People Matter Survey



Have your say

Melbourne and Olympic Parks Trust 2024 people matter survey results report



Victorian Public Sector Commission



People matter survey

2024



Result summary

People outcomes

- Scorecard:
 - engagement index Engagement
- Scorecard: satisfaction, stress,
 - intention to stay, inclusion
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 - Intention to stay
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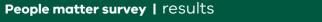
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ICTORIA State Government





- Respect
- Accountability

Job and manager

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 - development
- Meaninaful work

- Job enrichment
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- - - Leadership

 Questions on topical issues including

understanding the charter of human right Aboriginal and/or

About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2023 and 2022.

This means you'll be able to compare about 97% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey auestions: Survey questions: People matter survey 2024 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2024 survey.

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Impartiality

Leadership

 Accountability Respect

Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership	Organisation climate	Workgroup climate	Job and manager	Outcomes
 Lead the organisation Set the culture Lead by example Actions influence outcomes 	 Organisational integrity Collaboration Safety climate 	 Quality service delivery Innovation Workgroup support Safe to speak up 	 Manager leadership Manager support Workload Learning and development Job enrichment Meaningful work 	 Engagement Satisfaction Wellbeing - work-related stress Wellbeing - job related affect Intention to stay Acting on negative

Flexible working

- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness







Integrity





Respect



Leadership





Human Rights





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in. Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Australian Grand Prix Corporation

Harness Racing Victoria

Phillip Island Nature Park Board of Management

Puffing Billy Railway Board

Royal Botanic Gardens Board

State Sport Centres Trust

Victorian Institute of Sport

Visit Victoria

Zoological Parks and Gardens Board





Your response rate

What this is

This is how many staff in your organisation did the survey in 2024.

Why this is important

The higher the response rate, the more your results will reflect how staff feel. If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

2023		2024
75% (119)		89% (154)
Comparator	59%	Comparator
Public Sector	42%	Public Sector

59%

65%



People matter survey

2024

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Demographics

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Adjustments
- Caring





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- Integrity
- - - Leadership
- and impartial advice

Topical questions

Questions on topical

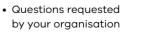
understanding the

and providing frank

issues including

- - Employment

- Respect
- - - - **Custom questions**





Your employee engagement index

What is this

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2023		2024
78		78
Comparator	75	Comparator
Public Sector	68	Public Sector

73

68



Engagement question results 1 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 78.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

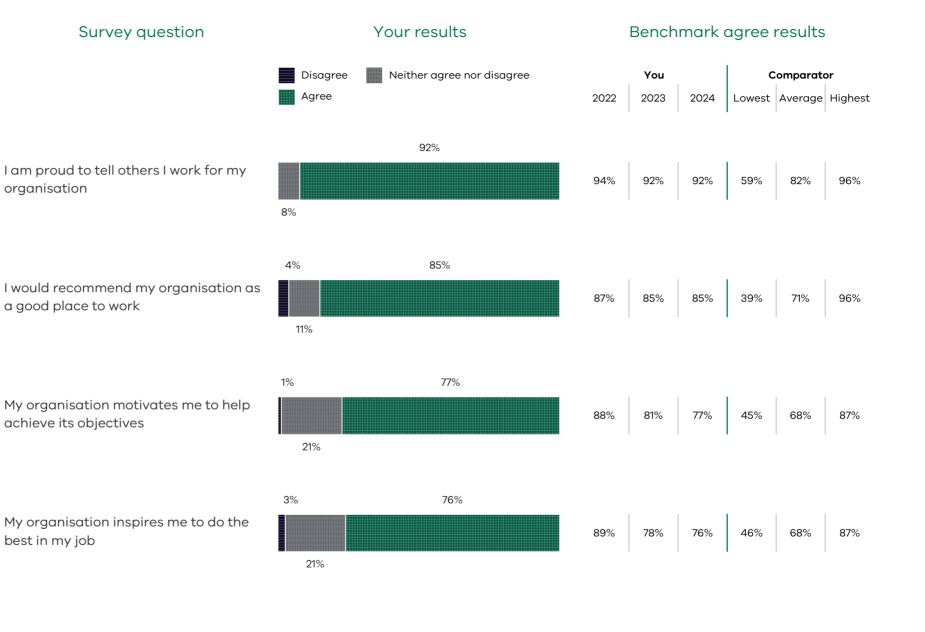
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.





Engagement question results 2 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 78.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

70% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree 2022 2023 2024 Lowest Average Highest 6% 70% I feel a strong personal attachment to 82% 74% 70% 49% 71% 85% my organisation

23%





Scorecard: satisfaction, stress, intention to stay, inclusion

What is this

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion. There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes. Each result is the overall percentage of positive responses for your organisation,

comparator and public sector.

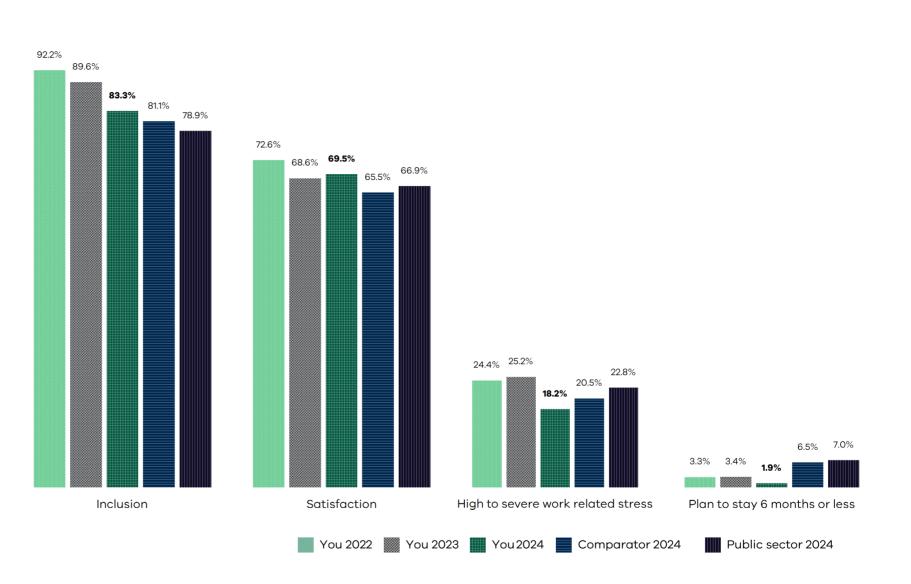
Example

In 2024:

• 83.3% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 81.1% of staff in your comparator group and 78.9% of staff across the public sector.







Satisfaction question results

What is this

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results' see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

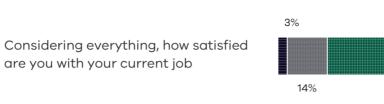
82% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question

Your results

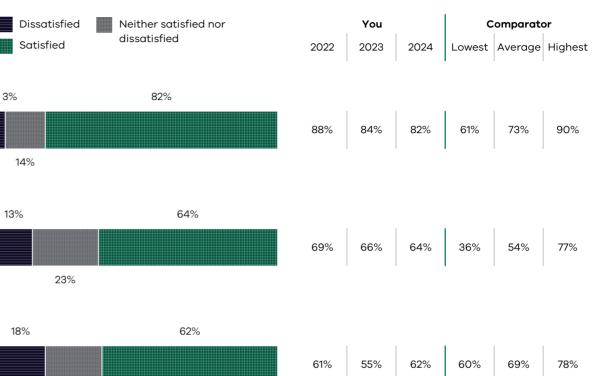
20%

Benchmark satisfied results



How satisfied are you with your career development within your current organisation

How satisfied are you with the work/life balance in your current job





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Work-related stress levels

What is this

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

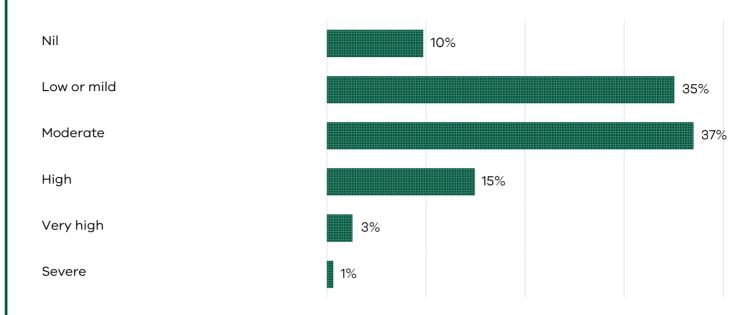
The graph at the top shows how staff in your group rated their current levels of work-related stress.

The numbers below show the percentage of staff in your group who said they experienced high to severe stress in 2024 compared to 2023, your comparator and the public sector.

Example

18% of your staff who did the survey said they had high to severe stress in 2024. This is compared to 21% of staff in your comparator group and 23% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2024)



Reported levels of high to severe stress

2023		2024	
25%		18%	
Comparator Public Sector	21% 24%	Comparator Public Sector	21% 23%





Work-related stress causes

What is this

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

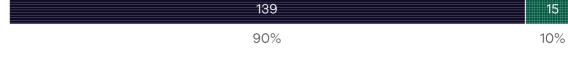
Example

90% of your staff who did the survey said they experienced mild to severe stress. Of that 90%, 52% said the top reason was 'Workload' .

Of those that experienced work related stress it was from	You 2023	You 2024	Comparator 2024	Public sector 2024
	2023	2024	2024	2024
Workload	62%	52%	39%	47%
Time pressure	54%	45%	32%	42%
Dealing with clients, patients or stakeholders	30%	27%	19%	17%
Work schedule or hours	16%	23%	9%	5%
Competing home and work responsibilities	17%	13%	13%	13%
Unclear job expectations	6%	12%	13%	14%
Content, variety, or difficulty of work	6%	10%	9%	12%
Social environment (e.g. relationships with colleagues, manager or senior leaders)	10%	10%	19%	11%
Organisation or workplace change	3%	9%	14%	15%
Other	8%	8%	15%	13%



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Experienced some work-related stress

Did not experience some work-related stress

People matter survey | results

People outcomes

Work-related stress

What is this

This is how manageable your staff feels their stress at your organisation.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey said the amount of stress in their job was manageable.

Survey question

Your results

Benchmark agree results

	Disagree	20222022	Neither agree nor disagree Agree	2022	You 2023	2024		omparato Average	
	10%		69%						
The amount of stress in my job is manageable				Not asked	Not asked	69%	56%	70%	85%

21%





Intention to stay

What is this

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

8% of your group who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

the next 2 years?	1% 6%			77%		
		Leaving your orgo	anisation		ng the sector	Staying
Employees plan to work at your orgo	anisation for		You 2023	You 2024	Comparator 2024	Public sector 2024
6 months or less			3%	2%	7%	7%
Over 6 months and up to 1 year			8%	8%	9%	10%
Over 1 year and up to 3 years			39%	35%	23%	25%
Over 3 years and up to 5 years			15%	22%	15%	16%
Over 5 years			34%	33%	47%	42%

What is your likely career plan for

2



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110

Inclusion question results

What is this

This is how many staff experience that they belong, and can be themselves, at work.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

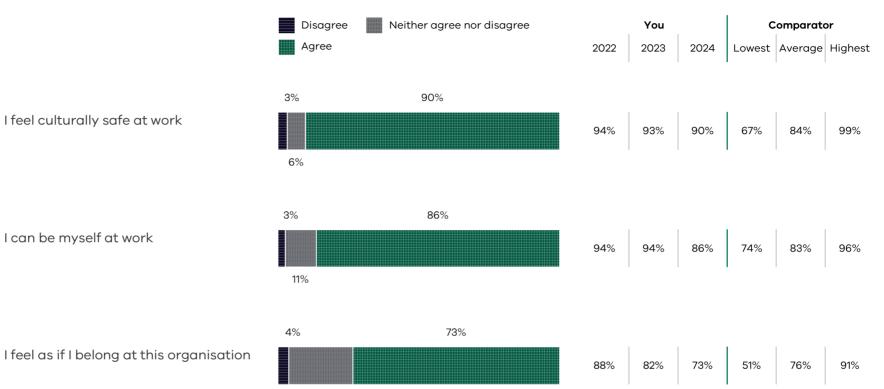
Survey question

I feel culturally safe at work

I can be myself at work



Benchmark agree results



23%





Inclusion - Barriers to success

What is this

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

Example

6% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My age'.

Staff who experienced one or more barriers to success at work	28		12	6	
burners to success at work	18%		82	%	
	Experienced barriers listed		Did no	ot experience any o	f the barriers listed
During the last 12 months, employees success due to	experienced barriers to their	You 2023	You 2024	Comparator 2024	Public sector 2024
My age		_	6%	8%	7%





Inclusion - Witnessed barriers to success

What is this

This is a list of things that staff witnessed were barriers to their success of other employees at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

Why there are no further details

We've not published the results for individual response options. We do this to protect participant anonymity. Staff who witnessed one or more barriers to success at work







Scorecard: emotional effects of work

What is this

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work. Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator group and the public sector.

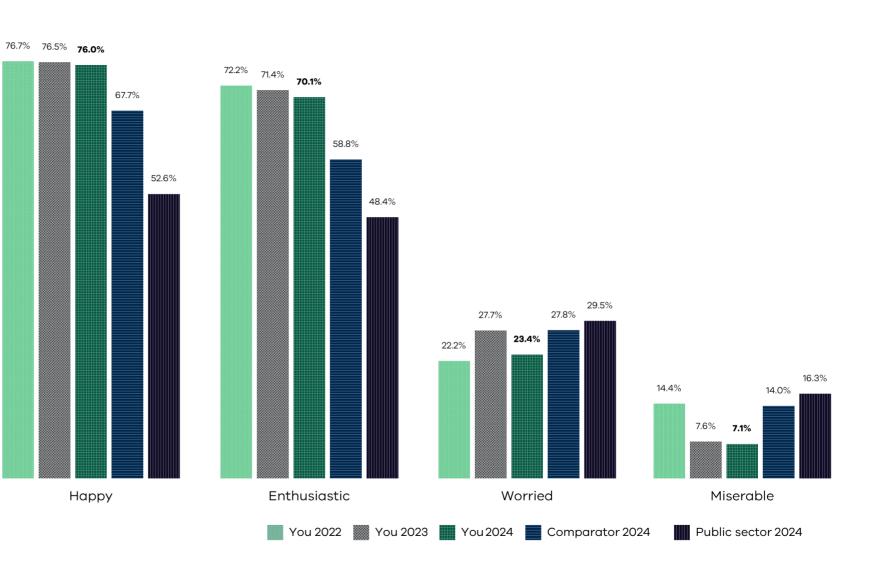
Example

In 2024:

• 76.0% of your staff who did the survey said work made them feel happy.

Compared to:

• 67.7% of staff in your comparator group and 52.6% of staff across the public sector.







Thinking about the last three months, how often has work made you feel ...

Scorecard: negative behaviours

What is this

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour. Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator group and the public sector.

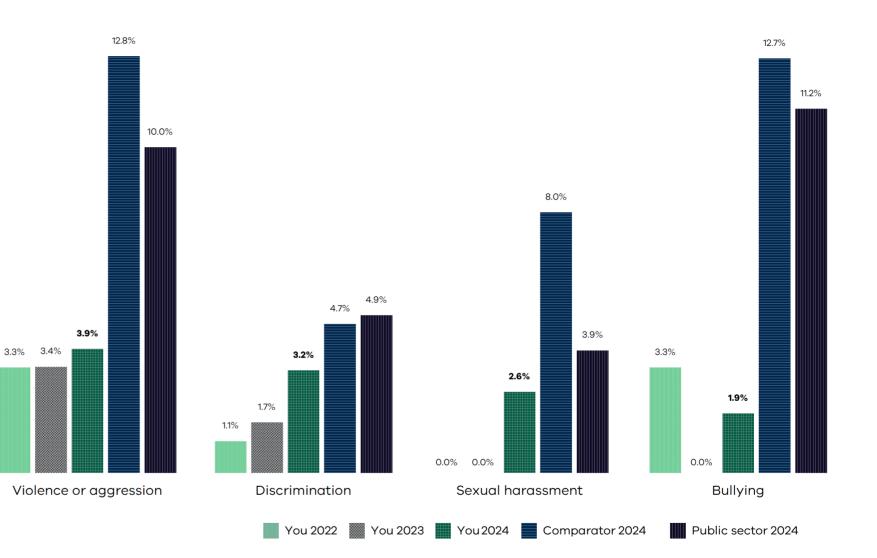
Example

In 2024:

• 3.9% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months.

Compared to:

• 12.8% of staff in your comparator group and 10.0% of staff across the public sector.







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Bullying

What is this

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced bullying.

We do this to protect the respondents.





Sexual harassment

What is this

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment. We do this to protect the respondents.





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Discrimination

What is this

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination. We do this to protect the respondents.



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Violence and aggression

What is this

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact on those involved, including those who witness violence and aggression.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced violence or aggression. We do this to protect the respondents.







Negative behaviour

Witnessing negative behaviours

What is this

This is where staff witnessed people acting in a negative way against a colleague.

Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

Example

8% of your staff who did the survey said they witnessed some negative behaviour at work.

92% said 'No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?

13	141	
8%	92%	

Witnessed some negative behaviour

Did not witness some negative behaviour

During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?	You 2023	You 2024	Comparator 2024	Public sector 2024
No, I have not witnessed any of the situations above	96%	92%	77%	81%
Bullying of a colleague	3%	5%	16%	14%
Discrimination against a colleague	2%	3%	10%	8%
Sexual harassment of a colleague	-	1%	3%	1%
Violence or aggression against a colleague	1%	1%	5%	3%





Negative behaviour

Taking action when witnessing negative behaviours

What is this

This is what your staff did when they witnessed negative behaviour at work.

Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took.

Why there are no further details

We've not published the results for individual response options. We do this to protect participant anonymity. Have you witnessed any negative behaviour at work in the last 12 months?

13	141	
8%	92%	

Witnessed some negative behaviour

Did not witness some negative behaviour



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deliverv

Innovation

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- Flexible working

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understanding the

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Highest scoring questions

What is this

These are the questions your group had the highest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the highest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Meaningful work', the 'You 2024' column shows 98% of your staff who did the survey agreed with I can make a worthwhile contribution at work'. In the 'Change from 2023' column, you have a +2% change, which is a positive trend.

Question group	Highest scoring questions	You 2024	Change from 2023	Comparator 2024
Meaningful work	I can make a worthwhile contribution at work	98%	+2%	91%
Job enrichment	I understand how my job helps my organisation achieve its goals	98%	+1%	92%
Job enrichment	I can use my skills and knowledge in my job	97%	+1%	90%
Manager leadership	My manager treats employees with dignity and respect	94%	-1%	85%
Flexible working	My manager supports working flexibly	94%	-4%	84%
Safety climate	My organisation provides a physically safe work environment	94%	+1%	84%
Manager leadership	My manager demonstrates honesty and integrity	93%	+0%	82%
Manager support	My manager listens to what I have to say	93%	+4%	83%
Engagement	I am proud to tell others I work for my organisation	92%	-0%	82%
Organisational integrity	My organisation is committed to earning a high level of public trust	92%	-6%	81%







Lowest scoring questions

What is this

These are the questions your group had the lowest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the lowest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Organisational integrity', the 'You 2024' column shows 44% of your staff who did the survey agreed with " believe the promotion processes in my organisation are fair'. In the 'Change from 2023' column, you have a -14% change, which is a negative trend.

Question group	Lowest scoring questions	You 2024	Change from 2023	Comparator 2024
Organisational integrity	I believe the promotion processes in my organisation are fair	44%	-14%	42%
Organisational integrity	I have an equal chance at promotion in my organisation	49%	-19%	44%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	50%	-5%	54%
Safety climate	All levels of my organisation are involved in the prevention of stress	52%	-1%	49%
Learning and development	I am satisfied with the opportunities to progress in my organisation	55%	-3%	43%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	56%	+0%	54%
Taking action	My organisation has made improvements based on the survey results from last year	57%	+1%	36%
Workload	I have enough time to do my job effectively	58%	+7%	63%
Collaboration	Workgroups across my organisation willingly share information with each other	59%	-9%	60%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	60%	-8%	50%





Most improved

What is this

This is where staff feel their group has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2023' column.

When you use this data, focus on the increase instead of individual numbers. This is because the increase from 2023 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Workload', the 'You 2024' column shows 66% of your staff who did the survey agreed with 'The workload I have is appropriate for the job that I do'.

In the 'Increase from 2023' column, you have a 9% increase, which is a positive trend.

Question group	Most improved from last year	You 2024	Increase from 2023	Comparator 2024
Workload	The workload I have is appropriate for the job that I do	66%	+9%	65%
Workload	I have enough time to do my job effectively	58%	+7%	63%
Satisfaction	How satisfied are you with the work/life balance in your current job	62%	+7%	69%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	74%	+7%	71%
Manager support	My manager listens to what I have to say	93%	+4%	83%
Learning and development	My organisation places a high priority on the learning and development of staff	69%	+3%	49%
Quality service delivery	My workgroup provides high quality advice and services	88%	+3%	79%
Meaningful work	I can make a worthwhile contribution at work	98%	+2%	91%
Manager support	I can discuss problems or issues with my manager	90%	+2%	83%
Senior leadership	Senior leaders provide clear strategy and direction	76%	+2%	56%





Most declined

What is this

This is where staff feel their group has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2023' column.

When you use this data, focus on the decrease instead of individual numbers. This is because the decrease from 2023 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Organisational integrity', the 'You 2024' column shows 49% of your staff who did the survey agreed with "I have an equal chance at promotion in my organisation'.

In the 'Decrease from 2023' column, you have a 19% decrease, which is a negative trend.

Question group	Largest decline from last year	You 2024	Decrease from 2023	Comparator 2024
Organisational integrity	I have an equal chance at promotion in my organisation	49%	-19%	44%
Organisational integrity	I believe the promotion processes in my organisation are fair	44%	-14%	42%
Organisational integrity	I believe the recruitment processes in my organisation are fair	68%	-12%	60%
Job enrichment	I have the authority to do my job effectively	77%	-11%	76%
Workgroup support	People in my workgroup treat each other with respect	86%	-9%	80%
Quality service delivery	My workgroup has clear lines of responsibility	74%	-9%	70%
Collaboration	Workgroups across my organisation willingly share information with each other	59%	-9%	60%
Senior leadership	Senior leaders demonstrate honesty and integrity	82%	-8%	64%
Inclusion	I feel as if I belong at this organisation	73%	-8%	76%
Inclusion	I can be myself at work	86%	-8%	83%





Biggest positive difference from comparator

What is this

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Taking action', the 'You 2024' column shows 74% of your staff who did the survey agreed with 'I believe my organisation will make improvements based on the results of this year's survey'. The 'Difference' column, shows that agreement for this question was 22% higher than in your comparator.

Question group	Biggest positive difference from comparator	You 2024	Difference	Comparator 2024
Taking action	I believe my organisation will make improvements based on the results of this year's survey	74%	+22%	52%
Taking action	My organisation has made improvements based on the survey results from last year	57%	+21%	36%
Senior leadership	Senior leaders provide clear strategy and direction	76%	+20%	56%
Learning and development	My organisation places a high priority on the learning and development of staff	69%	+19%	49%
Senior leadership	Senior leaders demonstrate honesty and integrity	82%	+19%	64%
Senior leadership	Senior leaders model my organisation's values	82%	+19%	64%
Organisational integrity	My organisation does not tolerate improper conduct	86%	+17%	69%
Engagement	I would recommend my organisation as a good place to work	85%	+14%	71%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	81%	+13%	67%
Innovation	My workgroup learns from failures and mistakes	82%	+13%	70%







Biggest negative difference from comparator

What is this

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Satisfaction', the 'You 2024' column shows 62% of your staff who did the survey agreed with 'How satisfied are you with the work/life balance in your current job'.

The 'Difference' column, shows that agreement for this question was 7% lower than in your comparator.

Question group	Biggest negative difference from comparator	You 2024	Difference	Comparator 2024
Satisfaction	How satisfied are you with the work/life balance in your current job	62%	-7%	69%
Workload	I have enough time to do my job effectively	58%	-5%	63%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	50%	-4%	54%
Inclusion	I feel as if I belong at this organisation	73%	-2%	76%
Job enrichment	I clearly understand what I am expected to do in this job	85%	-2%	87%
Collaboration	Workgroups across my organisation willingly share information with each other	59%	-1%	60%
Engagement	I feel a strong personal attachment to my organisation	70%	-1%	71%







People matter survey

2024

Have your say

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- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress
- levels
- Work-related stress causes

Workgroup climate

• Quality service

Workgroup support

• Safe to speak up

deliverv

Innovation

Intention to stay

Key differences

- Highest scoring
- Lowest scoring
- Most improved
 - Most declined
- negative behaviour Biggest positive
- Sexual harassment

Scorecard: emotional

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullving

- difference from your comparator
- Biggest negative
 - difference from your comparator

- **Taking action**
- Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

- factors Scorecard
 - Scorecard
 - Manager leadership Manager support

Job and manager

- Workload
- Learning and
- Job enrichment

Scorecard

Public sector values

- Responsiveness
- Integrity Impartiality
 - Accountability
 - Respect

 - Human rights

Topical questions Demographics Questions on topical Age, gender,

issues including variations in sex understanding the characteristics and charter of human right sexual orientation and impartial advice

- Aboriginal and/or **Torres Strait Islander**
- Disability
- Cultural diversity
- Adjustments
- Caring • Questions requested by your organisation
 - Victorian **Public Sector** Commission





- development

- Flexible working

- Meaninaful work

- - Leadership
- - and providing frank

Custom questions

Employment

Taking action

What is this

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most aareed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with "I believe my organisation will make improvements based on the results of this year's survey'.

Survey question

I believe my organisation will make

improvements based on the survey

this year's survey

My organisation has made

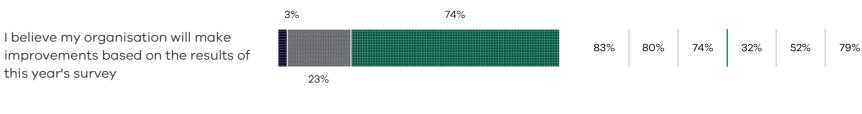
results from last year



Your results

Benchmark agree results











People matter survey

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 - engagement indexEngagement

Inclusion

Scorecard:

Bullying

• Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

aggression

effects of work

- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion

 Satisfaction
- Work-related stress
 levels
- Work-related stress causes
- Intention to stay

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declinedBiggest positive
- difference from your
- comparator
- Biggest negative
 - difference from your comparator

- **Taking action**
- Taking action
- questions

Have your say

2024

Detailed results

• Safety climate

Senior leadership	Workgroup climate	Job and manager factors	Public sector values	Topical questions	Demographics
 Senior leadership questions Organisational climate Scorecard Organisational integrity Collaboration Sefety elimente 	 Scorecard Quality service delivery Innovation Workgroup support Safe to speak up 	 Scorecard Manager leadership Manager support Workload Learning and development Job enrichment Meaningful work Flexible working 	 Scorecard Responsiveness Integrity Impartiality Accountability Respect Leadership Human rights 	 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice Custom questions 	 Age, gender, variations in sex characteristics and sexual orientation Aboriginal and/or Torres Strait Islander Disability Cultural diversity Employment Adjustments Caring

• Questions requested by your organisation

Victorian

Public Sector

Commission





Don't know 2% 82% Senior leaders demonstrate honesty and integrity 3%13% 2% 82%

Survey question

Senior leaders model my organisation's values

> Senior leaders provide clear strategy and direction

Senior leadership

Senior leadership

What is this

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

Benchmark agree results

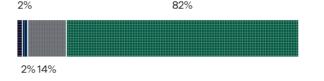


79%

74%



Your results



87%	87%	82%	41%	64%	91%
-----	-----	-----	-----	-----	-----

76%

82%

41%

26%

64%

56%

91%

87%



8% 15%





People matter survey

2024

Have your say

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- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress
- levels Work-related stress
- causes
- Intention to stay

Workgroup climate

Key differences

- Highest scoring
- Lowest scoring
- Most improved
 - Most declined
 - difference from your
- Sexual harassment
- Discrimination Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullving

- Biggest positive
 - comparator
- Biggest negative
- difference from your comparator

- **Taking action**
- Taking action
- questions

- **Demographics**
- Age, gender, variations in sex characteristics and sexual orientation Aboriginal and/or
- Torres Strait Islander Disability
- Employment
- Adjustments
- Caring
- Questions requested by your organisation
 - Victorian **Public Sector** Commission



People matter survey | results

- **Detailed results**
- Senior leadership questions

Senior leadership

- Organisational
- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

- Scorecard • Quality service deliverv
- Innovation
- Workgroup support
 - Safe to speak up

Scorecard Manager leadership

Manager support

factors

- Workload
- - - Job enrichment
- Learning and

Job and manager

- Meaninaful work
- Flexible working
- development

- Integrity

Scorecard

- Impartiality
 - Accountability
- Human rights

Public sector values

Responsiveness

- Respect
- Leadership
- - - and providing frank and impartial advice

Topical questions

Questions on topical

understanding the

Custom questions

charter of human right

issues including

Cultural diversity



Scorecard

What is this

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

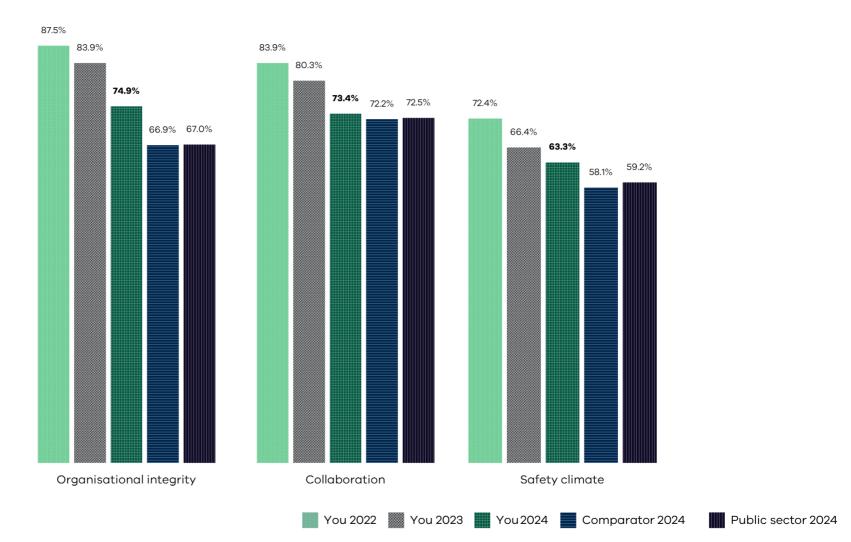
Example

In 2024:

• 74.9% of your staff who did the survey responded positively to questions about Organisational integrity.

Compared to:

• 66.9% of staff in your comparator group and 67.0% of staff across the public sector.







Under 'Your results', see results for each

How to read this

Why this is important

What is this

Victorians.

question in descending order by most agreed.

Organisational climate

Organisational integrity 1 of 2

organisation's ability to operate,

in how we work and what we do.

This is how much trust staff have in your

implement policy and deliver services for

We need the community to have high trust

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.

Survey question

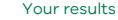
a high level of public trust

human rights

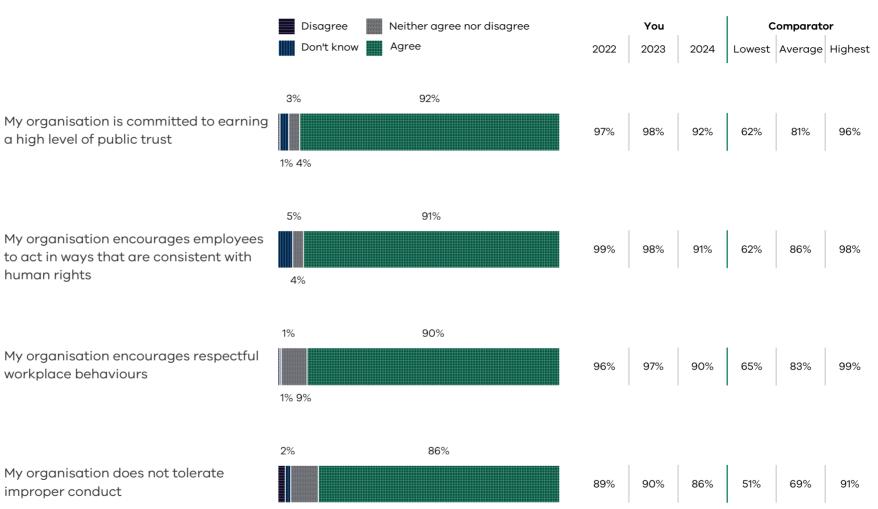
workplace behaviours

improper conduct

My organisation does not tolerate



Benchmark agree results



3% 10%





People matter survey | results

2022 2023 2024 Lowest Average Highest 5% 81% My organisation takes steps to eliminate 92% 84% 81% 48% 70% 97% bullying, harassment and discrimination 1% 14% 3% 68% 89% 80% 68% 54% 60% 85% 10% 19% 6% 49% 30% 73% 67% 49% 44% 63% 15% 30% 6% 44% 57% 44% 32% 66% 42% 64% 19% 31%

Organisational climate

Organisational integrity 2 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

I have an equal chance at promotion in

I believe the promotion processes in my organisation are fair



Benchmark agree results

Comparator

You



Neither agree nor disagree Disaaree Agree Don't know

Your results

I believe the recruitment processes in my organisation are fair

Survey question

my organisation

Collaboration

What is this

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

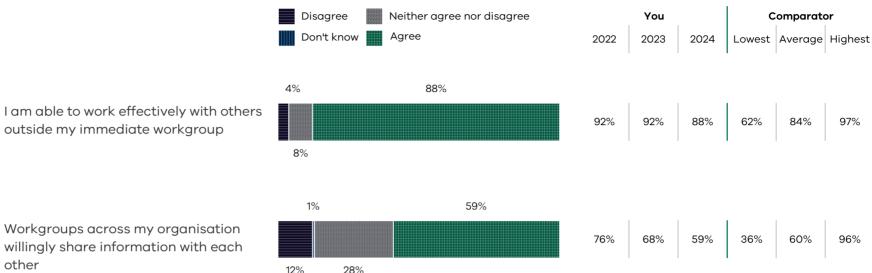
Survey question

outside my immediate workgroup

other

Your results

Benchmark agree results



12%







Safety climate 1 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disaaree You Comparator Agree Don't know 2022 2023 2024 Lowest Average Highest 94% My organisation provides a physically 97% 92% 94% 66% 100% 84% safe work environment 6% 10% 68% Senior leaders consider the 79% 74% 68% 30% 58% 88% psychological health of employees to be as important as productivity 23% 10% 60% Senior leaders show support for stress 68% 68% 60% 29% 50% 74% prevention through involvement and commitment 29% 7% 56%

My organisation has effective procedures in place to support employees who may experience stress

11%

25%

Victorian **Public Sector** Commission

56%

32%

54%

60%

56%



85%



Safety climate 2 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

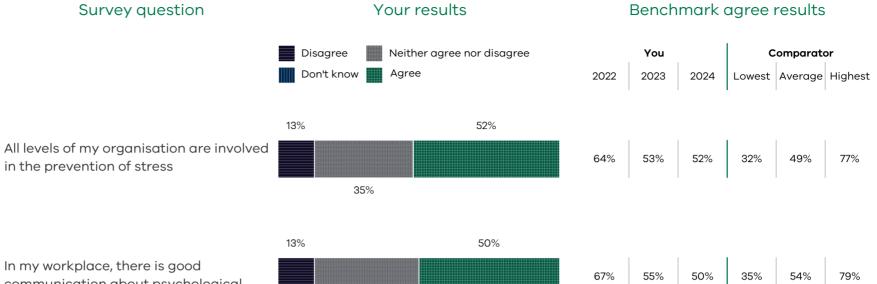
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

52% of your staff who did the survey agreed or strongly agreed with 'All levels of my organisation are involved in the prevention of stress'.



37%

communication about psychological safety issues that affect me







People matter survey

2024

Have your say

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- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress
- levels Work-related stress
- causes
- Intention to stay

Key differences

- Highest scoring
- Lowest scoring
- Most improved
 - Most declined
 - Biggest positive
- Sexual harassment
- Discrimination Violence and agaression

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullving

- difference from your
- comparator • Biggest negative
 - difference from your comparator

- **Taking action**
- Taking action
- questions

- Age, gender, variations in sex characteristics and sexual orientation Aboriginal and/or
- **Torres Strait Islander**
- Cultural diversity
- Employment
- Adjustments

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Senior leadership Workgroup climate Job and manager **Topical questions Demographics** Public sector values factors Senior leadership Scorecard Scorecard Scorecard Questions on topical questions Quality service Manager leadership Responsiveness issues including deliverv Manager support understanding the Integrity charter of human right Innovation Workload Impartiality and providing frank Workgroup support Learning and Accountability Safe to speak up development Respect and impartial advice Job enrichment Leadership Disability Meaninaful work • Human rights Flexible working **Custom questions** Collaboration Caring • Questions requested

- Organisational
- climate
- Scorecard
- Organisational integrity
- Safety climate

People matter survey | results



by your organisation



Workgroup climate

Scorecard

What is this

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

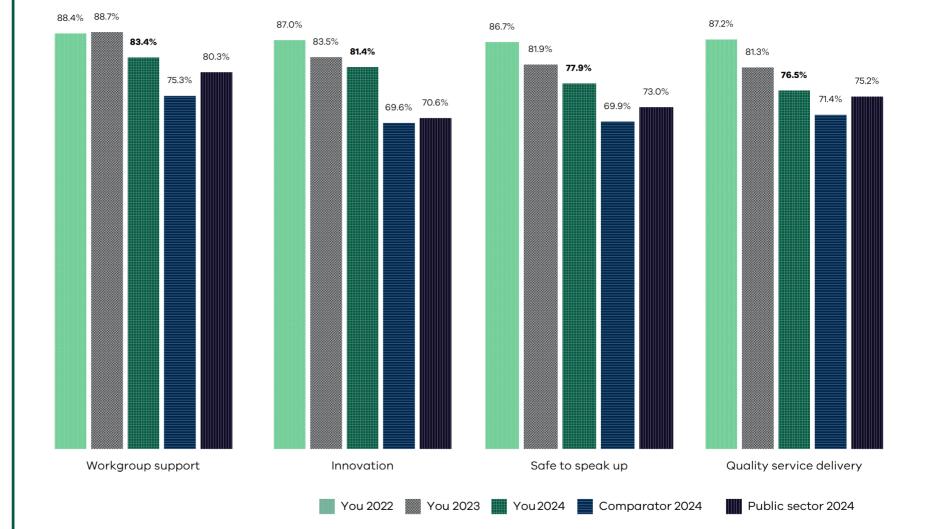
Example

In 2024:

• 83.4% of your staff who did the survey responded positively to questions about Workgroup support.

Compared to:

• 75.3% of staff in your comparator group and 80.3% of staff across the public sector.







7%

Survey question

Workgroup climate

Quality service delivery

What is this

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

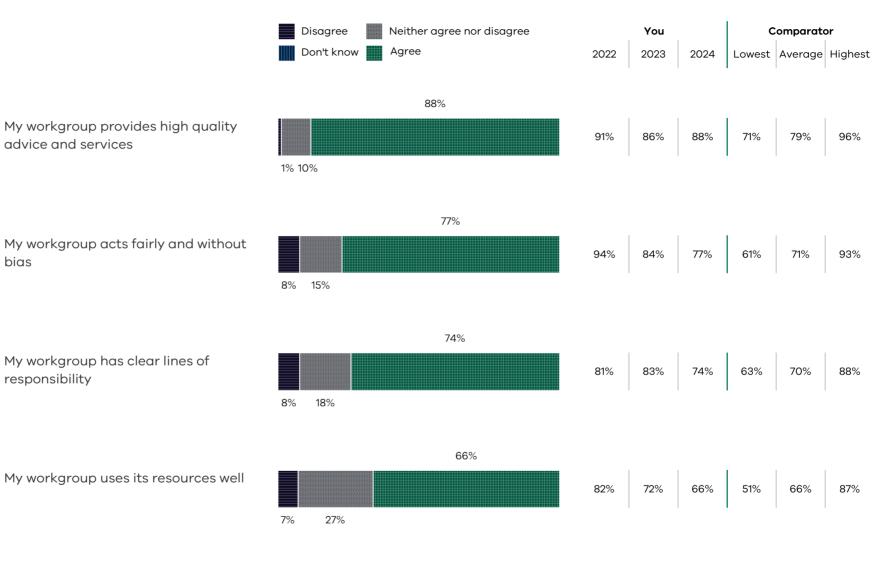
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.



Your results



Benchmark agree results

Workgroup climate

Innovation

What is this

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher quality services.

How to read this

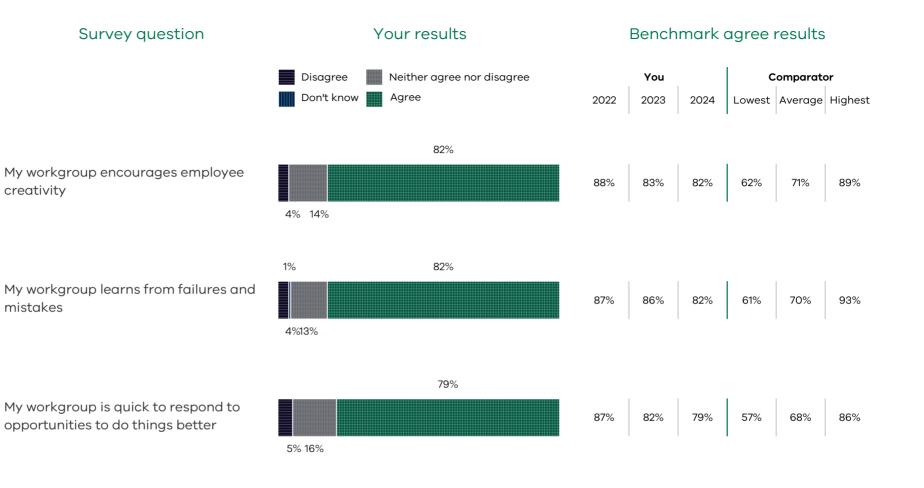
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.









People matter survey | results

Workgroup climate

Workgroup support 1 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

Survey question Your results Benchmark agree results Disaaree Neither agree nor disagree You Comparator Don't know Agree 2023 2022 2024 Lowest Average Highest 88% People in my workgroup work together 96% 92% 88% 71% 82% 94% effectively to get the job done 3% 9% 86% People in my workgroup treat each 74% 92% 95% 86% 80% 96% other with respect 1% 13% 6% 82% People in my workgroup are politically 81% 87% 82% 65% 75% 88% impartial in their work 1% 11% 1% 81% People in my workgroup are honest, 87% 84% 81% 64% 73% 94% open and transparent in their dealings 5%13%



Victorian

Commission

Workgroup climate

Workgroup support 2 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

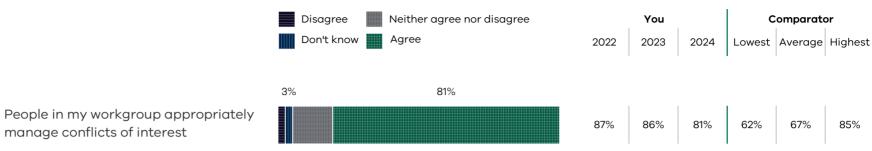
81% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

manage conflicts of interest

Your results

Benchmark agree results



3% 14%





work'.

comparator groups overall, lowest and highest scores with your own. Example 81% of your staff who did the survey agreed or strongly agreed with 'I feel safe

to challenge inappropriate behaviour at

responses for disagree and strongly disagree. Under 'Benchmark results', compare your

agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines

How to read this

Workgroup climate

Safe to speak up

Why this is important

What is this

retribution.

behaviour and integrity issues.

Organisations with psychologically safe

Under 'Your results', see results for each

question in descending order by most

This is how freely and confidently staff feel they can talk about issues without fear of

cultures empower staff to report negative

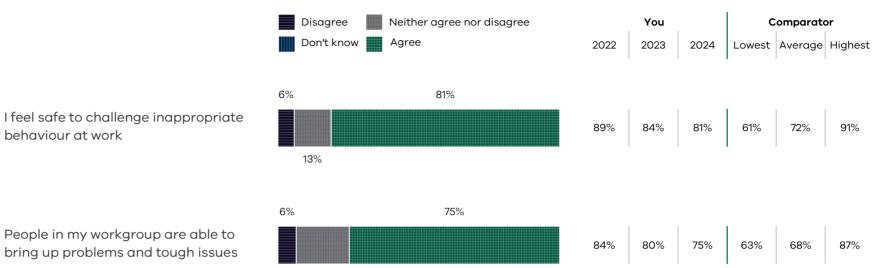
People in my workgroup are able to bring up problems and tough issues

behaviour at work

Survey question

Your results

Benchmark agree results



19%



People matter survey

Overview

Result summary

Report overview

- About your report
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- Scorecard:
 - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress levels
- Work-related stress causes

Workgroup climate

Intention to stay

Key differences

- Highest scoring
- Lowest scoring
- Most improved
 - Most declined
 - difference from your
- Sexual harassment
- Discrimination Violence and agaression

Job and manager

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullving

- Biggest positive
- comparator
- Biggest negative
 - difference from your comparator

- **Taking action**
- Taking action
- questions

 Age, gender, variations in sex characteristics and sexual orientation Aboriginal and/or

Demographics

- Torres Strait Islander Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Victorian **Public Sector** Commission



- **Senior leadership**
 - Senior leadership questions
 - Organisational
 - climate

 - Organisational integrity
 - Collaboration
 - Safety climate

- Scorecard • Quality service deliverv
 - Innovation
- Workgroup support
- Safe to speak up
- Scorecard

- factors Scorecard
 - Manager leadership Manager support
 - Workload
 - Learning and
 - development
 - Job enrichment
 - Meaninaful work
 - Flexible working

- Responsiveness • Integrity
- - Accountability

Scorecard

- Respect
 - Leadership
 - Human rights
- Impartiality

Public sector values

Custom questions

• Questions requested

Topical questions

Questions on topical

understanding the

and providing frank

and impartial advice

charter of human right

issues including

by your organisation

People matter survey | results

Have your say

2024

${\bf Scorecard\,1\,of\,2}$

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

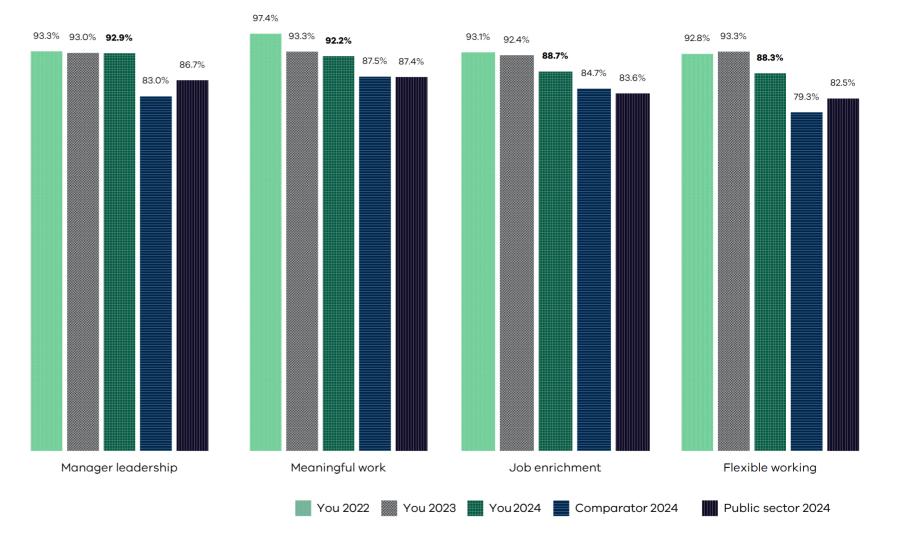
Example

In 2024:

• 92.9% of your staff who did the survey responded positively to questions about Manager leadership.

Compared to:

 83.0% of staff in your comparator group and 86.7% of staff across the public sector.







55

Scorecard 2 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

Example

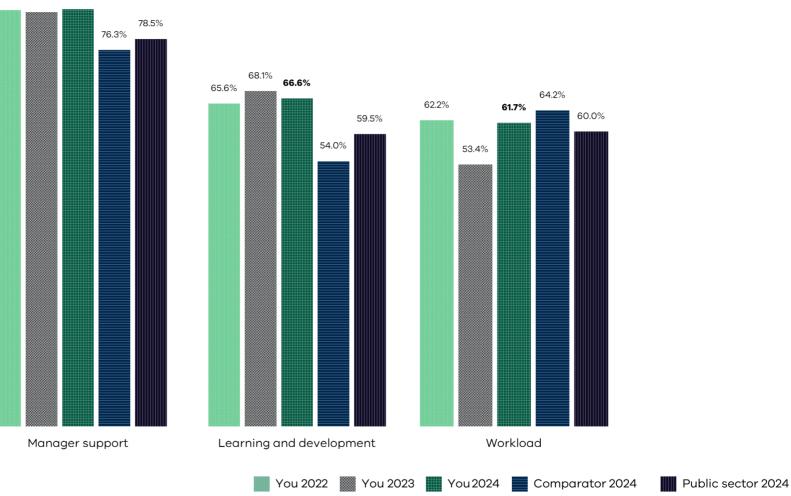
In 2024:

• 84.4% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

• 76.3% of staff in your comparator group and 78.5% of staff across the public sector.

84.2% 83.9% **84.4%**







Manager leadership

What is this

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement. They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

integrity

values

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.







Manager support 1 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

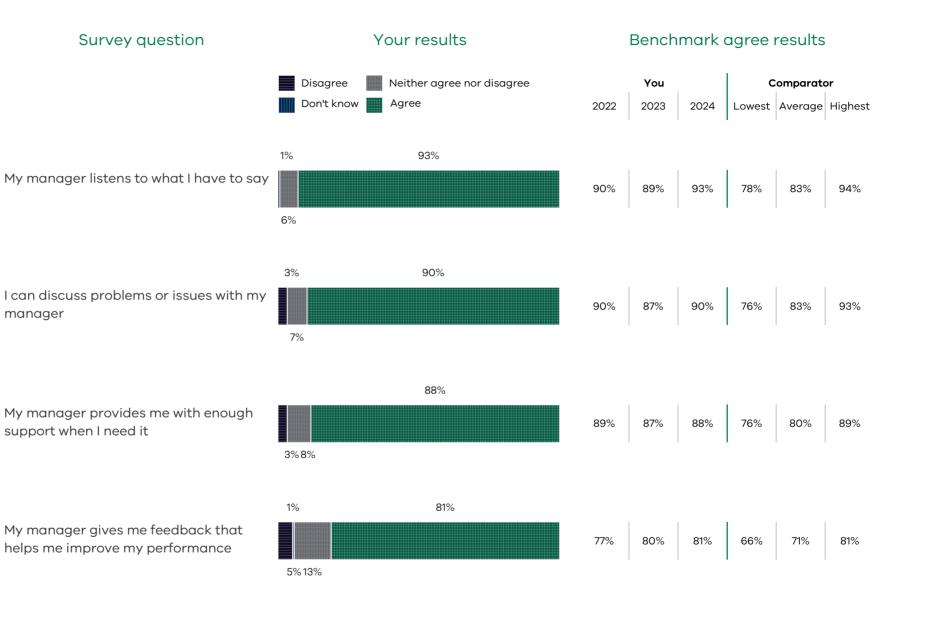
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.









Manager support 2 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

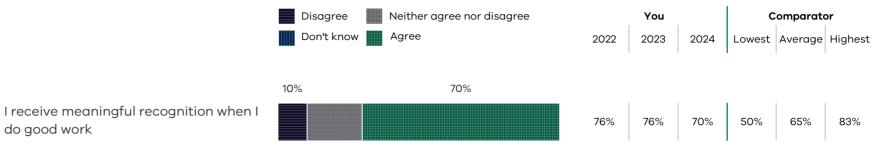
70% of your staff who did the survey agreed or strongly agreed with "I receive meaningful recognition when I do good work'.

Survey question

do good work

Your results

Benchmark agree results



19%





Workload

What is this

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

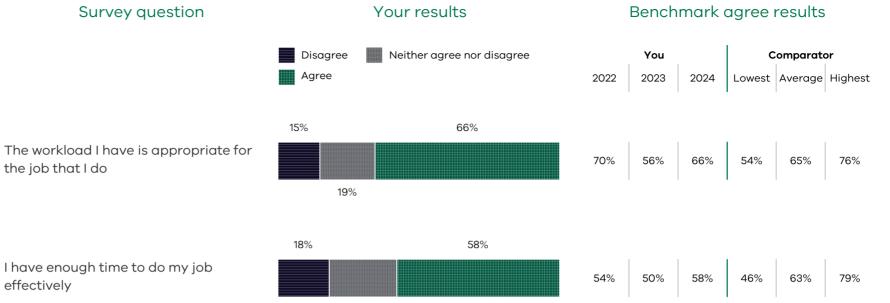
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.



24%





Learning and development

What is this

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

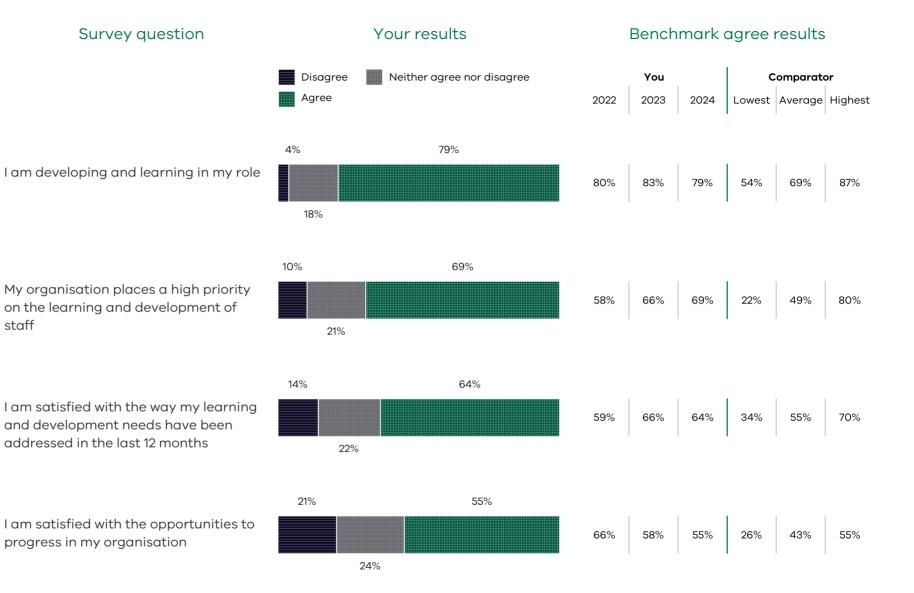
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

staff

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.







61

Job enrichment 1 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of your staff who did the survey agreed or strongly agreed with " understand how my job helps my organisation achieve its goals'.

Survey question

organisation achieve its goals

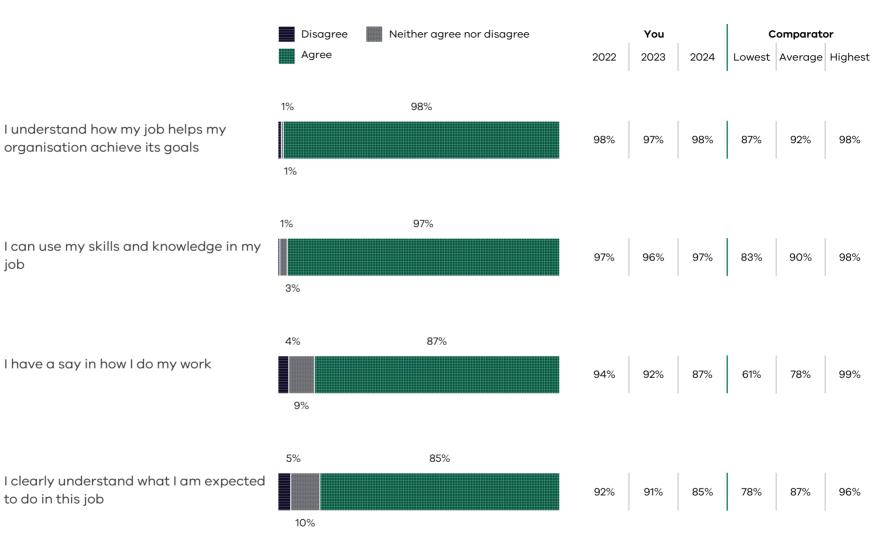
I have a say in how I do my work

to do in this job

job

Your results

Benchmark agree results





Job enrichment 2 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

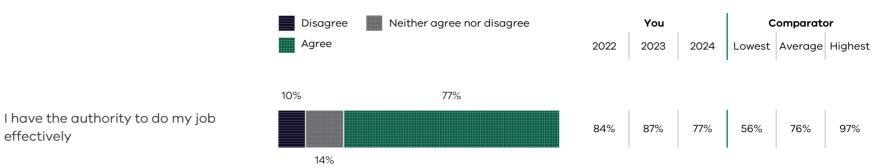
77% of your staff who did the survey agreed or strongly agreed with "I have the authority to do my job effectively'.

Survey question

effectively

Your results

Benchmark agree results







Meaningful work

What is this

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

work

my work

my work

How to read this

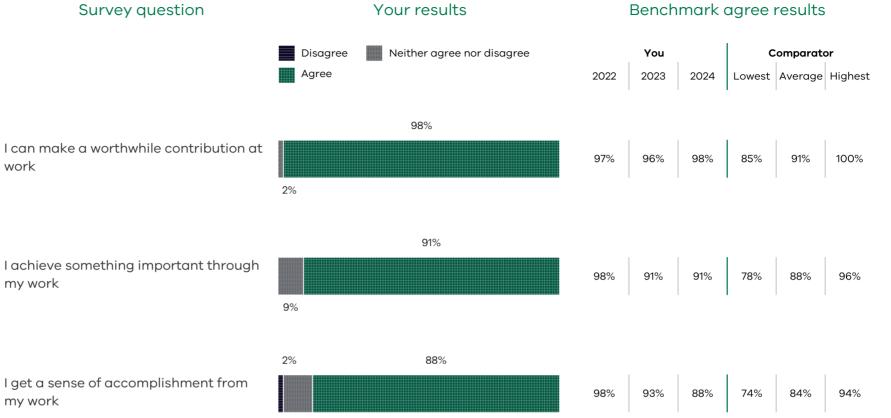
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of your staff who did the survey agreed or strongly agreed with "I can make a worthwhile contribution at work'.



10%





64

Flexible working

What is this

This is how well your organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

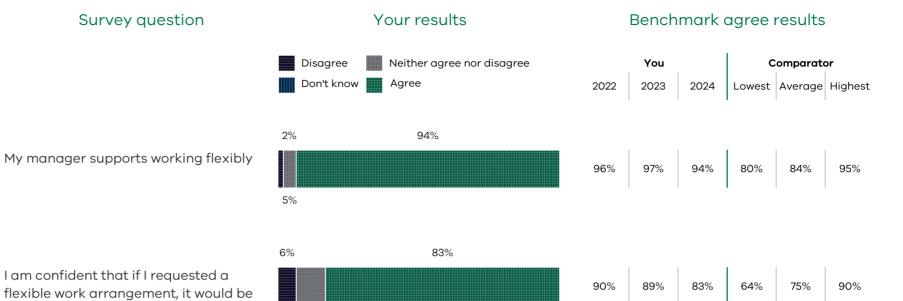
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.



10%

given due consideration





People matter survey

2024

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- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

Workgroup climate

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your

• Biggest negative

comparator

difference from your

- Sexual harassment comparator
- Discrimination Violence and agaression

Job and manager

Scorecard: emotional

negative behaviour

effects of work

Inclusion

Scorecard:

Bullving

- Taking action
 - questions

Taking action

Topical questions Demographics Questions on topical

issues including

and providing frank

and impartial advice

Custom questions

- Age, gender, variations in sex characteristics and sexual orientation Aboriginal and/or
- Torres Strait Islander Disability
- Cultural diversity
- Employment
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- Caring
- Questions requested by your organisation
 - Victorian **Public Sector** Commission



questions Organisational

Senior leadership

Senior leadership

Detailed results

- climate
- Organisational integrity
- Safety climate

- Scorecard • Quality service deliverv

- Innovation

- Scorecard

- Scorecard Manager leadership
- Workgroup support
- Safe to speak up

- Collaboration

- Manager support Workload
 - Learning and

factors

- development
- Job enrichment
- Meaninaful work
- Flexible working

- Scorecard Responsiveness
- Integrity

- Impartiality
- - - Human rights

Public sector values

- Accountability
- Respect
 - Leadership

- understanding the charter of human right

Scorecard 1 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

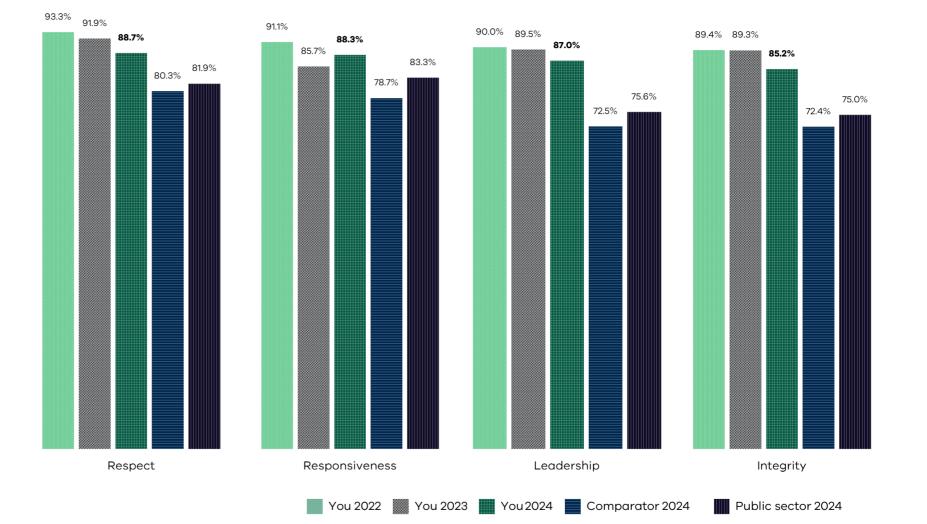
Example

In 2024:

• 88.7% of your staff who did the survey responded positively to questions about Respect.

Compared to:

• 80.3% of staff in your comparator group and 81.9% of staff across the public sector.







Scorecard 2 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

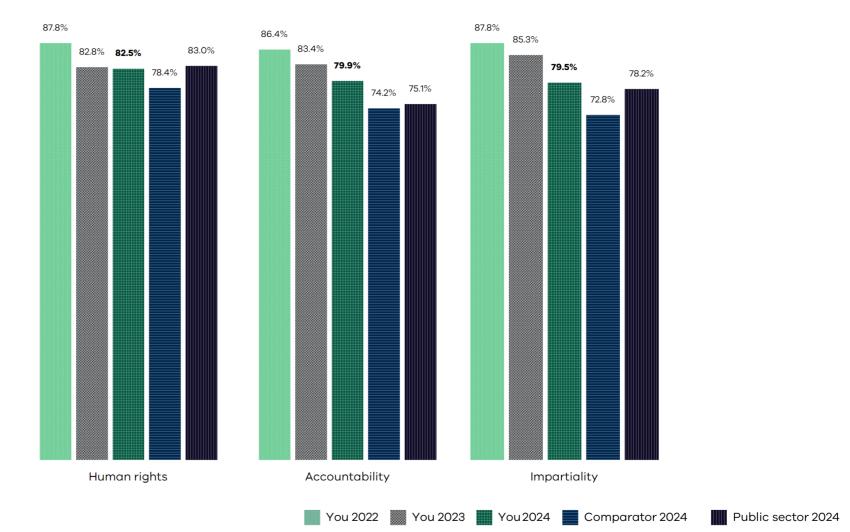
Example

In 2024:

• 82.5% of your staff who did the survey responded positively to questions about Human rights.

Compared to:

• 78.4% of staff in your comparator group and 83.0% of staff across the public sector.







Responsiveness

What is this

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disaaree You Agree Don't know 2023 2022

88%

91%	86%	88%	71%	79%	96%

2024

Comparator

Lowest Average Highest

1% 10%

My workgroup provides high quality

advice and services





People matter survey | results

70

in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

Public sector values

Integrity 1 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust

My organisation is committed to earning a high level of public trust

integrity

My organisation does not tolerate improper conduct

Survey question

Senior leaders demonstrate honesty and integrity







Integrity 2 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

Survey question

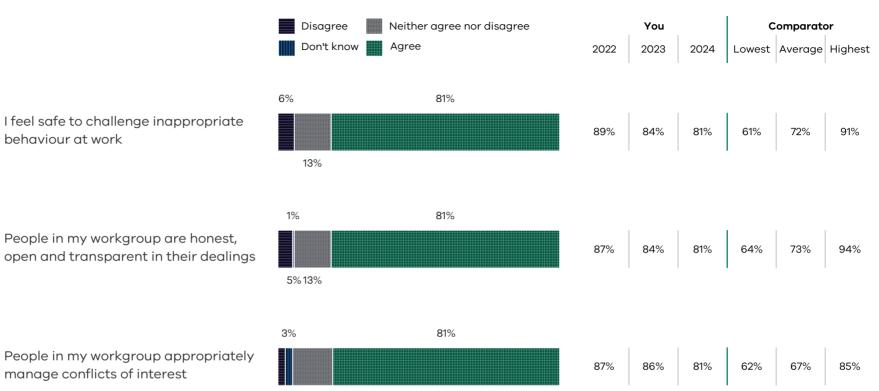
People in my workgroup are honest,

manage conflicts of interest

behaviour at work

Your results

Benchmark agree results



3% 14%





Impartiality

What is this

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

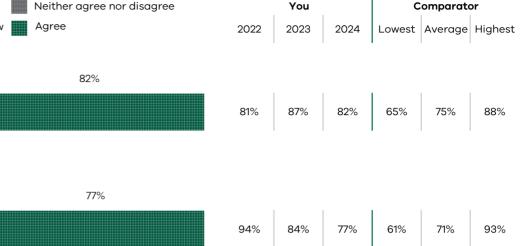
Example

82% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question Your results Disagree Neither agree nor disagree Don't know Agree 6% 82%

People in my workgroup are politically impartial in their work

My workgroup acts fairly and without bias



Benchmark agree results

8% 15%

1% 11%





Public sector values

Accountability 1 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of your staff who did the survey agreed or strongly agreed with " understand how my job helps my organisation achieve its goals'.

Survey question

I understand how my job helps my

organisation achieve its goals

My workgroup has clear lines of

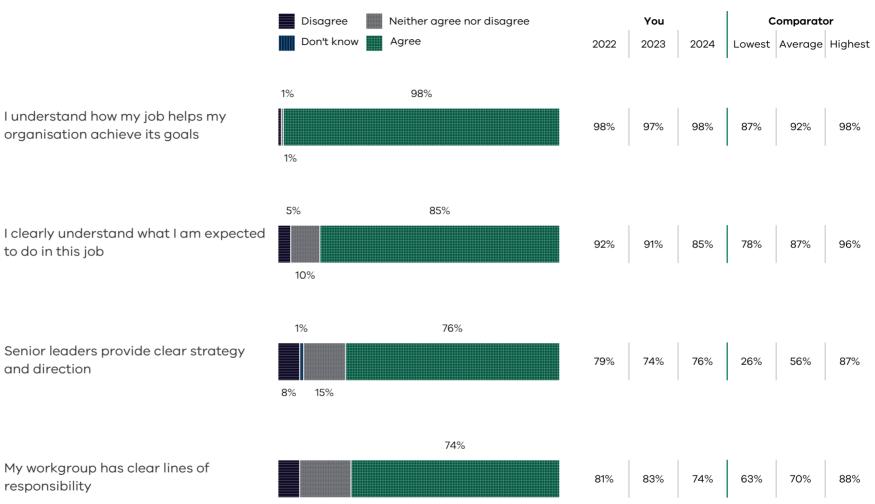
to do in this job

and direction

responsibility

Your results

Benchmark agree results



8% 18%





Public sector values

Accountability 2 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results' see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of your staff who did the survey agreed or strongly agreed with 'My workgroup uses its resources well'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disaaree You Comparator Agree Don't know 2023 2022 2024 Lowest Average Highest 66% My workgroup uses its resources well 66% 51% 82% 72% 66% 87%

7%

27%

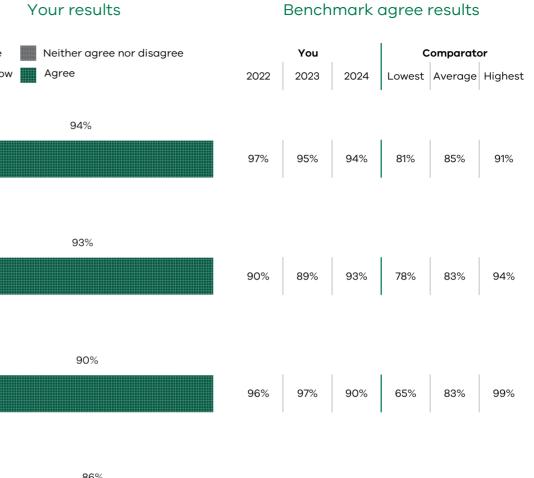
Victorian Public Sector Commission





Disaaree What is this Don't know Agree Respect is how your staff feel they're treated in the workplace and community. Why this is important 1% 94% All staff need to treat their colleagues and My manager treats employees with Victorians with respect. dignity and respect How to read this 5% Under 'Your results', see results for each question in descending order by most agreed. 1% 93% 'Agree' combines responses for agree and My manager listens to what I have to say strongly agree and 'Disagree' combines responses for disagree and strongly 6% disagree. Under 'Benchmark results', compare your comparator groups overall, lowest and 1% 90% highest scores with your own. My organisation encourages respectful Example workplace behaviours 94% of your staff who did the survey 1% 9% agreed or strongly agreed with 'My manager treats employees with dignity and respect'. 86% People in my workgroup treat each other with respect 1% 13%

Survey question



92%

95%

Public sector values

Respect 1 of 2



86%

74%

80%

96%



Respect 2 of 2

Why this is important

Victorians with respect.

Under 'Your results', see results for each question in descending order by most

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your comparator groups overall, lowest and

highest scores with your own.

81% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

How to read this

agreed.

disagree.

Example

What is this

People matter survey | results

Public sector values Survey question Your results Benchmark agree results Neither agree nor disagree Disaaree You Comparator Agree Don't know 2022 2023 2024 Lowest Average Highest Respect is how your staff feel they're treated in the workplace and community. 5% 81% All staff need to treat their colleagues and My organisation takes steps to eliminate 81% 92% 84% 48% 97% 70% bullying, harassment and discrimination

1% 14%





People matter survey | results

values

values

CTORIA **Public Sector**

Victorian

Commission



Public sector values

Leadership

What is this

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture. It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

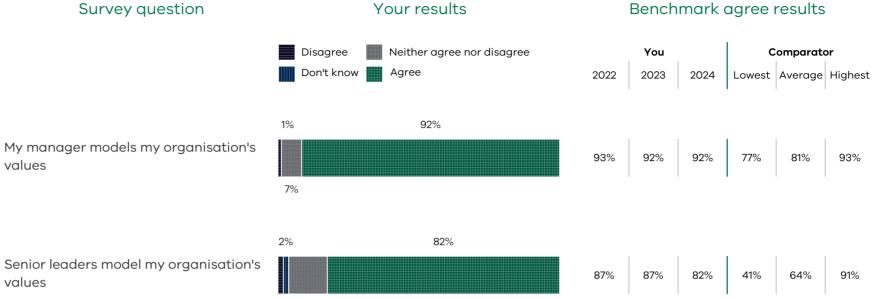
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



2%14%

Public sector values

Human rights

What is this

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

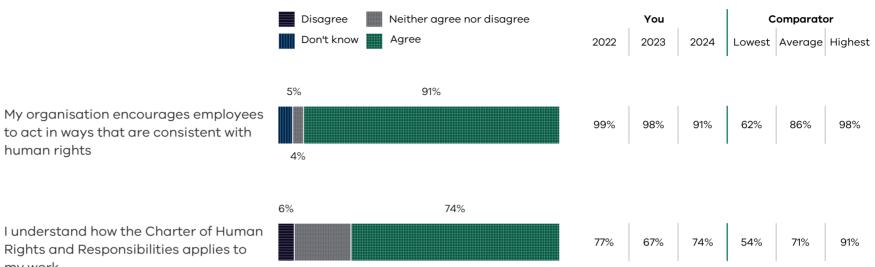
Survey question

human rights

my work



Benchmark agree results



20%





People matter survey

2024

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Report overview

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questions

climate

Scorecard

integrity

• Organisational

Collaboration

• Safety climate

 Scorecard: satisfaction, stress, intention to stay,

Scorecard:

Engagement

- inclusion Satisfaction
 - Work-related stress
 - levels Work-related stress
 - causes
 - Intention to stay

- **Key differences**
 - Highest scoring
- Lowest scoring
- Most improved
- Most declined

comparator

comparator

 Biggest positive difference from your

difference from your

- Sexual harassment • Biggest negative
- Discrimination Violence and agaression

Inclusion

Scorecard:

Bullving

Scorecard: emotional

negative behaviour

effects of work

- Taking action
 - questions

Taking action

- **Senior leadership** Workgroup climate Job and manager **Topical questions Demographics** Public sector values factors Senior leadership Scorecard Scorecard Scorecard Questions on topical Age, gender, • Quality service Manager leadership Responsiveness issues including variations in sex deliverv understanding the characteristics and Manager support Integrity charter of human right Innovation Workload Impartiality sexual orientation Organisational and providing frank Aboriginal and/or Workgroup support Learning and Accountability Torres Strait Islander • Safe to speak up development Respect and impartial advice • Disability Job enrichment
 - Human rights

Custom questions

- Cultural diversity
- Employment
- Adjustments
- Caring • Questions requested by your organisation
 - Victorian Commission





Public Sector



79

- Meaninaful work

- Flexible working

- Leadership

highest scores with your own. Example 76% of your staff who did the survey agreed or strongly agreed with "

Topical questions

This is a group of survey questions that

don't fit into our existing factor groups.

Answers to these questions provide useful

information to help you understand your

Under 'Your results', see results for each question in descending order by most

'Agree' combines responses for agree and

Under 'Benchmark results', compare your comparator groups overall, lowest and

strongly agree and 'Disagree' combines

responses for disagree and strongly

Topical questions

Why this is important

What is this

employees.

agreed.

disagree.

How to read this

understand how the Code of Conduct for Victorian public sector employees applies to my work'.

Survey question

applies to my work

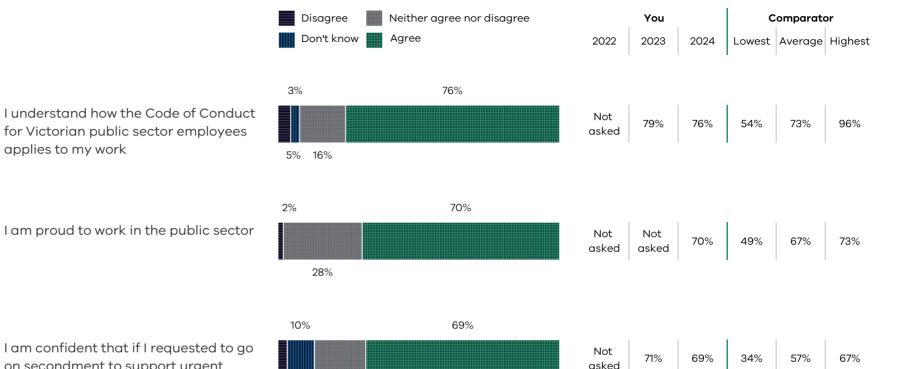
consideration

on secondment to support urgent

government work, it would be given due

Your results

Benchmark agree results



3% 18%







People matter survey

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- Scorecard: emotional Lowest scoring
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Have your say

2024

Detailed results

Senior leadership Workgroup climate Job and manager **Topical questions Demographics** Public sector values factors Senior leadership Scorecard Scorecard Scorecard Questions on topical Age, gender, questions • Quality service Manager leadership Responsiveness issues including variations in sex deliverv understanding the characteristics and Manager support Integrity charter of human right Innovation Workload Impartiality sexual orientation Organisational and providing frank Workgroup support Learning and Accountability climate • Safe to speak up development Respect and impartial advice Job enrichment Leadership Scorecard Meaninaful work Human rights • Organisational Flexible working integrity **Custom questions**

- Collaboration
 - Safety climate

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- Aboriginal and/or Torres Strait Islander
- Disability
- Adjustments

Custom questions

What is this

Your organisation asked 3 custom questions as part of the 2024 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who responded favourably to each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

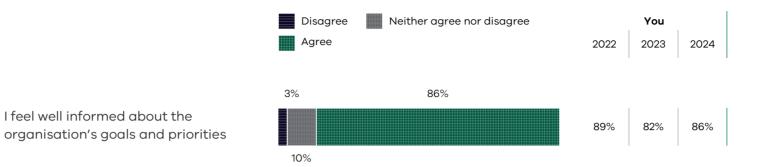
86% of staff who did the survey responded favourably to "I feel well informed about the organisation's goals and priorities'.

Survey question

I feel well informed about the

Your results

Benchmark agree results







What is this

Your organisation asked 3 custom questions as part of the 2024 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

The table shows you responses to the question 'What is your likely career plan for the next 2 years?'.

Example

60% of staff who did the survey responded 'Continue to work in my current workgroup within my organisation' to the question.

What is your likely career plan for the next 2 years?	You 2023	You 2024
Continue to work in my current workgroup within my organisation	61%	60%
Don't know	17%	16%
Work in a different workgroup within my organisation	12%	11%
Leave my organisation - Other	3%	5%
Stay at my organisation - Other	3%	5%
Move to a private sector organisation	2%	1%
Move to another public service organisation		1%
Move to another Victorian public sector organisation	1%	1%







Custom questions

What is this

Your organisation asked 3 custom questions as part of the 2024 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

The table shows you responses to the question 'What major factors are influencing your plan to leave your organisation?'.

Example

64% of staff who did the survey responded 'Better remuneration' to the question.

What major factors are influencing your plan to leave your organisation?

	You 2023	You 2024
Better remuneration	50%	64%
Opportunity to broaden experience	50%	55%
Opportunity to seek/take a promotion elsewhere		55%
Limited future career opportunities at my organisation	63%	45%
Limited opportunities to gain further experience at my organisation	25%	36%
My interests do not match my job role	13%	27%
Desire to relocate interstate or overseas	25%	18%
Excessive workload	25%	18%
Better location/reduced travel time		9%
Limited involvement in decisions affecting my job and career	25%	9%
Limited recognition for doing a good job		9%
Poor organisational culture	13%	9%

	You 2023	You 2024
Lack of confidence in senior leadership	13%	9%
Limited developmental/educational opportunities at my organisation		9%
Limited flexible work arrangements to manage (e.g.) family/caring commitments		9%
Other		9%





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- levels Work-related stress causes
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Key differences

- Highest scoring
- Scorecard: emotional
 - effects of work
- Scorecard: negative behaviour
- Bullving

Inclusion

- Sexual harassment
- Discrimination Violence and agaression

- Lowest scoring Most improved
- Most declined
- Biggest positive difference from your
- comparator
- Biggest negative
 - difference from your comparator

- **Taking action**
- Taking action
- questions



Have your say

2024

People matter survey | results



State Government

Public Sector

Commission

Age, gender, variations in sex characteristics and sexual orientation

What is this

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Age	(n)	%
15-34 years	68	44%
35-54 years	66	43%
55+ years	8	5%
Prefer not to say	12	8%
Gender	(n)	%
Woman	75	49%
Man	65	42%
Prefer not to say	14	9%
Non-binary and I use a different term	0	0%
Are you trans, non-binary or gender diverse?	(n)	%

Are you trans, non-binary or gender diverse?	(n)	%
Yes	1	1%
No	147	95%
Prefer not to say	6	4%

To your knowledge, do you have innate

called intersex)?	(n)	%
Yes	0	0%
No	144	94%
Don't know	1	1%
Prefer not to say	9	6%

How do you describe your sexual orientation?	(n)	%
Straight (heterosexual)	118	77%
Prefer not to say	18	12%
Gay or lesbian	6	4%
Bisexual	5	3%
Asexual	4	3%
Pansexual	2	1%
I use a different term	1	1%
Don't know	0	0%







Aboriginal and/or Torres Strait Islander employees

What is this

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	0	0%
Non Aboriginal and/or Torres Strait Islander	149	97%
Prefer not to say	5	3%



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Disability

What is this

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Are you a person with disability?	(n)	%
Yes	10	6%
No	139	90%
Prefer not to say	5	3%

Have you shared your disability information within your organisation (e.g. to your manager or Human

Resources staff)?	(n)	%
Yes	4	40%
No	5	50%
Prefer not to say	1	10%





Cultural diversity 1 of 2

What is this

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Country of birth	(n)	%
Born in Australia	117	76%
Not born in Australia	27	18%
Prefer not to say	10	6%

If you speak another language with your family or community, what language(s) do

you speak?	(n)	%
Other	8	35%
Greek	4	17%
Hindi	2	9%
Mandarin	2	9%
Spanish	2	9%
Macedonian	2	9%
Cantonese	1	4%
Italian	1	4%
Filipino	1	4%
Vietnamese	1	4%
Punjabi	1	4%
Sinhalese	0	0%

Language other than English spoken with
family or community(n)%Yes2315%No11877%Prefer not to say138%

If you speak another language with your family or community, what language(s) do

you speak?	(n)	%
Tagalog	0	0%
Turkish	0	0%
Auslan	0	0%
Telugu	0	0%
Gujarati	0	0%
Malayalam	0	0%
Australian Indigenous Language	0	0%
Arabic	0	0%
Persian	0	0%
Urdu	0	0%
Tamil	0	0%





People matter survey | results

Demographics

Cultural diversity 2 of 2

What is this

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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Cultural identity	(n)	%
Australian	106	69%
European (including Western, Eastern and South-Eastern European, and Scandinavian)	18	12%
Prefer not to say	17	11%
English, Irish, Scottish and/or Welsh	15	10%
New Zealander	8	5%
East and/or South-East Asian	5	3%
North American	3	2%
South Asian	3	2%
Central and/or South American	2	1%
Other	2	1%
Central Asian	1	1%
Maori	1	1%
African	1	1%
Middle Eastern	0	0%
Pacific Islander	0	0%
Aboriginal and/or Torres Strait Islander	0	0%

Religion	(n)	%
No religion	91	59%
Christianity	37	24%
Prefer not to say	18	12%
Other	4	3%
Islam	1	1%
Buddhism	1	1%
Sikhism	1	1%
Hinduism	1	1%
Judaism	0	0%



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Employment characteristics 1 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
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Working arrangement	(n)	%
Full-Time	143	93%
Part-Time	11	7%

Gross base salary (ongoing/fixed term only)	(n)	%
Below \$80k	23	15%
\$80k to \$120k	68	45%
\$120k to \$160k	19	13%
\$160k to \$200k	10	7%
\$200k or more	13	9%
Prefer not to say	19	13%
Organisational tenure	(n)	%
Organisational tenure	(n) 33	% 21%
		-
<1 year	33	21%
<1 year 1 to less than 2 years	33 40	21% 26%
<1 year 1 to less than 2 years 2 to less than 5 years	33 40 36	21% 26% 23%

Management responsibility	(n)	%
Non-manager	76	49%
Other manager	47	31%
Manager of other manager(s)	31	20%

Employment type	(n)	%
Ongoing and executive	137	89%
Fixed term	15	10%
Other	2	1%

Frontline worker	(n)	%
No	129	84%
Yes	25	16%





Employment characteristics 2 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Primary workplace location over the last 3 months	(n)	%
Melbourne CBD	130	84%
Melbourne: Suburbs	20	13%
Other	3	2%
Large regional city	1	1%
Rural	0	0%

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What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	137	89%
A frontline or service delivery location	21	14%
Home or private location	56	36%
A shared office space (where two or more organisations share the same workspace)	10	6%
Isolated or remote location/s where access to communications and help from others is difficult	0	0%
Other	0	0%

Flexible work	(n)	%
Working from an alternative location (e.g. home, hub/shared work space)	95	62%
Flexible start and finish times	79	51%
I do not use any flexible work arrangements	29	19%
Using leave (including annual leave, long- service leave, personal leave, leave without pay and/or personal leave) to work flexible hours	15	10%
Part-time	10	6%
Shift swap	7	5%
Working more hours over fewer days	7	5%
Job sharing	5	3%
Other	2	1%
Study leave	0	0%
Purchased leave	0	0%





Adjustments

What is this

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Have you requested any of the following adjustments at work?	(n)	%
No, I have not requested adjustments	125	81%
Flexible working arrangements	22	14%
Physical modifications or improvements to the workplace	5	3%
Other	3	2%
Career development support strategies	2	1%
Job redesign or role sharing	1	1%
Accessible communications technologies	0	0%

Why did you make this request?	(n)	%
Work-life balance	16	55%
Family responsibilities	6	21%
Health	5	17%
Other	4	14%
Caring responsibilities	2	7%
Disability	1	3%
Study commitments	0	0%

What was your experience with making this

request?	(n)	%
The adjustments I needed were made and the process was satisfactory	22	76%
The adjustments I needed were made but the process was unsatisfactory	4	14%
The adjustments I needed were not made	3	10%





Caring

What is this

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Caring responsibilities	(n)	%
None of the above	87	56%
Primary school aged child(ren)	17	11%
Secondary school aged child(ren)	16	10%
Child(ren) - younger than preschool age	15	10%
Prefer not to say	15	10%
Frail or aged person(s)	10	6%
Preschool aged child(ren)	8	5%
Person(s) with a medical condition	7	5%
Person(s) with a mental illness	2	1%
Person(s) with disability	1	1%
Other	1	1%







Victorian Public Sector Commission



vpsc.vic.gov.au/peoplemattersurvey





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