





People matter survey

2024

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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2023.

This means you'll be able to compare about 97% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: Survey questions: People matter survey 2024 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2024 survey.

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- · Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

• Engagement

Outcomes

- Satisfaction
- Wellbeing work-related stress
- Wellbeing job related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity











Respect



Leadership



Human Rights

Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Australian Centre for the Moving Image

Australian Grand Prix Corporation

Melbourne Convention and Exhibition Trust

National Gallery of Victoria

Royal Botanic Gardens Board

Zoological Parks and Gardens Board



Your response rate

What this is

This is how many staff in your organisation did the survey in 2024.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

2023		2024	
97% (65)		88%	
Comparator Public Sector	50% 42%	Comparator Public Sector	50% 65%



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Your employee engagement index

What is this

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2023		2024	
73		76	
Comparator	76	Comparator	73
Public Sector	68	Comparator Public Sector	73 68



Engagement question results 1 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 76.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

Survey question Your results Neither agree nor disagree Disagree Agree 1% 88% I am proud to tell others I work for my organisation 10% 3% 84% I would recommend my organisation as a good place to work 13% 7% 77% My organisation motivates me to help achieve its objectives 16% 7% 75% My organisation inspires me to do the best in my job 17%

Benchmark agree results

You 2023 2024		u	С	omparato	or
20	023	2024	Lowest	Average	Highest
	'	'	1	84%	
72	2%	84%	47%	71%	77%
66	3%	77%	60%	67%	74%
69	9%	75%	61%	68%	70%

Engagement question results 2 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 76.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question

Your results Disagree Neither agree nor disagree Agree 9% 67%

25%

Benchmark agree results

Y	ou	С	omparato	or
2023	2024	Lowest	Average	Highest
69%	67%	61%	72%	77%

I feel a strong personal attachment to

Scorecard: satisfaction, stress, intention to stay, inclusion

What is this

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

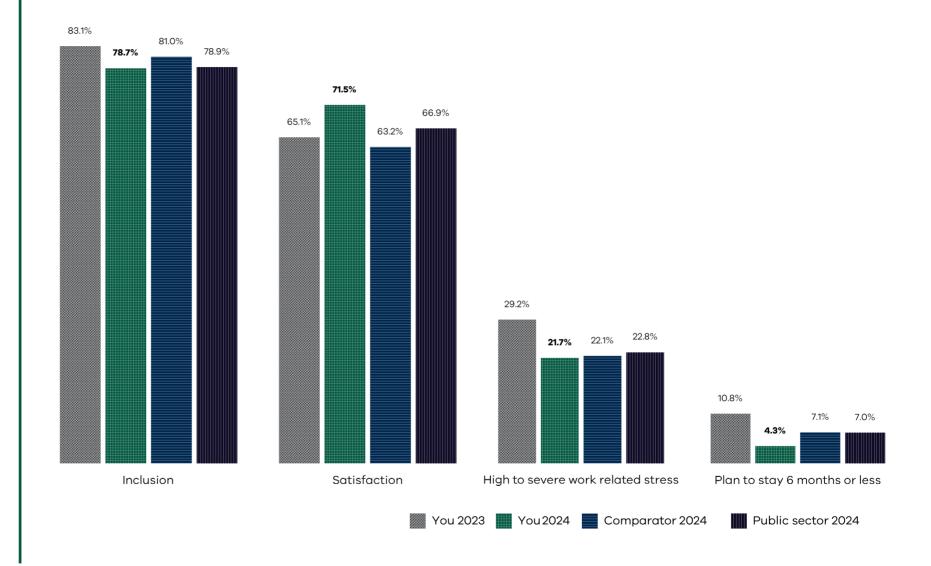
Example

In 2024:

 78.7% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

 81.0% of staff in your comparator group and 78.9% of staff across the public sector.



Satisfaction question results

What is this

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results' see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

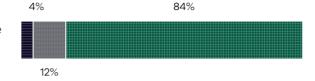
84% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.

Survey question

Your results



How satisfied are you with the work/life balance in your current job



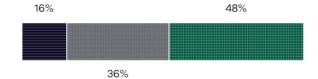
Considering everything, how satisfied are you with your current job



83%

4%

How satisfied are you with your career development within your current organisation



Benchmark satisfied results

Y	ou	c	omparato	or
2023	2024	Lowest	Average	Highest
			68%	
72%	83%	64%	72%	77%
51%	48%	32%	50%	54%

Work-related stress levels

What is this

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

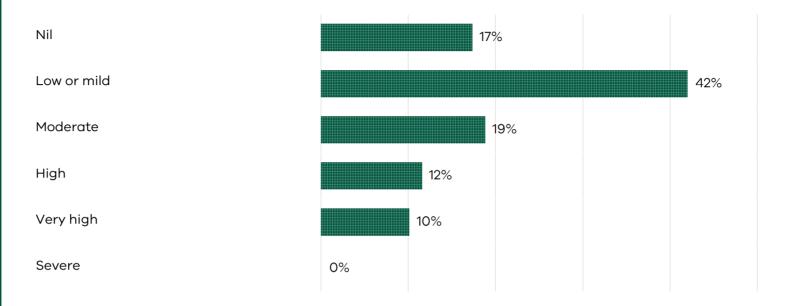
The graph at the top shows how staff in your group rated their current levels of work-related stress.

The numbers below show the percentage of staff in your group who said they experienced high to severe stress in 2024 compared to 2023, your comparator and the public sector.

Example

22% of your staff who did the survey said they had high to severe stress in 2024. This is compared to 22% of staff in your comparator group and 23% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2024)



Reported levels of high to severe stress

2023		2024	
29%		22%	
Comparator	22%	Comparator	22%
Public Sector	24%	Public Sector	23%

Work-related stress causes

What is this

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

83% of your staff who did the survey said they experienced mild to severe stress. Of that 83%, 51% said the top reason was 'Time pressure'.

57	12
83%	17%

Experienced some work-related stress Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2023	You 2024	Comparator 2024	Public sector 2024
Time pressure	32%	51%	35%	42%
Workload	51%	42%	40%	47%
Dealing with clients, patients or stakeholders	8%	28%	17%	17%
Content, variety, or difficulty of work	10%	26%	9%	12%
Unclear job expectations	20%	23%	13%	14%
Competing home and work responsibilities	22%	14%	13%	13%
Social environment (e.g. relationships with colleagues, manager or senior leaders)	8%	11%	21%	11%
Organisation or workplace change	39%	11%	14%	15%
Management of work (e.g. supervision, training, information, support)	3%	9%	14%	12%
Work that doesn't match my skills or experience	7%	7%	6%	6%



Work-related stress

What is this

This is how manageable your staff feels their stress at your organisation.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

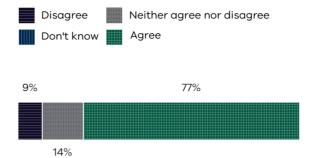
Example

77% of your staff who did the survey said the amount of stress in their job was manageable.

Survey question

The amount of stress in my job is manageable

Your results



Benchmark agree results

Y	ou	С	omparato	or
2023	2024	Lowest	Average	Highest
'				
Not asked	77%	60%	67%	74%

Intention to stay

What is this

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

16% of your group who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2023	You 2024	Comparator 2024	Public sector 2024
6 months or less	11%	4%	7%	7%
Over 6 months and up to 1 year	14%	16%	8%	10%
Over 1 year and up to 3 years	32%	38%	23%	25%
Over 3 years and up to 5 years	20%	25%	13%	16%
Over 5 years	23%	17%	49%	42%



Inclusion question results

What is this

This is how many staff experience that they belong, and can be themselves, at work.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question Your results Neither agree nor disagree Disagree Agree 7% 83% I feel culturally safe at work 3% 78% I feel as if I belong at this organisation 19% 7% 75% I can be myself at work 17%

Benchmark agree results

Y	You Comparator 2024 Lowest Average Hig				
2023	2024	Lowest	Average	Highest	
		83%			
78%	78%	68%	76%	78%	
85%	75%	79%	83%	91%	

Inclusion - Barriers to success

What is this

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

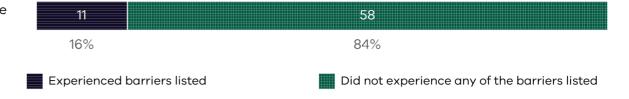
How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.

Why there are no further details

We've not published the results for individual response options.
We do this to protect participant anonymity.

Staff who experienced one or more barriers to success at work





Inclusion - Witnessed barriers to success

What is this

This is a list of things that staff witnessed were barriers to their success of other employees at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

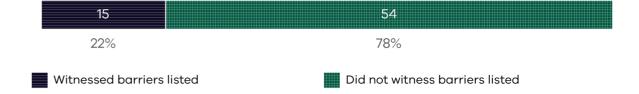
How to read this

In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

Why there are no further details

We've not published the results for individual response options.
We do this to protect participant anonymity.

Staff who witnessed one or more barriers to success at work



Scorecard: emotional effects of work

What is this

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator group and the public sector.

Example

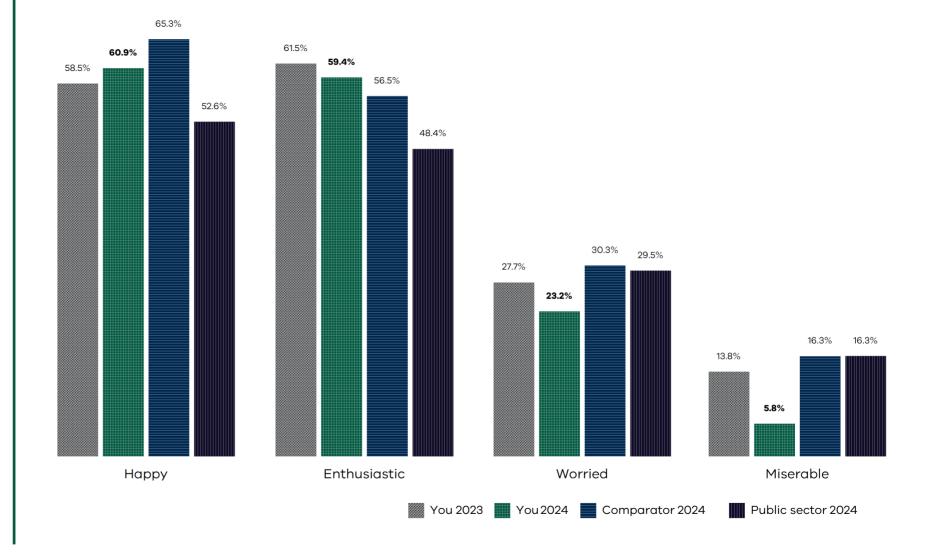
In 2024:

• 60.9% of your staff who did the survey said work made them feel happy.

Compared to:

• 65.3% of staff in your comparator group and 52.6% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



Scorecard: negative behaviours

What is this

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.
Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator group and the public sector.

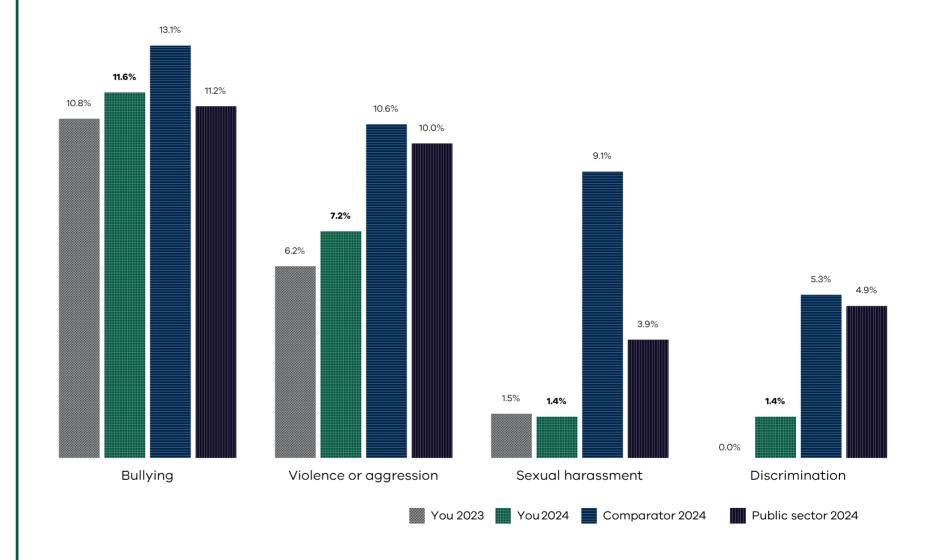
Example

In 2024:

• 11.6% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months.

Compared to:

• 13.1% of staff in your comparator group and 11.2% of staff across the public sector.





Bullying

What is this

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced bullying.

We do this to protect the respondents.

Sexual harassment

What is this

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment.
We do this to protect the respondents.

Discrimination

What is this

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.
We do this to protect the respondents.

Violence and aggression

What is this

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact on those involved, including those who witness violence and aggression.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced violence or aggression. We do this to protect the respondents.

Negative behaviour

Witnessing negative behaviours

What is this

This is where staff witnessed people acting in a negative way against a colleague.

Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

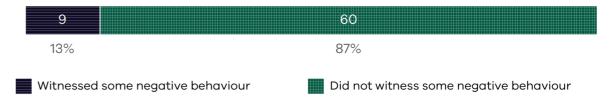
In descending order, the table shows the answers.

Example

13% of your staff who did the survey said they witnessed some negative behaviour at work.

87% said 'No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?



During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?	You 2023	You 2024	Comparator 2024	Public sector 2024
No, I have not witnessed any of the situations above	89%	87%	75%	81%
Bullying of a colleague	8%	7%	17%	14%
Discrimination against a colleague	3%	4%	11%	8%
Violence or aggression against a colleague	-	4%	5%	3%



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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

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Highest scoring questions

What is this

These are the questions your group had the highest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the highest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Collaboration', the 'You 2024' column shows 97% of your staff who did the survey agreed with 'I am able to work effectively with others outside my immediate workgroup'. In the 'Change from 2023' column, you have a +6% change, which is a positive trend.

Question group	Highest scoring questions	You 2024	Change from 2023	Comparator 2024
Collaboration	I am able to work effectively with others outside my immediate workgroup		+6%	84%
Meaningful work	I can make a worthwhile contribution at work	96%	+3%	91%
Meaningful work	I achieve something important through my work	96%	+11%	87%
Job enrichment	I understand how my job helps my organisation achieve its goals	96%	+2%	93%
Flexible working	My manager supports working flexibly	94%	+3%	81%
Safety climate	My organisation provides a physically safe work environment	94%	+2%	85%
Manager leadership	My manager demonstrates honesty and integrity	93%	+5%	81%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	93%	+4%	86%
Job enrichment	I can use my skills and knowledge in my job	91%	+5%	90%
Quality service delivery	My workgroup provides high quality advice and services	91%	+7%	78%



Lowest scoring questions

What is this

These are the questions your group had the lowest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the lowest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Learning and development', the 'You 2024' column shows 32% of your staff who did the survey agreed with 'I am satisfied with the opportunities to progress in my organisation'. In the 'Change from 2023' column, you have a -4% change, which is a negative trend.

Question group	Lowest scoring questions	You 2024	Change from 2023	Comparator 2024
Learning and development	I am satisfied with the opportunities to progress in my organisation		-4%	40%
Organisational integrity	I believe the promotion processes in my organisation are fair	41%	+13%	38%
Organisational integrity	I have an equal chance at promotion in my organisation	43%	+3%	40%
Taking action	My organisation has made improvements based on the survey results from last year	Not asked	34%	
Satisfaction	How satisfied are you with your career development within your current organisation 48% -3%			50%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	55%	+17%	48%
Safety climate	All levels of my organisation are involved in the prevention of stress	58%	+20%	44%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	59%	+22%	50%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	61%	+5%	53%
Topical	I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration	61%	-8%	55%



Most improved

What is this

This is where staff feel their group has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Increase from 2023' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2023 shows you where the most positive changes are happening in your organisation.

Example

trend.

On the first row 'Safety climate', the 'You 2024' column shows 75% of your staff who did the survey agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

In the 'Increase from 2023' column, you have a 29% increase, which is a positive

Question group	Most improved from last year	You 2024	Increase from 2023	Comparator 2024
Safety climate	Senior leaders show support for stress prevention through involvement and commitment		+29%	44%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	84%	+24%	51%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	59%	+22%	50%
Senior leadership	Senior leaders provide clear strategy and direction	74%	+22%	53%
Organisational integrity	I believe the recruitment processes in my organisation are fair	75%	+20%	58%
Safety climate	All levels of my organisation are involved in the prevention of stress		+20%	44%
Workload	The workload I have is appropriate for the job that I do	78%	+18%	62%
Senior leadership	Senior leaders model my organisation's values	80%	+18%	60%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	55%	+17%	48%
Learning and development	My organisation places a high priority on the learning and development of staff	65%	+16%	46%



Most declined

What is this

This is where staff feel their group has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Decrease from 2023' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2023

shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Inclusion', the 'You 2024' column shows 75% of your staff who did the survey agreed with 'I can be myself at work'.

In the 'Decrease from 2023' column, you have a 9% decrease, which is a negative trend.

Question group	Largest decline from last year	You 2024	Decrease from 2023	Comparator 2024
Inclusion	I can be myself at work	75%	-9%	83%
Topical	I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration	61%	-8%	55%
Quality service delivery	My workgroup acts fairly and without bias	72%	-8%	67%
Innovation	My workgroup learns from failures and mistakes	74%	-6%	69%
Manager support	My manager gives me feedback that helps me improve my performance	70%	-6%	71%
Inclusion	I feel culturally safe at work	83%	-4%	84%
Learning and development	I am satisfied with the opportunities to progress in my organisation	32%	-4%	40%
Satisfaction	How satisfied are you with your career development within your current organisation	48%	-3%	50%
Collaboration	Workgroups across my organisation willingly share information with each other	71%	-3%	56%
Engagement	I feel a strong personal attachment to my organisation	67%	-3%	72%



Biggest positive difference from comparator

What is this

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Safety climate', the 'You 2024' column shows 84% of your staff who did the survey agreed with 'Senior leaders consider the psychological health of employees to be as important as productivity'.

The 'Difference' column, shows that agreement for this question was 33% higher than in your comparator.

Question group	Biggest positive difference from comparator	You 2024	Difference	Comparator 2024
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity		+33%	51%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	75%	+31%	44%
Senior leadership	Senior leaders demonstrate honesty and integrity	83%	+23%	59%
Senior leadership	Senior leaders provide clear strategy and direction	74%	+21%	53%
Senior leadership	Senior leaders model my organisation's values		+20%	60%
Learning and development	My organisation places a high priority on the learning and development of staff		+19%	46%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration		+18%	70%
Organisational integrity	I believe the recruitment processes in my organisation are fair	75%	+18%	58%
Workload	The workload I have is appropriate for the job that I do	78%	+16%	62%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	83%	+16%	67%



Biggest negative difference from comparator

What is this

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Learning and development', the 'You 2024' column shows 32% of your staff who did the survey agreed with 'I am satisfied with the opportunities to progress in my organisation'.

The 'Difference' column, shows that agreement for this question was 8% lower than in your comparator.

Question group	Biggest negative difference from comparator	You 2024	Difference	Comparator 2024
Learning and development	I am satisfied with the opportunities to progress in my organisation	32%	-8%	40%
Inclusion	I can be myself at work		-8%	83%
Engagement	I feel a strong personal attachment to my organisation	67%	-6%	72%
Job enrichment	I clearly understand what I am expected to do in this job	83%	-3%	86%
Satisfaction	How satisfied are you with your career development within your current organisation	48%	-2%	50%
Job enrichment	I have the authority to do my job effectively	72%	-2%	74%
Inclusion	I feel culturally safe at work	83%	-1%	84%
Manager support	My manager gives me feedback that helps me improve my performance	70%	-1%	71%



People matter survey

2024

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Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Taking action

What is this

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

64% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this year's survey'.

Survey question

Disagree Neither agree nor disagree Don't know Agree

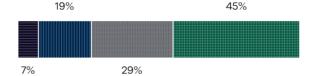
25%

I believe my organisation will make improvements based on the results of this year's survey

My organisation has made improvements based on the survey results from last year

12% 64%

Your results



Benchmark agree results

Y		Comparator			
2023	2024	Lowest	Average	Highest	
57%	64%	27%	48%	72%	
Not asked	45%	22%	34%	54%	

People matter survey

2024

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Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

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- Caring





Senior leadership

Senior leadership

What is this

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question Your results Neither agree nor disagree Disagree Agree Don't know 83% Senior leaders demonstrate honesty and integrity 3% 14% 80% Senior leaders model my organisation's values 4%16% 74% Senior leaders provide clear strategy

and direction



Y	ou	c	omparato	or
2023	2024	Lowest	Average	Highest
			59%	
62%	80%	47%	60%	71%
52%	74%	37%	53%	58%

People matter survey

2024

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- Lowest scoringMost improved
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Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

Sexual harassment

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Scorecard

What is this

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

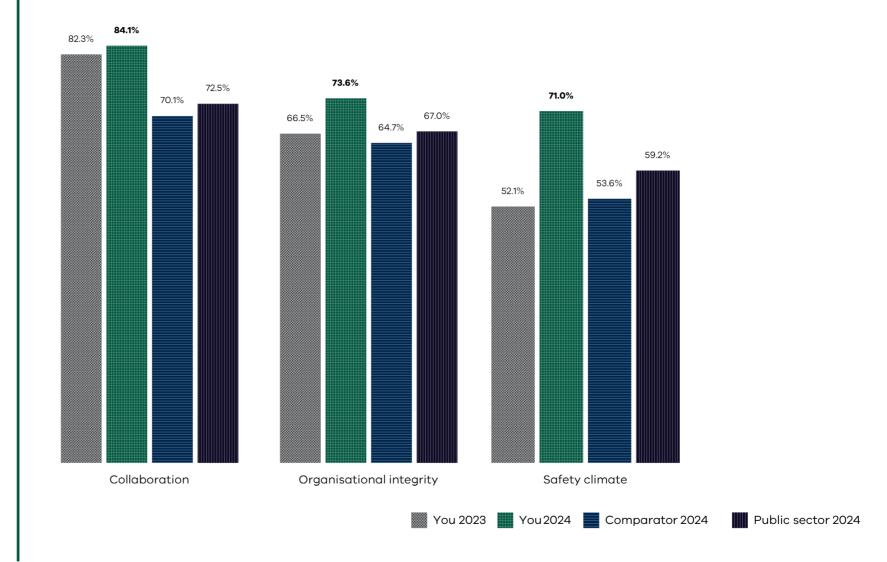
Example

In 2024:

 84.1% of your staff who did the survey responded positively to questions about Collaboration.

Compared to:

 70.1% of staff in your comparator group and 72.5% of staff across the public sector.





Organisational integrity 1 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

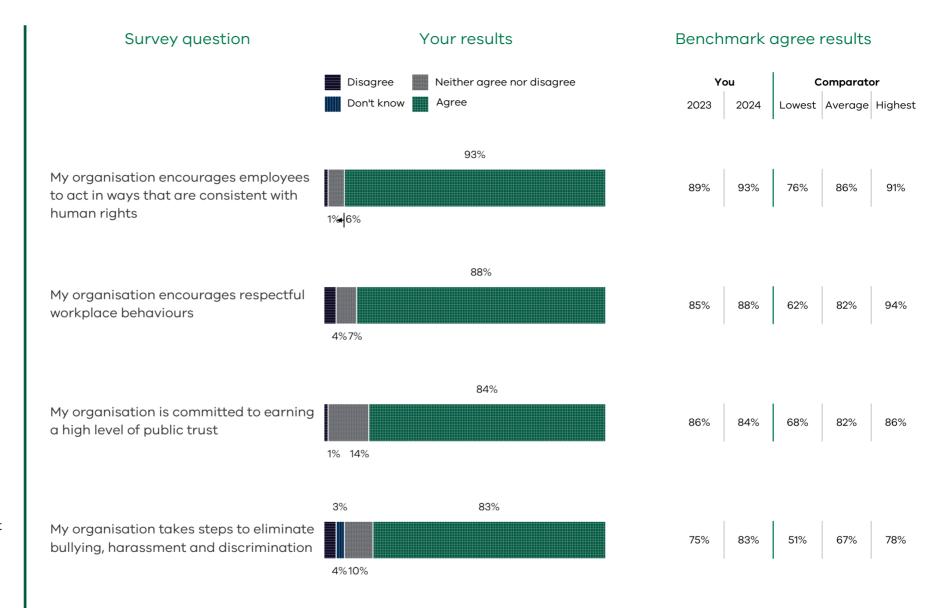
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.





Organisational integrity 2 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

Survey question

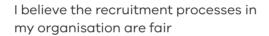
Your results



81%

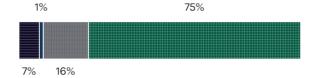


4%14%



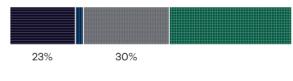
My organisation does not tolerate

improper conduct

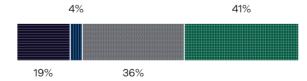


3% 43%

I have an equal chance at promotion in my organisation



I believe the promotion processes in my organisation are fair



	You		Comparator Lowest Average High		
202	:3	2024	Lowest	Average	Highest
				65%	
55%	%	75%	53%	58%	69%
409	%	43%	32%	40%	45%
28%	%	41%	32%	38%	42%

Collaboration

What is this

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

97% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question

I am able to work effectively with others outside my immediate workgroup

Workgroups across my organisation

willingly share information with each

other

Your results



97%



71%



You		С	omparato	or
2023	2024	Lowest	Average	Highest
91%	97%	79%	84%	86%
74%	71%	36%	56%	61%

Safety climate 1 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

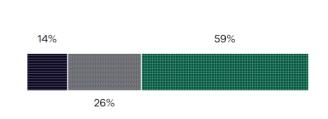
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Neither agree nor disagree Disagree Agree Don't know 1% 94% My organisation provides a physically safe work environment 1% 3% 6% 84% Senior leaders consider the psychological health of employees to be as important as productivity 10% 6% 75% Senior leaders show support for stress prevention through involvement and commitment 19%

In my workplace, there is good communication about psychological safety issues that affect me



You		Comparator Lowest Average Highest		
2023	2024	Lowest	Average	Highest
		•	85%	
60%	84%	25%	51%	63%
46%	75%	26%	44%	57%
37%	59%	29%	50%	66%

Safety climate 2 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

58% of your staff who did the survey agreed or strongly agreed with 'All levels of my organisation are involved in the prevention of stress'.

Survey question

Your results





All levels of my organisation are involved in the prevention of stress



My organisation has effective procedures in place to support employees who may experience stress



You		С	omparato	or
2023	2024	Lowest	Average	Highest
38%	58%	24%	44%	64%
38%	55%	31%	48%	55%

People matter survey

2024

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- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

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Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

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Discrimination

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- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Scorecard

What is this

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

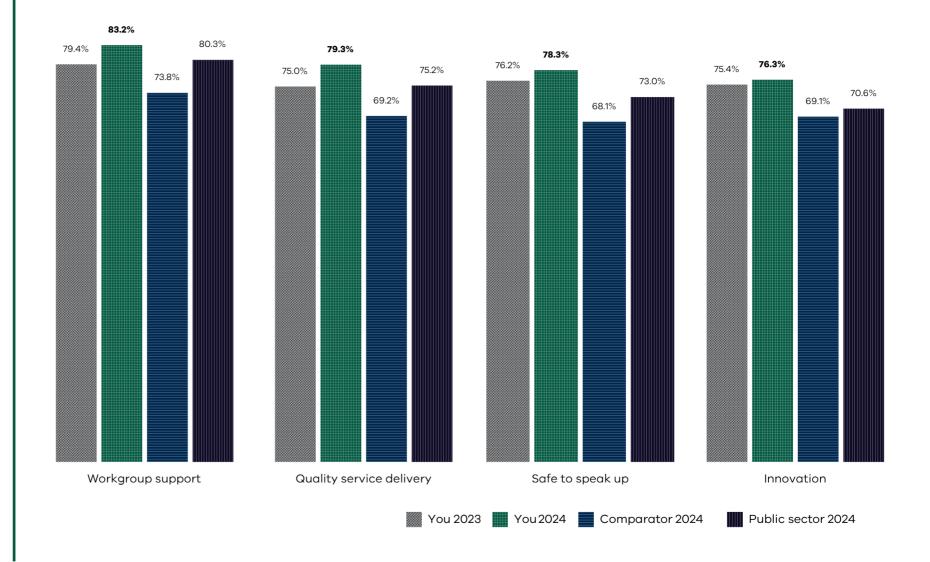
Example

In 2024:

 83.2% of your staff who did the survey responded positively to questions about Workgroup support.

Compared to:

• 73.8% of staff in your comparator group and 80.3% of staff across the public sector.



Quality service delivery

What is this

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

My workgroup provides high quality

My workgroup uses its resources well

advice and services

Your results

Benchmark agree results

Disagree	Neither agree nor disagree
Don't know	Agree

80%





12% 9%

My workgroup	has	clear	lines	of
responsibility				

14%

My workgroup acts fairly and without bias



72%

74%



Y	ou	Comparator Lowest Average High		
2023	2024	Lowest	Average	Highest
			78%	
71%	80%	51%	65%	75%
65%	74%	63%	67%	72%



Innovation

What is this

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher quality services.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.

Survey question

My workgroup encourages employee

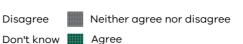
opportunities to do things better

My workgroup learns from failures and

creativity

mistakes

Your results







My workgroup is quick to respond to

1%



74%

75%



Y	ou	c	omparato	or
2023	2024	Lowest	Average	Highes
			71%	
75%	75%	57%	67%	75%
	ı	ı		

Workgroup support 1 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

Survey question Your results Benchmark agree results Disagree Neither agree nor disagree You Comparator Don't know Lowest Average Highest 91% People in my workgroup treat each other with respect 3%46% 86% People in my workgroup work together effectively to get the job done 6% 9% 83% People in my workgroup are honest, open and transparent in their dealings 1%16% 6% 80% People in my workgroup appropriately manage conflicts of interest 9%



Workgroup support 2 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question

Disagree Neither agree nor disagree Don't know Agree

Your results

People in my workgroup are politically impartial in their work

77% 6% 17%

You		С	omparato	or
2023	2024	Lowest	Average	Highest
	'	•		
78%	77%	69%	73%	81%

Safe to speak up

What is this

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are able to bring up problems and tough issues'.

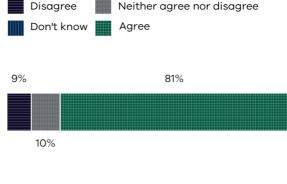
Survey question

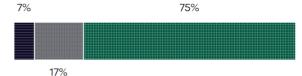
Neither agree nor disagree Disagree Don't know

People in my workgroup are able to bring up problems and tough issues

I feel safe to challenge inappropriate behaviour at work

Your results





You		Comparator			
2023	2024	Lowest	Average	Highest	
77%	81%	63%	67%	75%	
75%	75%	55%	69%	85%	

People matter survey

2024

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- · Intention to stay

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- Sexual harassment
- Discrimination
- Violence and aggression

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- Highest scoring
- Lowest scoring
- Most improved
- Most declinedBiggest positive
- difference from your comparator
- Biggest negative difference from your comparator

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 Taking action questions

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- Scorecard
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- Integrity
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- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank

and impartial advice

 Age, gender, variations in sex characteristics and sexual orientation

Demographics

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Scorecard 1 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

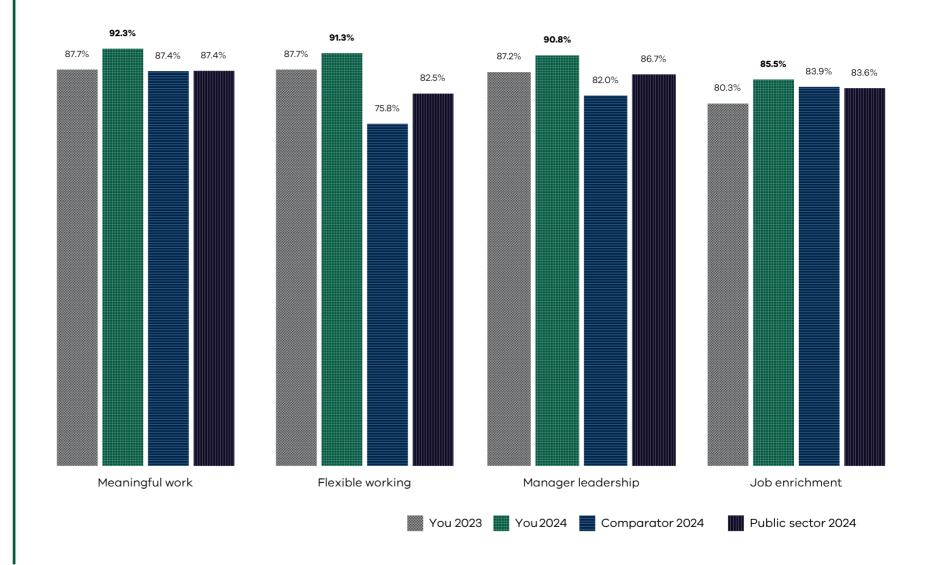
Example

In 2024:

 92.3% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

 87.4% of staff in your comparator group and 87.4% of staff across the public sector.



Scorecard 2 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

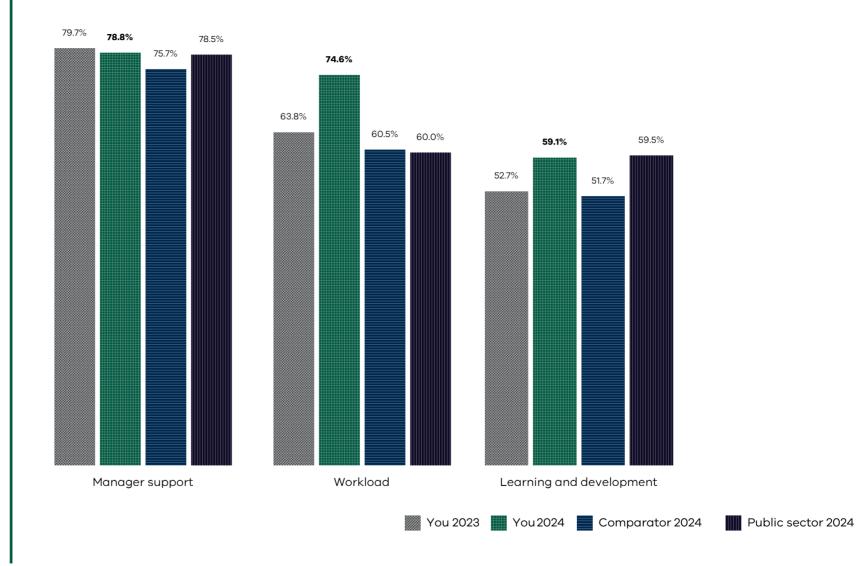
Example

In 2024:

 78.8% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

• 75.7% of staff in your comparator group and 78.5% of staff across the public sector.





Manager leadership

What is this

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

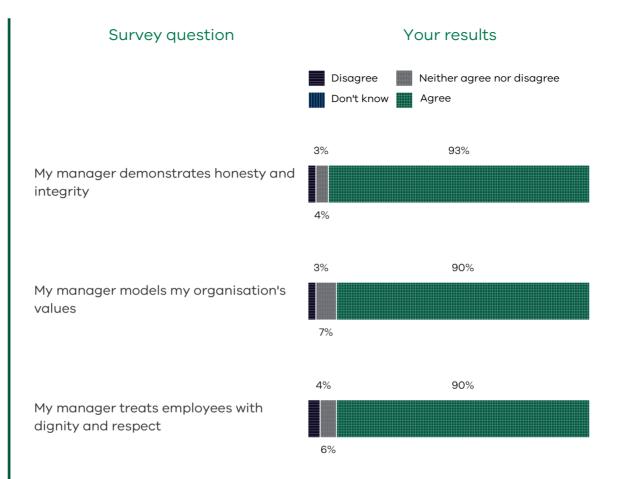
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



You 2023 2024		c	omparato	or
2023	2024	Lowest	Average	Highest
			81%	
85%	90%	80%	81%	88%
89%	90%	81%	85%	89%

Manager support 1 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

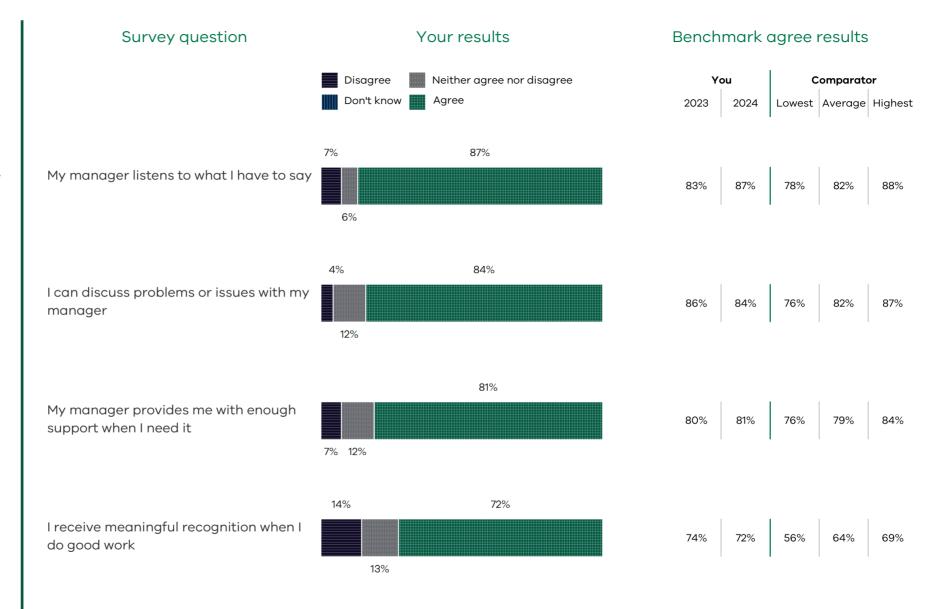
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.



Manager support 2 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

70% of your staff who did the survey agreed or strongly agreed with 'My manager gives me feedback that helps me improve my performance'.

Survey question

helps me improve my performance



16%

You		Comparator		
2023	2024	Lowest	Average	Highest
75%	70%	66%	71%	81%

Workload

What is this

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question

The workload I have is appropriate for

the job that I do

effectively

Neither agree nor disagree

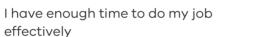
Your results







13%



16% 71%

You		Comparator		
2023	2024	Lowest	Average	Highest
60%	78%	54%	62%	76%
68%	71%	46%	59%	79%

Learning and development

What is this

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

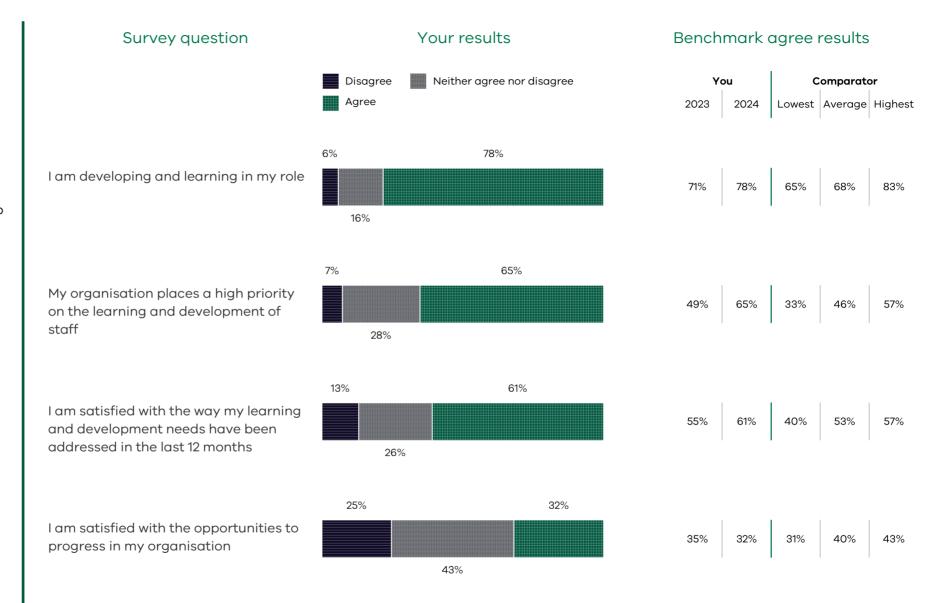
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





Job enrichment 1 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

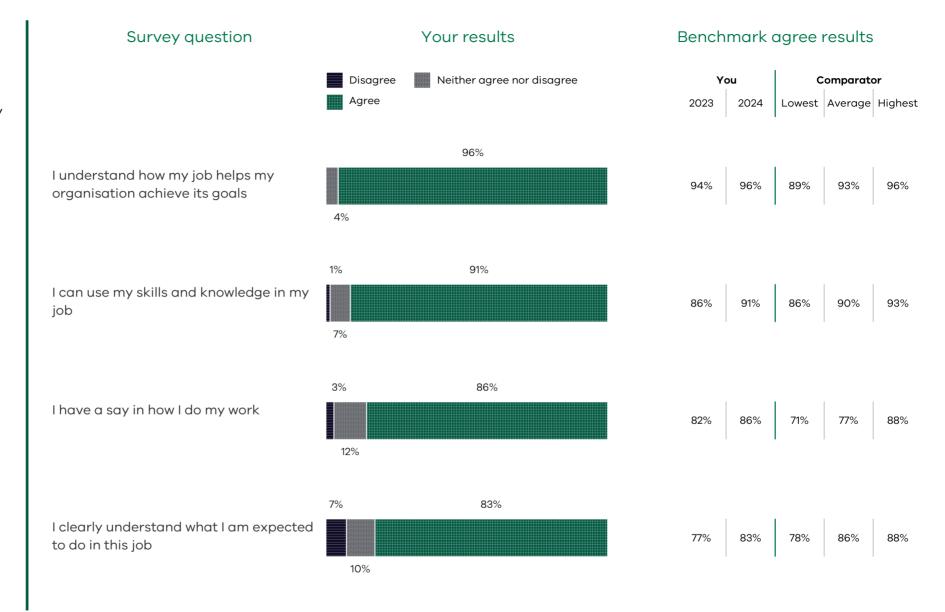
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.





Job enrichment 2 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

72% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

Survey question

I have the authority to do my job

effectively



Disagree

Agree

Your results

Neither agree nor disagree

You		Comparator		
2023	2024	Lowest	Average	Highest
		ı		
63%	72%	66%	74%	77%

Meaningful work

What is this

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

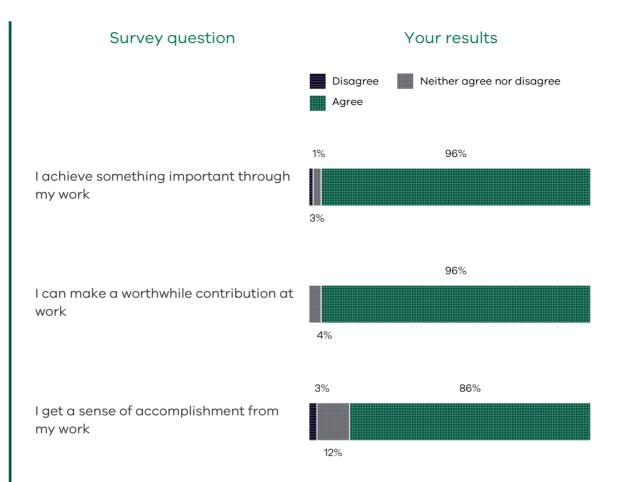
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.



You		Comparator Lowest Average Highest			
	2023	2024	Lowest	Average	Highest
		'		87%	
	92%	96%	87%	91%	93%
	86%	86%	80%	84%	89%

Flexible working

What is this

This is how well your organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

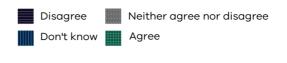
Survey question

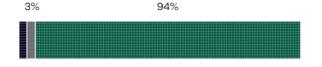
My manager supports working flexibly

I am confident that if I requested a

given due consideration

Your results







You		Comparator		
2023	2024	Lowest	Average	Highest
91%	94%	73%	81%	91%
85%	88%	44%	70%	87%

People matter survey

2024

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- Work-related stress causes
- · Intention to stay

Key differences

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

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 Taking action questions

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Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
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- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
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- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Scorecard 1 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

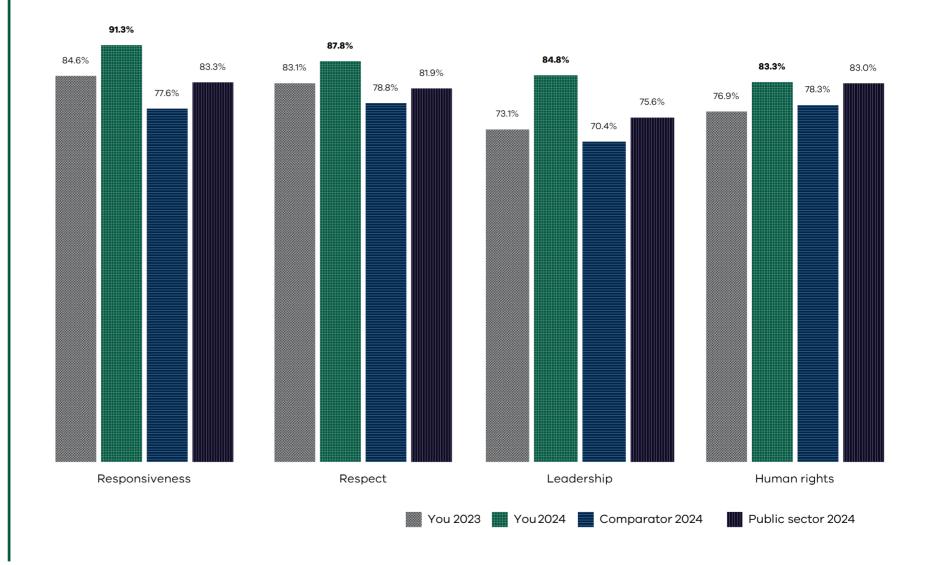
Example

In 2024:

 91.3% of your staff who did the survey responded positively to questions about Responsiveness.

Compared to:

 77.6% of staff in your comparator group and 83.3% of staff across the public sector.



Scorecard 2 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

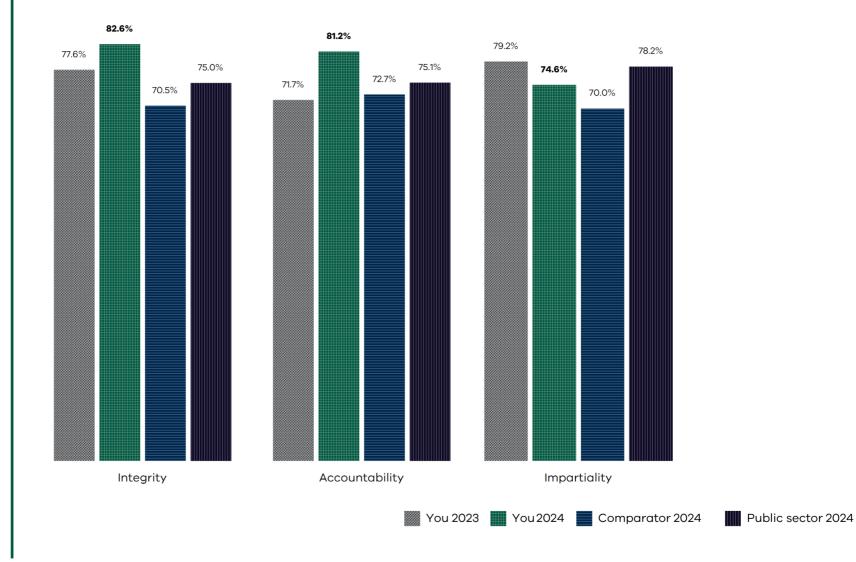
Example

In 2024:

 82.6% of your staff who did the survey responded positively to questions about Integrity.

Compared to:

 70.5% of staff in your comparator group and 75.0% of staff across the public sector.





Responsiveness

What is this

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

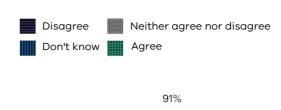
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question



My workgroup provides high quality advice and services

91%

Your results

You		Comparator			
2023	2024	Lowest	Average	Highest	
85%	91%	72%	78%	85%	

Integrity 1 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

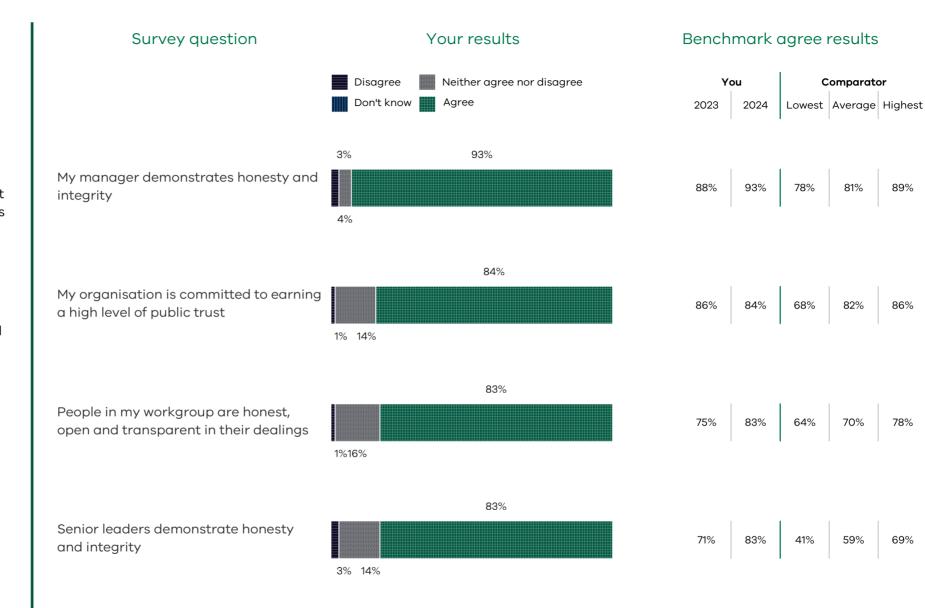
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



Integrity 2 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

Survey question

Disagree Neither agree nor disagree Don't know Agree

Your results

My organisation does not tolerate improper conduct

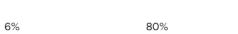


4%14%

People in my workgroup appropriately manage conflicts of interest



81%







You		Comparator Lowest Average Highes		
2023	2024	Lowest	Average	Highest
			65%	
74%	80%	63%	67%	76%
75%	75%	55%	69%	85%

Impartiality

What is this

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question

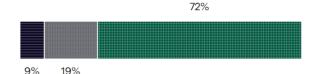
Disagree Neither agree nor disagree Don't know Agree

Your results

People in my workgroup are politically impartial in their work

My workgroup acts fairly and without bias

77% 6% 17%



You		Comparator		
2023	2024	Lowest	Average	Highest
78%	77%	69%	73%	81%
80%	72%	61%	67%	75%

Accountability 1 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

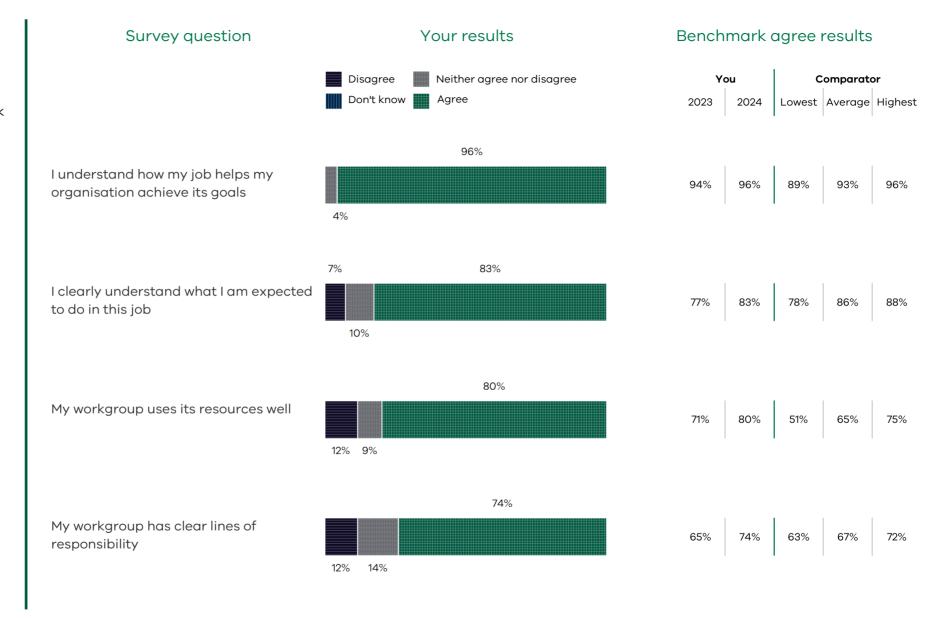
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.



Accountability 2 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results' see results for each question in descending order by most agreed.

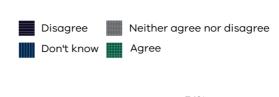
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

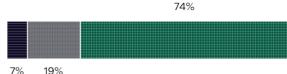
74% of your staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question



Your results

Senior leaders provide clear strategy and direction



Y	ou	Comparator		or
2023	2024	Lowest	Average	Highest
	'	•		
52%	74%	37%	53%	58%

Respect 1 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

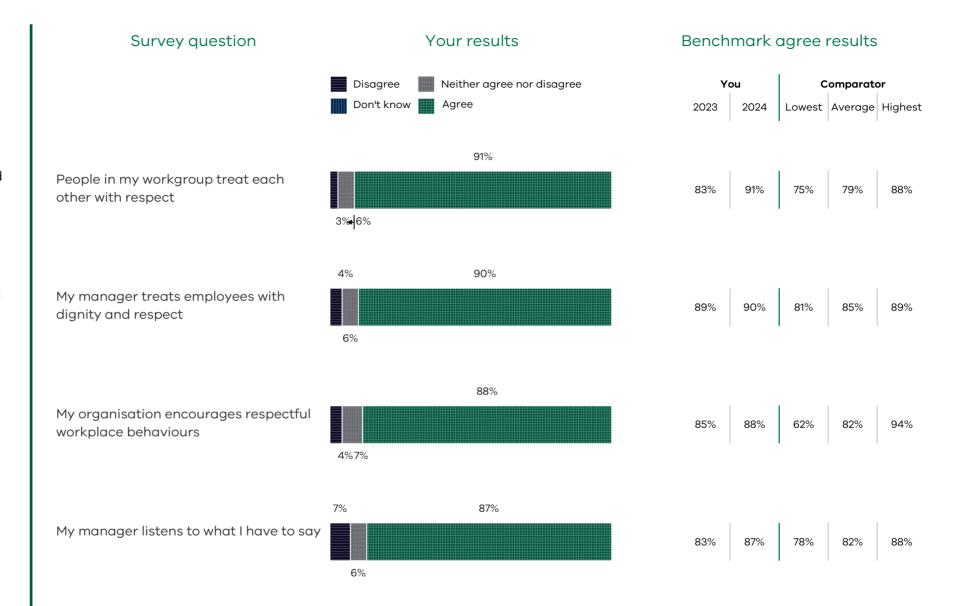
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.





Respect 2 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

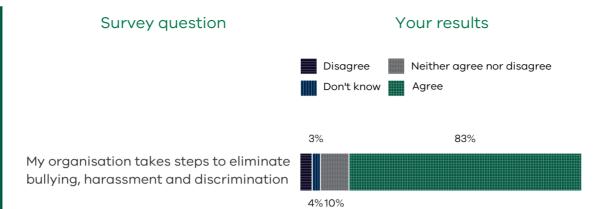
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



Y	ou	Comparator		or
2023	2024	Lowest	Average	Highest
75%	83%	51%	67%	78%

Leadership

What is this

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture. It also gives Victorians confidence that

staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

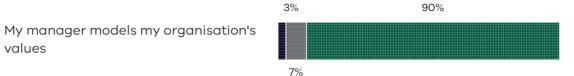
Example

90% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question

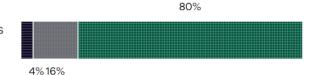
Your results





Senior leaders model my organisation's values

values



Y	ou	С	omparato	or
2023	2024	Lowest	Average	Highest
85%	90%	80%	81%	88%
62%	80%	47%	60%	71%

Human rights

What is this

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question Your results Neither agree nor disagree Disagree Don't know 93% My organisation encourages employees to act in ways that are consistent with human rights 1% 6% 10% 74% Lunderstand how the Charter of Human Rights and Responsibilities applies to my work

16%

Y	ou	С	Comparator		
2023	2024	Lowest	Average	Highest	
89%	93%	76%	86%	91%	
65%	74%	61%	71%	91%	

People matter survey

2024

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- Intention to stay

Key differences

- Highest scoring
- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Topical questions

Topical questions

What is this

This is a group of survey questions that don't fit into our existing factor groups.

Why this is important

Answers to these questions provide useful information to help you understand your employees.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

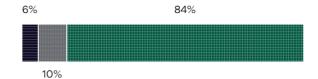
84% of your staff who did the survey agreed or strongly agreed with 'I am proud to work in the public sector'.

Survey question

Disagree Neither agree nor disagree Don't know Agree

Your results

I am proud to work in the public sector

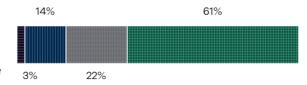


I understand how the Code of Conduct for Victorian public sector employees applies to my work

I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration

6% 14%

80%



Yo	ou	_ c	omparato	or
2023	2024	Lowest	Average	Highest
Not asked	84%	53%	71%	85%
71%	80%	54%	75%	96%
69%	61%	34%	55%	68%

People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

Key differences

- · Highest scoring
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Taking action

 Taking action questions

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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

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 Torres Strait Islander
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- Employment
- Adjustments
- Caring





Age, gender, variations in sex characteristics and sexual orientation

What is this

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Age	(n)	%
15-34 years	14	20%
35-54 years	37	54%
55+ years	6	9%
Prefer not to say	12	17%
Gender	(n)	%
Woman	36	52%
Man	21	30%
Prefer not to say	11	16%
Non-binary and I use a different term	1	1%
Are you trans, non-binary or gender diverse?	(n)	%
Yes	1	1%
No	62	90%
Prefer not to say	6	9%

To your knowledge, do you have innate variation(s) of sex characteristics (often		
called intersex)?	(n)	%
Yes	0	0%
No	60	87%
Don't know	1	1%
Prefer not to say	8	12%
How do you describe your sexual	(n)	9/2

orientation?	(n)	%
Straight (heterosexual)	47	68%
Prefer not to say	10	14%
Bisexual	6	9%
Gay or lesbian	2	3%
Pansexual	2	3%
I use a different term	2	3%
Asexual	0	0%
Don't know	0	0%



Aboriginal and/or Torres Strait Islander employees

What is this

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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Aboriginal and/or Torres Strait Islander		%
Yes	0	0%
Non Aboriginal and/or Torres Strait Islander	62	90%
Prefer not to say	7	10%



Disability

What is this

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Are you a person with disability?		%
Yes	7	10%
No	57	83%
Prefer not to say	5	7%



Cultural diversity 1 of 2

What is this

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

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Country of birth	(n)	%
Born in Australia	48	70%
Not born in Australia	11	16%
Prefer not to say	10	14%

Language other than English spoken with family or community	(n)	%
Yes	6	9%
No	52	75%
Prefer not to say	11	16%



Cultural diversity 2 of 2

What is this

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

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Cultural identity	(n)	%
Australian	47	68%
Prefer not to say	12	17%
English, Irish, Scottish and/or Welsh	8	12%
European (including Western, Eastern and South-Eastern European, and Scandinavian)	5	7%
New Zealander	4	6%
East and/or South-East Asian	2	3%
Central Asian	1	1%
South Asian	1	1%
Maori	1	1%
Aboriginal and/or Torres Strait Islander	0	0%
North American	0	0%
Pacific Islander	0	0%
African	0	0%
Other	0	0%
Central and/or South American	0	0%
Middle Eastern	0	0%

Religion	(n)	%
No religion	45	65%
Christianity	13	19%
Prefer not to say	10	14%
Buddhism	1	1%
Other	0	0%
Islam	0	0%
Hinduism	0	0%
Judaism	0	0%
Sikhism	0	0%



Employment characteristics 1 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Working arrangement	(n)	%
Full-Time	63	91%
Part-Time	6	9%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$80k	0	0%
\$80k to \$120k	35	51%
\$120k to \$160k	14	21%
\$160k to \$200k	5	7%
\$200k or more	5	7%
Prefer not to say	9	13%
Organisational tenure	(n)	%
<1 year	20	29%
1 to less than 2 years	13	19%
2 to less than 5 years	23	33%
5 to less than 10 years	8	12%
10 to less than 20 years	5	7%
More than 20 years	0	0%

Management responsibility	(n)	%
Non-manager	48	70%
Other manager	12	17%
Manager of other manager(s)	9	13%
Employment type	(n)	%
Ongoing and executive	51	74%
Fixed term	16	23%
Other	2	3%
Frontline worker	(n)	%
No	65	94%
Yes	4	6%



Employment characteristics 2 of 2

What is this

These are the employment characteristics of staff.

Why this is important

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How to read this

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The (n) column shows the number of respondents in each category.

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Primary workplace location over the last 3 months	(n)	%
Melbourne CBD	66	96%
Melbourne: Suburbs	3	4%
Rural	0	0%
Other	0	0%
Large regional city	0	0%

What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	66	96%
A frontline or service delivery location	0	0%
Home or private location	32	46%
A shared office space (where two or more organisations share the same workspace)	6	9%
Isolated or remote location/s where access to communications and help from others is difficult	0	0%
Other	1	1%

Flexible work	(n)	%
Working from an alternative location (e.g. home, hub/shared work space)	36	52%
Flexible start and finish times	28	41%
I do not use any flexible work arrangements	20	29%
Part-time	6	9%
Purchased leave	3	4%
Using leave (including annual leave, long- service leave, personal leave, leave without pay and/or personal leave) to work flexible hours	3	4%
Other	2	3%
Shift swap	1	1%
Working more hours over fewer days	1	1%
Job sharing	1	1%
Study leave	0	0%



Adjustments

What is this

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Have you requested any of the following adjustments at work?	(n)	%
No, I have not requested adjustments	56	81%
Flexible working arrangements	12	17%
Physical modifications or improvements to the workplace	1	1%
Job redesign or role sharing	1	1%
Other	0	0%
Accessible communications technologies	0	0%
Career development support strategies	0	0%

Why did you make this request?	(n)	
Caring responsibilities	7	54%
Family responsibilities	5	38%
Work-life balance	4	31%
Health	3	23%
Disability	1	8%
Other	1	8%
Study commitments	0	0%

What was your experience with making this request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were made but the process was unsatisfactory The adjustments I needed were not made The adjustments I needed were not made O O%



Caring

What is this

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Caring responsibilities	(n)	%
None of the above	33	48%
Child(ren) - younger than preschool age	10	14%
Prefer not to say	9	13%
Secondary school aged child(ren)	8	12%
Primary school aged child(ren)	7	10%
Frail or aged person(s)	5	7%
Preschool aged child(ren)	5	7%
Person(s) with a medical condition	2	3%
Person(s) with a mental illness	1	1%
Person(s) with disability	0	0%
Other	0	0%







vpsc.vic.gov.au/peoplemattersurvey