comparator

#### **Taking action**

 Taking action questions

- Job and manager **Topical questions** Public sector values Scorecard Questions on topical Responsiveness issues including understanding the Integrity charter of human right Impartiality and providing frank Accountability Respect and impartial advice Leadership • Human rights
- **Demographics** 
  - Age, gender, variations in sex characteristics and sexual orientation Aboriginal and/or
  - **Torres Strait Islander** Disability
  - Cultural diversity
  - Employment
  - Adjustments
  - Caring
- **ICTORIA** State Government

<b>Detailed results</b>	5
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## **Senior leadership**

 Senior leadership questions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

- Scorecard
  - factors Scorecard
    - Manager leadership Manager support
    - Workload

Inclusion

Scorecard:

Bullving

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

agaression

Violence and

effects of work

- Learning and
- development
  - Job enrichment

- - Meaninaful work
- - Flexible working



Victorian **Public Sector** Commission

• Questions requested by your organisation



People matter survey | results

## **Key differences**

#### Highest scoring questions

#### What is this

These are the questions your group had the highest agreement or satisfaction with in 2024.

#### How to read this

Use this data to see where your group has the highest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

#### Example

On the first row 'Safety climate', the 'You 2024' column shows 97% of your staff who did the survey agreed with 'My organisation provides a physically safe work environment'. In the 'Change from 2023' column, you have a +0% change, which is a neutral trend.

Question group	Highest scoring questions	You 2024	Change from 2023	Comparator 2024
Safety climate	My organisation provides a physically safe work environment	97%	+0%	90%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	96%	-1%	85%
Meaningful work	I can make a worthwhile contribution at work	94%	+1%	91%
Job enrichment	I can use my skills and knowledge in my job	94%	+1%	90%
Job enrichment	I understand how my job helps my organisation achieve its goals	94%	-0%	89%
Inclusion	I feel culturally safe at work	94%	-2%	84%
Organisational integrity	My organisation encourages respectful workplace behaviours	94%	-4%	86%
Quality service delivery	My workgroup provides high quality advice and services	93%	+1%	86%
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	93%	+7%	91%
Flexible working	My manager supports working flexibly	93%	-1%	92%





## **Key differences**

#### Lowest scoring questions

#### What is this

These are the questions your group had the lowest agreement or satisfaction with in 2024.

#### How to read this

Use this data to see where your group has the lowest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

#### Example

On the first row 'Learning and development', the 'You 2024' column shows 29% of your staff who did the survey agreed with 'I am satisfied with the opportunities to progress in my organisation'. In the 'Change from 2023' column, you have a -16% change, which is a negative trend.

Question group	Lowest scoring questions	You 2024	Change from 2023	Comparator 2024
Learning and development	I am satisfied with the opportunities to progress in my organisation	29%	-16%	50%
Learning and development	My organisation places a high priority on the learning and development of staff	43%	-20%	55%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	43%	-13%	59%
Organisational integrity	I believe the promotion processes in my organisation are fair	49%	-3%	45%
Satisfaction	How satisfied are you with your career development within your current organisation	50%	-10%	57%
Organisational integrity	I have an equal chance at promotion in my organisation	50%	-13%	46%
Taking action	My organisation has made improvements based on the survey results from last year	60%	+4%	33%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	64%	-5%	51%
Safety climate	All levels of my organisation are involved in the prevention of stress	65%	+0%	46%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	65%	-8%	61%





### Most improved

### What is this

This is where staff feel their group has most improved.

### How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2023' column.

When you use this data, focus on the increase instead of individual numbers. This is because the increase from 2023 shows you where the most positive changes are happening in your organisation.

### Example

On the first row 'Workload', the 'You 2024' column shows 76% of your staff who did the survey agreed with "I have enough time to do my job effectively'.

In the 'Increase from 2023' column, you have a 7% increase, which is a positive trend.

Question group	Most improved from last year		Increase from 2023	Comparator 2024
Workload	I have enough time to do my job effectively	76%	+7%	57%
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	93%	+7%	91%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	80%	+6%	80%
Manager support	My manager gives me feedback that helps me improve my performance	79%	+6%	78%
Engagement	My organisation motivates me to help achieve its objectives	82%	+5%	60%
Taking action	My organisation has made improvements based on the survey results from last year	60%	+4%	33%
Senior leadership	Senior leaders provide clear strategy and direction	75%	+4%	56%
Collaboration	Workgroups across my organisation willingly share information with each other	81%	+3%	61%
Job enrichment	I have the authority to do my job effectively	85%	+2%	72%
Workgroup support	People in my workgroup are politically impartial in their work	90%	+2%	82%





### Most declined

### What is this

This is where staff feel their group has most declined.

### How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2023' column.

When you use this data, focus on the decrease instead of individual numbers. This is because the decrease from 2023 shows you where the most negative changes are happening in your organisation.

### Example

On the first row 'Learning and development', the 'You 2024' column shows 43% of your staff who did the survey agreed with 'My organisation places a high priority on the learning and development of staff'.

In the 'Decrease from 2023' column, you have a 20% decrease, which is a negative trend.

Question group	Largest decline from last year	You 2024	Decrease from 2023	Comparator 2024
Learning and development	My organisation places a high priority on the learning and development of staff	43%	-20%	55%
Learning and development	I am satisfied with the opportunities to progress in my organisation	29%	-16%	50%
Organisational integrity	I have an equal chance at promotion in my organisation	50%	-13%	46%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	43%	-13%	59%
Senior leadership	Senior leaders demonstrate honesty and integrity	76%	-13%	65%
Satisfaction	How satisfied are you with your career development within your current organisation	50%	-10%	57%
Manager support	My manager listens to what I have to say	84%	-9%	88%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	65%	-8%	61%
Topical	I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration	82%	-8%	74%
Senior leadership	Senior leaders model my organisation's values	78%	-7%	63%





# Biggest positive difference from comparator

### What is this

This is where your staff have agreed more to a question compared to staff at similar organisations.

### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

### Example

On the first row 'Taking action', the 'You 2024' column shows 60% of your staff who did the survey agreed with 'My organisation has made improvements based on the survey results from last year'. The 'Difference' column, shows that agreement for this question was 28% higher than in your comparator.

Question group	Biggest positive difference from comparator		Difference	Comparator 2024
Taking action	My organisation has made improvements based on the survey results from last year	60%	+28%	33%
Taking action	I believe my organisation will make improvements based on the results of this year's survey	70%	+27%	43%
Engagement	My organisation motivates me to help achieve its objectives	82%	+22%	60%
Collaboration	Workgroups across my organisation willingly share information with each other	81%	+20%	61%
Engagement	I am proud to tell others I work for my organisation	88%	+20%	68%
Senior leadership	Senior leaders provide clear strategy and direction	75%	+19%	56%
Workload	I have enough time to do my job effectively	76%	+19%	57%
Safety climate	All levels of my organisation are involved in the prevention of stress	65%	+18%	46%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	76%	+18%	58%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	68%	+18%	51%





# Biggest negative difference from comparator

### What is this

This is where your staff have agreed less to a question compared to staff at similar organisations.

### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

### Example

On the first row 'Learning and development', the 'You 2024' column shows 29% of your staff who did the survey agreed with 'I am satisfied with the opportunities to progress in my organisation'.

The 'Difference' column, shows that agreement for this question was 21% lower than in your comparator.

Question group	Biggest negative difference from comparator	You 2024	Difference	Comparator 2024
Learning and development	I am satisfied with the opportunities to progress in my organisation	29%	-21%	50%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	43%	-15%	59%
Learning and development	My organisation places a high priority on the learning and development of staff	43%	-12%	55%
Satisfaction	How satisfied are you with your career development within your current organisation	50%	-7%	57%
Manager support	My manager listens to what I have to say	84%	-4%	88%
Meaningful work	I achieve something important through my work	87%	-1%	87%
Manager support	I can discuss problems or issues with my manager	86%	-0%	86%
Manager leadership	My manager treats employees with dignity and respect	90%	-0%	90%





# **People matter survey**

2024

Have your say

### Overview

### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

- **People outcomes**
- Scorecard:
  - engagement index Engagement
- Scorecard:
  - satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your

comparator

 Sexual harassment comparator Discrimination

Inclusion

Scorecard:

Violence and

agaression

Bullving

Scorecard: emotional

negative behaviour

effects of work

- Biggest negative difference from your

- **Taking action**
- Taking action
- questions

#### **Demographics**

- Questions on topical Age, gender, variations in sex characteristics and charter of human right sexual orientation and providing frank Aboriginal and/or
  - **Torres Strait Islander**
  - Disability Cultural diversity
  - Employment
  - Adjustments
  - Caring

Victorian

**Public Sector** 

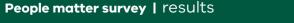
Commission

**ICTORIA** State Government

41

**Senior leadership** Workgroup climate Job and manager Public sector values factors Senior leadership Scorecard Scorecard Scorecard questions • Quality service Manager leadership Responsiveness deliverv Manager support Integrity Innovation Workload Impartiality Organisational Workgroup support Learning and Accountability climate • Safe to speak up development Respect Job enrichment Leadership Scorecard Meaninaful work • Human rights • Organisational Flexible working integrity Collaboration • Safety climate

## **Detailed results**



- - **Custom questions**

**Topical questions** 

issues including

understanding the

and impartial advice

• Questions requested by your organisation

# Taking action

### What is this

This is how well staff feel their organisation takes action and makes improvements from your survey results.

#### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most aareed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of your staff who did the survey agreed or strongly agreed with "I believe my organisation will make improvements based on the results of this year's survey'.

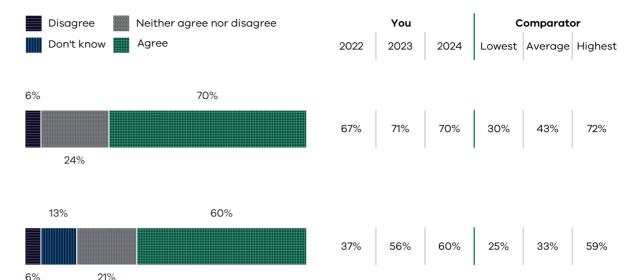
### Survey question

### Your results

## Benchmark agree results

I believe my organisation will make improvements based on the results of this year's survey

My organisation has made improvements based on the survey results from last year







# **People matter survey**

2024

Have your say

### Overview

### **Result summary**

#### **Report** overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

- **People outcomes**
- Scorecard:
  - engagement index Engagement

Inclusion

Scorecard:

Violence and

aggression

Bullying

effects of work

negative behaviour

- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

### **Key differences**

- Highest scoring
- Scorecard: emotional Lowest scoring
  - Most improved
  - Most declined
  - Biggest positive difference from your
- Sexual harassment comparator Discrimination
  - Biggest negative
    - difference from your comparator

- **Taking action**
- Taking action
- questions

**Detailed results** 

• Safety climate

Senior leadership	Workgroup climate	Job and manager factors	Public sector values	Topical questions	Demographics
<ul> <li>Senior leadership questions</li> <li>Organisational climate</li> </ul>	<ul> <li>Scorecard</li> <li>Quality service delivery</li> <li>Innovation</li> <li>Workgroup support</li> <li>Safe to speak up</li> </ul>	<ul> <li>Scorecard</li> <li>Manager leadership</li> <li>Manager support</li> <li>Workload</li> <li>Learning and development</li> </ul>	<ul> <li>Scorecard</li> <li>Responsiveness</li> <li>Integrity</li> <li>Impartiality</li> <li>Accountability</li> <li>Respect</li> </ul>	• Questions on topical issues including understanding the charter of human right and providing frank and impartial advice	<ul> <li>Age, gender, variations in sex characteristics and sexual orientation</li> <li>Aboriginal and/or Torres Strait Islander</li> </ul>
<ul> <li>Scorecard</li> <li>Organisational integrity</li> <li>Collaboration</li> </ul>		<ul><li>Job enrichment</li><li>Meaningful work</li><li>Flexible working</li></ul>	<ul><li>Leadership</li><li>Human rights</li></ul>	Custom questions	<ul> <li>Disability</li> <li>Cultural diversity</li> <li>Employment</li> <li>Adjustments</li> <li>Caring</li> </ul>

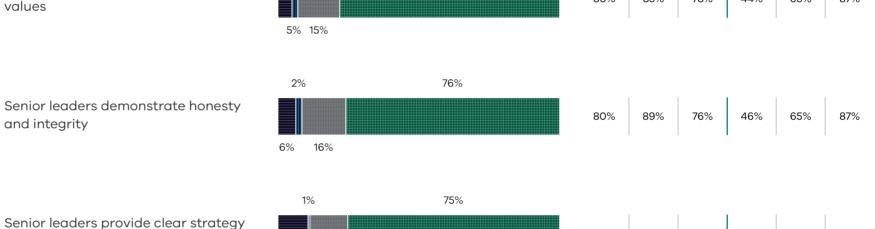
• Questions requested by your organisation







#### People matter survey | results



values

and integrity

and direction

### Senior leadership

Senior leadership

#### What is this

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

78% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'. Survey question

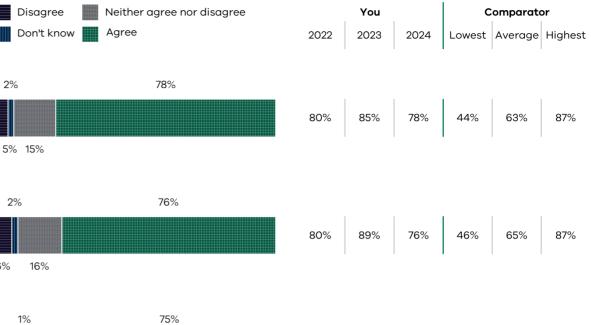
Senior leaders model my organisation's

### Your results

11%

13%

### Benchmark agree results









# People matter survey

2024

Have your say

### Overview

### **Result summary**

#### **Report** overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

- **People outcomes**
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- difference from your
- Sexual harassment
- Discrimination Violence and aggression

• Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullying

- Biggest positive
- comparator • Biggest negative
  - difference from your comparator

- **Taking action**
- Taking action
- questions

- sex cs and ation d/or
- slander
- Caring

• Questions requested by your organisation

> **ICTORIA** State Government

Detai	ed	resu	lts

Senior leadership	Workgroup climate	Job and manager factors	Public sector values	Topical questions	Demographics
<ul> <li>Senior leadership questions</li> </ul>	<ul> <li>Scorecard</li> <li>Quality service delivery</li> </ul>	<ul> <li>Scorecard</li> <li>Manager leadership</li> <li>Manager support</li> </ul>	<ul><li>Scorecard</li><li>Responsiveness</li><li>Integrity</li></ul>	Questions on topical issues including understanding the	Age, gender, variations in sex characteristics ar
Organisational climate • Scorecard • Organisational integrity • Collaboration	<ul> <li>Innovation</li> <li>Workgroup support</li> <li>Safe to speak up</li> </ul>	<ul> <li>Workload</li> <li>Learning and development</li> <li>Job enrichment</li> <li>Meaningful work</li> <li>Flexible working</li> </ul>	<ul> <li>Impartiality</li> <li>Accountability</li> <li>Respect</li> <li>Leadership</li> <li>Human rights</li> </ul>	charter of human right and providing frank and impartial advice <b>Custom questions</b>	<ul> <li>sexual orientation</li> <li>Aboriginal and/or Torres Strait Islan</li> <li>Disability</li> <li>Cultural diversity</li> <li>Employment</li> <li>Adjustments</li> </ul>

- Safety climate

People matter survey | results





#### sity



### Scorecard

### What is this

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

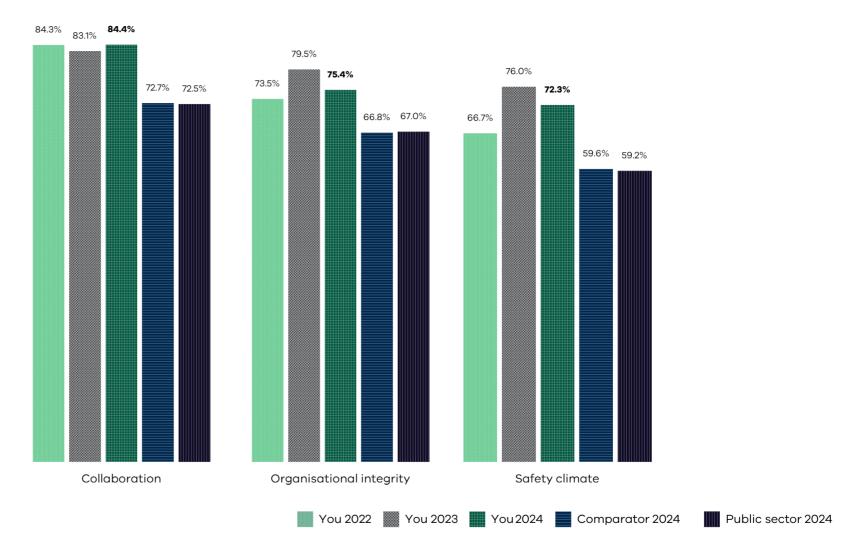
### Example

In 2024:

• 84.4% of your staff who did the survey responded positively to questions about Collaboration.

Compared to:

• 72.7% of staff in your comparator group and 72.5% of staff across the public sector.







## People matter survey | results

CTORIA 47

Victorian

**Public Sector** Commission

### 1% 90% My organisation is committed to earning a high level of public trust 1% 8% 4% My organisation takes steps to eliminate bullying, harassment and discrimination 6% 10%

# What is this

**Organisational climate** 

Organisational integrity 1 of 2

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

### Why this is important

We need the community to have high trust in how we work and what we do.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

94% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.



## People matter survey | results



68%





Victorian

**Public Sector** Commission

49%

39%





Your results

Agree

Disagree

1%

9% 12%

11%

14%

13%

6%

14%

28%

27%

8%

11%

Don't know

Neither agree nor disagree

69%

50%

49%



66%

52%

69%

60%

45%

86%

63%

46%

79%

69%

71%

Benchmark agree results

My organisation does not tolerate improper conduct

Survey question

I believe the recruitment processes in my organisation are fair

I have an equal chance at promotion in my organisation

I believe the promotion processes in my organisation are fair

agreed. 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly

### Example

79% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

### **Organisational climate**

### Organisational integrity 2 of 2

### What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most

disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Collaboration

#### What is this

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

### Survey question

outside my immediate workgroup

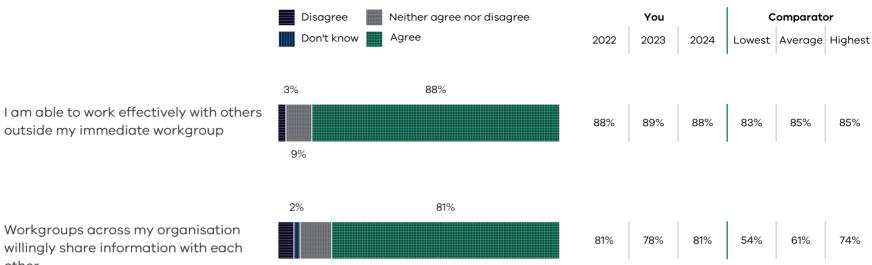
Workgroups across my organisation

willingly share information with each

other

### Your results

### Benchmark agree results



6% 11%





### Safety climate 1 of 2

### What is this

This is how well staff feel your organisation supports safety at work.

### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

97% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

### Survey question

safe work environment

Senior leaders consider the

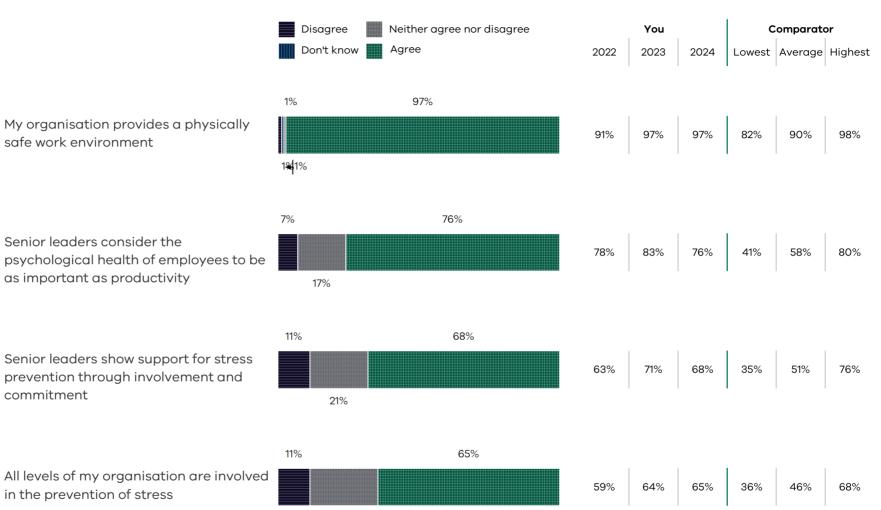
as important as productivity

in the prevention of stress

commitment

### Your results

### Benchmark agree results



24%





### Safety climate 2 of 2

#### What is this

This is how well staff feel your organisation supports safety at work.

### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

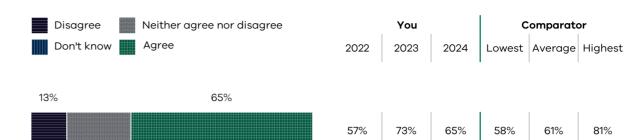
65% of your staff who did the survey agreed or strongly agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'.

### Survey question

### Your results

23%

### Benchmark agree results



In my workplace, there is good communication about psychological safety issues that affect me

My organisation has effective procedures in place to support employees who may experience stress







# People matter survey

2024

Have your say

### Overview

### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

**Detailed results** 

**Senior leadership** 

- **People outcomes** 
  - Scorecard:
  - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress
- levels Work-related stress
- causes
- Intention to stay

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
  - Most declined
  - difference from your
- Sexual harassment
- Discrimination Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullving

- Biggest positive
  - comparator
- Biggest negative
  - difference from your comparator

- **Taking action**
- Taking action
- questions

 Age, gender, variations in sex characteristics and sexual orientation Aboriginal and/or

**Demographics** 

- **Torres Strait Islander**
- Disability
- Cultural diversity
- Employment
- Adjustments Caring
- Questions requested by your organisation
  - Victorian **Public Sector** Commission



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• Safety climate

### People matter survey | results

- Senior leadership Scorecard
  - deliverv

  - Safe to speak up
- Organisational integrity
- Collaboration

- Quality service
- Innovation

Organisational

- Workgroup support

#### Scorecard

climate

questions

Workgroup climate Job and manager Public sector values factors

Manager leadership

Manager support

Workload

Learning and

- Integrity
- - Accountability
- development
- Job enrichment
- Meaninaful work Flexible working

- Impartiality
- Respect
  - Leadership
  - Human rights

**Topical questions** 

Questions on topical

understanding the

and providing frank

and impartial advice

charter of human right

issues including

### **Custom questions**





# Scorecard

- Scorecard
- Responsiveness

### Scorecard

### What is this

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

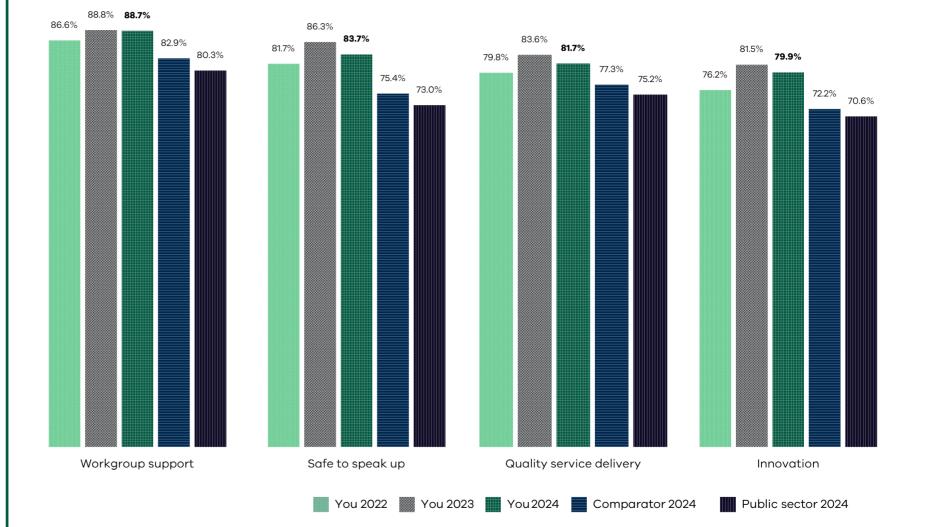
### Example

In 2024:

• 88.7% of your staff who did the survey responded positively to questions about Workgroup support.

Compared to:

• 82.9% of staff in your comparator group and 80.3% of staff across the public sector.







### **Quality service delivery**

### What is this

This is how well workgroups in your organisation operate to deliver quality services.

### Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

### How to read this

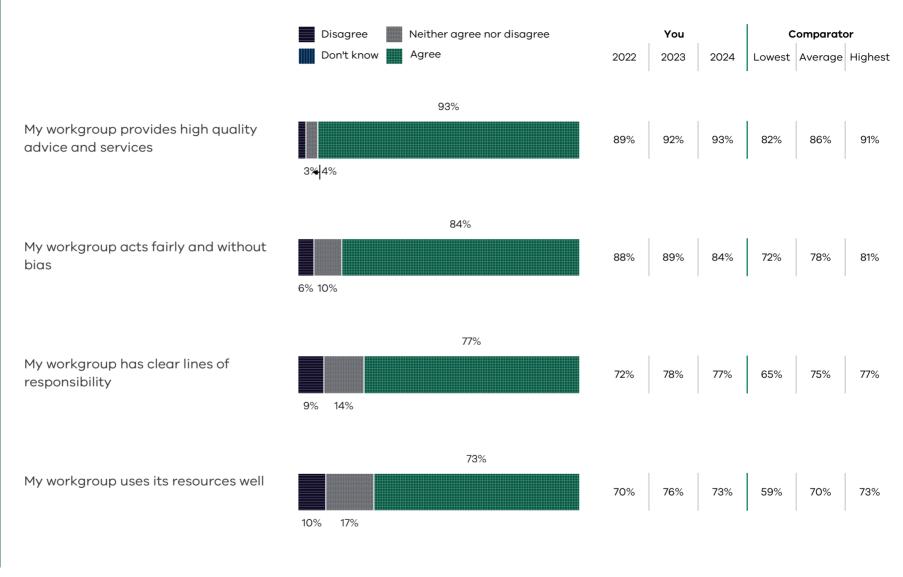
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

93% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.



Your results

Survey question





Benchmark agree results

### Innovation

### What is this

This is how well staff feel their workgroup innovates its operations.

### Why this is important

Innovation can reduce costs, create public value and lead to higher quality services.

creativity

mistakes

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

84% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disaaree You Comparator Don't know Agree 2023 2022 2024 Lowest Average Highest 84% My workgroup encourages employee 74% 77% 83% 84% 64% 72% 4% 12% 1% 82% My workgroup is quick to respond to 77% 84% 82% 64% 72% 80% opportunities to do things better 6% 12% 1% 74% My workgroup learns from failures and 74% 78% 74% 65% 77% 72% 7% 18%







## People matter survey | results

Survey question Your results Disaaree Neither agree nor disagree Don't know Agree 91% People in my workgroup treat each other with respect 4% 6% 2% 90% People in my workgroup are politically impartial in their work

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Workgroup climate

Workgroup support 1 of 2

This is how well staff feel people work together and support each other in your

Collaboration can lead to higher team

Under 'Your results', see results for each question in descending order by most

satisfaction, performance and

What is this

organisation.

effectiveness.

How to read this

Why this is important

### Example

agreed.

91% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

## You 2023 2022 2024 93% 92% 91% 81% 89% 90% 1% 6% 90% People in my workgroup work together 87% 90% 90% effectively to get the job done

4% 6%

6%6%

88%

People in my workgroup are honest, open and transparent in their dealings



88%

89%

88%



## Benchmark agree results

85%

74%

74%

Comparator

Lowest Average Highest

87%

85%

81%

91%

88%

89%

79% 82% 83%

### Workgroup support 2 of 2

### What is this

This is how well staff feel people work together and support each other in your organisation.

### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

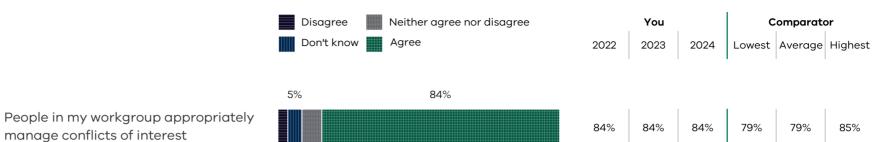
84% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

### Survey question

manage conflicts of interest

### Your results

### Benchmark agree results



4% 7%





# **People matter survey |** results

Victorian

**Public Sector** Commission

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CTORIA

# Workgroup climate

### Safe to speak up

### What is this

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

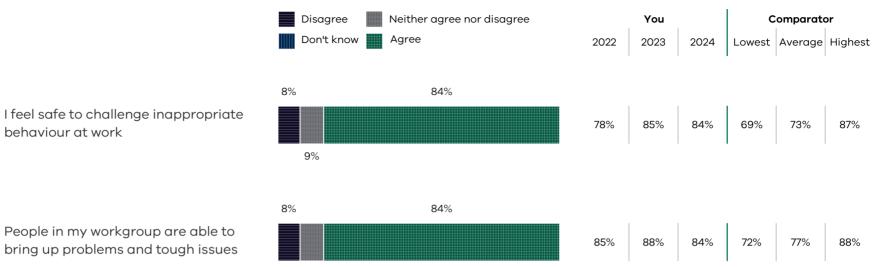
84% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

### Survey question

behaviour at work

### Your results

### Benchmark agree results



9%

# **People matter survey**

### Overview

### **Result summary**

**People outcomes** 

engagement index

satisfaction, stress,

#### **Report** overview

- About your report
- Privacy and anonymity

• Survey's theoretical framework

- Your comparator group
- Your response rate
- intention to stay, inclusion

Scorecard:

Scorecard:

Engagement

- Satisfaction
  - Work-related stress levels
  - Work-related stress causes
  - Intention to stay

- **Key differences**
- Highest scoring
- Scorecard: emotional Lowest scoring
- Sexual harassment
- Discrimination Violence and aggression

effects of work

negative behaviour

Inclusion

Scorecard:

Bullying

- Most improved
- Most declined
- Biggest positive difference from your
- comparator
- Biggest negative
  - difference from your comparator

- **Taking action**
- Taking action
- questions

Have your say

2024

## **Detailed results**

Senior leadership	Workgroup climate	Job and manager factors	Public sector values	Topical questions	Demographics
<ul> <li>Senior leadership questions</li> <li>Organisational climate</li> <li>Scorecard</li> <li>Organisational integrity</li> <li>Collaboration</li> </ul>	<ul> <li>Scorecard</li> <li>Quality service delivery</li> <li>Innovation</li> <li>Workgroup support</li> <li>Safe to speak up</li> </ul>	<ul> <li>Scorecard</li> <li>Manager leadership</li> <li>Manager support</li> <li>Workload</li> <li>Learning and development</li> <li>Job enrichment</li> <li>Meaningful work</li> <li>Flexible working</li> </ul>	<ul> <li>Scorecard</li> <li>Responsiveness</li> <li>Integrity</li> <li>Impartiality</li> <li>Accountability</li> <li>Respect</li> <li>Leadership</li> <li>Human rights</li> </ul>	<ul> <li>Questions on topical issues including understanding the charter of human right and providing frank and impartial advice</li> <li>Custom questions</li> </ul>	<ul> <li>Age, gender, variations in sex characteristics and sexual orientation</li> <li>Aboriginal and/or Torres Strait Islander</li> <li>Disability</li> <li>Cultural diversity</li> <li>Employment</li> <li>Adjustments</li> </ul>
Safety climate				<ul> <li>Questions requested by your organisation</li> </ul>	• Caring

Victorian **Public Sector** Commission



### ${\bf Scorecard\,1\,of\,2}$

### What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

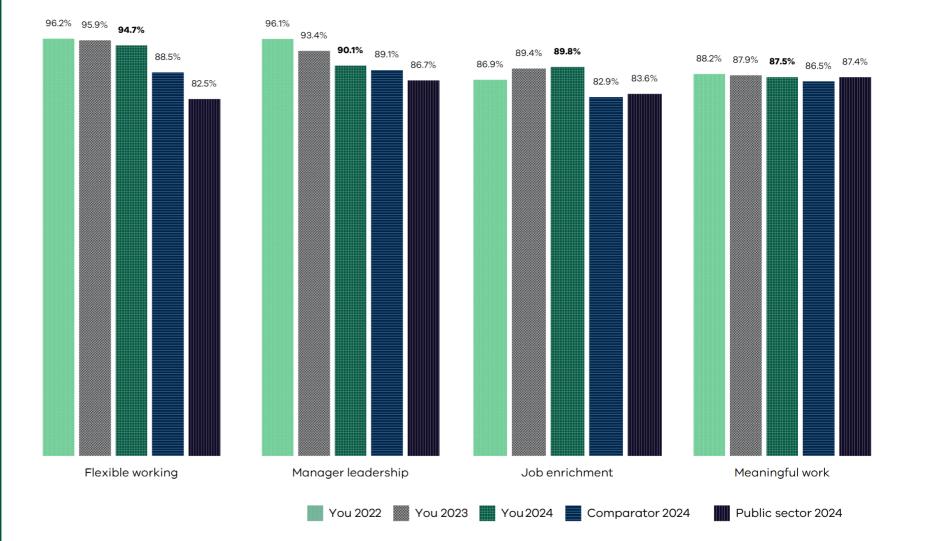
### Example

In 2024:

• 94.7% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

• 88.5% of staff in your comparator group and 82.5% of staff across the public sector.







### Scorecard 2 of 2

### What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

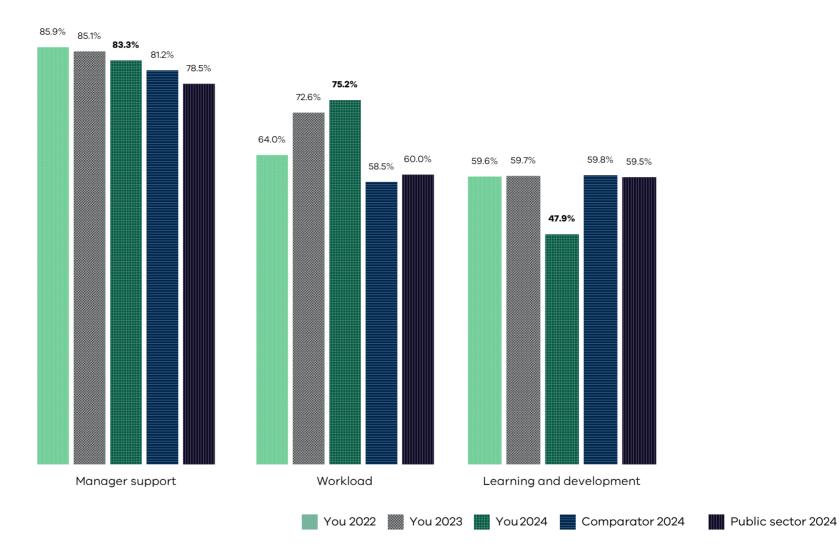
### Example

In 2024:

• 83.3% of your staff who did the survey responded positively to questions about Manager support.

#### Compared to:

• 81.2% of staff in your comparator group and 78.5% of staff across the public sector.







### Manager leadership

### What is this

This is how well staff perceive their direct managers lead.

### Why this is important

Great managers can foster the right environment for staff engagement. They can act as role models for your organisation's strategy and values.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

values

#### Example

91% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.









### Manager support 1 of 2

### What is this

This is how supported staff feel by their direct manager.

### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

87% of your staff who did the survey agreed or strongly agreed with 'My manager provides me with enough support when I need it'.







People matter survey | results

### Manager support 2 of 2

### What is this

This is how supported staff feel by their direct manager.

### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'My manager gives me feedback that helps me improve my performance'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disaaree You Comparator Agree Don't know 2023 2022 2024 Lowest Average Highest 79% My manager gives me feedback that 77% 73% 79% 72% 78% 78% helps me improve my performance

11% 10%







### Workload

### What is this

This is how staff feel about workload and time pressure.

### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

76% of your staff who did the survey agreed or strongly agreed with 'I have enough time to do my job effectively'.

### Survey question

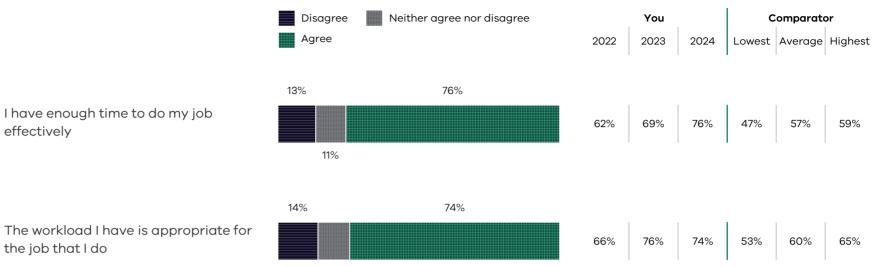
I have enough time to do my job

effectively

the job that I do

### Your results

### Benchmark agree results



11%







### Learning and development

### What is this

This is how well staff feel they can learn and grow in your organisation.

### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

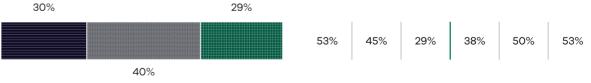
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

77% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disaaree You Comparator Agree 2023 2022 2024 Lowest Average Highest 9% 77% I am developing and learning in my role 68% 79% 77% 76% 77% 76% 14% 23% 43% I am satisfied with the way my learning 53% 56% 43% 49% 59% 64% and development needs have been addressed in the last 12 months 34% 28% 43% My organisation places a high priority 55% 62% 43% 33% 55% 70% on the learning and development of staff 30%

I am satisfied with the opportunities to progress in my organisation









### Job enrichment 1 of 2

### What is this

This is how staff feel about their autonomy at work and role clarity.

### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

94% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.









### Job enrichment 2 of 2

### What is this

This is how staff feel about their autonomy at work and role clarity.

### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

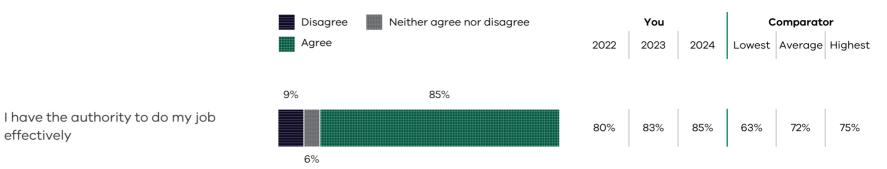
85% of your staff who did the survey agreed or strongly agreed with "I have the authority to do my job effectively'.

### Survey question

effectively

### Your results

### Benchmark agree results







### Meaningful work

### What is this

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

work

my work

my work

### How to read this

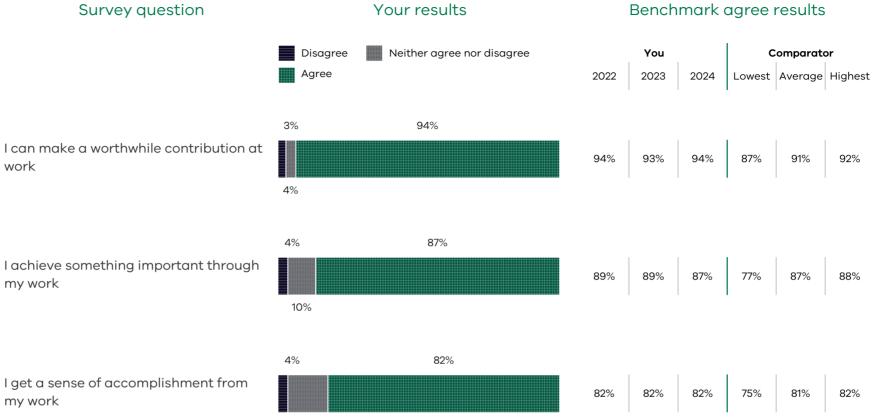
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

94% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.



14%







#### Job and manager factors Survey question Your results Benchmark agree results **Flexible working** Neither agree nor disagree Disaaree You Comparator What is this Agree Don't know 2023 2022 2024 Lowest Average Highest This is how well your organisation supports staff to work flexibly. Why this is important 3% 96% Supporting flexible working can improve I am confident that if I requested a 96% 79% 91% 96% 97% 85% employee wellbeing. flexible work arrangement, it would be given due consideration How to read this 1% Under 'Your results', see results for each question in descending order by most agreed. 2% 93% 'Agree' combines responses for agree and My manager supports working flexibly 97% 94% 93% 90% 92% 95% strongly agree and 'Disagree' combines responses for disagree and strongly 5% disagree. Under 'Benchmark results', compare your comparator groups overall, lowest and

#### Example

96% of your staff who did the survey agreed or strongly agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

highest scores with your own.



# **People matter survey**

2024

Have your say

### Overview

### **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

- **People outcomes**
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress
- levels
- Work-related stress causes
- Intention to stay

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your
- Sexual harassment comparator
  - Biggest negative
    - difference from your comparator

- **Taking action**
- Taking action
- questions

- Workgroup climate Job and manager Public sector values **Topical questions Demographics** factors Scorecard Scorecard Scorecard Questions on topical Age, gender, • Quality service Manager leadership Responsiveness issues including deliverv Manager support understanding the Integrity charter of human right Innovation Workload Impartiality and providing frank Aboriginal and/or Workgroup support Learning and Accountability • Safe to speak up development Respect and impartial advice Job enrichment • Leadership Disability
  - Cultural diversity
    - Employment

variations in sex

characteristics and

Torres Strait Islander

sexual orientation

- Adjustments
- Caring • Questions requested by your organisation
  - Victorian **Public Sector** Commission



# **Senior leadership**

 Senior leadership questions

### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration

- Safety climate

**Detailed results** 

Meaninaful work

Inclusion

Scorecard:

Discrimination

Violence and

agaression

Bullving

Scorecard: emotional

negative behaviour

effects of work

- Flexible working

- Human rights

**Custom questions** 





### **Public sector values**

### Scorecard 1 of 2

### What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

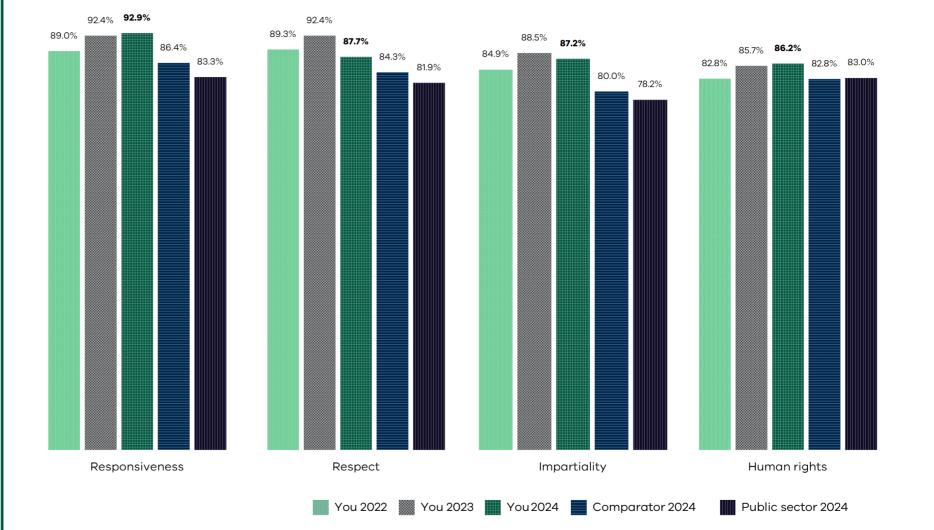
### Example

In 2024:

• 92.9% of your staff who did the survey responded positively to questions about Responsiveness.

Compared to:

 86.4% of staff in your comparator group and 83.3% of staff across the public sector.





#### Scorecard 2 of 2

#### What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

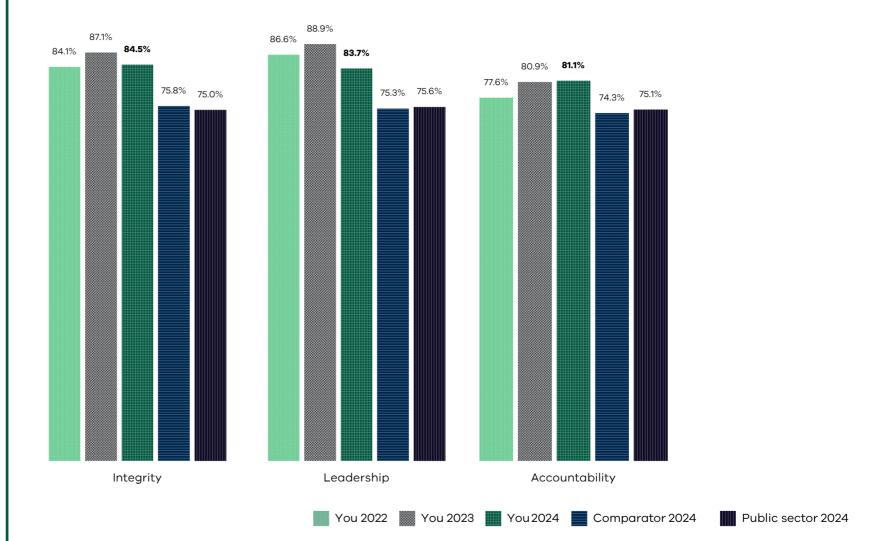
#### Example

In 2024:

• 84.5% of your staff who did the survey responded positively to questions about Integrity.

Compared to:

• 75.8% of staff in your comparator group and 75.0% of staff across the public sector.







#### Responsiveness

#### What is this

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

93% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disaaree You Comparator Agree Don't know 2023 2022 2024 Lowest Average Highest 93% My workgroup provides high quality 89% 92% 93% 91% 82% 86% advice and services

3% 4%

Victorian Public Sector Commission





# People matter survey | results

# Public sector values

## Integrity 1 of 2

#### What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

91% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

#### Survey question Your results Benchmark agree results Disaaree Neither agree nor disagree You Comparator Don't know Agree 2023 2022 2024 Lowest Average Highest 5% 91% My manager demonstrates honesty and 97% 94% 91% 88% 90% 91% integrity 4% 1% 90% My organisation is committed to earning 88% 90% 90% 54% 73% 88% a high level of public trust 1%8% 88% People in my workgroup are honest, 88% 89% 88% 74% 81% 89% open and transparent in their dealings 6%6% 5% 84% People in my workgroup appropriately 84% 84% 84% 79% 79% 85% manage conflicts of interest 4% 7%





#### Integrity 2 of 2

#### What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

84% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

#### Survey question

behaviour at work

improper conduct

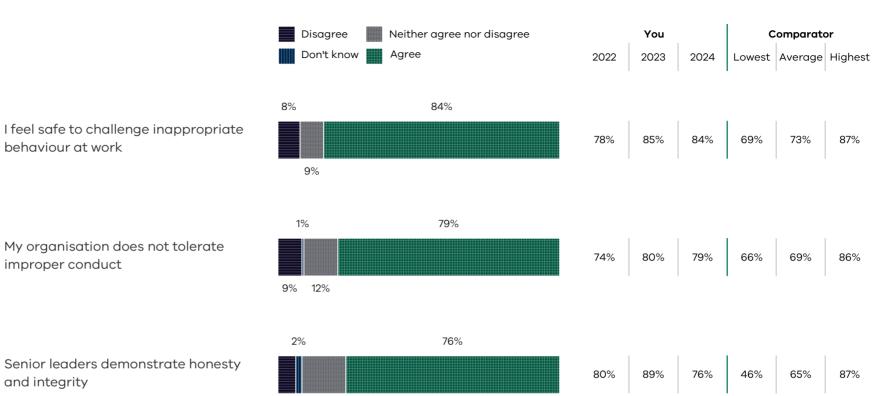
and integrity

My organisation does not tolerate

Senior leaders demonstrate honesty

#### Your results

## Benchmark agree results



6% 16%





#### Impartiality

#### What is this

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

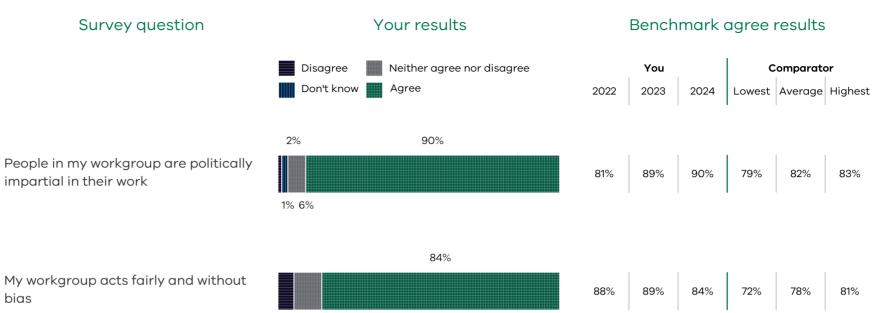
bias

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

90% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.



6% 10%







#### Accountability 1 of 2

#### What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

94% of your staff who did the survey agreed or strongly agreed with " understand how my job helps my organisation achieve its goals'.

#### Survey question

organisation achieve its goals

My workgroup has clear lines of

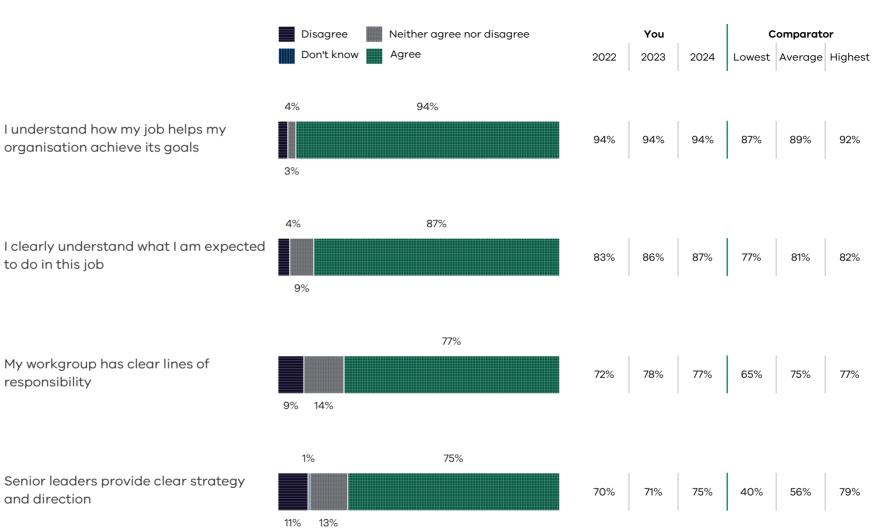
to do in this job

responsibility

and direction

#### Your results

## Benchmark agree results







#### Accountability 2 of 2

#### What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

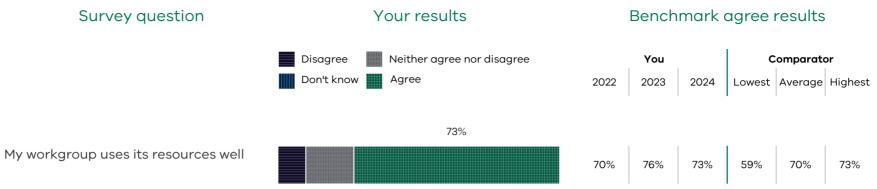
Under 'Your results' see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

73% of your staff who did the survey agreed or strongly agreed with 'My workgroup uses its resources well'.



10% 17%





#### Respect 1 of 2

#### What is this

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

94% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.







#### Public sector values Survey question Your results Benchmark agree results Respect 2 of 2 Neither agree nor disagree Disaaree You Comparator Agree Don't know 2022 2023 2024 Lowest Average Highest Respect is how your staff feel they're treated in the workplace and community. Why this is important 4% 80% All staff need to treat their colleagues and My organisation takes steps to eliminate 67% 85% 80% 69% 84% 70% Victorians with respect.

How to read this

What is this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

80% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'. bullying, harassment and discrimination 6% 10%





#### **People matter survey |** results

# What is this

Public sector values

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Leadership

Good leadership plays a role in the development of workplace culture. It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

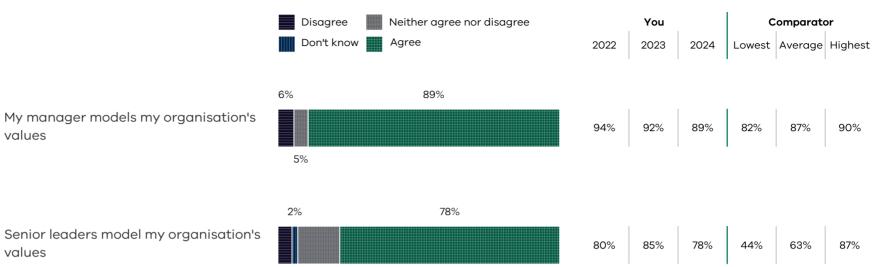
#### Example

89% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

# Survey question

values

values



Your results

5% 15%

#### Benchmark agree results



#### Human rights

#### What is this

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

92% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

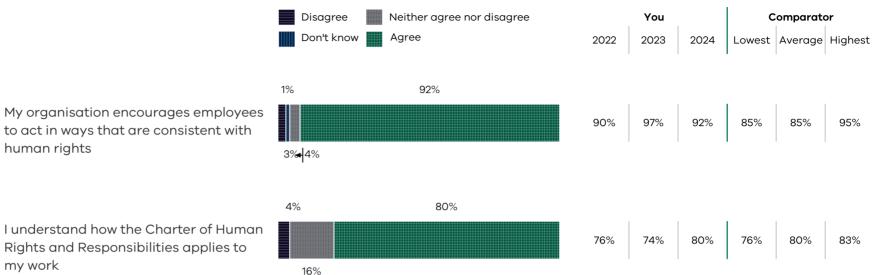
#### Survey question

human rights

my work

#### Your results

## Benchmark agree results







# People matter survey

2024

Have your say

# Overview

# Result summary

**People outcomes** 

engagement index

satisfaction, stress,

intention to stay,

#### **Report overview**

- About your report
- Privacy and anonymity

 Survey's theoretical framework

- Your comparator
   group
- Your response rate
- inclusion • Satisfaction • Work-related stress

Scorecard:

• Scorecard:

Engagement

- Work-related stress causes
- Intention to stay

#### Key differences

- Highest scoring
- Scorecard: emotional
   Lowest scoring
  - effects of work Mo
- Scorecard:
   negative behaviour
- Bullying
- Sexual harassment
- DiscriminationViolence and aggression

Inclusion

- Most improvedMost declined
- Biggest positive
   difference from your
- comparator
- Biggest negative
  - difference from your comparator

- **Taking action**
- Taking action
- questions

Detailed result	S				
Senior leadership	Workgroup climate	Job and manager factors	Public sector values	Topical questions	Demographics
<ul> <li>Senior leadership questions</li> </ul>	<ul><li>Scorecard</li><li>Quality service delivery</li></ul>	<ul><li>Scorecard</li><li>Manager leadership</li><li>Manager support</li></ul>	<ul><li>Scorecard</li><li>Responsiveness</li><li>Integrity</li></ul>	• Questions on topical issues including understanding the	<ul> <li>Age, gender, variations in sex characteristics and</li> </ul>
Organisational climate	<ul><li>Innovation</li><li>Workgroup support</li><li>Safe to speak up</li></ul>	<ul> <li>Workload</li> <li>Learning and development</li> <li>Job enrichment</li> <li>Meaningful work</li> <li>Flexible working</li> </ul>	<ul><li>Accountability</li><li>Respect</li><li>Leadership</li><li>Human rights</li></ul>	charter of human right and providing frank and impartial advice	<ul> <li>sexual orientation</li> <li>Aboriginal and/or Torres Strait Islande</li> <li>Dischility</li> </ul>
<ul> <li>Scorecard</li> <li>Organisational integrity</li> </ul>				Custom questions	<ul> <li>Disability</li> <li>Cultural diversity</li> <li>Employment</li> <li>Adjustments</li> </ul>
<ul><li>Collaboration</li><li>Safety climate</li></ul>				<ul> <li>Questions requested by your organisation</li> </ul>	• Caring





**ICTORIA** 

State Government

# **Topical questions**

#### **Topical questions1 of 2**

#### What is this

This is a group of survey questions that don't fit into our existing factor groups.

#### Why this is important

Answers to these questions provide useful information to help you understand your employees.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your

93% of your staff who did the survey agreed or strongly agreed with " understand how the Code of Conduct for Victorian public sector employees applies to my work'.

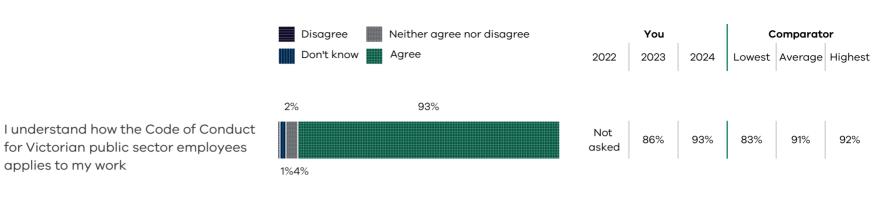
#### Survey question

applies to my work

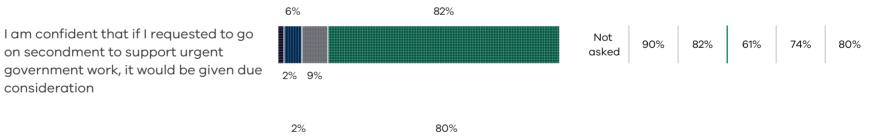
consideration

#### Your results

## Benchmark agree results







Not Not 80% 75% 75% 75% asked asked 6% 11%





comparator groups overall, lowest and highest scores with your own. Example

My workgroup gives frank and impartial advice to our managers and leaders

on secondment to support urgent

I am proud to work in the public sector

People matter survey | results

# **Topical questions**

# Frank and impartial advice to ministers

#### What is this

This is the percentage of employees that feel their workgroup gives frank and impartial advice to ministers.

#### Why this is important

Integrity is one of the public sector values. Providing frank and impartial advice to ministers is one way we demonstrate integrity.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

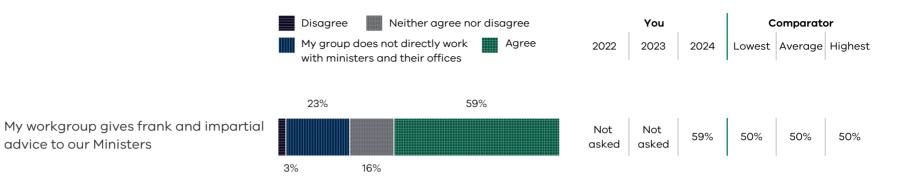
#### Example

59% of your staff who did the survey agreed or strongly agreed with 'My workgroup gives frank and impartial advice to our Ministers'.

#### Survey question

#### Your results

# Benchmark agree results



#### Victorian Public Sector Commission



# People matter survey

2024

Have your say

# Overview

## **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

**Detailed results** 

- **People outcomes**
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### **Key differences**

- Highest scoring
- Scorecard: emotional Lowest scoring
  - Most improved
    - Most declined
    - Biggest positive difference from your
    - comparator
    - Biggest negative
    - difference from your comparator

- **Taking action**
- Taking action
- questions

- **Demographics** 
  - Age, gender, variations in sex characteristics and sexual orientation Aboriginal and/or
  - Torres Strait Islander Disability
  - Cultural diversity
  - Employment
  - Caring
- Questions requested by your organisation

**Custom questions** 

Victorian **Public Sector** Commission



**Senior leadership** Workgroup climate Senior leadership Scorecard questions

## Organisational

- climate
- Organisational integrity

- Scorecard
- Collaboration
- Safety climate

- Quality service deliverv
  - Innovation
  - Workgroup support
  - Safe to speak up

# Job and manager factors

Inclusion

Scorecard:

Bullving

effects of work

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

- Scorecard Scorecard Responsiveness
- Manager leadership Manager support
- Workload
- Learning and
- - Job enrichment
- Meaninaful work
- Flexible working

- development

- Impartiality

- Respect

Public sector values

- Leadership
- Human rights
- - and providing frank and impartial advice

**Topical questions** 

Questions on topical

understanding the

charter of human right

issues including

- Adjustments





- Integrity
  - Accountability

# **Custom questions**

#### What is this

Your organisation asked1 custom questions as part of the 2024 survey.

#### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

#### How to read this

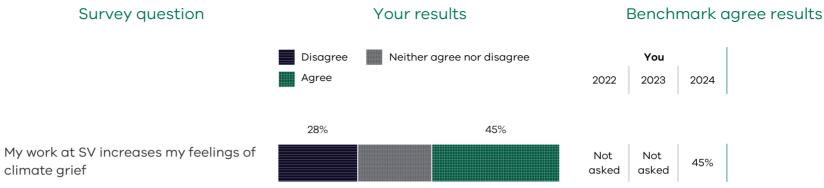
Under 'Your results' in descending order, you can see the percentage of staff who responded favourably to each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

45% of staff who did the survey responded favourably to 'My work at SV increases my feelings of climate grief'.



26%





# People matter survey

# Overview

# **Result summary**

#### **Report** overview

- About your report
- Privacy and anonymity

• Survey's theoretical framework

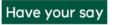
- Your comparator group
- Your response rate

- **People outcomes**
- Scorecard: engagement index
  - Engagement
- Scorecard:
  - satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### **Key differences**

- Highest scoring
- Scorecard: emotional Lowest scoring
  - Most improved
  - Most declined Biggest positive
  - difference from your
- Sexual harassment Discrimination
- comparator
- Biggest negative
  - difference from your comparator

- **Taking action**
- Taking action
- questions



2024

Detailed results					
Senior leadership	Workgroup climate	Job and manager factors	Public sector values	Topical questions	Demographics
<ul> <li>Senior leadership questions</li> </ul>	<ul><li>Scorecard</li><li>Quality service delivery</li></ul>	<ul><li>Scorecard</li><li>Manager leadership</li><li>Manager support</li></ul>	<ul><li>Scorecard</li><li>Responsiveness</li><li>Integrity</li></ul>	<ul> <li>Questions on topical issues including understanding the</li> </ul>	Age, gender, variations in sex characteristics and
Organisational climate	<ul><li>Innovation</li><li>Workgroup support</li><li>Safe to speak up</li></ul>	<ul> <li>Workload</li> <li>Learning and development</li> <li>Job enrichment</li> </ul>	<ul> <li>Impartiality</li> <li>Accountability</li> <li>Respect</li> <li>Leadership</li> </ul>	charter of human right and providing frank and impartial advice	<ul> <li>sexual orientation</li> <li>Aboriginal and/or Torres Strait Island</li> <li>Disability</li> </ul>
<ul> <li>Scorecard</li> <li>Organisational integrity</li> <li>Collaboration</li> </ul>		<ul><li>Meaningful work</li><li>Flexible working</li></ul>	Human rights	Custom questions	<ul><li>Cultural diversity</li><li>Employment</li><li>Adjustments</li></ul>
Safety climate				<ul> <li>Questions requested by your organisation</li> </ul>	Caring

Inclusion

Scorecard:

Violence and

aggression

Bullying

effects of work

negative behaviour





# Age, gender, variations in sex characteristics and sexual orientation

#### What is this

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Age	(n)	%
15-34 years	26	18%
35-54 years	83	59%
55+ years	16	11%
Prefer not to say	16	11%
Gender	(n)	%
Woman	92	65%
Man	32	23%
Prefer not to say	15	11%
Non-binary and I use a different term	2	1%
Are you trans, non-binary or gender diverse?	(n)	%

Are you trans, non-binary or genaer diverse?	(n)	%
Yes	5	4%
No	121	86%
Prefer not to say	15	11%

#### To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?	(n)	%
Yes	0	0%
No	123	87%
Don't know	5	4%
Prefer not to say	13	9%

How do you describe your sexual orientation?	(n)	%
Straight (heterosexual)	96	68%
Prefer not to say	22	16%
Bisexual	8	6%
Gay or lesbian	4	3%
Pansexual	4	3%
Don't know	3	2%
I use a different term	2	1%
Asexual	2	1%





Aboriginal and/or Torres Strait Islander employees

#### What is this

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	0	0%
Non Aboriginal and/or Torres Strait Islander	134	95%
Prefer not to say	7	5%



#### Disability

#### What is this

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Are you a person with disability?	(n)	%
Yes	14	10%
No	117	83%
Prefer not to say	10	7%

#### Have you shared your disability information within your organisation (e.g. to your manager or Human

Resources staff)?	(n)	%
Yes	7	50%
No	7	50%
Prefer not to say	0	0%





#### Cultural diversity 1 of 2

#### What is this

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Country of birth	(n)	%
Born in Australia	87	62%
Not born in Australia	30	21%
Prefer not to say	24	17%

# If you speak another language with your family or community, what language(s) do

you speak?	(n)	%
Other	9	39%
Spanish	5	22%
Arabic	2	9%
Italian	1	4%
Mandarin	1	4%
Telugu	1	4%
Greek	1	4%
Hindi	1	4%
Malayalam	1	4%
Vietnamese	1	4%
Cantonese	1	4%
Gujarati	0	0%

# Language other than English spoken with<br/>family or community(n)%Yes2316%No10776%

11

8%

# If you speak another language with your family or community, what language(s) do

Prefer not to say

you speak?	(n)	%
Macedonian	0	0%
Persian	0	0%
Australian Indigenous Language	0	0%
Auslan	0	0%
Filipino	0	0%
Sinhalese	0	0%
Tagalog	0	0%
Punjabi	0	0%
Turkish	0	0%
Tamil	0	0%
Urdu	0	0%





#### Cultural diversity 2 of 2

#### What is this

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Cultural identity	(n)	%
Australian	92	65%
Prefer not to say	22	16%
English, Irish, Scottish and/or Welsh	14	10%
European (including Western, Eastern and South-Eastern European, and Scandinavian)	14	10%
East and/or South-East Asian	7	5%
Other	6	4%
South Asian	4	3%
Pacific Islander	2	1%
New Zealander	2	1%
Central and/or South American	2	1%
Maori	1	1%
North American	1	1%
Central Asian	0	0%
Aboriginal and/or Torres Strait Islander	0	0%
Middle Eastern	0	0%
African	0	0%

Religion	(n)	%
No religion	99	70%
Christianity	16	11%
Prefer not to say	16	11%
Buddhism	4	3%
Judaism	3	2%
Islam	2	1%
Hinduism	1	1%
Sikhism	0	0%
Other	0	0%



People matter survey | results

# **Employment characteristics 1 of 2**

#### What is this

These are the employment characteristics of staff.

#### Why this is important

Demographics

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Working arrangement	(n)	%
Full-Time	105	74%
Part-Time	36	26%

Gross base salary (ongoing/fixed term only)	(n)	%
Below \$80k	2	1%
\$80k to \$120k	73	53%
\$120k to \$160k	36	26%
\$160k to \$200k	9	7%
\$200k or more	6	4%
Prefer not to say	12	9%
Organisational tenure	(n)	%

Organisational tenure	(n)	%
<1 year	18	13%
1 to less than 2 years	25	18%
2 to less than 5 years	64	45%
5 to less than 10 years	21	15%
10 to less than 20 years	9	6%
More than 20 years	4	3%

Management responsibility	(n)	%
Non-manager	87	62%
Other manager	34	24%
Manager of other manager(s)	20	14%

Employment type	(n)	%
Fixed term	90	64%
Ongoing and executive	44	31%
Other	7	5%

Frontline worker	(n)	%
No	133	94%
Yes	8	6%





#### Employment characteristics 2 of 2

#### What is this

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Primary workplace location over the last 3 months	(n)	%
Melbourne: Suburbs	68	48%
Melbourne CBD	55	39%
Rural	9	6%
Large regional city	7	5%
Other	2	1%

What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	104	74%
A frontline or service delivery location	0	0%
Home or private location	127	90%
A shared office space (where two or more organisations share the same workspace)	4	3%
Isolated or remote location/s where access to communications and help from others is difficult	1	1%
Other	0	0%

Flexible work	(n)	%
Working from an alternative location (e.g. home, hub/shared work space)	72	51%
Flexible start and finish times	57	40%
Working more hours over fewer days	54	38%
Part-time	32	23%
I do not use any flexible work arrangements	14	10%
Using leave (including annual leave, long- service leave, personal leave, leave without pay and/or personal leave) to work flexible hours	13	9%
Study leave	5	4%
Job sharing	5	4%
Other	4	3%
Purchased leave	3	2%
Shift swap	0	0%







#### Adjustments

#### What is this

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Have you requested any of the following adjustments at work?	(n)	%
No, I have not requested adjustments	86	61%
Flexible working arrangements	51	36%
Job redesign or role sharing	5	4%
Physical modifications or improvements to the workplace	4	3%
Career development support strategies	1	1%
Other	1	1%
Accessible communications technologies	0	0%

Why did you make this request?	(n)	%
Work-life balance	38	69%
Family responsibilities	15	27%
Caring responsibilities	13	24%
Health	9	16%
Study commitments	6	11%
Disability	2	4%
Other	0	0%

#### What was your experience with making this

request?	(n)	%
The adjustments I needed were made and the process was satisfactory	51	93%
The adjustments I needed were made but the process was unsatisfactory	4	7%
The adjustments I needed were not made	0	0%





## Caring

#### What is this

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

• de-identify all survey response data provided to your organisation

- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Caring responsibilities	(n)	%
None of the above	51	36%
Primary school aged child(ren)	32	23%
Secondary school aged child(ren)	23	16%
Prefer not to say	15	11%
Child(ren) - younger than preschool age	15	11%
Frail or aged person(s)	14	10%
Preschool aged child(ren)	8	6%
Person(s) with disability	5	4%
Person(s) with a mental illness	5	4%
Other	3	2%
Person(s) with a medical condition	0	0%







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