





# People matter survey

2024

Have your say

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- Survey's theoretical framework
- Your comparator group
- Your response rate

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- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
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- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

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- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

## **Custom questions**

• Questions requested by your organisation

## **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





## **About your report**

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

#### Comparing data in this report

Your organisation took part in the survey in 2023 and 2022.

This means you'll be able to compare about 95% of this year's survey with your previous results.

#### **Rounding of percentages**

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

#### Survey questions and definitions

Download Survey questions: Survey questions: People matter survey 2024 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2024 survey.

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### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

# Senior leadership

- Lead the organisation
- · Set the culture
- Lead by example
- Actions influence outcomes

# Organisation climate

- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

• Engagement

**Outcomes** 

- Satisfaction
- Wellbeing work-related stress
- Wellbeing job related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

## The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity











Respect



Leadership



**Human Rights** 

## Your comparator group

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

#### How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Breakthrough Victoria

Launch Victoria

Melbourne Market Authority

Parliament of Victoria

Port of Hastings Corporation

Ports Victoria

Remembrance Parks Central Victoria

State Trustees Limited

V/Line Corporation

Victoria Law Foundation

Victorian Institute of Teaching

Victorian Managed Insurance Authority

Victorian Rail Track Corporation

VITS LanguageLink

Yoorrook Justice Commission





### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2024.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets () shows how many staff completed the survey this year.

2023		2024	
44% (144)		62% (225)	
Comparator Public Sector	60% 42%	Comparator 649 Public Sector 659	



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- effects of workScorecard: negative behaviour
- Bullying
- Sexual harassmentDiscrimination
- · Violence and
- Violence and aggression

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## Your employee engagement index

#### What is this

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

## Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2023		2024	2024			
71		72				
Comparator	68	Comparator	70			
Public Sector	68	Public Sector	68			



## Engagement question results 1 of 2

#### What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your group's engagement index

Your 2024 index is 72.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

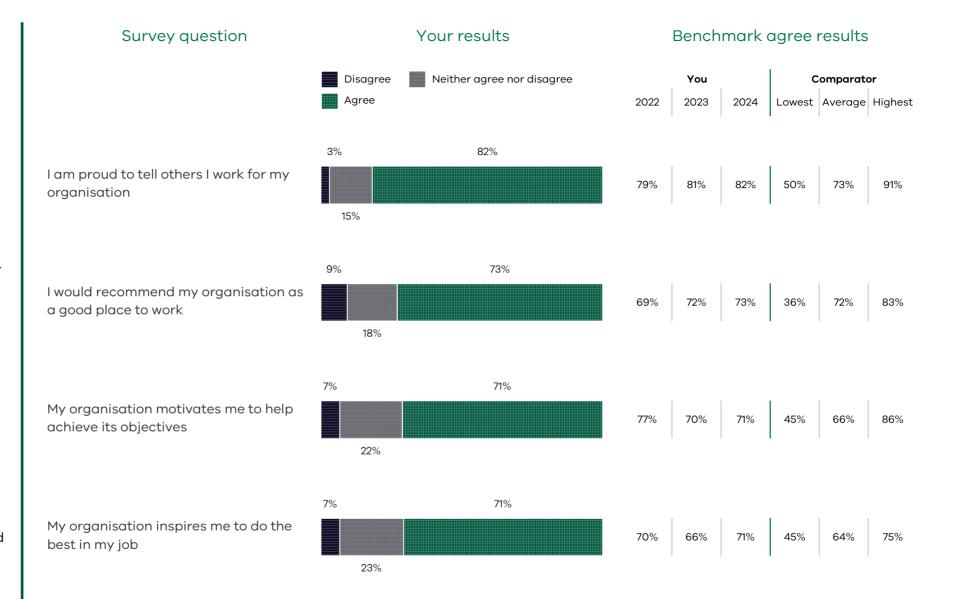
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

82% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







### Engagement question results 2 of 2

#### What is this

This is the overall sense of pride. attachment, inspiration, motivation and advocacy your employees have for your organisation.

#### Your group's engagement index

Your 2024 index is 72.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

68% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

#### Survey question Your results Benchmark agree results

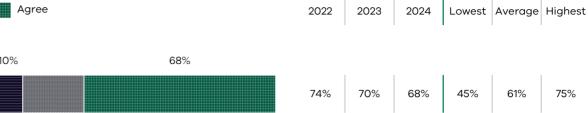
Neither agree nor disagree

10% I feel a strong personal attachment to

my organisation

Disagree

22%



You

Comparator



# Scorecard: satisfaction, stress, intention to stay, inclusion

#### What is this

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

#### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

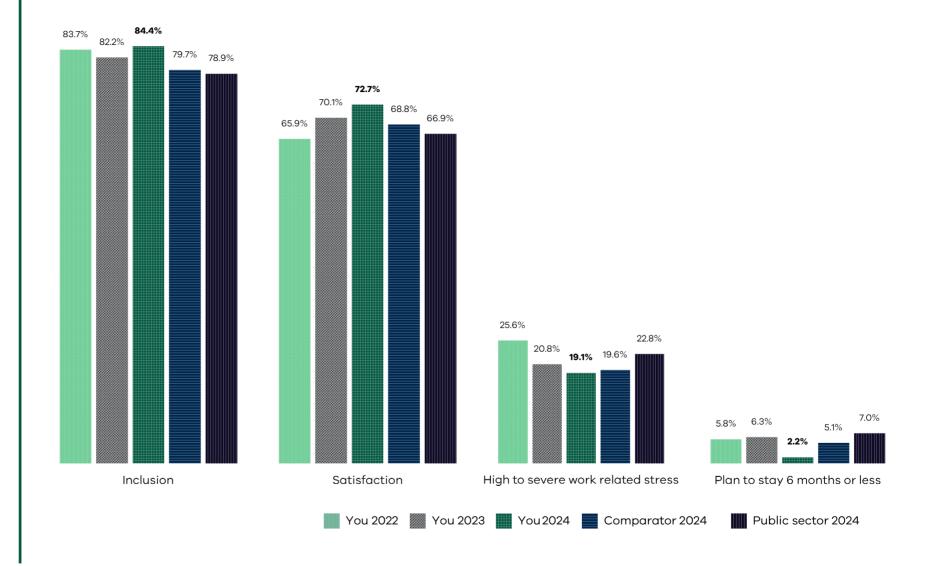
#### Example

### In 2024:

 84.4% of your staff who did the survey responded positively to questions about Inclusion.

#### Compared to:

 79.7% of staff in your comparator group and 78.9% of staff across the public sector.



### **Satisfaction question results**

#### What is this

This is how satisfied staff are with their iobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results' see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

## Survey question Your results Benchmark satisfied results Neither satisfied nor Dissatisfied You Comparator dissatisfied Satisfied Lowest Average Highest 2022 8% 79% Considering everything, how satisfied are you with your current job 13% 11% 76% How satisfied are you with the work/life balance in your current job 13% 14% 63% How satisfied are you with your career development within your current

organisation



#### Work-related stress levels

#### What is this

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

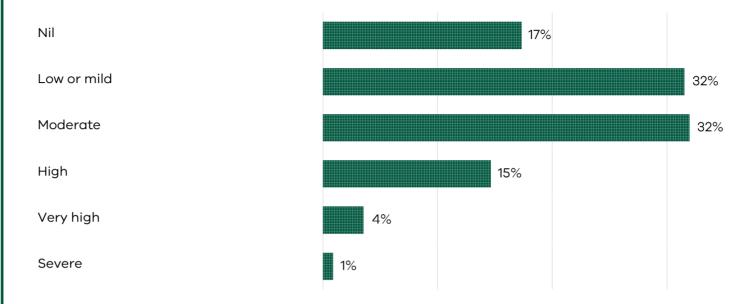
The graph at the top shows how staff in your group rated their current levels of work-related stress.

The numbers below show the percentage of staff in your group who said they experienced high to severe stress in 2024 compared to 2023, your comparator and the public sector.

## Example

19% of your staff who did the survey said they had high to severe stress in 2024. This is compared to 20% of staff in your comparator group and 23% of staff across the public sector.

## How would you rate your current level of work-related stress? (You 2024)



## Reported levels of high to severe stress

2023		2024		
21%		19%		
Comparator	23%	Comparator	20%	
Public Sector	24%	<b>Public Sector</b>	23%	

#### **Work-related stress causes**

#### What is this

This is the main work-related causes of stress reported by staff.

### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

## Example

83% of your staff who did the survey said they experienced mild to severe stress. Of that 83%, 54% said the top reason was 'Workload'.

186	39
83%	17%

Experienced some work-related stress Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2023	You 2024	Comparator 2024	Public sector 2024
Workload	49%	54%	42%	47%
Time pressure	36%	40%	38%	42%
Dealing with clients, patients or stakeholders	12%	17%	20%	17%
Organisation or workplace change	15%	16%	10%	15%
Other	13%	15%	13%	13%
Management of work (e.g. supervision, training, information, support)	14%	15%	14%	12%
Unclear job expectations	15%	12%	12%	14%
Technology or equipment	7%	11%	8%	8%
Job security	4%	10%	8%	10%
Content, variety, or difficulty of work	10%	9%	11%	12%



#### **Work-related stress**

#### What is this

This is how manageable your staff feels their stress at your organisation.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

71% of your staff who did the survey said the amount of stress in their job was manageable.

## Survey question

The amount of stress in my job is manageable

#### Your results

#### Neither agree nor disagree Disagree You Agree Don't know 2022 2023 2024 Lowest Average Highest 11% 71%



Benchmark agree results

Comparator

### Intention to stay

#### What is this

This is what your staff intend to do with their careers in the near future.

## Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

## Example

11% of your group who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2023	You 2024	Comparator 2024	Public sector 2024
6 months or less	6%	2%	5%	7%
Over 6 months and up to 1 year	11%	11%	8%	10%
Over 1 year and up to 3 years	22%	21%	21%	25%
Over 3 years and up to 5 years	13%	12%	14%	16%
Over 5 years	48%	55%	52%	42%



## **Inclusion question results**

#### What is this

This is how many staff experience that they belong, and can be themselves, at work.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

# Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Lowest Average Highest Agree 2022 2023 2024 5% 88% I feel culturally safe at work 8% 84% 8% I can be myself at work 82% 4% I feel as if I belong at this organisation 14%





#### Inclusion - Barriers to success

#### What is this

This is a list of things that staff felt were barriers to their success at work.

### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

#### Example

7% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'.

My age

Staff who experienced one or more barriers to success at work	44		18	1	
burners to success at work	20%		80	%	
	Experienced barriers listed		Did not	experience any of	f the barriers listed
During the last 12 months, employees experienced barriers to their success due to		You 2023	You 2024	Comparator 2024	Public sector 2024
My mental health		9%	7%	6%	8%

4%

6%

7%



## Inclusion - Witnessed barriers to success

#### What is this

This is a list of things that staff witnessed were barriers to their success of other employees at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

#### Example

6% of your staff who did the survey said they have witnessed barriers to success of other employees in the last 12 months due to 'Mental health'.

Staff who witnessed one or more barriers to success at work

Mental health

Disability

Sex



6%

5%

1%

7%

2%

5%



#### Scorecard: emotional effects of work

#### What is this

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator group and the public sector.

## Example

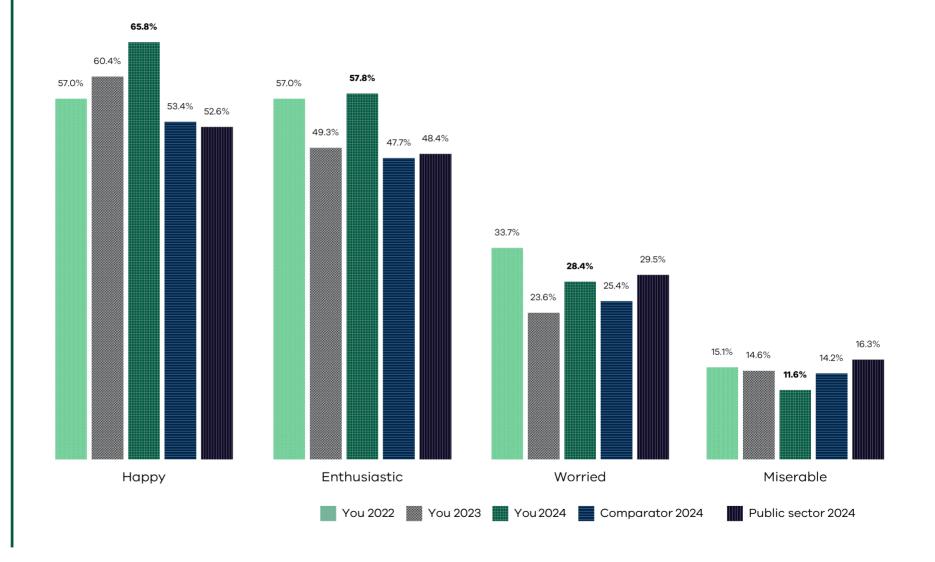
#### In 2024:

• 65.8% of your staff who did the survey said work made them feel happy.

### Compared to:

• 53.4% of staff in your comparator group and 52.6% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...





## Scorecard: negative behaviours

#### What is this

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.
Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator group and the public sector.

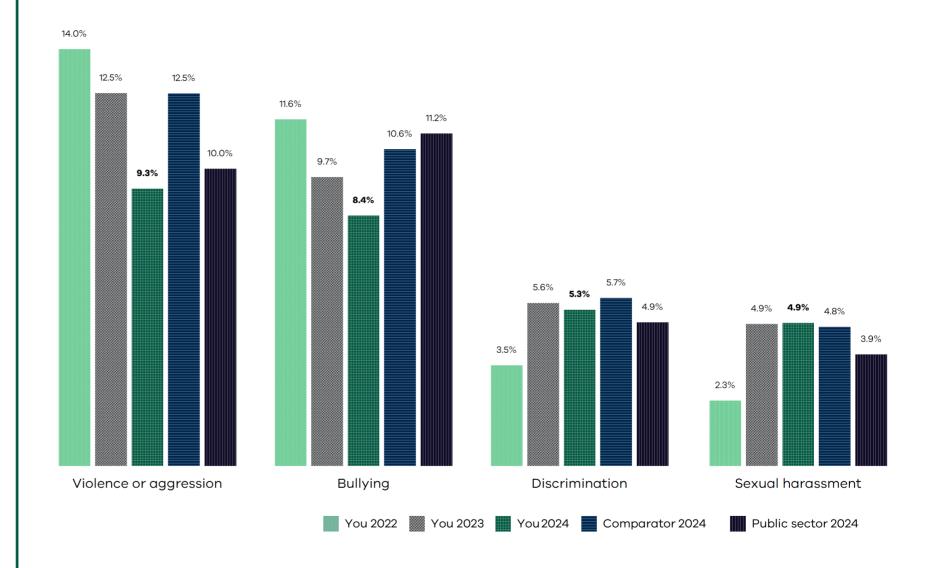
## Example

#### In 2024:

• 9.3% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months.

#### Compared to:

 12.5% of staff in your comparator group and 10.0% of staff across the public sector.



## **Bullying**

#### What is this

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

### Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

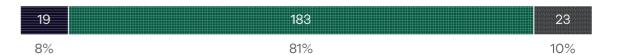
In descending order, the table shows the answers.

## Example

8% of your staff who did the survey said they experienced bullying.

Of that 8%, 63% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



Experienced bullying Did not experience bullying Not sure

If you experienced bullying, what type of bullying did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	71%	63%	66%	69%
Exclusion or isolation	43%	53%	48%	46%
Intimidation and/or threats	29%	47%	38%	28%
Verbal abuse	43%	42%	31%	19%
Withholding essential information for me to do my job	21%	21%	29%	33%
Other	7%	21%	15%	15%
Being assigned meaningless tasks unrelated to my job	14%	5%	14%	16%
Being given impossible assignment(s)	7%	5%	8%	11%



## Telling someone about the bullying

#### What is this

This is if staff told someone when they experienced bullying.

#### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

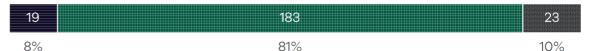
In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

#### Example

8% of your staff who did the survey said they experienced bullying, of which

- 58% said the top way they reported the bullying was 'Told a manager'.
- 79% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?



Experienced bullying	Did	not experier	nce bullying	Not sur
Did you tell anyone about the bullying?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a manager	64%	58%	50%	52%
Told a colleague	43%	53%	34%	41%
Told a friend or family member	14%	47%	33%	34%
Told human resources	21%	32%	16%	14%
Submitted a formal complaint	14%	21%	14%	12%
Told the person the behaviour was not OK	21%	21%	20%	16%
Told someone else	7%	21%	11%	12%
Told employee assistance program (EAP) or peer support	21%	11%	10%	12%
I did not tell anyone about the bullying	7%	5%	17%	12%





# Bullying - reasons for not submitting a formal complaint

#### What is this

This is why staff who experienced bullying chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

## Example

79% of your staff who experienced bullying did not submit a formal complaint, of which:

• 47% said the top reason was 'I believed there would be negative consequences for my reputation'.

I didn't think it was serious enough

I didn't know how to make a complaint

going to complain about

I believed there would be negative consequences for the person I was

I thought the complaint process would be embarrassing or difficult

Did you submit a formal complaint?	4		1	5	
	21%		79	9%	
	Submitted formal complaint		Did not	: submit a formal c	omplaint
What was your reason for not submit	ing a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I believed there would be negative cor	nsequences for my reputation	58%	47%	51%	54%
I didn't think it would make a difference	ce	50%	40%	52%	51%
I believed there would be negative cor	nsequences for my career	17%	40%	41%	45%
I didn't need to because I made the bu	ıllying stop	-	20%	3%	5%
I didn't need to because I no longer ho who bullied me	d contact with the person(s)	-	13%	6%	7%
I didn't feel safe to report the incident		17%	13%	17%	21%

8%

7%

7%

7%

7%

14%

10%

11%

4%

16%

10%

13%

5%



### Perpetrators of bullying

#### What is this

This is who staff have said are responsible for bullying.

### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 8% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

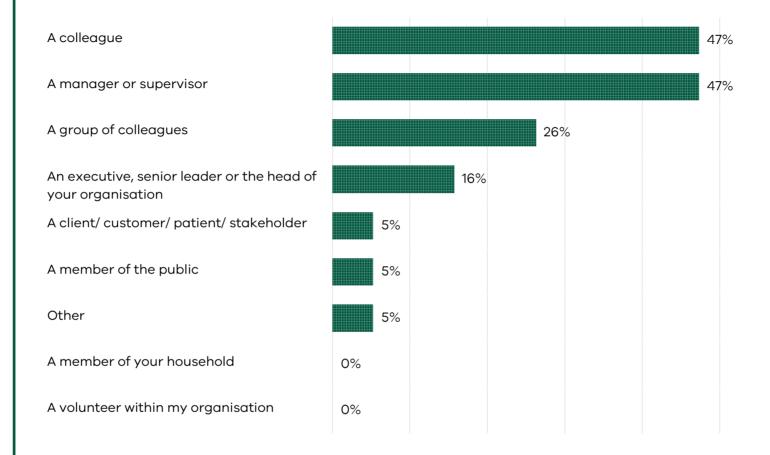
Each row is one perpetrator or group of perpetrators.

### Example

8% of your staff who did the survey said they experienced bullying.

Of that 8%, 47% said it was by 'A colleague'.

## 19 people (8% of staff) experienced bullying (You 2024)





### Relationship to perpetrator

#### What is this

This provides further detail on who staff have said are responsible for bullying within your organisation.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 8% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

#### Example

8% of your staff who did the survey said they experienced bullying.

Of that 8%, 95% said it was by someone within the organisation.

Of that 95%, 72% said it was 'They were in my workgroup'.

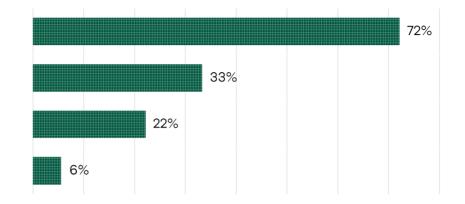
18 people (95% of staff who experienced bullying) experienced bullying from within your organisation (You 2024)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



#### Sexual harassment

#### What is this

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

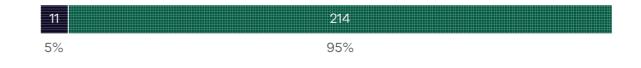
If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

#### Example

5% of your staff who did the survey said they experienced sexual harassment.

Of those, 45% said the top type was 'Intrusive questions about my private life or comments about my physical appearance'.

Have you experienced sexual harassment at work in the last 12 months?



Behaviours reported	You 2023	You 2024	Comparator 2024	Public sector 2024
Intrusive questions about my private life or comments about my physical appearance	-	45%	41%	46%
Sexually suggestive comments or jokes that made me feel offended (in either a group or one on one situation)	-	36%	52%	48%
Inappropriate staring or leering that made me feel intimidated	-	36%	18%	14%
Unwelcome touching, hugging, cornering or kissing	-	27%	17%	17%
Inappropriate physical contact	-	9%	18%	16%
Sexual gestures, indecent exposure or inappropriate display of the body	-	9%	7%	4%
Any other unwelcome conduct of a sexual nature	-	9%	8%	8%

Experienced sexual harassment

Did not experience sexual harassment



## Response to sexual harassment

#### What is this

This is how staff responded when they experienced sexual harassment.

## Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded. In descending order, the table shows the

## Example

top 10 answers.

5% of your staff who did the survey said they experienced sexual harassment. Of those, 64% said the top response was 'Tried to laugh it off or forget about it'. Have you experienced sexual harassment at work in the last 12 months?

11	214
5%	95%

Experienced sexual harassment	Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2023	You 2024	Comparator 2024	Public sector 2024
Tried to laugh it off or forget about it	_	64%	39%	39%
Avoided the person(s) by staying away from them	-	55%	45%	37%
Pretended it didn't bother me	-	36%	48%	45%
Told a manager	-	27%	17%	21%
Told the person the behaviour was not OK	_	18%	21%	19%
Told human resources	-	18%	6%	5%
Told a friend or family member	_	18%	25%	22%
Avoided locations where the behaviour might occur	_	9%	19%	15%
Told a colleague	-	9%	19%	25%
Submitted a formal complaint	_	9%	5%	6%



# Sexual harassment - reasons for not submitting a formal complaint

#### What is this

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

91% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 70% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint? 10 9% 91% Submitted formal complaint Did not submit a formal complaint You You Comparator **Public sector** What was your reason for not submitting a formal complaint? 2024 2023 2024 2024 33% 44% I didn't think it was serious enough 70% I didn't think it would make a difference 43% 40% 40% I believed there would be negative consequences for my reputation 40% 38% 39% 27% 28% I believed there would be negative consequences for my career 20% I believed there would be negative consequences for the person I was 20% 16% 14% going to complain about I didn't know how to make a complaint 20% 3% 4% 20% 12% Other 12% I didn't need to because I no longer had contact with the person(s) 10% 6% 7% who harassed me 5% I didn't know who to talk to 10% 7% I didn't feel safe to report the incident 10% 11% 10%





### Perpetrators of sexual harassment

#### What is this

This is who staff have said are responsible for sexual harassment.

#### Why this is important

Understanding where harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

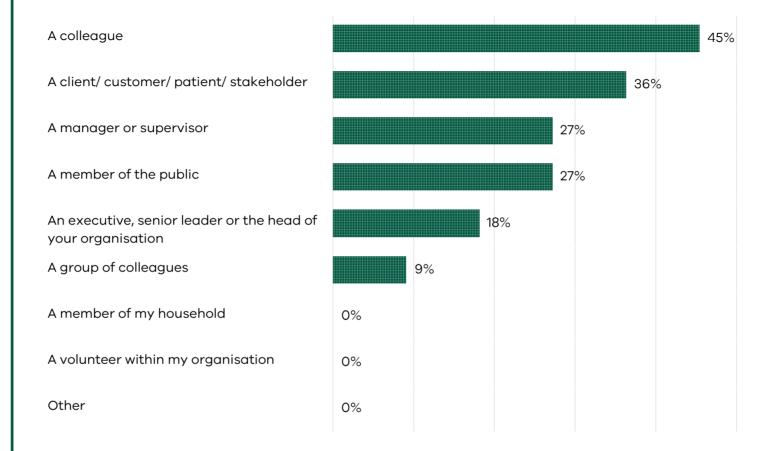
In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

### Example

5% of your staff who did the survey said they experienced sexual harassment. Of that 5%, 45% said it was by 'A colleague'.

## 11 people (5% of staff) experienced sexual harassment (You 2024)





### Relationship to perpetrator

#### What is this

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

#### Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

#### Example

5% of your staff who did the survey said they experienced sexual harassment. Of that 5%, 91% said it was by someone within the organisation.

Of that 91%, 60% said it was 'They were outside my workgroup'.

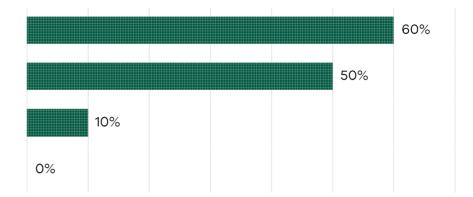
# 10 people (91% of staff who experienced harassment) experienced harassment from within your organisation (You 2024)

They were outside my workgroup

They were in my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



### Frequency of sexual harassment

#### What is this

This is how often staff experienced sexual harassment.

### Why this is important

Understanding the frequency staff experienced sexual harassment may help organisations work out what action to take.

### How to read this

In this year's survey, 5% of your staff said they experienced sexual harassment. If they did, they could tell us how often they experienced this behaviour.

The graph shows how often staff were experiencing sexual harassment.

#### Example

5% of your staff who did the survey said they experienced sexual harassment.

Of that 5%, 0% said it was 'At least once a day'.

## How often have you experienced the behaviour(s)? (You 2024)

At least once a day

Once every few days

Once a week

Once a month

Less than once a month

45%

## Type of discrimination

#### What is this

This is what types of discrimination staff report experiencing in their organisation.

### Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

## Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 42% said it was 'Opportunities for promotion'.

Have you experienced discrimination at work in the last 12 months?

12	184	29
5%	82%	13%

Experienced discrimination	Did not experience discrimination		Not sure	
If you experienced discrimination, what type of discrimination did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Opportunities for promotion	-	42%	43%	40%
Pay or conditions offered by employer	-	25%	13%	12%
Opportunities for training or professional development	-	25%	34%	24%
Other	-	25%	29%	38%
Opportunities for transfer/secondment	-	8%	13%	16%
Denied flexible work arrangements or other adjustments	-	8%	16%	20%
Employment security - threats of dismissal or termination	-	8%	12%	13%



# Telling someone about the discrimination

#### What is this

This is who staff told about the discrimination they experienced.

### Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination. If they did, they could tell us with one or

more answers who they told.

In descending order, the table shows the answers.

#### Example

5% of your staff who did the survey said they experienced discrimination, of which

- 50% said the top way they reported the discrimination was 'Told a colleague'.
- 92% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?

12	184	29
5%	82%	13%

Experienced discrimination	Did not experience discrimination			Not sure	
Did you tell anyone about the discrimination?	You 2023	You 2024	Comparator 2024	Public sector 2024	
Told a colleague	-	50%	32%	38%	
Told a manager	-	50%	32%	32%	
Told a friend or family member	-	50%	32%	31%	
Told someone else	-	33%	19%	15%	
Told human resources	-	25%	11%	11%	
Told the person the behaviour was not OK	-	25%	13%	9%	
Told employee assistance program (EAP) or peer support	-	17%	8%	10%	
Submitted a formal complaint	-	8%	8%	8%	



# Discrimination - reasons for not submitting a formal complaint

#### What is this

This is why staff who experienced discrimination chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

92% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 55% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint? 11 8% 92% Submitted formal complaint Did not submit a formal complaint Comparator **Public sector** You You What was your reason for not submitting a formal complaint? 2024 2024 2023 2024 I didn't think it would make a difference 58% 59% 55% I believed there would be negative consequences for my reputation 45% 44% 56% I believed there would be negative consequences for my career 55% 45% 44% I didn't think it was serious enough 36% 16% 14% I believed there would be negative consequences for the person I was 18% 5% 9% going to complain about 6% I didn't know who to talk to 18% 7% I didn't know how to make a complaint 18% 8% 6% I didn't need to because I made the discrimination stop 2% 9% 3% I thought the complaint process would be embarrassing or difficult 9% 12% 14% I didn't feel safe to report the incident 9% 18% 21%





#### **Perpetrators of discrimination**

#### What is this

This is who staff have said are responsible for discrimination.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

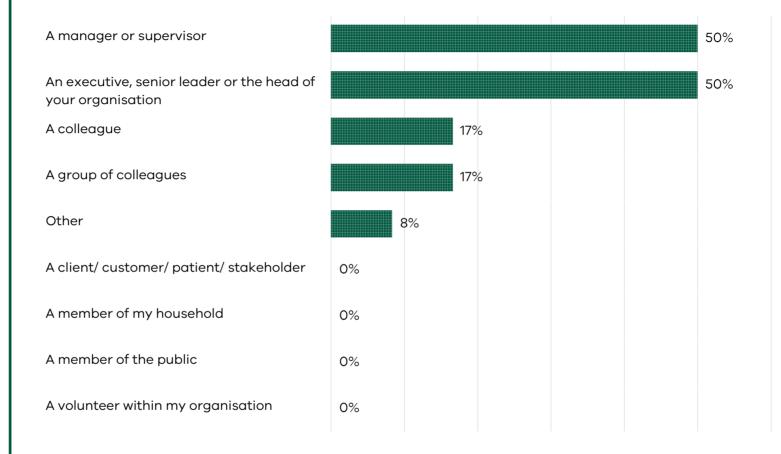
Each row is one perpetrator or group of perpetrators.

#### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 50% said it was by 'A manager or supervisor'.

#### 12 people (5% of staff) experienced discrimination (You 2024)





#### Relationship to perpetrator

#### What is this

This provides further detail on who staff have said are responsible for discrimination within your organisation.

#### Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 5% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

#### Example

5% of your staff who did the survey said they experienced discrimination.

Of that 5%, 92% said it was by someone within the organisation.

Of that 92%, 64% said it was 'They were my immediate manager or supervisor'.

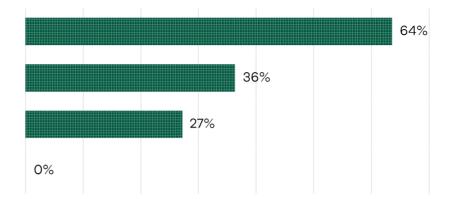
11 people (92% of staff who experienced discrimination) experienced discrimination from within your organisation (You 2024)

They were my immediate manager or supervisor

They were in my workgroup

They were outside my workgroup

They were someone I supervise or manage



#### Violence and aggression

#### What is this

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact on those involved, including those who witness violence and aggression.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

#### Example

9% of your staff who did the survey said they experienced violence or aggression. Of that 9%, 76% said it was 'Intimidating behaviour'. Have you experienced violence or aggression at work in the last 12 months?

21	193	11
9%	86%	5%

Experienced violence or aggression

Did not experience violence or aggression

Not sure

If you experienced violence or aggression, what type did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Intimidating behaviour	72%	76%	70%	73%
Abusive language	83%	67%	81%	72%
Threats of violence	11%	10%	46%	30%
Physical assault (e.g. spitting, hitting, pushing, tripping, grabbing, throwing objects)	6%	10%	18%	9%
Other	6%	5%	4%	6%



## Telling someone about violence and aggression

#### What is this

This is who staff told about what violence and aggression they experienced.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

#### Example

9% of your staff who did the survey said they experienced violence or aggression, of which

- 71% said the top way they reported the violence or agression was 'Told a manager'.
- 62% said they didn't submit a formal incident report

Have you experienced violence or aggression at work in the last 12 months?

21	193	11
9%	86%	5%



Did you tell anyone about the incident?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a manager	61%	71%	50%	64%
Submitted a formal incident report	28%	38%	52%	29%
Told a colleague	28%	33%	39%	42%
I did not tell anyone about the incident(s)	11%	14%	10%	9%
Told the person the behaviour was not OK	6%	10%	19%	21%
Told a friend or family member	22%	5%	25%	20%
Told employee assistance program (EAP) or peer support	6%	5%	5%	6%



## Violence and aggression - reasons for not submitting a formal incident report

#### What is this

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

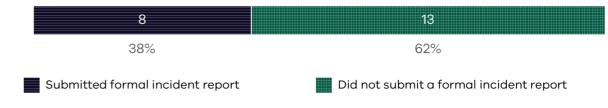
In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

62% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 54% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



What was your reason for not submitting a formal incident report?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it would make a difference	23%	54%	45%	40%
I didn't think it was serious enough	8%	31%	25%	29%
I believed there would be negative consequences for my career	23%	23%	20%	19%
Other	31%	15%	22%	20%
I believed there would be negative consequences for my reputation	31%	8%	26%	23%
I believed there would be negative consequences for the person I was going to complain about	8%	8%	6%	5%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	15%	8%	11%	12%
I didn't feel safe to report the incident	15%	8%	6%	9%



## Perpetrators of violence and aggression

#### What is this

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

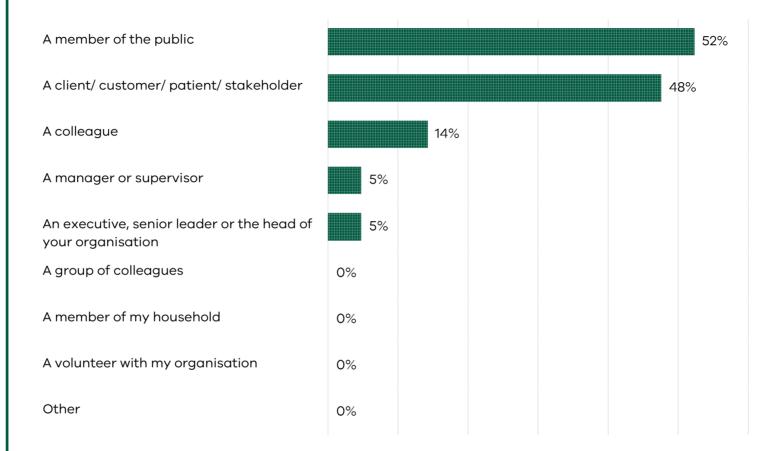
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

#### Example

9% of your staff who did the survey said they experienced violence or aggression.
Of that 9%, 52% said it was by 'A member of the public'.

#### 21 people (9% of staff) experienced violence or aggression (You 2024)





#### **Negative behaviour**

#### Witnessing negative behaviours

#### What is this

This is where staff witnessed people acting in a negative way against a colleague.

#### Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

#### Example

16% of your staff who did the survey said they witnessed some negative behaviour at work.

84% said 'No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?



Witnessed some negative behaviour	Did not witness some negative behaviour

During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?	You 2023	You 2024	Comparator 2024	Public sector 2024
No, I have not witnessed any of the situations above	86%	84%	81%	81%
Bullying of a colleague	9%	10%	13%	14%
Discrimination against a colleague	5%	6%	8%	8%
Violence or aggression against a colleague	4%	2%	4%	3%
Sexual harassment of a colleague	1%	1%	1%	1%



#### **Negative behaviour**

## Taking action when witnessing negative behaviours

#### What is this

This is what your staff did when they witnessed negative behaviour at work.

#### Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took. In descending order, the table shows the answers.

#### Example

16% of your staff who did the survey witnessed negative behaviour, of which:

• 63% said the top action they took was 'Spoke to the person who experienced the behaviour'.

Have you witnessed any negative behaviour at work in the last 12 months?

16%  Witnessed some negative behavio	our	84%  Did not	witness some nego	ative behaviour	
our(s), did you do any of the	You 2023	You 2024	Comparator 2024	Public sector 2024	

When you witnessed these behaviour(s), did you do any of the following?	You 2023	You 2024	Comparator 2024	Public sector 2024
Spoke to the person who experienced the behaviour	65%	63%	67%	71%
Told a manager	50%	37%	35%	40%



## People matter survey

2024

Have your say

#### Overview

#### **Result summary**

#### **Report overview**

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

#### **People outcomes**

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership questions

## Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

## Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

agaression

Violence and

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

#### • Cui

 Questions requested by your organisation

**Custom questions** 

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



#### **Highest scoring questions**

#### What is this

These are the questions your group had the highest agreement or satisfaction with in 2024.

#### How to read this

Use this data to see where your group has the highest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

#### Example

On the first row 'Job enrichment', the 'You 2024' column shows 97% of your staff who did the survey agreed with 'I understand how my job helps my organisation achieve its goals'. In the 'Change from 2023' column, you have a +9% change, which is a positive trend.

Question group	Highest scoring questions	You 2024	Change from 2023	Comparator 2024
Job enrichment	I understand how my job helps my organisation achieve its goals	97%	+9%	93%
Job enrichment	I can use my skills and knowledge in my job	96%	+9%	92%
Meaningful work	I achieve something important through my work	94%	+4%	88%
Meaningful work	I can make a worthwhile contribution at work	93%	+2%	91%
Meaningful work	I get a sense of accomplishment from my work	93%	+7%	82%
Job enrichment	I clearly understand what I am expected to do in this job	91%	+8%	87%
Manager leadership	My manager treats employees with dignity and respect	90%	+2%	85%
Manager support	I can discuss problems or issues with my manager	89%	+5%	81%
Safety climate	My organisation provides a physically safe work environment	88%	+2%	88%
Organisational integrity	My organisation is committed to earning a high level of public trust	88%	+7%	78%



#### **Lowest scoring questions**

#### What is this

These are the questions your group had the lowest agreement or satisfaction with in 2024.

#### How to read this

Use this data to see where your group has the lowest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

#### Example

On the first row 'Taking action', the 'You 2024' column shows 33% of your staff who did the survey agreed with 'My organisation has made improvements based on the survey results from last year'. In the 'Change from 2023' column, you have a -1% change, which is a negative trend.

Question group	Lowest scoring questions	You 2024	Change from 2023	Comparator 2024
Taking action	My organisation has made improvements based on the survey results from last year	33%	-1%	42%
Organisational integrity	I have an equal chance at promotion in my organisation	50%	-3%	47%
Organisational integrity	I believe the promotion processes in my organisation are fair	52%	+2%	46%
Taking action	I believe my organisation will make improvements based on the results of this year's survey	53%	+2%	54%
Safety climate	All levels of my organisation are involved in the prevention of stress	55%	+1%	53%
Learning and development	I am satisfied with the opportunities to progress in my organisation	56%	-1%	49%
Topical	I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration	57%	-11%	55%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	60%	+5%	54%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	60%	+0%	56%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	61%	+6%	58%



#### **Most improved**

#### What is this

This is where staff feel their group has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Increase from 2023' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2023 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Senior leadership', the 'You 2024' column shows 72% of your staff who did the survey agreed with 'Senior leaders demonstrate honesty and integrity'.

In the 'Increase from 2023' column, you have a 13% increase, which is a positive trend.

Question group	Most improved from last year	You 2024	Increase from 2023	Comparator 2024
Senior leadership	Senior leaders demonstrate honesty and integrity	72%	+13%	67%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	75%	+12%	76%
Quality service delivery	My workgroup has clear lines of responsibility	76%	+10%	74%
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	81%	+9%	86%
Job enrichment	I have a say in how I do my work	84%	+9%	77%
Senior leadership	Senior leaders model my organisation's values	71%	+9%	67%
Manager support	My manager gives me feedback that helps me improve my performance	78%	+9%	72%
Job enrichment	I can use my skills and knowledge in my job	96%	+9%	92%
Job enrichment	I understand how my job helps my organisation achieve its goals	97%	+9%	93%
Job enrichment	I clearly understand what I am expected to do in this job	91%	+8%	87%



#### Most declined

#### What is this

This is where staff feel their group has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Decrease from 2023' column.

When you use this data, focus on the decrease instead of individual numbers.
This is because the decrease from 2023

This is because the decrease from 2023 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Topical', the 'You 2024' column shows 57% of your staff who did the survey agreed with 'I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration'.

In the 'Decrease from 2023' column, you have a 11% decrease, which is a negative trend.

Question group	Largest decline from last year	You 2024	Decrease from 2023				
Topical	I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration	57%	-11%	55%			
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	65%	-5%	58%			
Flexible working	My manager supports working flexibly	82%	-4%	82%			
Organisational integrity	I have an equal chance at promotion in my organisation	50%	-3%	47%			
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	71%	-2%	74%			
Engagement	I feel a strong personal attachment to my organisation	68%	-2%	61%			
Organisational integrity	My organisation does not tolerate improper conduct	78%	-2%	74%			
Inclusion	I can be myself at work	84%	-1%	82%			
Taking action	My organisation has made improvements based on the survey results from last year	33%	-1%	42%			
Learning and development	I am satisfied with the opportunities to progress in my organisation	56%	-1%	49%			



## Biggest positive difference from comparator

#### What is this

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

#### Example

On the first row 'Meaningful work', the 'You 2024' column shows 93% of your staff who did the survey agreed with 'I get a sense of accomplishment from my work'.

The 'Difference' column, shows that agreement for this question was 11% higher than in your comparator.

Question group	Biggest positive difference from comparator	You 2024	Difference	Comparator 2024
Meaningful work	I get a sense of accomplishment from my work	93%	+11%	82%
Organisational integrity	My organisation is committed to earning a high level of public trust	88%	+10%	78%
Engagement	I am proud to tell others I work for my organisation	82%	+8%	73%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	80%	+8%	72%
Manager support	I can discuss problems or issues with my manager	89%	+7%	81%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	65%	+7%	58%
Engagement	I feel a strong personal attachment to my organisation	68%	+7%	61%
Learning and development	I am satisfied with the opportunities to progress in my organisation	56%	+7%	49%
Inclusion	I feel as if I belong at this organisation	82%	+7%	75%
Engagement	My organisation inspires me to do the best in my job	71%	+6%	64%



## Biggest negative difference from comparator

#### What is this

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

#### Example

On the first row 'Taking action', the 'You 2024' column shows 33% of your staff who did the survey agreed with 'My organisation has made improvements based on the survey results from last year'. The 'Difference' column, shows that agreement for this question was 10% lower than in your comparator.

Question group	Biggest negative difference from comparator	You 2024	Difference	Comparator ce 2024			
Taking action	My organisation has made improvements based on the survey results from last year	33%	-10%	42%			
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	81%	-5%	86%			
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	71%	-3%	74%			
Workload	I have enough time to do my job effectively	61%	-3%	64%			
Workload	The workload I have is appropriate for the job that I do	64%	-2%	66%			
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	75%	-1%	76%			
Workgroup support	People in my workgroup are politically impartial in their work	79%	-1%	80%			
Flexible working	My manager supports working flexibly	82%	-1%	82%			
Taking action	I believe my organisation will make improvements based on the results of this year's survey	53%	-1%	54%			
Workgroup support	People in my workgroup appropriately manage conflicts of interest	75%	-0%	75%			



## People matter survey

2024

Have your say

#### Overview

#### **Result summary**

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- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

#### **People outcomes**

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### **Key differences**

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership questions

## Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

## Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

#### **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### **Taking action**

#### What is this

This is how well staff feel their organisation takes action and makes improvements from your survey results.

#### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

improvements based on the survey

results from last year

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

53% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this year's survey'.

#### Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 2023 Lowest Average Highest 12% 53% I believe my organisation will make improvements based on the results of this year's survey 34% 23% 33% My organisation has made

32%

12%

## People matter survey

2024

Have your say

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#### **Report overview**

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- Your comparator group
- Your response rate

#### **People outcomes**

- Scorecard: engagement index
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- Work-related stress levels
- Work-related stress causes
- · Intention to stay

#### Key differences

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

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 Taking action questions

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 Senior leadership questions

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#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

## Job and manager factors

Scorecard

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Scorecard:

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Scorecard: emotional

negative behaviour

• Sexual harassment

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Violence and

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effects of work

- Manager leadership
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- Workload
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- Job enrichment
- Meaningful work
- Flexible working

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#### **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

#### **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Senior leadership

#### Senior leadership

#### What is this

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

72% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.



## People matter survey

2024

Have your say

#### Overview

#### **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

#### **People outcomes**

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

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 Taking action questions

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 Senior leadership questions

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#### Workgroup climate

- Scorecard
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- Workgroup support
- Safe to speak up

## Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

effects of work

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- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

- Scorecard
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- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### **Topical questions**

Questions on topical

issues including understanding the charter of human right and providing frank and impartial advice

#### **Custom questions**

• Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Scorecard

#### What is this

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

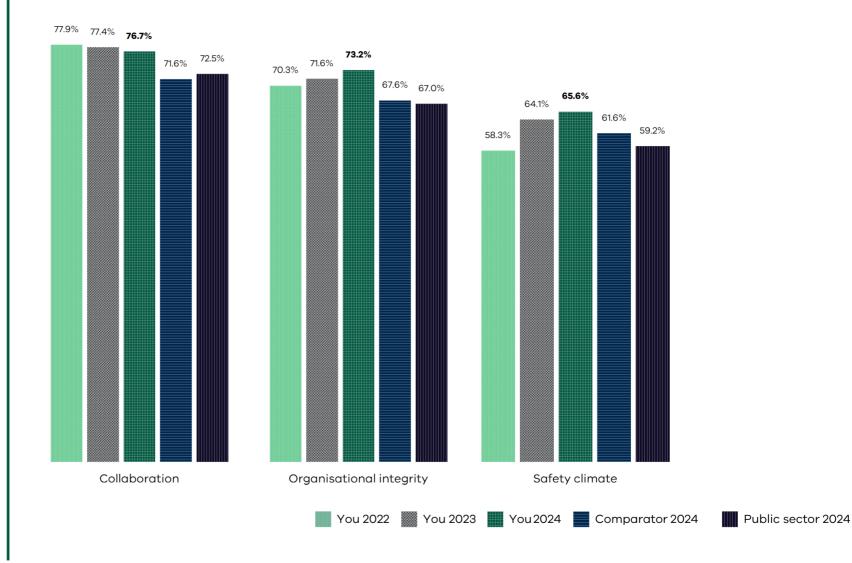
#### Example

#### In 2024:

 76.7% of your staff who did the survey responded positively to questions about Collaboration.

#### Compared to:

 71.6% of staff in your comparator group and 72.5% of staff across the public sector.



#### Organisational integrity 1 of 2

#### What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

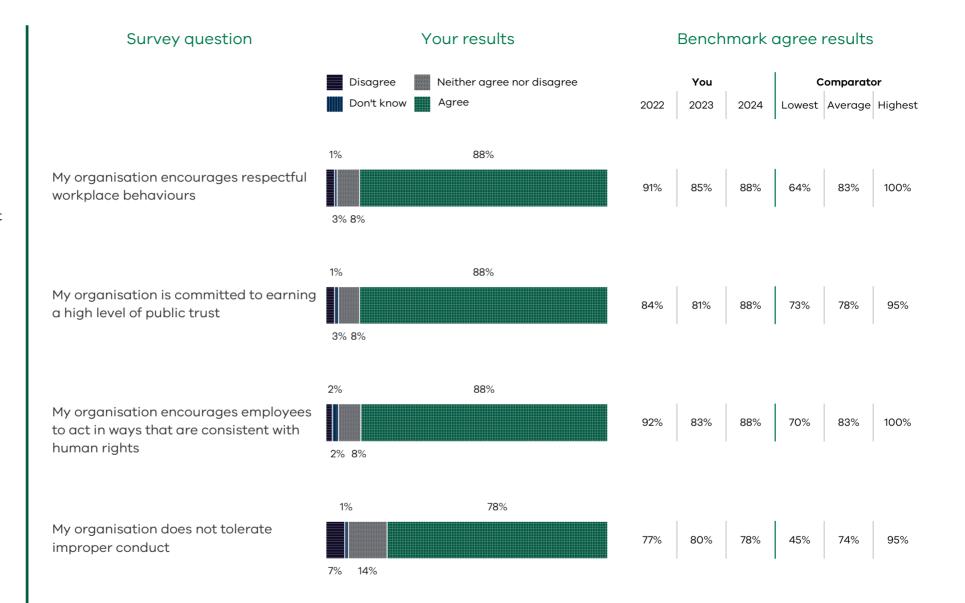
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.



#### Organisational integrity 2 of 2

#### What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

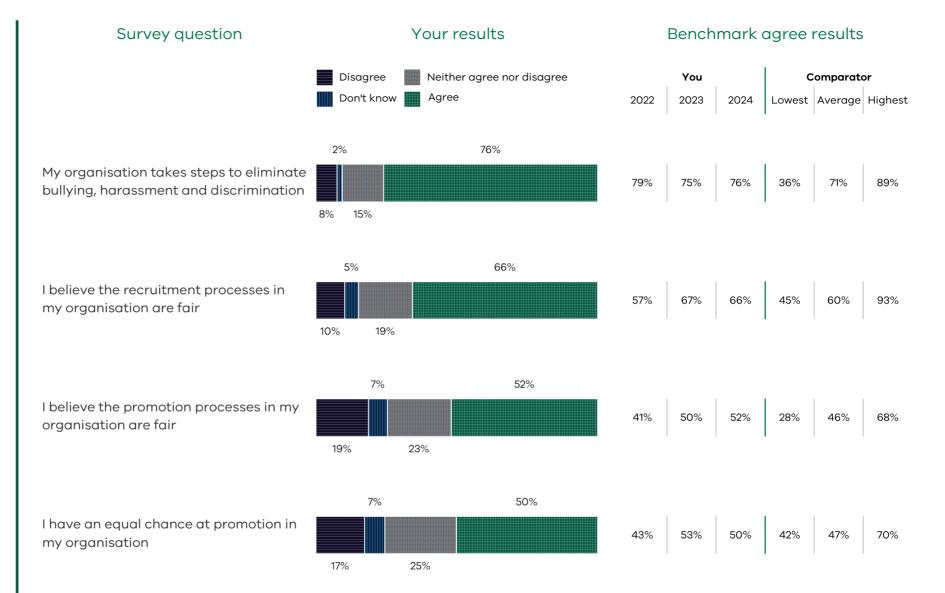
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

76% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



#### Collaboration

#### What is this

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

# Survey question Your results Benchmark agree results Disagree Neither agree nor disagree Non't know Agree Agree 2022 2023 2024 Lowest Average Highest

I am able to work effectively with others outside my immediate workgroup

Workgroups across my organisation willingly share information with each other



#### Safety climate 1 of 2

#### What is this

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 2023 2024 Lowest Average Highest 88% My organisation provides a physically 100% safe work environment 5%7% 65% 11% In my workplace, there is good communication about psychological safety issues that affect me 24% 65% 12% Senior leaders consider the psychological health of employees to be as important as productivity 23% 4% 60% My organisation has effective procedures in place to support employees who may experience stress

12%

24%



#### Safety climate 2 of 2

#### What is this

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

60% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 Lowest Average Highest 16% 60% Senior leaders show support for stress prevention through involvement and commitment 25% 55% 18% All levels of my organisation are involved in the prevention of stress

27%

## People matter survey

2024

Have your say

#### Overview

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- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declinedBiggest positive
- difference from your comparator
- Biggest negative difference from your comparator

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 Taking action questions

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 Senior leadership questions

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## Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

#### Public sector values

- Scorecard
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#### **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

#### **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Scorecard

#### What is this

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation,

comparator and public sector.

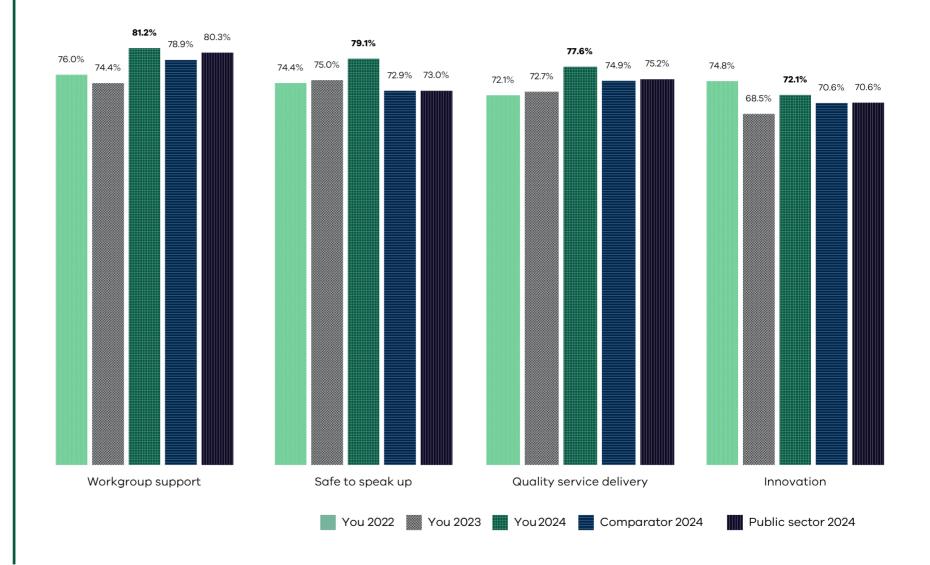
#### Example

#### In 2024:

 81.2% of your staff who did the survey responded positively to questions about Workgroup support.

#### Compared to:

• 78.9% of staff in your comparator group and 80.3% of staff across the public sector.





#### **Quality service delivery**

#### What is this

This is how well workgroups in your organisation operate to deliver quality services.

#### Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

84% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

#### Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know Lowest Average Highest 2022 2023 2024 84% My workgroup provides high quality advice and services 4% 12% 79% My workgroup acts fairly and without bias 10% 11% 76% My workgroup has clear lines of responsibility 12% 13% 2% 72% My workgroup uses its resources well 9% 17%

#### Innovation

#### What is this

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher quality services.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

76% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 1% 76% My workgroup learns from failures and mistakes 10% 13% 73% My workgroup is quick to respond to opportunities to do things better 15% 12% 67% My workgroup encourages employee

My workgroup encourages employee creativity



#### Workgroup support 1 of 2

#### What is this

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

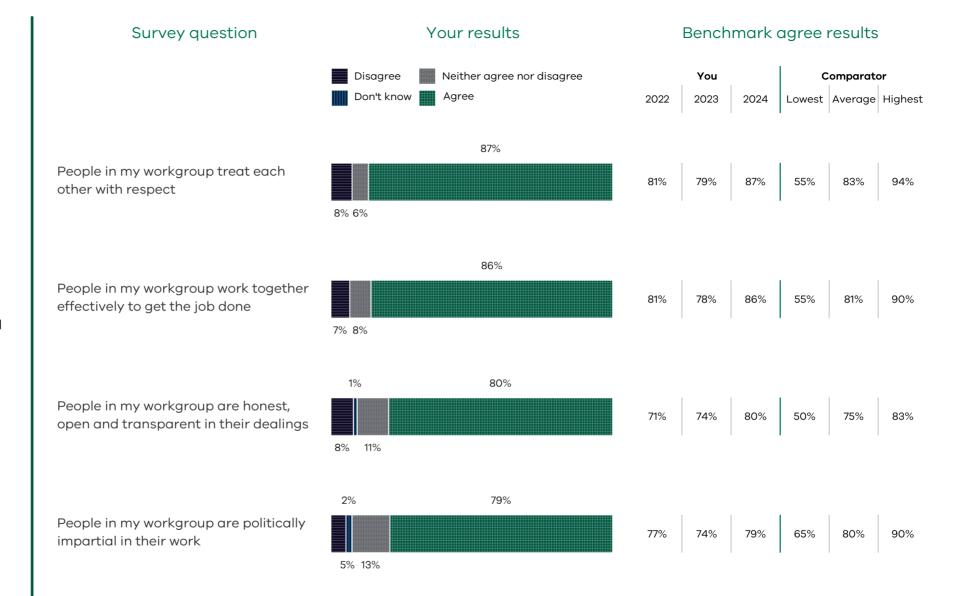
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

87% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.





#### Workgroup support 2 of 2

#### What is this

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

75% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

#### Survey question

manage conflicts of interest

#### Your results

#### Benchmark agree results

Disagree	Neither agree nor disagree	You		Comparator			
Don't know	Agree	2022	2023	2024	Lowest	Average	Highes
3%	75%						
		70%	68%	75%	55%	75%	86%
9% 13%					•		



#### Safe to speak up

#### What is this

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

80% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

#### Survey question

## Disagree Neither agree nor disagree Don't know Agree

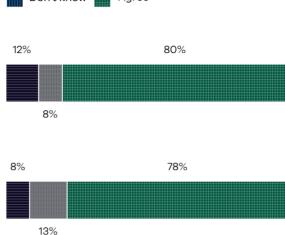
Your results

#### Benchmark agree results

You			Comparator			
2022	2023	2024	Lowest	Average	Highest	

I feel safe to challenge inappropriate behaviour at work

People in my workgroup are able to bring up problems and tough issues



74%	74%	78%	56%	74%	84%

## People matter survey

2024

Have your say

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- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

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 Taking action questions

#### **Detailed results**

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 Senior leadership questions

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- Innovation
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- Safe to speak up

## Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
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- Flexible working

#### Public sector values

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#### **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

#### **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Job and manager factors

#### Scorecard 1 of 2

#### What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

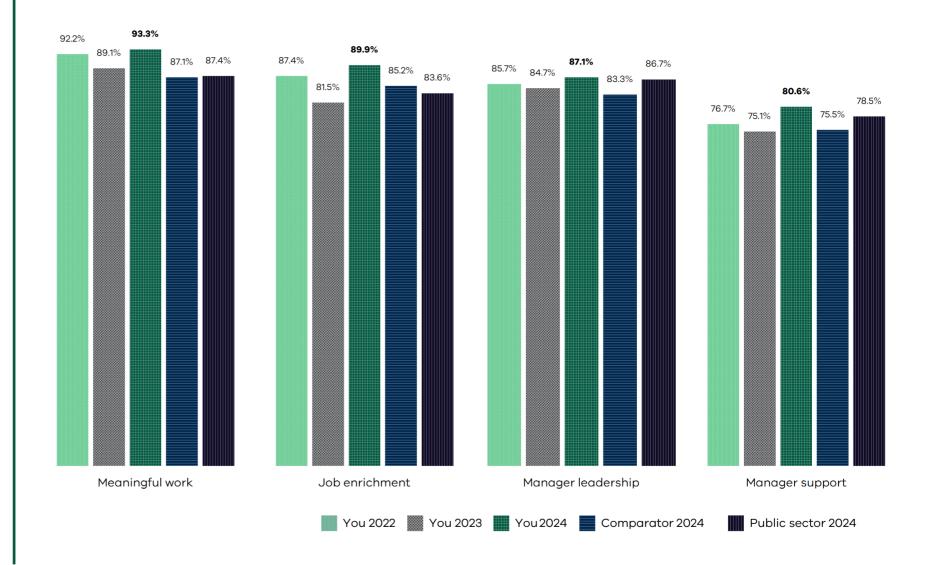
#### Example

#### In 2024:

 93.3% of your staff who did the survey responded positively to questions about Meaningful work.

#### Compared to:

 87.1% of staff in your comparator group and 87.4% of staff across the public sector.



#### Job and manager factors

#### Scorecard 2 of 2

#### What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

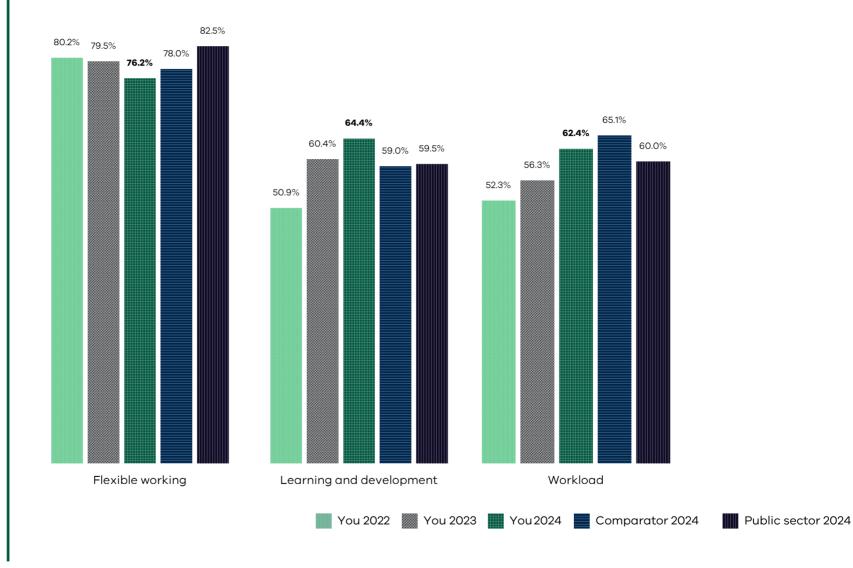
#### Example

#### In 2024:

 76.2% of your staff who did the survey responded positively to questions about Flexible working.

#### Compared to:

 78.0% of staff in your comparator group and 82.5% of staff across the public sector.



# Manager leadership

#### What is this

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

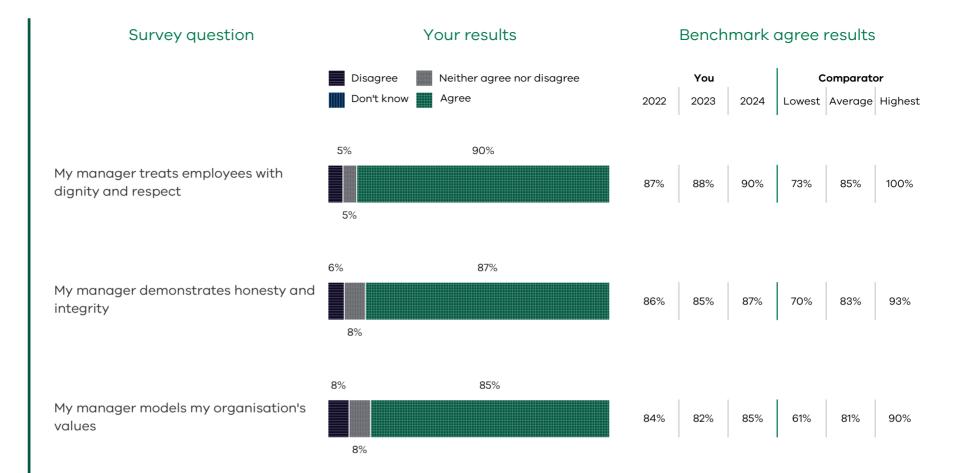
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

90% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.







# Manager support 1 of 2

#### What is this

This is how supported staff feel by their direct manager.

# Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

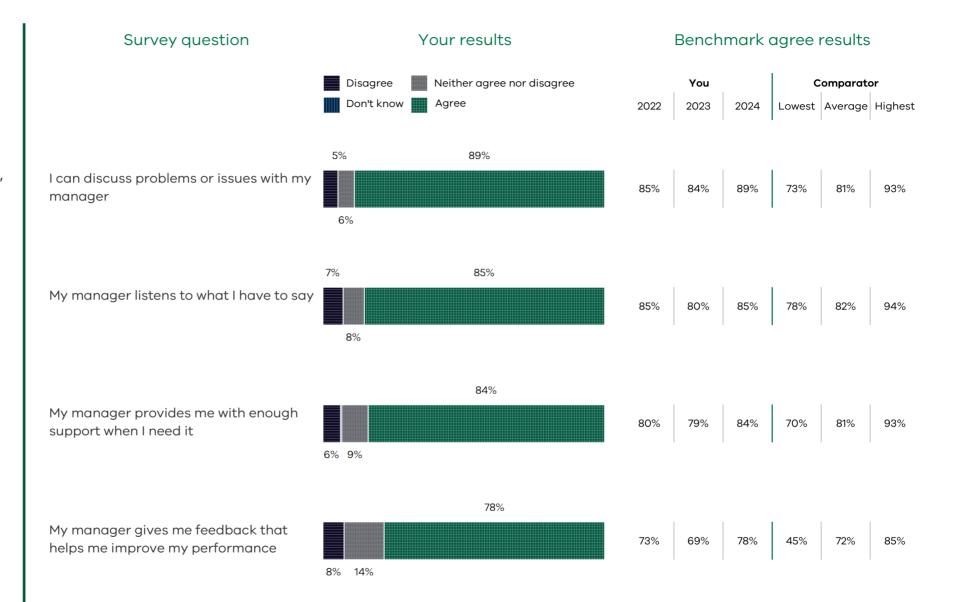
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

89% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.



# Manager support 2 of 2

#### What is this

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

67% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

# Survey question Your results Benchmark agree results Disagree Neither agree nor disagree 2022 2023 2024 Lowest Average Highest 14% 67% I receive meaningful recognition when I do good work 60% 63% 67% 58% 61% 77%

20%

#### Workload

#### What is this

This is how staff feel about workload and time pressure.

#### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

64% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

# Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree 2023 Lowest Average Highest 22% 64% The workload I have is appropriate for the job that I do 15% 20% 61% I have enough time to do my job effectively

19%

# Learning and development

#### What is this

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

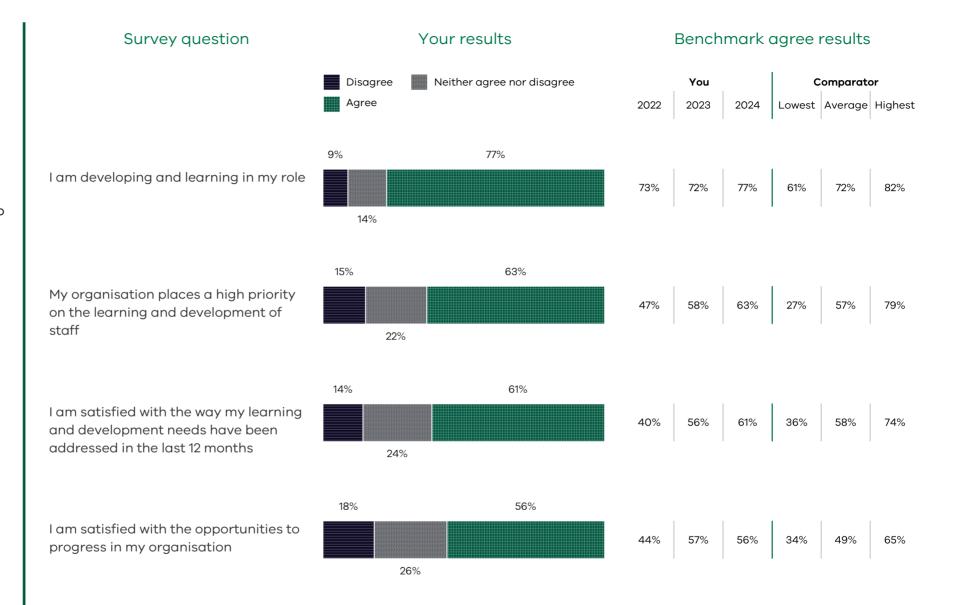
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Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

77% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





#### Job enrichment 1 of 2

#### What is this

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

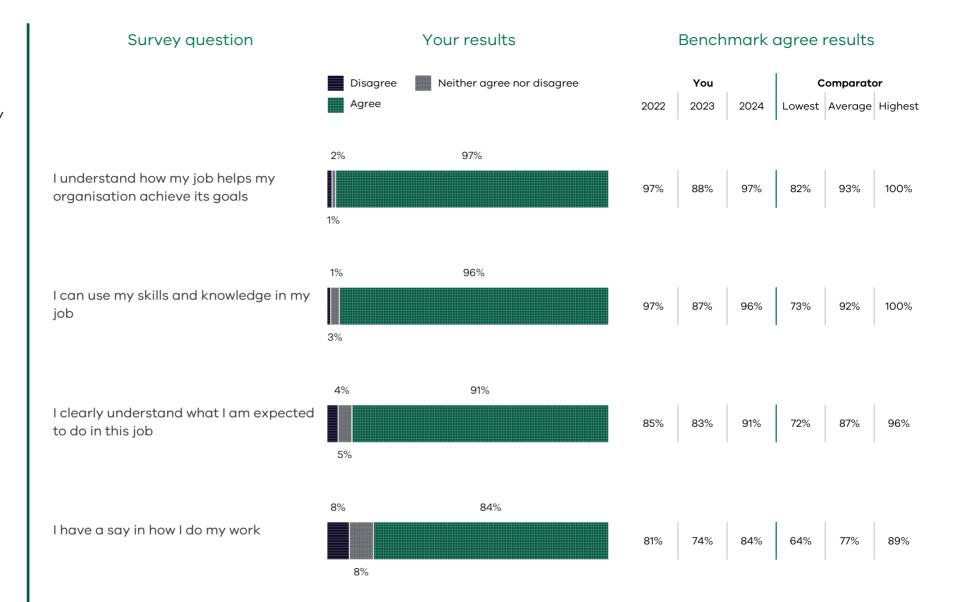
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

97% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.





#### Job enrichment 2 of 2

#### What is this

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

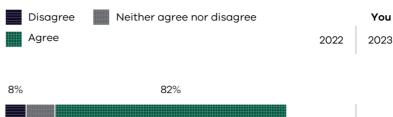
82% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

# Survey question

I have the authority to do my job effectively

#### Your results

10%



# Benchmark agree results

	You Comparator			or	
2022	2023	2024	Lowest	Average	Highest
78%	76%	82%	61%	76%	83%

# Meaningful work

#### What is this

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

#### How to read this

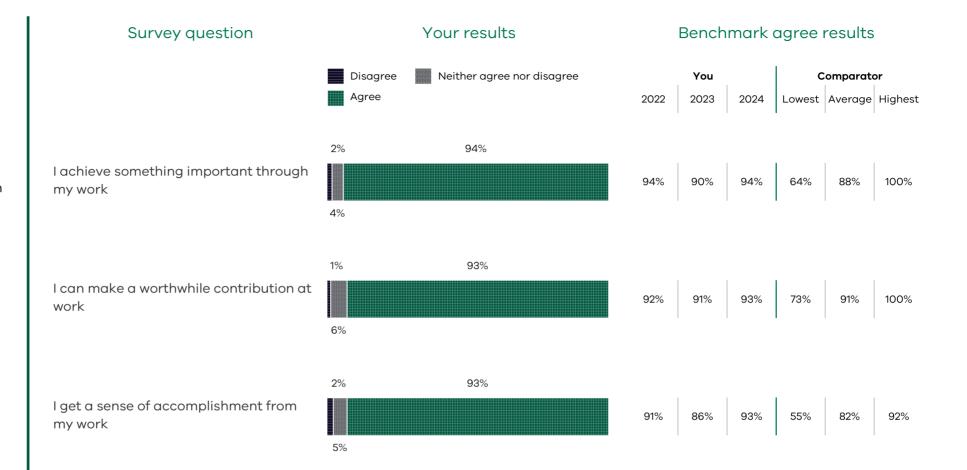
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

94% of your staff who did the survey agreed or strongly agreed with 'I achieve something important through my work'.







# Flexible working

#### What is this

This is how well your organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

82% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

# Survey question

## Your results

# Benchmark agree results

Comparator

Lowest Average Highest

Disagree	Neither agree nor disagree		You
Don't know	Agree	2022	2023



I am confident that if I requested a flexible work arrangement, it would be given due consideration

My manager supports working flexibly



12%

74%	73%	71%	64%	74%	94%



# People matter survey

2024

Have your say

# Overview

# Result summary

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

#### **People outcomes**

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

# Key differences

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

# **Detailed results**

# Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

# **Public sector values**

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

# **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

# **Custom questions**

• Questions requested by your organisation

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Scorecard 1 of 2

#### What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

## Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

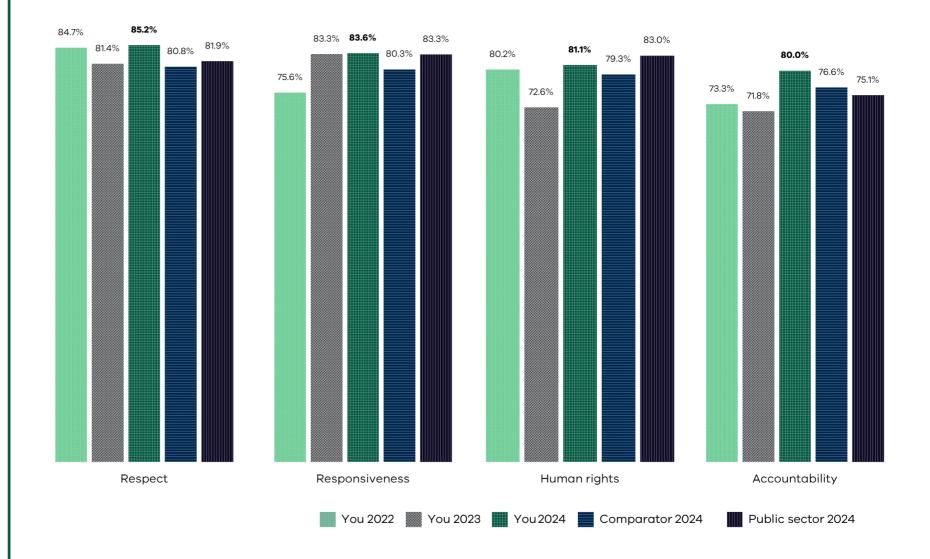
# Example

#### In 2024:

 85.2% of your staff who did the survey responded positively to questions about Respect.

#### Compared to:

• 80.8% of staff in your comparator group and 81.9% of staff across the public sector.





#### Scorecard 2 of 2

#### What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

## Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

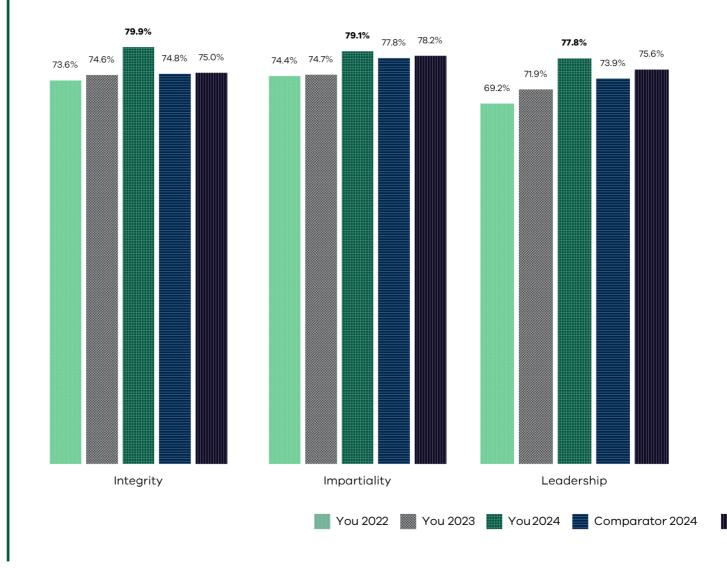
# Example

#### In 2024:

 79.9% of your staff who did the survey responded positively to questions about Integrity.

#### Compared to:

 74.8% of staff in your comparator group and 75.0% of staff across the public sector.



Public sector 2024

# Responsiveness

#### What is this

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

84% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

## Survey question

# Your results

# Benchmark agree results

Disagree Neither ag	ree nor disagree	You	Com	nparator
Don't know Agree	2022	2023 2024	Lowest Av	verage Highest
				'
84	%			

My workgroup provides high quality advice and services





# Integrity 1 of 2

#### What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

#### How to read this

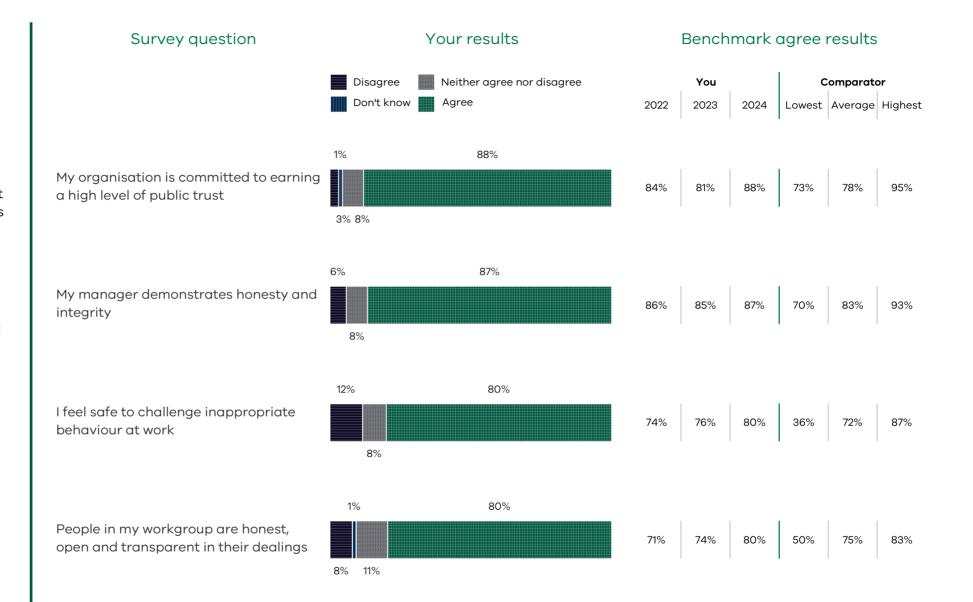
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

88% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.



#### Integrity 2 of 2

#### What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

78% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

# Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2024 Lowest Average Highest 1% 78% My organisation does not tolerate improper conduct 14% 7% 3% 75% People in my workgroup appropriately manage conflicts of interest 13% 2% 72% Senior leaders demonstrate honesty and integrity

10%

16%

# **Impartiality**

#### What is this

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.

# Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 79% My workgroup acts fairly and without bias 10% 11% 2% 79% People in my workgroup are politically impartial in their work

5% 13%

# Accountability 1 of 2

#### What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

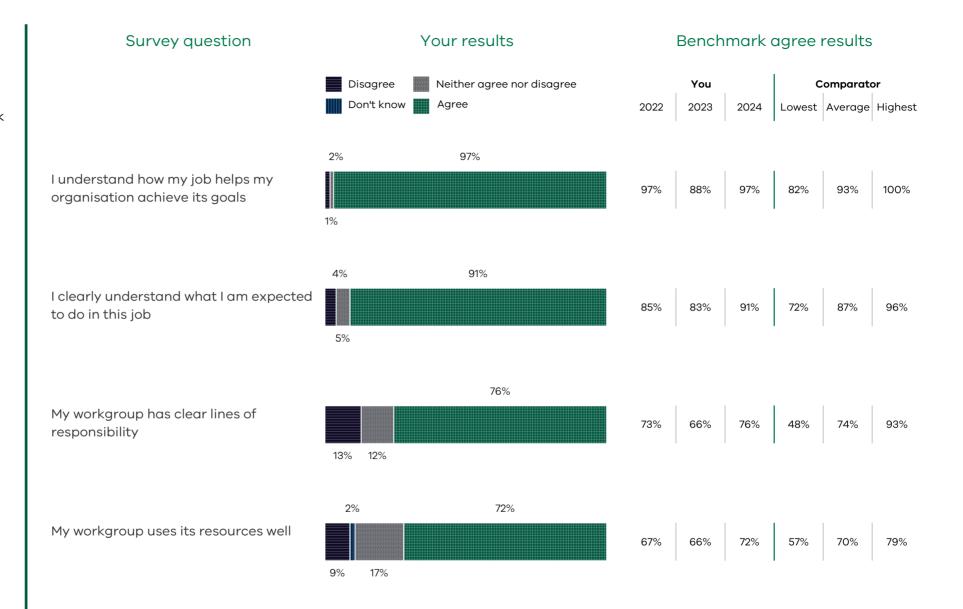
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

97% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.





# Accountability 2 of 2

#### What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results' see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

64% of your staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

# Survey question

# Disagree Neither agree nor disagree Don't know Agree 1% 64%

19%

15%

Your results

# Benchmark agree results

	You		Comparator		
2022	2023	2024	Lowest	Average	Highest
44%	56%	64%	30%	60%	78%

Senior leaders provide clear strategy and direction

#### Respect 1 of 2

#### What is this

Respect is how your staff feel they're treated in the workplace and community.

# Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

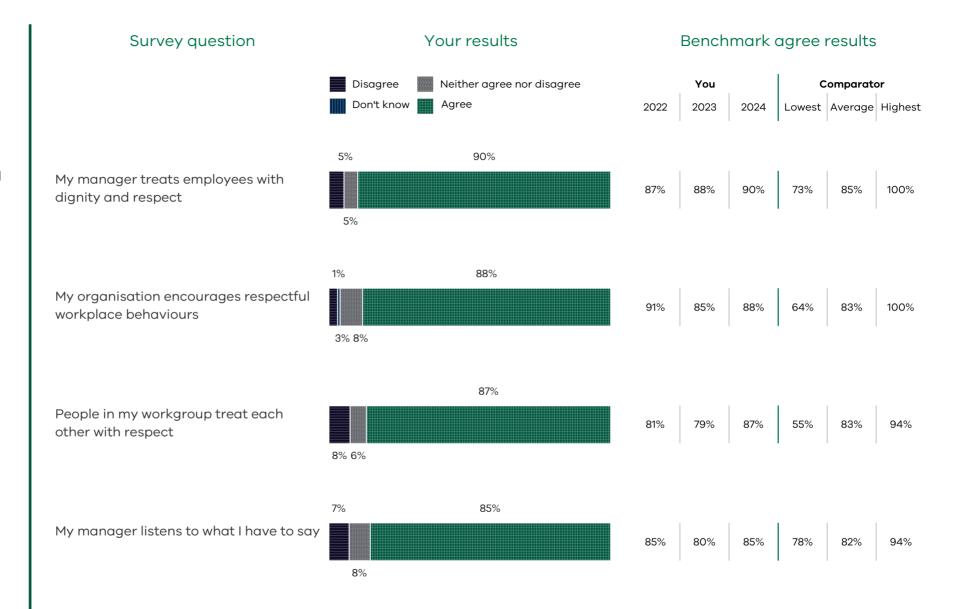
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

90% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.





#### Respect 2 of 2

#### What is this

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

76% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 2% 76% My organisation takes steps to eliminate bullying, harassment and discrimination 8% 15%

#### Leadership

#### What is this

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

85% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

# Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 8% 85% My manager models my organisation's values 8% 2% 71% Senior leaders model my organisation's values

20%

# **Human rights**

#### What is this

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

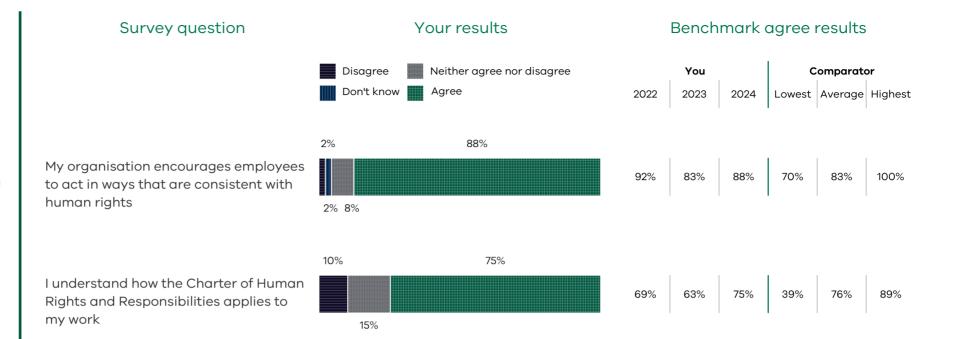
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

88% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



# People matter survey

2024

Have your say

# Overview

# **Result summary**

#### Report overview

- · About your report
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#### **People outcomes**

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
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- Work-related stress causes
- · Intention to stay

# Key differences

- Highest scoring
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#### **Taking action**

 Taking action questions

# **Detailed results**

# Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate

# Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

# Public sector values

- Scorecard
- Responsiveness
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# **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

# **Custom questions**

 Questions requested by your organisation

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





# **Topical questions**

#### **Topical questions**

#### What is this

This is a group of survey questions that don't fit into our existing factor groups.

#### Why this is important

Answers to these questions provide useful information to help you understand your employees.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'I understand how the Code of Conduct for Victorian public sector employees applies to my work'.

# Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2% 81% Lunderstand how the Code of Conduct for Victorian public sector employees applies to my work 6% 11% 1% 80% I am proud to work in the public sector Not asked 19% 11% 57%

I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration







# People matter survey

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**Custom questions** 

 Questions requested by your organisation

# Disability Cultural d

Cultural diversity

**Demographics** 

· Age, gender,

variations in sex

characteristics and

Torres Strait Islander

sexual orientation

Aboriginal and/or

- Employment
- Adjustments
- Caring





# **Custom questions**

#### What is this

Your organisation asked 3 custom questions as part of the 2024 survey.

# Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

#### How to read this

Under 'Your results' in descending order, you can see the percentage of staff who responded favourably to each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

87% of staff who did the survey responded favourably to 'My manager works effectively with people from diverse backgrounds'.

# Survey question

# \_\_\_

Your results

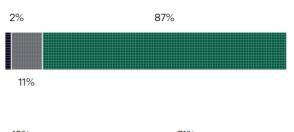
# Benchmark agree results

Disagree Neither agree nor disagree You

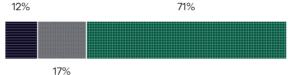
Agree 2022 2023 2024

My manager works effectively with people from diverse backgrounds

I am confident that if I raised a grievance in my organisation, it would be investigated in a thorough and objective manner









# **Custom questions**

#### What is this

Your organisation asked 3 custom questions as part of the 2024 survey.

## Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

#### How to read this

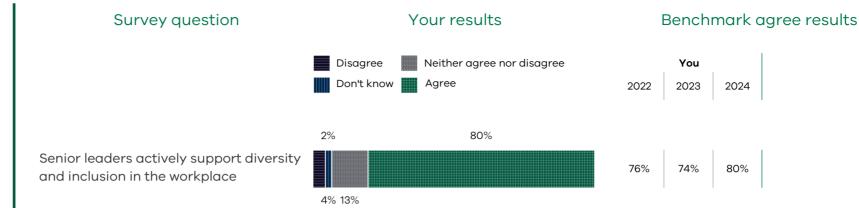
Under 'Your results' in descending order, you can see the percentage of staff who responded favourably to each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

80% of staff who did the survey responded favourably to 'Senior leaders actively support diversity and inclusion in the workplace'.



# People matter survey

2024

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# **Topical questions**

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# Age, gender, variations in sex characteristics and sexual orientation

#### What is this

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Age	(n)	%
15-34 years	47	21%
35-54 years	113	50%
55+ years	39	17%
Prefer not to say	26	12%
Gender	(n)	%
Woman	114	51%
Man	90	40%
Prefer not to say	18	8%
Non-binary and I use a different term	3	1%
Are you trans, non-binary or gender diverse?	(n)	%
Yes	2	1%
No	204	91%
Prefer not to say	19	8%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?	(n)	%
Yes	4	2%
No	196	87%
Don't know	7	3%
Prefer not to say	18	8%
How do you describe your sexual orientation?	(n)	%
Straight (heterosexual)	158	70%
Prefer not to say	35	16%
Bisexual	9	4%



# Aboriginal and/or Torres Strait Islander employees

#### What is this

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

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Aboriginal and/or Torres Strait Islander		
Yes	1	0%
Non Aboriginal and/or Torres Strait Islander	210	93%
Prefer not to say	14	6%



# Disability

#### What is this

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Are you a person with disability?	(n)	%
Yes	15	7%
No	201	89%
Prefer not to say	9	4%

Resources staff)?		%
Yes	11	73%
No	2	13%
Prefer not to say	2	13%

Have you shared your disability information within your organisation (e.g. to your manager or Human



# Cultural diversity 1 of 2

#### What is this

These are the personal characteristics of staff.

# Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Country of birth		%
Born in Australia	165	73%
Not born in Australia	36	16%
Prefer not to say	24	11%

If you speak another language with your family or community, what language(s) do		
you speak?	(n)	%
Other	17	52%
Vietnamese	3	9%
Spanish	2	6%
Urdu	2	6%
Cantonese	2	6%
Telugu	1	3%
Hindi	1	3%
Greek	1	3%
Punjabi	1	3%
Malayalam	1	3%
Sinhalese	1	3%
Arabic	1	3%

Language other than English spoken with family or community	(n)	%
Yes	33	15%
No	177	79%
Prefer not to say	15	7%

If you speak another language with your family or community, what language(s) do		
you speak?	(n)	%
Turkish	1	3%
Tamil	1	3%
Italian	1	3%
Persian	0	0%
Auslan	0	0%
Tagalog	0	0%
Filipino	0	0%
Macedonian	0	0%
Gujarati	0	0%
Australian Indigenous Language	0	0%
Mandarin	0	0%



# **Cultural diversity 2 of 2**

#### What is this

This is the cultural identity and religion of staff.

# Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Cultural identity	(n)	%
Australian	159	71%
Prefer not to say	30	13%
English, Irish, Scottish and/or Welsh	23	10%
European (including Western, Eastern and South-Eastern European, and Scandinavian)	19	8%
East and/or South-East Asian	7	3%
South Asian	4	2%
Other	3	1%
Central and/or South American	2	1%
Central Asian	2	1%
North American	1	0%
African	1	0%
Middle Eastern	1	0%
Pacific Islander	1	0%
Aboriginal and/or Torres Strait Islander	0	0%
Maori	0	0%
New Zealander	0	0%

Religion	(n)	%
No religion	118	52%
Christianity	51	23%
Prefer not to say	36	16%
Other	9	4%
Buddhism	4	2%
Hinduism	3	1%
Islam	3	1%
Judaism	1	0%
Sikhism	0	0%



# **Employment characteristics 1 of 2**

#### What is this

These are the employment characteristics of staff.

# Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Working arrangement	(n)	%
Full-Time	188	84%
Part-Time	37	16%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$80k	108	50%
\$80k to \$120k	49	22%
\$120k to \$160k	21	10%
\$160k to \$200k	5	2%
\$200k or more	6	3%
Prefer not to say	29	13%
Organisational tenure	(n)	%
<1 year	41	18%
1 to less than 2 years	32	14%
2 to less than 5 years	71	32%
5 to less than 10 years	46	20%
10 to less than 20 years	16	7%
More than 20 years	19	8%

Management responsibility	(n)	%
Non-manager	164	73%
Other manager	38	17%
Manager of other manager(s)	23	10%
Employment type	(n)	%
Ongoing and executive	198	88%
Fixed term	16	7%
Other	11	5%
Frontline worker	(n)	%
No	136	60%
Yes	89	40%



## **Employment characteristics 2 of 2**

#### What is this

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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Primary workplace location over the last 3 months	(n)	%
Melbourne: Suburbs	218	97%
Melbourne CBD	5	2%
Other	2	1%
Rural	0	0%
Large regional city	0	0%

over the last 3-months?	(n)	%
Your employer's office	147	65%
A frontline or service delivery location	43	19%
Home or private location	59	26%
A shared office space (where two or more organisations share the same workspace)	7	3%
Isolated or remote location/s where access to communications and help from others is difficult	2	1%
Other	33	15%

What have been your main places of work

Flexible work	(n)	%
I do not use any flexible work arrangements	103	46%
Working from an alternative location (e.g. home, hub/shared work space)	77	34%
Flexible start and finish times	54	24%
Part-time	31	14%
Using leave (including annual leave, long- service leave, personal leave, leave without pay and/or personal leave) to work flexible hours	20	9%
Working more hours over fewer days	7	3%
Other	6	3%
Shift swap	3	1%
Job sharing	2	1%
Purchased leave	1	0%
Study leave	0	0%



#### **Adjustments**

#### What is this

These are adjustments staff requested to perform in their role.

# Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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Have you requested any of the following adjustments at work?	(n)	%
No, I have not requested adjustments	169	75%
Flexible working arrangements	38	17%
Physical modifications or improvements to the workplace	17	8%
Job redesign or role sharing	6	3%
Career development support strategies	5	2%
Other	3	1%
Accessible communications technologies	0	0%

Why did you make this request?	(n)	<u>%</u>
Health	26	46%
Work-life balance	26	46%
Caring responsibilities	14	25%
Family responsibilities	12	21%
Disability	5	9%
Other	4	7%
Study commitments	2	4%

# What was your experience with making this request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory 47 84%



# Caring

#### What is this

These are staff-reported caring responsibilities.

# Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

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Caring responsibilities	(n)	%
None of the above	80	36%
Secondary school aged child(ren)	42	19%
Primary school aged child(ren)	40	18%
Frail or aged person(s)	32	14%
Prefer not to say	24	11%
Person(s) with a mental illness	16	7%
Child(ren) - younger than preschool age	14	6%
Preschool aged child(ren)	10	4%
Other	9	4%
Person(s) with a medical condition	7	3%
Person(s) with disability	7	3%







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