





People matter survey

2024

Have your say

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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2023 and 2022.

This means you'll be able to compare about 97% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: Survey questions: People matter survey 2024 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2024 survey.

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- · Set the culture
- · Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

climate

Workgroup

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

• Engagement

Outcomes

- Satisfaction
- Wellbeing work-related stress
- Wellbeing job related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity











Respect



Leadership



Human Rights

Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Bass Coast Health

Benalla Health

Colac Area Health

Dhelkaya Health

East Grampians Health Service

Gippsland Southern Health Service

Kyabram and District Health Service

Portland District Health

West Wimmera Health Service



Your response rate

What this is

This is how many staff in your organisation did the survey in 2024.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

2023		2024	
56% (222)		61% (243)	
Comparator Public Sector	49% 42%	Comparator Public Sector	50% 44%



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- Scorecard: negative behaviour
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- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

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Your employee engagement index

What is this

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2023		2024	
68		68	
Comparator	69	Comparator	71
Public Sector	68	Public Sector	69



Engagement question results 1 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 68.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

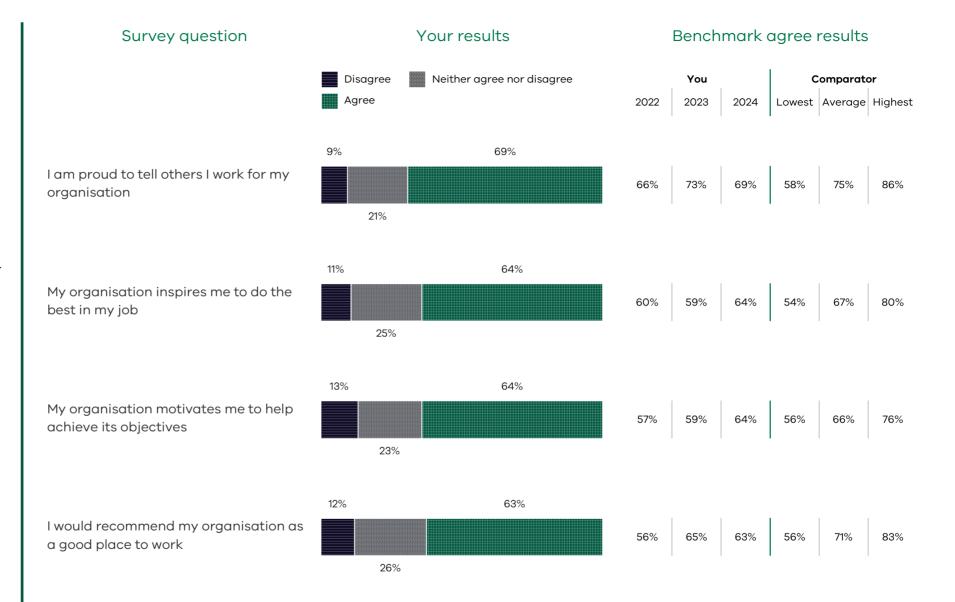
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.



Engagement question results 2 of 2

What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your group's engagement index

Your 2024 index is 68.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

56% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question Your results Benchmark agree results Disagree Neither agree nor disagree 2022 2023 2024 Lowest Average Highest 14% 56% I feel a strong personal attachment to

30%

my organisation

Scorecard: satisfaction, stress, intention to stay, inclusion

What is this

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

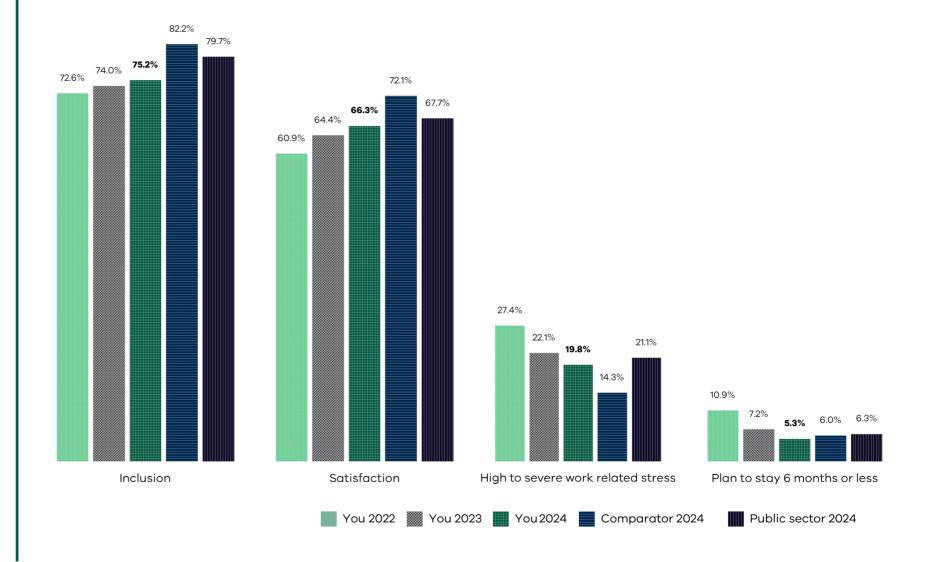
Example

In 2024:

 75.2% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

 82.2% of staff in your comparator group and 79.7% of staff across the public sector.





Satisfaction question results

What is this

This is how satisfied staff are with their iobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results' see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question Your results Benchmark satisfied results Neither satisfied nor Dissatisfied You Comparator dissatisfied Satisfied Lowest Average Highest 2022 12% 71% Considering everything, how satisfied are you with your current job 17% 16% 70% How satisfied are you with the work/life balance in your current job 15% 12% 58% How satisfied are you with your career

development within your current organisation



Work-related stress levels

What is this

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

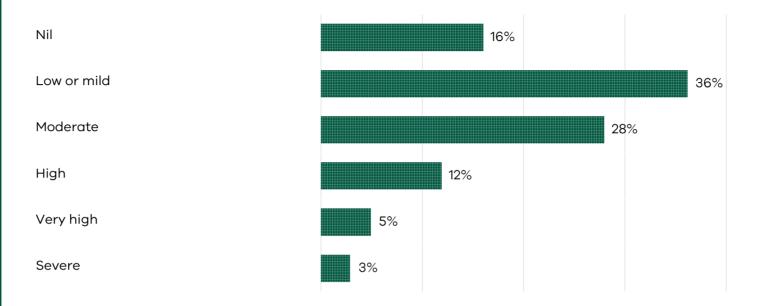
The graph at the top shows how staff in your group rated their current levels of work-related stress.

The numbers below show the percentage of staff in your group who said they experienced high to severe stress in 2024 compared to 2023, your comparator and the public sector.

Example

20% of your staff who did the survey said they had high to severe stress in 2024. This is compared to 14% of staff in your comparator group and 21% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2024)



Reported levels of high to severe stress

2023		2024	
22%		20%	
Comparator	20%	Comparator	14%
Public Sector	24%	Public Sector	21%

Work-related stress causes

What is this

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

84% of your staff who did the survey said they experienced mild to severe stress. Of that 84%, 46% said the top reason was 'Workload'.

204	39

84%

Experienced some work-related stress

Did not experience some work-related stress

16%

Of those that experienced work related stress it was from	You 2023	You 2024	Comparator 2024	Public sector 2024
Workload	48%	46%	50%	48%
Time pressure	37%	40%	41%	41%
Dealing with clients, patients or stakeholders	20%	18%	16%	18%
Social environment (e.g. relationships with colleagues, manager or senior leaders)	17%	18%	13%	13%
Competing home and work responsibilities	18%	16%	13%	13%
Other	14%	13%	16%	13%
Management of work (e.g. supervision, training, information, support)	15%	12%	11%	12%
Incivility, bullying, harassment or discrimination	11%	12%	8%	7%
Unclear job expectations	16%	12%	9%	12%
Work schedule or hours	9%	11%	7%	7%



Work-related stress

What is this

This is how manageable your staff feels their stress at your organisation.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

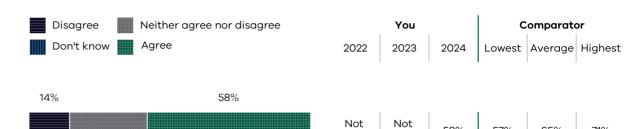
Example

58% of your staff who did the survey said the amount of stress in their job was manageable.

Survey question

The amount of stress in my job is manageable

Your results



asked

Benchmark agree results

Burnout levels

What is this

This is the level of burnout experienced by employees in response to work-related factors.

Why this is important

Burnout can affect negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced being burned out at work, as shown in the visual above the table.

Example

29% of your staff who did the survey said they felt burnout at work.

Of that 29%, 46% rated their level as 'Occasionally I am under stress, and I don't always have as much energy as I once did, but I don't feel burned out'.

71			172	
29%			71%	
Experienced some burnout	Did not experience any burnout			urnout
Overall, based on your definition of burnout, how would you rate your level of burnout?	You 2023	You 2024	Comparator 2024	Public sector 2024
Occasionally I am under stress, and I don't always have as much energy as I once did, but I don't feel burned out	43%	46%	49%	49%
I enjoy my work. I have no symptoms of burnout	23%	25%	24%	20%
I am definitely burning out and have one or more symptoms of burnout, such as physical and emotional exhaustion	23%	19%	19%	21%
The symptoms of burnout that I am experiencing won't go away. I	70/	70/	F9/	69/

think about frustration at work a lot

help

I feel completely burned out and often wonder if I can go on. I am at

the point where I may need some changes or may need to seek some

7%

4%

7%

4%

5%

2%

6%

3%



Intention to stay

What is this

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

7% of your group who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2023	You 2024	Comparator 2024	Public sector 2024
6 months or less	7%	5%	6%	6%
Over 6 months and up to 1 year	11%	7%	9%	9%
Over 1 year and up to 3 years	28%	25%	22%	24%
Over 3 years and up to 5 years	17%	15%	16%	16%
Over 5 years	37%	47%	47%	45%



Inclusion question results

What is this

This is how many staff experience that they belong, and can be themselves, at work.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

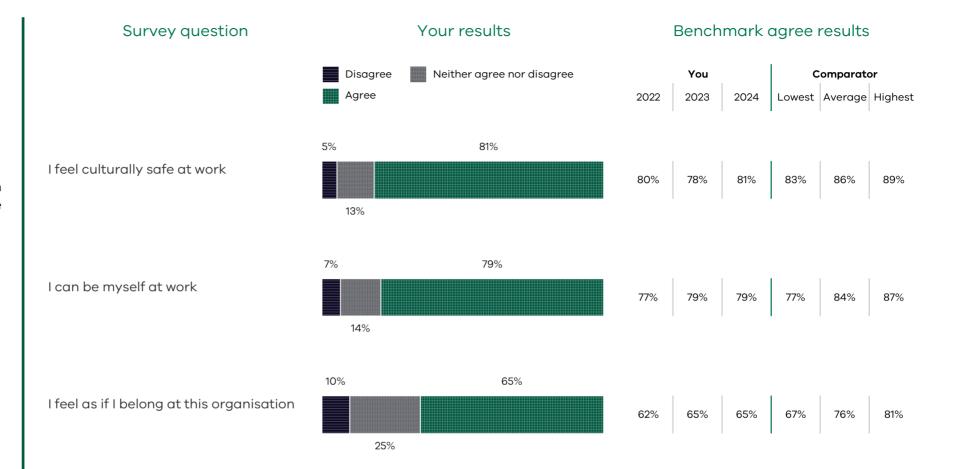
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.



Inclusion - Barriers to success

What is this

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

Example

12% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'. Staff who experienced one or more barriers to success at work

79	164
33%	67%
Experienced barriers listed	Did not experience any of the barriers listed

During the last 12 months, employees experienced barriers to their success due to	You 2023	You 2024	Comparator 2024	Public sector 2024
My caring responsibilities	10%	12%	7%	7%
My age	9%	10%	6%	7%
My mental health	14%	10%	7%	7%
My flexible working	8%	9%	5%	6%
My physical health	9%	6%	5%	4%
My sex	-	5%	2%	4%



Inclusion - Witnessed barriers to success

What is this

This is a list of things that staff witnessed were barriers to their success of other employees at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

In descending order, the table shows the top 10 answers.

Example

14% of your staff who did the survey said they have witnessed barriers to success of other employees in the last 12 months due to 'Flexible working'. Staff who witnessed one or more barriers to success at work



Witnessed barriers listed	Did not witness barriers listed		sted	
During the last 12 months, employees witnessed barriers to the success of other employees due to their	You	You	Comparator	Public sector
	2023	2024	2024	2024

success of other employees due to their	2023	2024	2024	2024
Flexible working	12%	14%	7%	9%
Caring responsibilities	11%	13%	6%	7%
Mental health	11%	11%	6%	7%
Age	5%	8%	5%	6%
Physical health	9%	6%	4%	4%
Cultural background	-	6%	4%	5%
Sex	-	5%	1%	5%
Race	5%	5%	2%	3%



Scorecard: emotional effects of work

What is this

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator group and the public sector.

Example

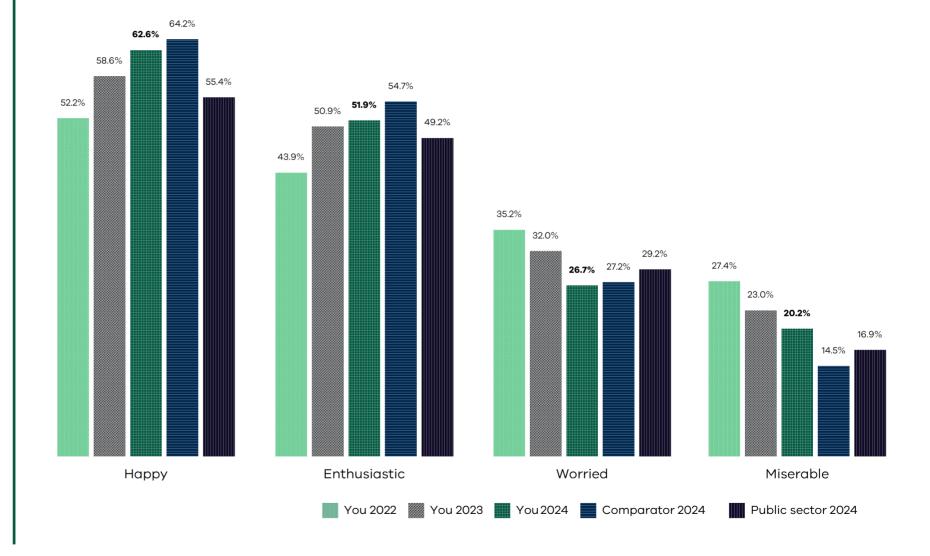
In 2024:

• 62.6% of your staff who did the survey said work made them feel happy.

Compared to:

 64.2% of staff in your comparator group and 55.4% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



Scorecard: negative behaviours

What is this

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.
Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator group and the public sector.

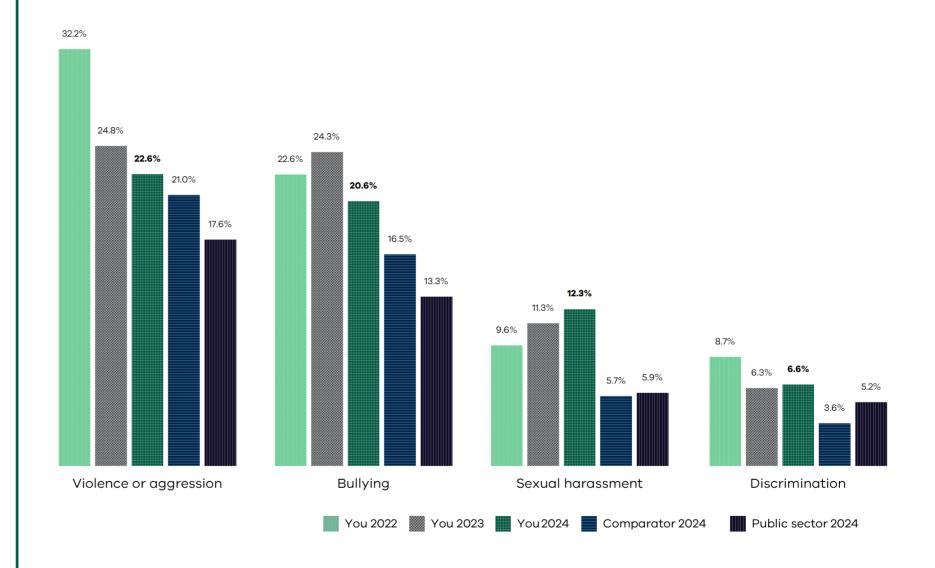
Example

In 2024:

 22.6% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months.

Compared to:

• 21.0% of staff in your comparator group and 17.6% of staff across the public sector.



Bullying

What is this

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

21% of your staff who did the survey said they experienced bullying.

Of that 21%, 74% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?

50	165	28
21%	68%	12%

Experienced bullying Did not experience bullying Not sure

If you experienced bullying, what type of bullying did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	72%	74%	70%	69%
Exclusion or isolation	39%	38%	30%	42%
Intimidation and/or threats	37%	28%	31%	30%
Other	11%	28%	17%	15%
Withholding essential information for me to do my job	37%	26%	22%	28%
Verbal abuse	22%	22%	20%	21%
Being assigned meaningless tasks unrelated to my job	13%	18%	8%	13%
Interference with my personal property and/or work equipment	0%	6%	3%	4%
Being given impossible assignment(s)	13%	0%	4%	9%



Telling someone about the bullying

What is this

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

Example

21% of your staff who did the survey said they experienced bullying, of which

- 60% said the top way they reported the bullying was 'Told a manager'.
- 80% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

50	165	28
21%	68%	12%

Experienced bullying	Did not experience bullying			Not sure	
Did you tell anyone about the bullying?	You 2023	You 2024	Comparator 2024	Public sector 2024	
Told a manager	43%	60%	51%	50%	
Told a colleague	50%	54%	40%	41%	
Told a friend or family member	31%	50%	38%	35%	
Submitted a formal complaint	7%	20%	15%	12%	
Told human resources	4%	20%	14%	13%	
Told the person the behaviour was not OK	9%	20%	18%	16%	
Told someone else	15%	20%	8%	11%	
Told employee assistance program (EAP) or peer support	7%	6%	7%	10%	
I did not tell anyone about the bullying	6%	4%	9%	12%	



Bullying - reasons for not submitting a formal complaint

What is this

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

80% of your staff who experienced bullying did not submit a formal complaint, of which:

• 48% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?	10		40		
	20%		80		
	Submitted formal complaint		Dia not	submit a formal c	omplaint
What was your reason for not submitt	ing a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it would make a difference	ce	38%	48%	49%	52%
I believed there would be negative cor	nsequences for my reputation	60%	43%	41%	49%
I believed there would be negative cor	nsequences for my career	32%	28%	25%	38%
Other		10%	25%	17%	16%
I didn't think it was serious enough		8%	23%	20%	18%
I didn't feel safe to report the incident		16%	20%	12%	20%

6%

8%

2%

2%

13%

10%

8%

5%

9%

10%

4%

4%

I believed there would be negative consequences for the person I was

I thought the complaint process would be embarrassing or difficult

going to complain about

I didn't know who to talk to

I didn't know how to make a complaint

10%

12%

5%

5%



Perpetrators of bullying

What is this

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 21% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

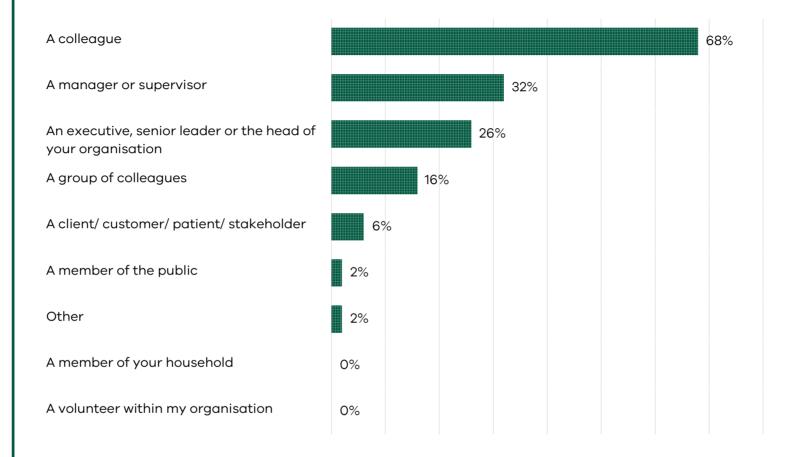
Each row is one perpetrator or group of perpetrators.

Example

21% of your staff who did the survey said they experienced bullying. Of that 21%, 68% said it was by 'A

Of that 21%, 68% said it was to colleague!.

50 people (21% of staff) experienced bullying (You 2024)





Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 21% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

21% of your staff who did the survey said they experienced bullying.

Of that 21%, 96% said it was by someone within the organisation.

Of that 96%, 63% said it was 'They were in my workgroup'.

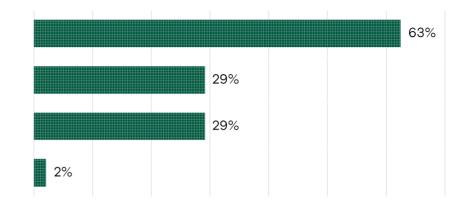
48 people (96% of staff who experienced bullying) experienced bullying from within your organisation (You 2024)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Sexual harassment

What is this

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the top 10 answers.

Example

12% of your staff who did the survey said they experienced sexual harassment.

Of those, 40% said the top type was 'Intrusive questions about my private life or comments about my physical appearance'.

Have you experienced sexual harassment at work in the last 12 months?



Behaviours reported	You 2023	You 2024	Comparator 2024	Public sector 2024
Intrusive questions about my private life or comments about my physical appearance	56%	40%	50%	50%
Unwelcome touching, hugging, cornering or kissing	28%	37%	32%	20%
Sexually suggestive comments or jokes that made me feel offended (in either a group or one on one situation)	52%	33%	46%	53%
Inappropriate staring or leering that made me feel intimidated	16%	20%	21%	17%
Inappropriate physical contact	48%	17%	25%	23%
Sexual gestures, indecent exposure or inappropriate display of the body	8%	3%	4%	9%
Any other unwelcome conduct of a sexual nature	12%	3%	10%	9%
Repeated or inappropriate invitations to go out on dates	8%	0%	3%	5%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	0%	0%	1%	3%
Request or pressure for sex or other sexual act	0%	0%	1%	2%

Experienced sexual harassment

Did not experience sexual harassment



Response to sexual harassment

What is this

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 answers.

Example

12% of your staff who did the survey said they experienced sexual harassment.

Of those, 47% said the top response was 'Told the person the behaviour was not OK'.

Have you experienced sexual harassment at work in the last 12 months?



Experienced sexual harassment	Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told the person the behaviour was not OK	56%	47%	39%	34%
Told a colleague	44%	37%	31%	30%
Told a manager	12%	33%	27%	24%
Pretended it didn't bother me	24%	30%	42%	40%
Avoided locations where the behaviour might occur	20%	30%	19%	14%
Tried to laugh it off or forget about it	36%	27%	38%	39%
Avoided the person(s) by staying away from them	44%	27%	33%	36%
Submitted a formal complaint	4%	17%	9%	7%
Told employee assistance program (EAP) or peer support	0%	7%	1%	3%
Told a friend or family member	20%	7%	18%	21%



Sexual harassment - reasons for not submitting a formal complaint

What is this

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

83% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 40% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint?



Did not submit a formal complaint

Submitted formal complaint		Diano	Dia not submit a formal comp	
What was your reason for not submitting a formal complaint?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it was serious enough	54%	40%	36%	46%
I didn't think it would make a difference	33%	32%	35%	40%
I believed there would be negative consequences for my reputation	21%	24%	17%	26%
I didn't need to because I made the harassment stop	33%	20%	9%	10%
I believed there would be negative consequences for my career	8%	16%	13%	17%
I didn't need to because I no longer had contact with the person(s) who harassed me	8%	16%	11%	10%
I believed there would be negative consequences for the person I was going to complain about	21%	12%	9%	11%
I thought the complaint process would be embarrassing or difficult	0%	12%	9%	10%
I didn't feel safe to report the incident	8%	12%	2%	7%
I didn't know how to make a complaint	4%	8%	4%	4%

Submitted formal complaint



Perpetrators of sexual harassment

What is this

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 12% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

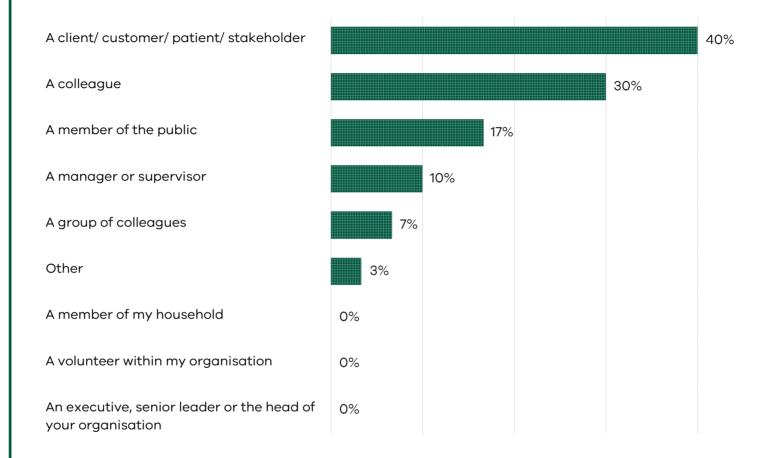
Each row is one perpetrator or group of perpetrators.

Example

12% of your staff who did the survey said they experienced sexual harassment.

Of that 12%, 40% said it was by 'A client/ customer/ patient/ stakeholder'.

30 people (12% of staff) experienced sexual harassment (You 2024)





Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 12% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

12% of your staff who did the survey said they experienced sexual harassment.

Of that 12%, 43% said it was by someone within the organisation.

Of that 43%, 69% said it was 'They were in my workgroup'.

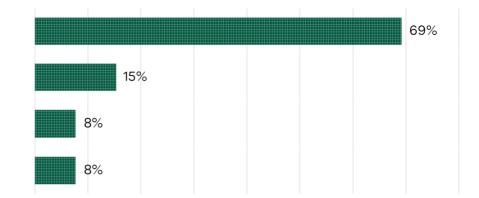
13 people (43% of staff who experienced harassment) experienced harassment from within your organisation (You 2024)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



Frequency of sexual harassment

What is this

This is how often staff experienced sexual harassment.

Why this is important

Understanding the frequency staff experienced sexual harassment may help organisations work out what action to take.

How to read this

In this year's survey, 12% of your staff said they experienced sexual harassment.

If they did, they could tell us how often they experienced this behaviour.

The graph shows how often staff were experiencing sexual harassment.

Example

12% of your staff who did the survey said they experienced sexual harassment.

Of that 12%, 3% said it was 'At least once a day'.

How often have you experienced the behaviour(s)? (You 2024)

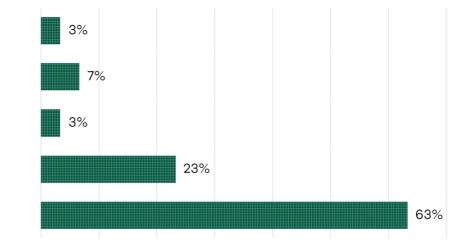
Once every few days

At least once a day

Once a week

Once a month

Less than once a month



Type of discrimination

What is this

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

Example

7% of your staff who did the survey said they experienced discrimination.
Of that 7%, 38% said it was 'Denied flexible work arrangements or other adjustments'.

Have you experienced discrimination at work in the last 12 months?

16	198	29
7%	81%	12%

Experienced discrimination	Did not experience discrimination			Not sure
If you experienced discrimination, what type of discrimination did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Opportunities for training or professional development	36%	38%	18%	24%
Denied flexible work arrangements or other adjustments	50%	38%	19%	22%
Employment security - threats of dismissal or termination	21%	38%	16%	12%
Other	36%	38%	45%	41%
Pay or conditions offered by employer	21%	31%	16%	10%
Opportunities for promotion	29%	25%	21%	35%
Opportunities for transfer/secondment	7%	19%	8%	12%
Access to leave	29%	13%	8%	8%





Telling someone about the discrimination

What is this

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

7% of your staff who did the survey said they experienced discrimination, of which

- 56% said the top way they reported the discrimination was 'Told a colleague'.
- 88% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?

16	198	29
7%	81%	12%

Experienced discrimination	Did not experience discrimination			Not sure
Did you tell anyone about the discrimination?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a colleague	36%	56%	40%	38%
Told a manager	43%	50%	28%	29%
Told a friend or family member	43%	38%	35%	32%
Told human resources	21%	31%	17%	11%
Told someone else	21%	31%	12%	14%
Told the person the behaviour was not OK	21%	19%	8%	9%
Submitted a formal complaint	21%	13%	9%	8%
Told employee assistance program (EAP) or peer support	14%	6%	3%	9%
I did not tell anyone about the discrimination	7%	0%	25%	24%



Discrimination - reasons for not submitting a formal complaint

What is this

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

88% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 43% said the top reason was 'I didn't feel safe to report the incident'.

Did you submit a formal complaint? 13% 88% Submitted formal complaint Did not submit a formal complaint Comparator **Public sector** You You What was your reason for not submitting a formal complaint? 2024 2024 2023 2024 I didn't think it would make a difference 65% 59% 45% 43% I didn't feel safe to report the incident 36% 43% 21% 20% I believed there would be negative consequences for my career 37% 49% 73% 36% I believed there would be negative consequences for my reputation 64% 29% 40% 51% I believed there would be negative consequences for the person I was 9% 29% 9% 8% going to complain about Other 9% 29% 16% 11% I thought the complaint process would be embarrassing or difficult 0% 14% 13% 14% I didn't know who to talk to 0% 7% 5% 6% I didn't know how to make a complaint 0% 7% 2% 5% I was advised not to 27% 7% 2% 5%





Perpetrators of discrimination

What is this

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

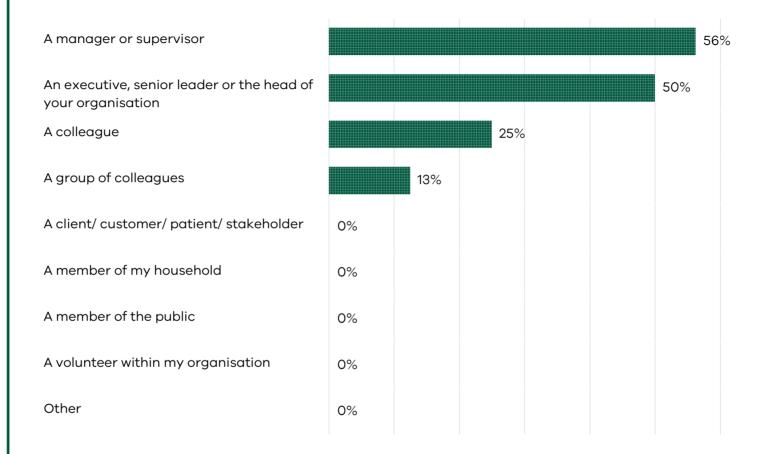
Each row is one perpetrator or group of perpetrators.

Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 56% said it was by 'A manager or supervisor'.

16 people (7% of staff) experienced discrimination (You 2024)



Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 7% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 100% said it was by someone within the organisation.

Of that 100%, 56% said it was 'They were my immediate manager or supervisor'.

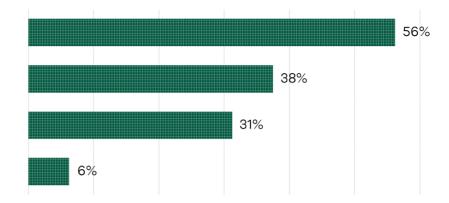
16 people (100% of staff who experienced discrimination) experienced discrimination from within your organisation (You 2024)

They were my immediate manager or supervisor

They were in my workgroup

They were outside my workgroup

They were someone I supervise or manage



Violence and aggression

What is this

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact on those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

Example

23% of your staff who did the survey said they experienced violence or aggression. Of that 23%, 84% said it was 'Abusive language'. Have you experienced violence or aggression at work in the last 12 months?

55	178	10
23%	73%	4%



If you experienced violence or aggression, what type did you experience?	You 2023	You 2024	Comparator 2024	Public sector 2024
Abusive language	67%	84%	78%	81%
Intimidating behaviour	45%	51%	62%	71%
Physical assault (e.g. spitting, hitting, pushing, tripping, grabbing, throwing objects)	51%	31%	32%	26%
Threats of violence	25%	27%	28%	38%
Other	4%	4%	5%	3%
Stalking, including cyber-stalking	0%	2%	1%	1%
Damage to my property or work equipment	4%	0%	4%	9%



Telling someone about violence and aggression

What is this

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

23% of your staff who did the survey said they experienced violence or aggression, of which

- 62% said the top way they reported the violence or agression was 'Told a manager'.
- 71% said they didn't submit a formal incident report

Have you experienced violence or aggression at work in the last 12 months?

55	178	10
23%	73%	4%

Experienced violence or aggression

Did not experience violence or aggression

Not sure

Did you tell anyone about the incident?	You 2023	You 2024	Comparator 2024	Public sector 2024
Told a manager	62%	62%	56%	58%
Told a colleague	53%	55%	41%	45%
Told the person the behaviour was not OK	35%	35%	31%	30%
Submitted a formal incident report	38%	29%	42%	36%
Told a friend or family member	11%	7%	17%	19%
Told someone else	2%	7%	4%	5%
I did not tell anyone about the incident(s)	4%	5%	5%	7%
Told human resources	0%	2%	4%	4%
Told employee assistance program (EAP) or peer support	5%	2%	3%	4%



Violence and aggression - reasons for not submitting a formal incident report

What is this

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

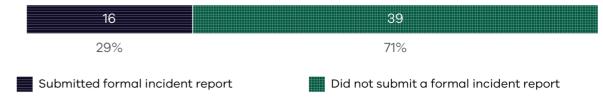
In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

71% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 46% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



What was your reason for not submitting a formal incident report?	You 2023	You 2024	Comparator 2024	Public sector 2024
I didn't think it would make a difference	35%	46%	35%	39%
I didn't think it was serious enough	41%	31%	29%	32%
I didn't need to because I made the violence or aggression stop	12%	21%	13%	14%
Other	21%	15%	28%	23%
I believed there would be negative consequences for my reputation	21%	10%	12%	15%
I believed there would be negative consequences for my career	18%	10%	8%	12%
I didn't know who to talk to	6%	8%	1%	2%
I didn't feel safe to report the incident	6%	8%	4%	6%
I believed there would be negative consequences for the person I was going to complain about	3%	5%	4%	4%
I didn't know how to make a complaint	0%	5%	3%	3%



Perpetrators of violence and aggression

What is this

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

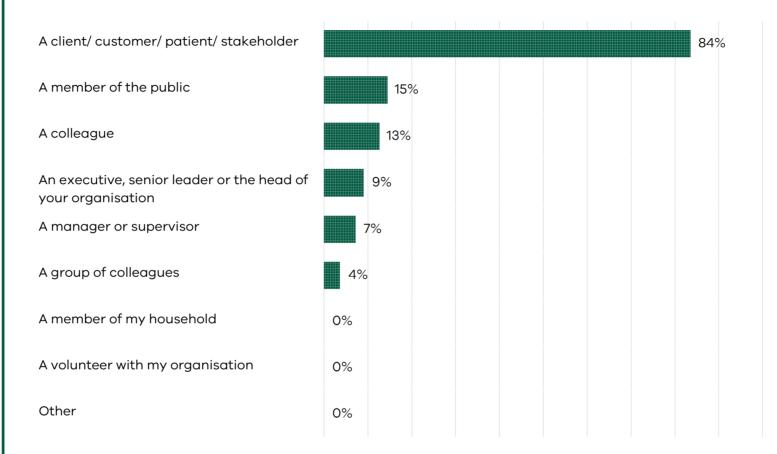
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or group of perpetrators.

Example

23% of your staff who did the survey said they experienced violence or aggression. Of that 23%, 84% said it was by 'A client/ customer/ patient/ stakeholder'.

55 people (23% of staff) experienced violence or aggression (You 2024)





Relationship to perpetrator

What is this

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 23% of your staff said they experienced violence or aggression. If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

23% of your staff who did the survey said they experienced violence or aggression. Of that 23%, 20% said it was by someone within the organisation.

Of that 20%, 36% said it was 'They were in my workgroup'.

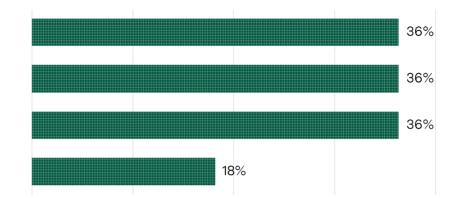
11 people (20% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You 2024)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Negative behaviour

Witnessing negative behaviours

What is this

This is where staff witnessed people acting in a negative way against a colleague.

Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

Example

32% of your staff who did the survey said they witnessed some negative behaviour at work.

68% said 'No, I have not witnessed any of the situations above'.

Have you witnessed any negative behaviour at work in the last 12 months?

77	166
32%	68%
Witnessed some negative behaviour	Did not witness some negative behaviour

During the last 12 months in your current organisation, have you witnessed any of the following negative behaviours at work?		You 2024	Comparator 2024	Public sector 2024
No, I have not witnessed any of the situations above	71%	68%	77%	77%
Bullying of a colleague	22%	25%	16%	15%
Discrimination against a colleague	13%	12%	8%	9%
Violence or aggression against a colleague	7%	6%	5%	6%
Sexual harassment of a colleague	1%	2%	1%	2%



Negative behaviour

Taking action when witnessing negative behaviours

What is this

This is what your staff did when they witnessed negative behaviour at work.

Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took. In descending order, the table shows the answers.

Example

32% of your staff who did the survey witnessed negative behaviour, of which:

• 64% said the top action they took was 'Spoke to the person who experienced the behaviour'.

Have you witnessed any negative behaviour at work in the last 12 months?

77	166
32%	68%

Witnessed some negative behaviour Did not witness some negative behaviour

When you witnessed these behaviour(s), did you do any of the following?	You 2023	You 2024	Comparator 2024	Public sector 2024
Spoke to the person who experienced the behaviour	78%	64%	65%	71%
Told a manager	38%	45%	43%	40%
Told the person the behaviour was not OK	32%	26%	24%	24%
Told a colleague	29%	25%	20%	21%
Spoke to the person who behaved in a negative way	22%	19%	24%	20%
Submitted a formal complaint	-	13%	7%	6%



Negative behaviour - satisfaction with making a formal complaint

What is this

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

How to read this

Under 'Your results', see results for each type of negative behaviour in descending order by most satisfied.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

38% of staff were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

Survey question Your results Benchmark satisfied results Don't know Were you satisfied with the way your No You Comparator formal complaint was handled Yes Lowest Average Highest 2022 31% 38% Violence or aggression 31% 70% Bullying

20%

People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Burnout levels
- Intention to stay

· Highest scoring

Key differences

- Lowest scoring
- Most improvedMost declined
- Biggest positive
- difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager factors

Scorecard

Inclusion

· Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

agaression

 Satisfaction with complaint processes

Violence and

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Custom questions

• Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Highest scoring questions

What is this

These are the questions your group had the highest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the highest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Meaningful work', the 'You 2024' column shows 92% of your staff who did the survey agreed with 'I achieve something important through my work'. In the 'Change from 2023' column, you have a -0% change, which is a neutral trend.

Question group	Highest scoring questions	You 2024	Change from 2023	Comparator 2024
Meaningful work	I achieve something important through my work	92%	-0%	94%
Meaningful work	I can make a worthwhile contribution at work	91%	-4%	94%
Job enrichment	I understand how my job helps my organisation achieve its goals	91%	+0%	91%
Job enrichment	I can use my skills and knowledge in my job	90%	-4%	93%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+4%	90%
Topical	I am proud to work in the public sector	87%	Not asked	85%
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	87%	+6%	89%
Meaningful work	I get a sense of accomplishment from my work	85%	-4%	88%
Collaboration	I am able to work effectively with others outside my immediate workgroup	82%	+1%	87%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	82%	+5%	84%



Lowest scoring questions

What is this

These are the questions your group had the lowest agreement or satisfaction with in 2024.

How to read this

Use this data to see where your group has the lowest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

Example

On the first row 'Taking action', the 'You 2024' column shows 25% of your staff who did the survey agreed with 'My organisation has made improvements based on the survey results from last year'. In the 'Change from 2023' column, you have a -6% change, which is a negative trend.

Question group	Lowest scoring questions	You 2024	Change from 2023	Comparator 2024
Taking action	My organisation has made improvements based on the survey results from last year	25%	-6%	35%
Organisational integrity	I have an equal chance at promotion in my organisation	43%	+0%	52%
Safety climate	All levels of my organisation are involved in the prevention of stress	44%	+0%	48%
Organisational integrity	I believe the promotion processes in my organisation are fair	44%	+2%	50%
Taking action	I believe my organisation will make improvements based on the results of this year's survey	46%	-1%	49%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	47%	-0%	55%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	47%	+6%	52%
Collaboration	Workgroups across my organisation willingly share information with each other	48%	-1%	64%
Learning and development	I am satisfied with the opportunities to progress in my organisation	51%	+2%	58%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	51%	+5%	52%



Most improved

What is this

This is where staff feel their group has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Increase from 2023' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2023 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Senior leadership', the 'You 2024' column shows 61% of your staff who did the survey agreed with 'Senior leaders model my organisation's values'.

In the 'Increase from 2023' column, you have a 9% increase, which is a positive trend.

Question group	Most improved from last year	You 2024	Increase from 2023	Comparator 2024
Senior leadership	Senior leaders model my organisation's values	61%	+9%	63%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	63%	+8%	69%
Quality service delivery	My workgroup has clear lines of responsibility	73%	+7%	78%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	47%	+6%	52%
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	87%	+6%	89%
Engagement	My organisation inspires me to do the best in my job	64%	+6%	67%
Patient safety climate	Trainees in my discipline are adequately supervised	59%	+6%	64%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	82%	+5%	84%
Organisational integrity	My organisation does not tolerate improper conduct	63%	+5%	69%
Engagement	My organisation motivates me to help achieve its objectives	64%	+5%	66%



Most declined

What is this

This is where staff feel their group has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Decrease from 2023' column.

When you use this data, focus on the decrease instead of individual numbers. This is because the decrease from 2023 shows you where the most negative changes are happening in your

Example

organisation.

On the first row 'Workgroup support', the 'You 2024' column shows 53% of your staff who did the survey agreed with 'People in my workgroup appropriately manage conflicts of interest'.

In the 'Decrease from 2023' column, you have a 7% decrease, which is a negative trend.

Question group	Largest decline from last year	You 2024	Decrease from 2023	Comparator 2024
Workgroup support	People in my workgroup appropriately manage conflicts of interest	53%	-7%	68%
Taking action	My organisation has made improvements based on the survey results from last year	25%	-6%	35%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	63%	-5%	74%
Job enrichment	I can use my skills and knowledge in my job	90%	-4%	93%
Engagement	I am proud to tell others I work for my organisation	69%	-4%	75%
Meaningful work	I can make a worthwhile contribution at work	91%	-4%	94%
Patient safety climate	My suggestions about patient safety would be acted upon if I expressed them to my manager	66%	-4%	78%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	59%	-4%	69%
Meaningful work	I get a sense of accomplishment from my work	85%	-4%	88%
Workload	I have enough time to do my job effectively	53%	-3%	57%



Biggest positive difference from comparator

What is this

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Topical', the 'You 2024' column shows 87% of your staff who did the survey agreed with 'I am proud to work in the public sector'.

The 'Difference' column, shows that agreement for this question was 2% higher than in your comparator.

Question group	Biggest positive difference from comparator	You 2024	Difference	Comparator 2024
Topical	I am proud to work in the public sector	87%	+2%	85%



Biggest negative difference from comparator

What is this

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

Example

On the first row 'Collaboration', the 'You 2024' column shows 48% of your staff who did the survey agreed with 'Workgroups across my organisation willingly share information with each other'.

The 'Difference' column, shows that agreement for this question was 16% lower than in your comparator.

Question group	Biggest negative difference from comparator	You 2024	Difference	Comparator 2024
Collaboration	Workgroups across my organisation willingly share information with each other	48%	-16%	64%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	53%	-15%	68%
Patient safety climate	My suggestions about patient safety would be acted upon if I expressed them to my manager	66%	-12%	78%
Quality service delivery	My workgroup acts fairly and without bias	63%	-11%	75%
Inclusion	I feel as if I belong at this organisation	65%	-11%	76%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	63%	-11%	74%
Learning and development	My organisation places a high priority on the learning and development of staff	54%	-10%	65%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	59%	-10%	69%
Taking action	My organisation has made improvements based on the survey results from last year	25%	-10%	35%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	55%	-10%	65%



People matter survey

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· Questions requested by your organisation

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- · Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- · Cultural diversity
- Employment
- Adjustments
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- Primary role





Taking action

What is this

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most aareed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

46% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this year's survey'.

Survey question

Neither agree nor disagree Disagree Agree Don't know

Your results

Benchmark agree results

You			Comparator			
2022	2023	2024	Lowest	Average	Highest	

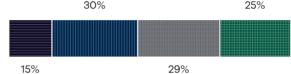
I believe my organisation will make improvements based on the results of

this year's survey

19% 46%



My organisation has made improvements based on the survey results from last year



30%	25%						
		27%	31%	25%	26%	35%	45%

People matter survey

2024

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Topical questions

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Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Senior leadership

Senior leadership

What is this

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

61% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.







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2024

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- Burnout levels
- Intention to stay

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- Scorecard: negative behaviour
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- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

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Scorecard

What is this

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

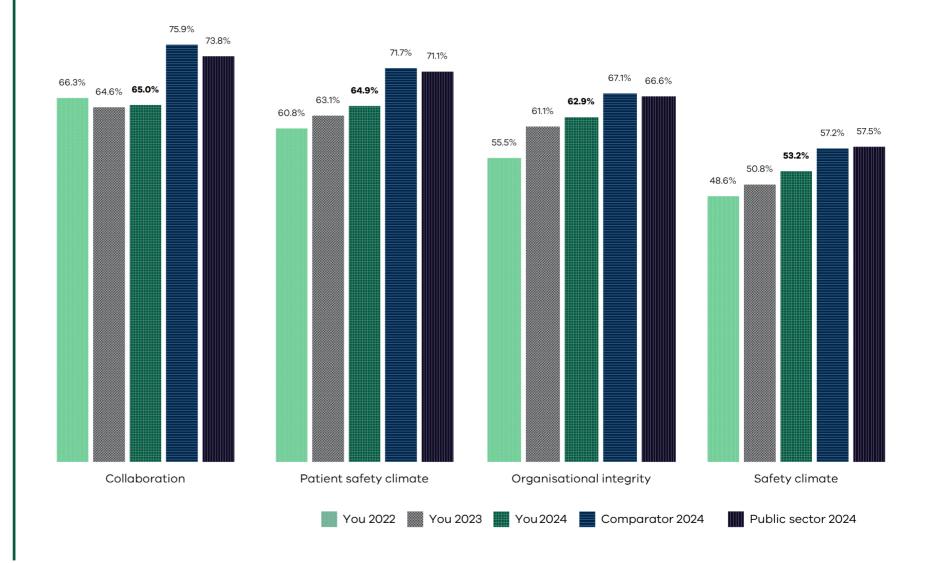
Example

In 2024:

 65.0% of your staff who did the survey responded positively to questions about Collaboration.

Compared to:

 75.9% of staff in your comparator group and 73.8% of staff across the public sector.





Organisational integrity 1 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

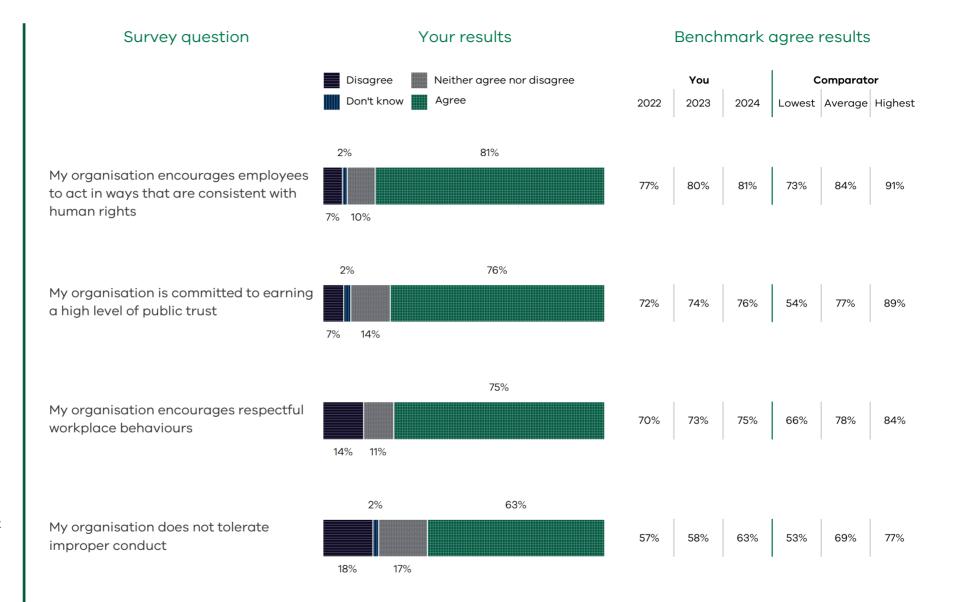
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.





Organisational integrity 2 of 2

What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

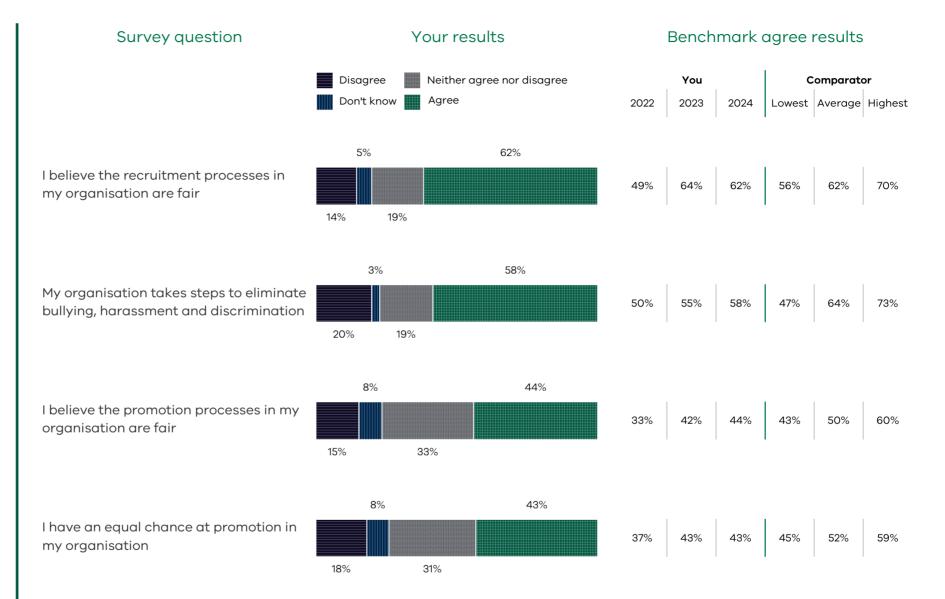
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

62% of your staff who did the survey agreed or strongly agreed with 'I believe the recruitment processes in my organisation are fair'.



Collaboration

What is this

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree. other

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 2023 Lowest Average Highest 6% 82% I am able to work effectively with others outside my immediate workgroup 3% 48% Workgroups across my organisation willingly share information with each

19%

30%

Safety climate 1 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree Don't know Lowest Average Highest 2022 2023 80% My organisation provides a physically safe work environment 26% 51% Senior leaders consider the psychological health of employees to be as important as productivity 23% 51% 24% Senior leaders show support for stress prevention through involvement and commitment 25% 47% 23% In my workplace, there is good communication about psychological safety issues that affect me 30%



Safety climate 2 of 2

What is this

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

47% of your staff who did the survey agreed or strongly agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 Lowest Average Highest 10% 47% My organisation has effective procedures in place to support employees who may experience stress 21% 26% 44% All levels of my organisation are involved in the prevention of stress

30%

Patient safety climate 1 of 2

What is this

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

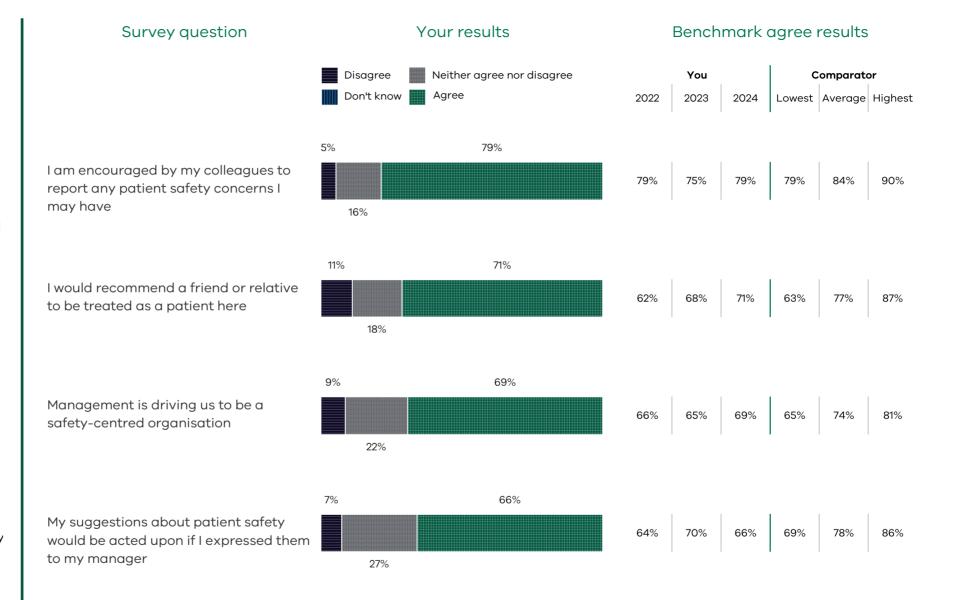
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.





Patient safety climate 2 of 2

What is this

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

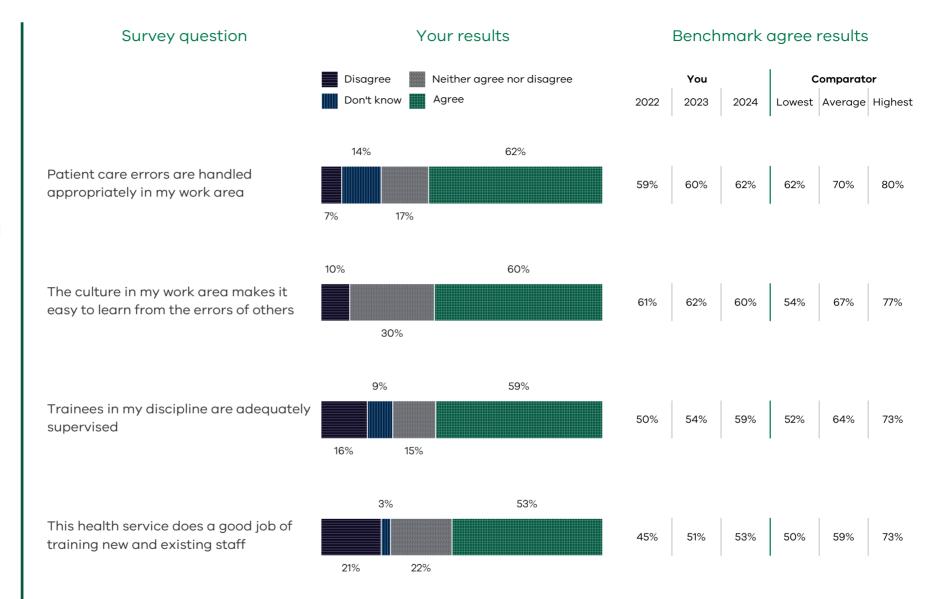
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

62% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.



People matter survey

2024

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Demographics

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variations in sex

characteristics and

Torres Strait Islander

sexual orientation

Aboriginal and/or

- Employment
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- Categories
- Primary role





Scorecard

What is this

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

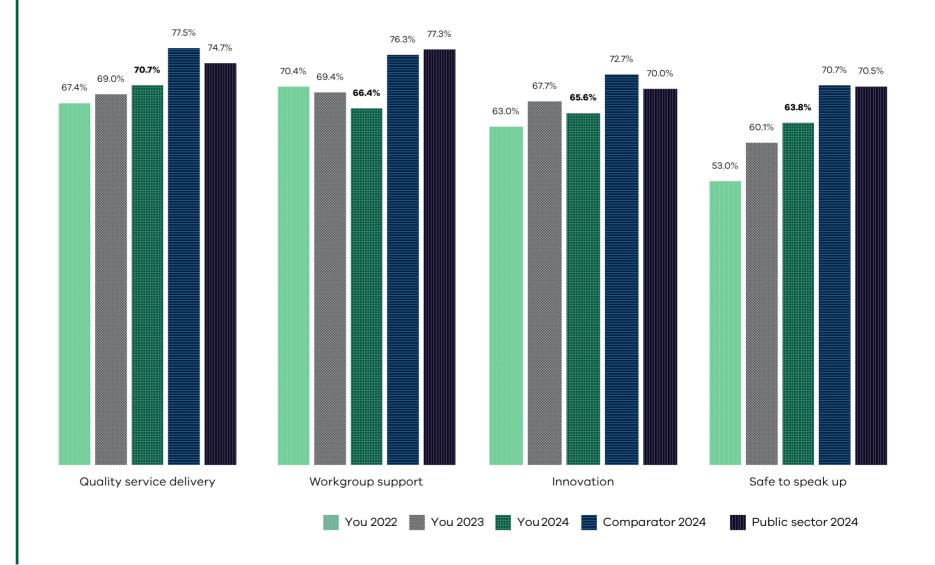
Example

In 2024:

 70.7% of your staff who did the survey responded positively to questions about Quality service delivery.

Compared to:

 77.5% of staff in your comparator group and 74.7% of staff across the public sector.





Quality service delivery

What is this

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know Lowest Average Highest 2022 2023 2024 79% My workgroup provides high quality advice and services 5% 17% 73% My workgroup has clear lines of responsibility 16% 11% 1% 67% My workgroup uses its resources well 10% 21% 1% 63% My workgroup acts fairly and without bias 12% 24%

Innovation

What is this

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher quality services.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 67% My workgroup learns from failures and mistakes 20% 67% My workgroup is quick to respond to opportunities to do things better 15% 18% 1% 63% My workgroup encourages employee creativity

10%

26%

Workgroup support 1 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

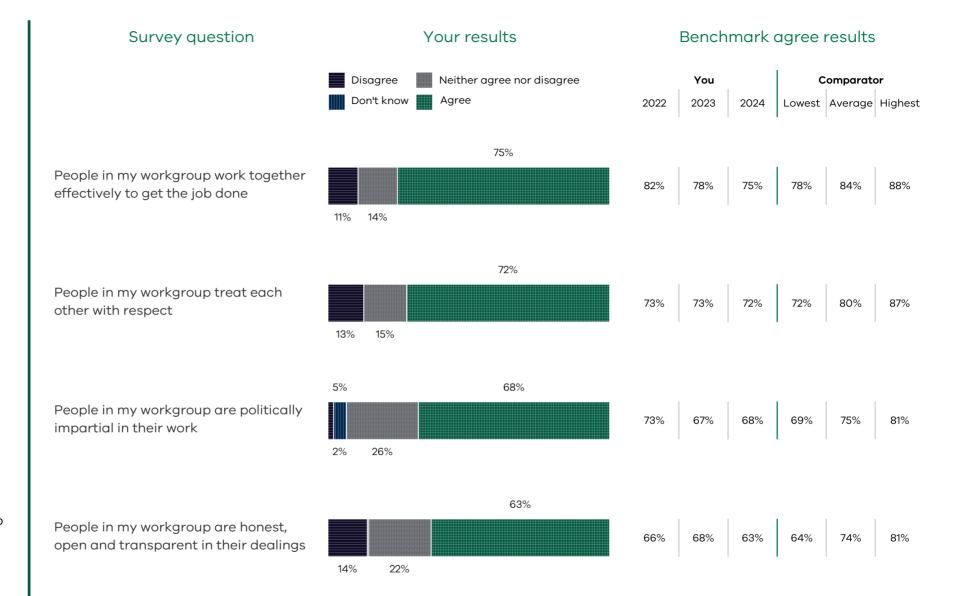
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

75% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.



Workgroup climate

Workgroup support 2 of 2

What is this

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

53% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

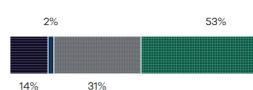
People in my workgroup appropriately

manage conflicts of interest

Your results

Benchmark agree results

Disagree Don't know	Neither agree nor disagree Agree	2022	You 2023	2024		Average	
2%	53%						
		59%	61%	53%	61%	68%	76%



Workgroup climate

Safe to speak up

What is this

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are able to bring up problems and tough issues'.

Survey question

Your results

Benchmark agree results

Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest

People in my workgroup are able to bring up problems and tough issues 22%

14%

I feel safe to challenge inappropriate behaviour at work



65%

People matter survey

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- Work-related stress causes
- · Burnout levels
- Intention to stay

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- · Scorecard: negative behaviour
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· Age, gender,

variations in sex

characteristics and

sexual orientation

- Employment
- Adjustments
- Caring
- Categories
- Primary role

Scorecard 1 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

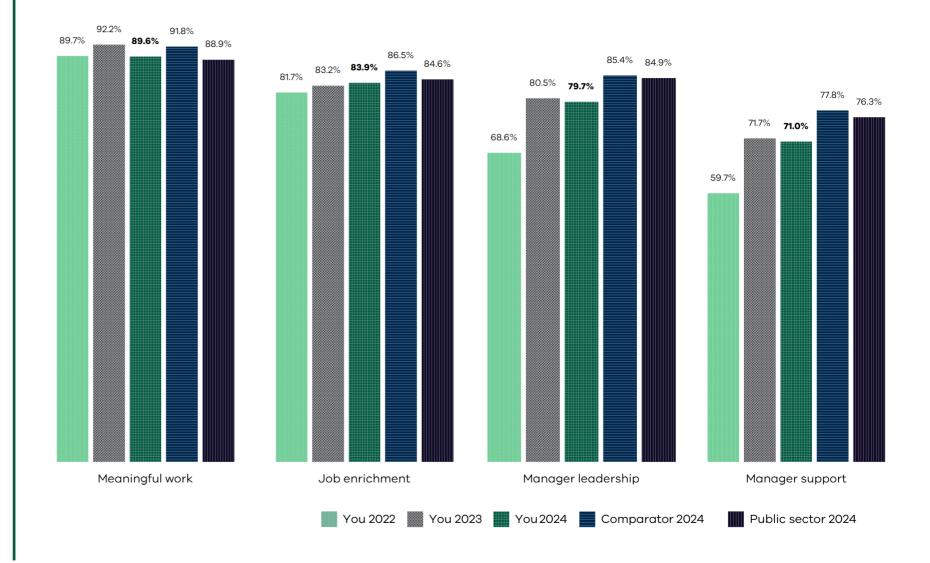
Example

In 2024:

 89.6% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 91.8% of staff in your comparator group and 88.9% of staff across the public sector.



Scorecard 2 of 2

What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

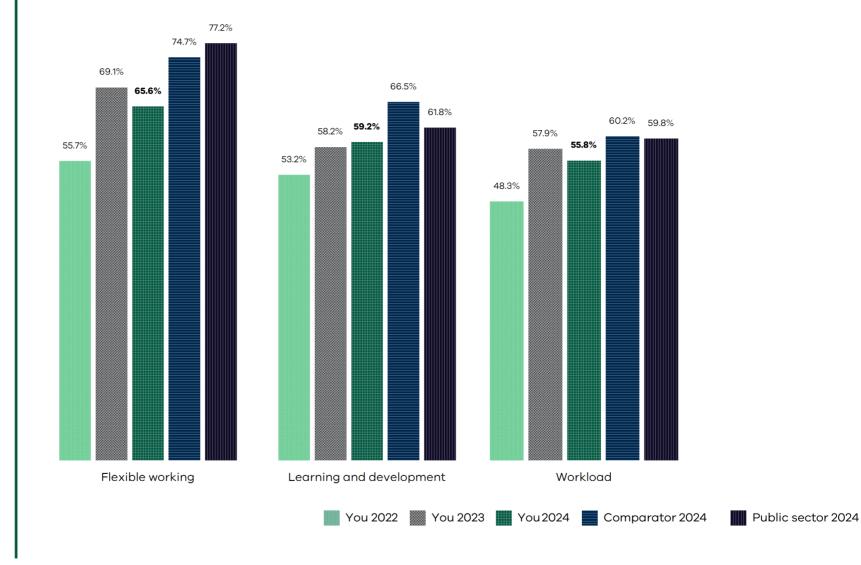
Example

In 2024:

 65.6% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

• 74.7% of staff in your comparator group and 77.2% of staff across the public sector.



Manager leadership

What is this

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

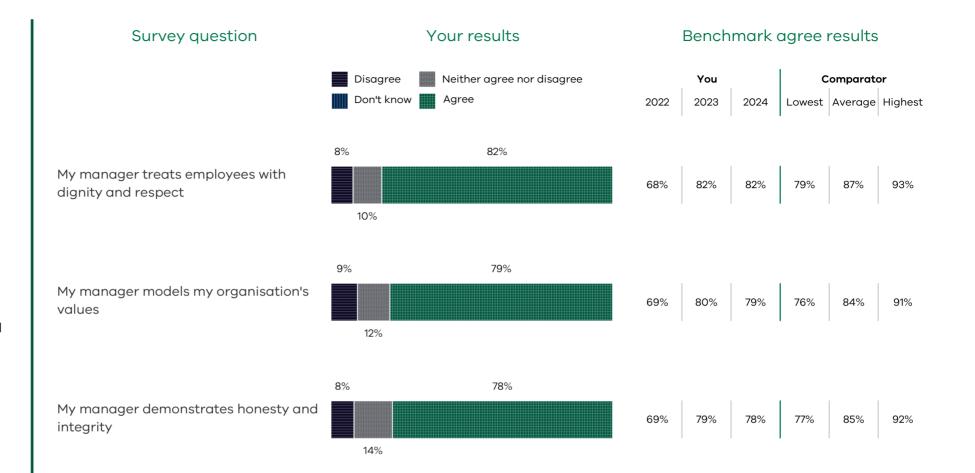
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



Manager support 1 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

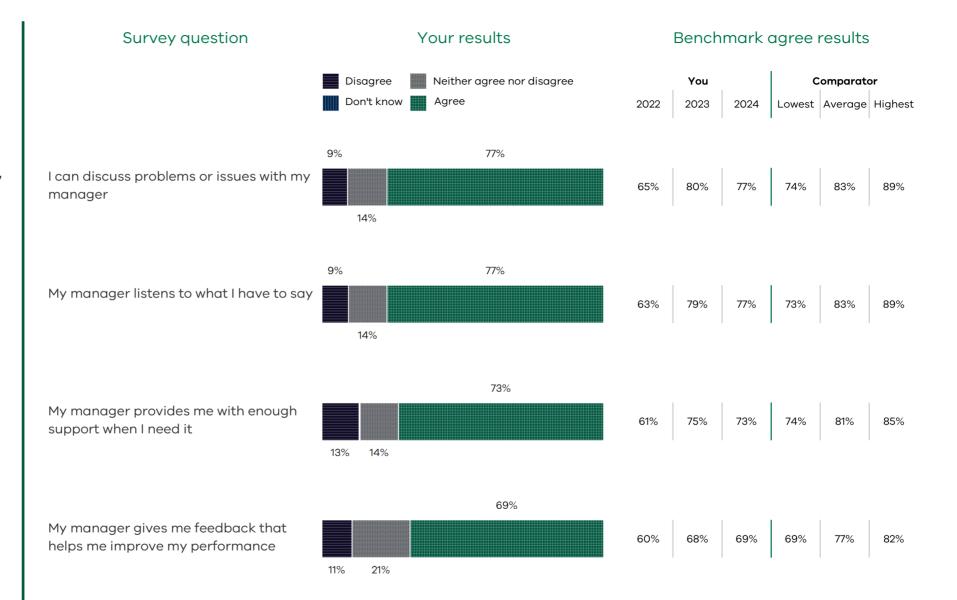
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.



Manager support 2 of 2

What is this

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

60% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Your results Benchmark agree results Disagree Neither agree nor disagree 2022 2023 2024 Comparator Lowest Average Highest 20% 60% I receive meaningful recognition when I do good work 49% 57% 60% 55% 66% 72%

Workload

What is this

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

58% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree 2023 Lowest Average Highest 21% 58% The workload I have is appropriate for the job that I do 21% 23% 53% I have enough time to do my job effectively

23%

Learning and development

What is this

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

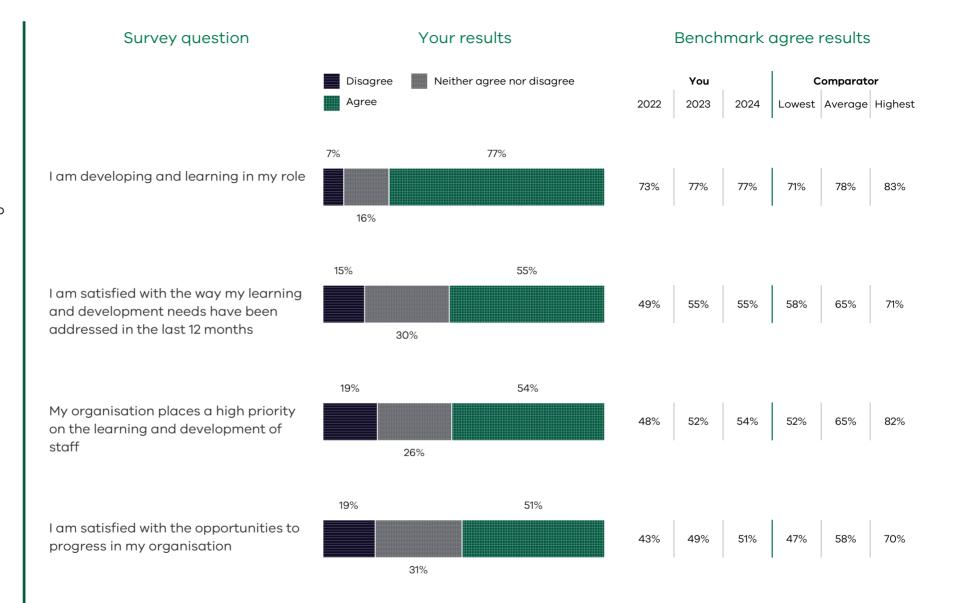
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





Job enrichment 1 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

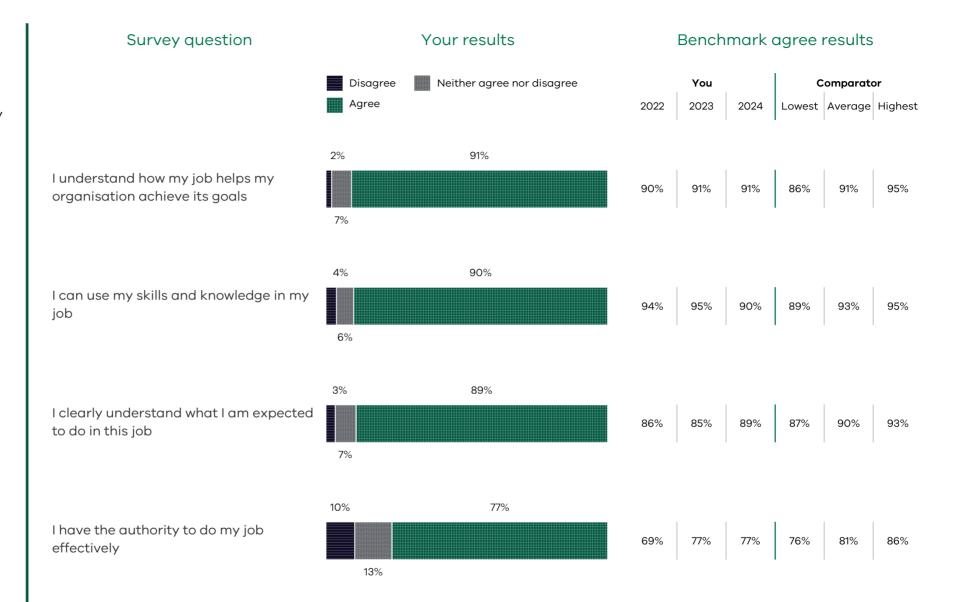
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.



Job enrichment 2 of 2

What is this

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

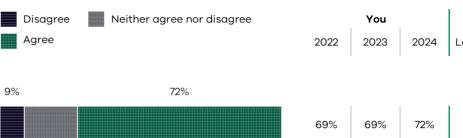
Example

72% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Your results



Benchmark agree results

You Comparator			or		
2022	2023	2024	Lowest	Average	Highest
69%	69%	72%	68%	78%	83%

Meaningful work

What is this

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I achieve something important through my work'.







Flexible working

What is this

This is how well your organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

given due consideration

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

72% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 12% 72% My manager supports working flexibly 16% 22% 59% I am confident that if I requested a flexible work arrangement, it would be

19%



People matter survey

2024

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- Burnout levels
- Intention to stay

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- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

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- Highest scoring
- Lowest scoringMost improved
- Most declined

comparator

- Biggest positive difference from your
- Biggest negative difference from your comparator

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Custom questions

• Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Scorecard 1 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

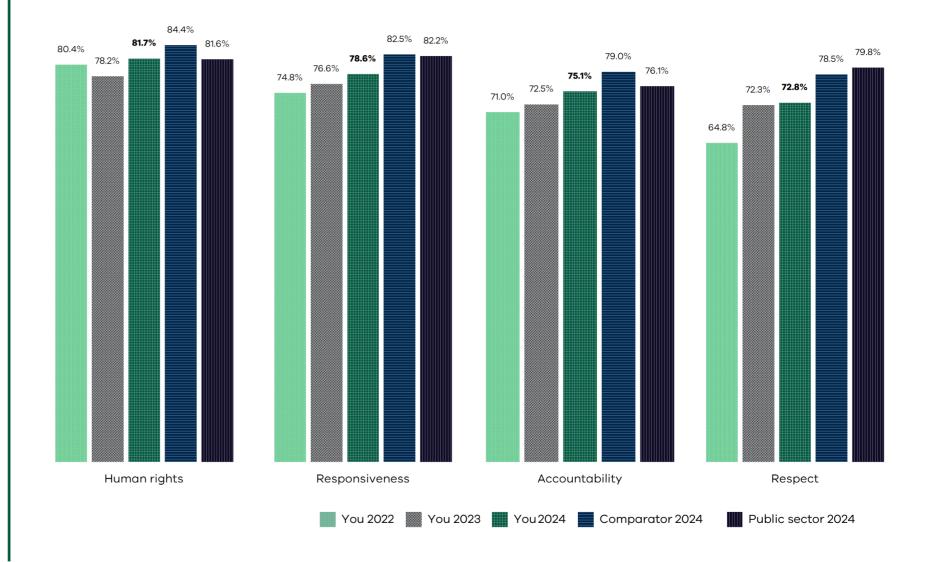
Example

In 2024:

 81.7% of your staff who did the survey responded positively to questions about Human rights.

Compared to:

• 84.4% of staff in your comparator group and 81.6% of staff across the public sector.





Scorecard 2 of 2

What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

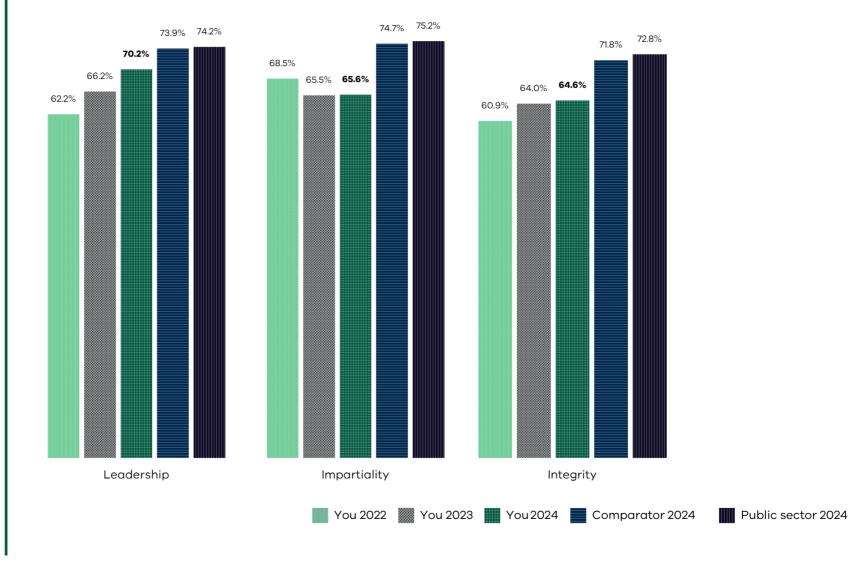
Example

In 2024:

 70.2% of your staff who did the survey responded positively to questions about Leadership.

Compared to:

 73.9% of staff in your comparator group and 74.2% of staff across the public sector.



Responsiveness

What is this

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

My workgroup provides high quality

advice and services

Disagree Neither agree nor disagree Don't know Agree

Your results

Benchmark agree results

	You	Comparator			
2022	2023	2024	Lowest	Average	Highes
	'		'		

79%



75% 77% 79% 76% 839

Integrity 1 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

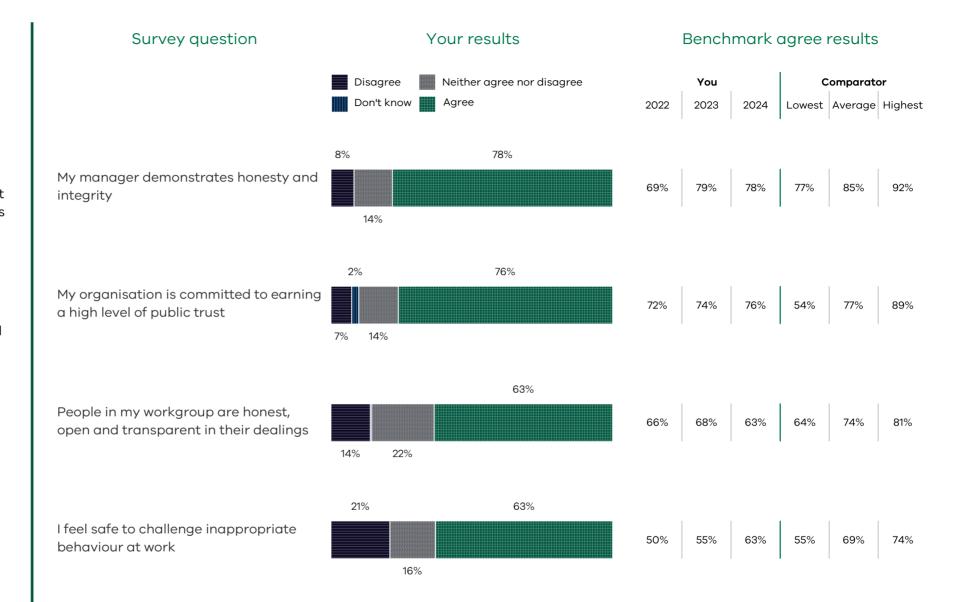
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



Integrity 2 of 2

What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

63% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2022 2024 Lowest Average Highest 2% 63% My organisation does not tolerate improper conduct 18% 17% 3% 55% Senior leaders demonstrate honesty and integrity 16% 26% 2% 53%

People in my workgroup appropriately manage conflicts of interest



Impartiality

What is this

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

bias

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2024 Lowest Average Highest 5% 68% People in my workgroup are politically impartial in their work 2% 26% 1% 63% My workgroup acts fairly and without

12%

24%

Accountability 1 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

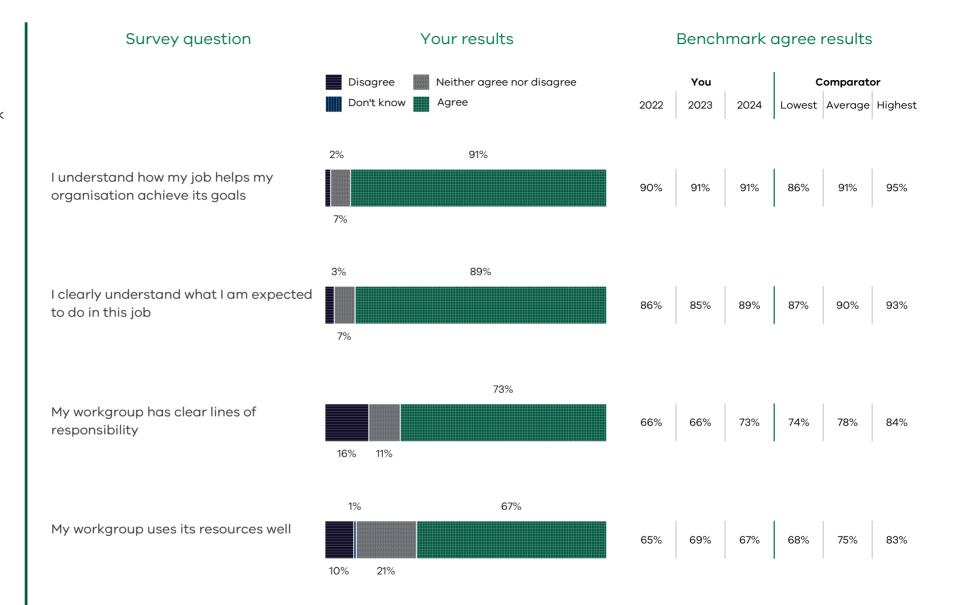
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.



Accountability 2 of 2

What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results' see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

55% of your staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

Disagree Neither agree nor disagree Don't know Agree 1% 55%

27%

17%

Your results

Benchmark agree results

	You		С	omparato	or
2022	2023	2024	Lowest	Average	Highest
					1
48%	51%	55%	47%	61%	74%

Senior leaders provide clear strategy and direction

Respect 1 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

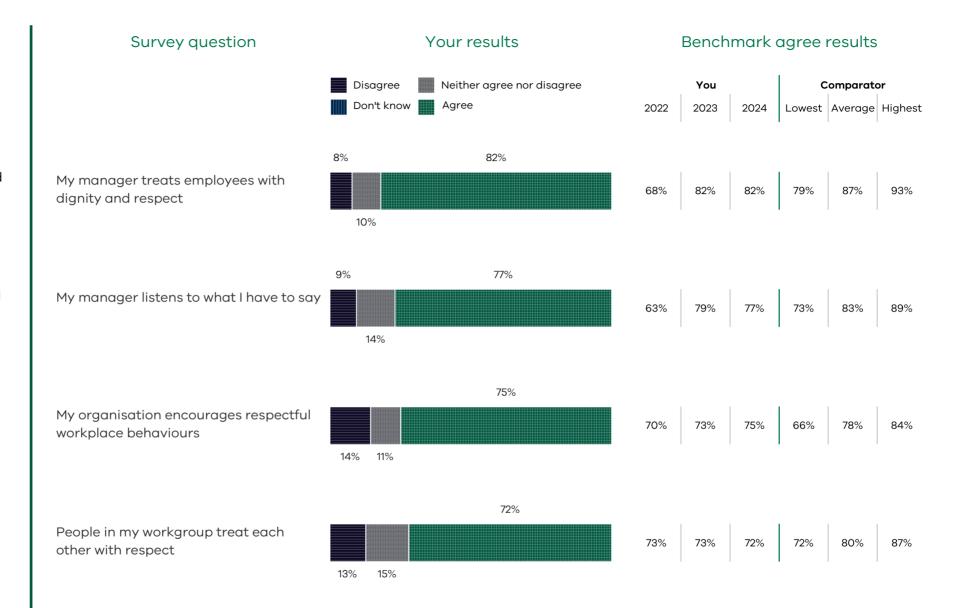
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



Respect 2 of 2

What is this

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

58% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 3% 58% My organisation takes steps to eliminate bullying, harassment and discrimination 20% 19%

Leadership

What is this

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high

How to read this

standard.

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2024 Lowest Average Highest 9% 79% My manager models my organisation's values 12% 1% 61% Senior leaders model my organisation's values 17% 20%

Human rights

What is this

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

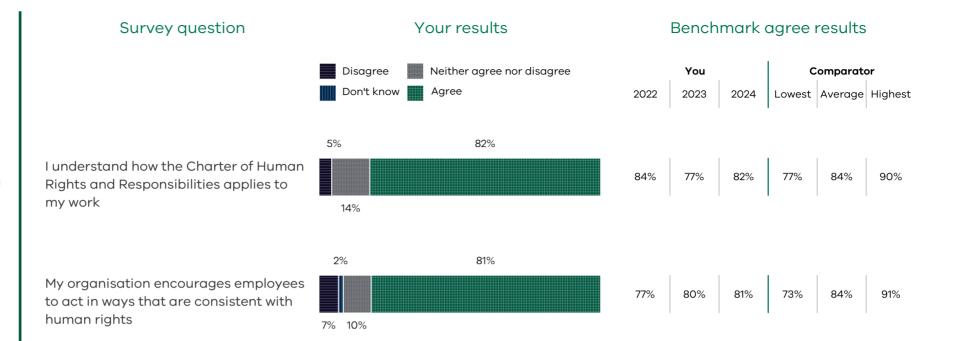
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.



People matter survey

2024

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- Most improved
- Most declinedBiggest positive
- difference from your comparator
- Biggest negative difference from your comparator

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Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Custom questions

• Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Topical questions

Topical questions

What is this

This is a group of survey questions that don't fit into our existing factor groups.

Why this is important

Answers to these questions provide useful information to help you understand your employees.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator group's overall, lowest and highest scores with your own.

Example

87% of your staff who did the survey agreed or strongly agreed with I am proud to work in the public sector'.

Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 2% 87% I am proud to work in the public sector Not asked 12% 2% 87% Lunderstand how the Code of Conduct Not for Victorian public sector employees asked applies to my work

2% 9%

People matter survey

2024

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- · Highest scoring
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- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

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· Questions requested

by your organisation

Age, gender, variations in sex

Demographics

- characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



Custom questions

What is this

Your organisation asked 5 custom questions as part of the 2024 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who responded favourably to each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

84% of staff who did the survey agreed with the question 'I am aware of the current programs and policies in place at MDHS to support staff emotional and mental wellbeing'.



Custom questions

What is this

Your organisation asked 5 custom questions as part of the 2024 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who responded favourably to each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

67% of staff who did the survey agreed with the question 'My manager tries hard to see things from my point of view'.

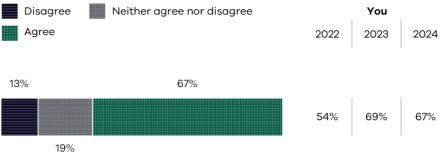
Survey question

Neither agree nor disagree Disagree Agree

Your results

My manager tries hard to see things from my point of view

Benchmark agree results





People matter survey

2024

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

engagement index

- Scorecard:
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Burnout levels
- Intention to stay

Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassmentDiscrimination
- Violence and agaression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

Taking action

 Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- · Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Topical questions

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

Custom questions

• Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role



Age, gender, variations in sex characteristics and sexual orientation

What is this

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Age	(n)	%
15-34 years	50	21%
35-54 years	88	36%
55+ years	67	28%
Prefer not to say	38	16%
Gender	(n)	%
Woman	184	76%
Prefer not to say	32	13%
Man	24	10%
Non-binary and I use a different term	3	1%
Are you trans, non-binary or gender diverse?	(n)	%
Yes	2	1%
No	205	84%
Prefer not to say	36	15%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?	(n)	%
Yes	1	0%
No	201	83%
Don't know	3	1%
Prefer not to say	38	16%
How do you describe your sexual orientation?	(n)	%
Straight (heterosexual)	172	71%
Prefer not to say	57	23%
Bisexual	5	2%
Disexuui		

Asexual

Gay or lesbian

Pansexual

I use a different term





2

2

0

1%

1%

0%

0%

Aboriginal and/or Torres Strait Islander employees

What is this

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	4	2%
Non Aboriginal and/or Torres Strait Islander	216	89%
Prefer not to say	23	9%



Disability

What is this

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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Are you a person with disability?	(n)	%
Yes	13	5%
No	210	86%
Prefer not to say	20	8%
Have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?	(n)	%
Yes	6	46%
No	6	46%
Prefer not to say	1	8%



Cultural diversity 1 of 2

What is this

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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Country of birth		%
Born in Australia	194	80%
Not born in Australia	30	12%
Prefer not to say	19	8%

If you use another language with your family or community, what language(s) do		
you use?	(n)	%
Other	8	57%
Malayalam	3	21%
Filipino	1	7%
Punjabi	1	7%
Sinhalese	1	7%
Arabic	0	0%
Auslan	0	0%
Australian Indigenous Language	0	0%
Cantonese	0	0%
Greek	0	0%
Gujarati	0	0%
Hindi	0	0%

Language other than English used with family or community	(n)	%
Yes	14	6%
No	207	85%
Prefer not to say	22	9%

If you use another language with your family or community, what language(s) do you use?	(n)	%
Italian	0	0%
Macedonian	0	0%
Mandarin	0	0%
Persian	0	0%
Spanish	0	0%
Tagalog	0	0%
Tamil	0	0%
Telugu	0	0%
Turkish	0	0%
Urdu	0	0%
Vietnamese	0	0%



Cultural diversity 2 of 2

What is this

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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Cultural identity	(n)	%
Australian	194	80%
Prefer not to say	27	11%
English, Irish, Scottish and/or Welsh	18	7%
European (including Western, Eastern and South-Eastern European, and Scandinavian)	5	2%
South Asian	4	2%
Aboriginal and/or Torres Strait Islander	3	1%
New Zealander	3	1%
Other	2	1%
African	1	0%
Central and/or South American	1	0%
Central Asian	1	0%
East and/or South-East Asian	1	0%
Maori	1	0%
Middle Eastern	0	0%
North American	0	0%
Pacific Islander	0	0%

Religion	(n)	%
No religion	118	49%
Christianity	67	28%
Prefer not to say	49	20%
Other	7	3%
Buddhism	1	0%
Sikhism	1	0%
Hinduism	0	0%
Islam	0	0%
Judaism	0	0%



Employment characteristics 1 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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Working arrangement	(n)	%
Full-Time	72	30%
Part-Time	171	70%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$80k	105	46%
\$80k to \$120k	45	20%
\$120k to \$160k	14	6%
\$160k to \$200k	3	1%
\$200k or more	2	1%
Prefer not to say	59	26%
Organisational tenure	(n)	%
<1 year	53	22%
1 to less than 2 years	35	14%
2 to less than 5 years	62	26%
5 to less than 10 years	29	12%
10 to less than 20 years	39	16%
More than 20 years	25	10%

Management responsibility	(n)	%
Non-manager	202	83%
Other manager	25	10%
Manager of other manager(s)	16	7%
Employment type	(n)	%
Ongoing and executive	212	87%
Other	19	8%
Fixed term	12	5%
Frontline worker	(n)	%
Yes	151	62%
No	92	38%



Employment characteristics 2 of 2

What is this

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
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Primary workplace location over the last 3 months	(n)	%
Rural	208	86%
Large regional city	26	11%
Other	8	3%
Melbourne CBD	1	0%
Melbourne: Suburbs	0	0%

What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	92	38%
A frontline or service delivery location	122	50%
Home or private location	16	7%
A shared office space (where two or more organisations share the same workspace)	25	10%
Isolated or remote location/s where access to communications and help from others is difficult	2	1%
Other	24	10%

Flexible work	(n)	%
Part-time	93	38%
I do not use any flexible work arrangements	76	31%
Shift swap	48	20%
Flexible start and finish times	40	16%
Using leave (including annual leave, long- service leave, personal leave, and/or leave without pay) to work flexible hours	25	10%
Study leave	23	9%
Working from an alternative location (e.g. home, hub/shared work space)	21	9%
Working more hours over fewer days	10	4%
Job sharing	6	2%
Other	6	2%
Purchased leave	3	1%



Adjustments

What is this

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Have you requested any of the following adjustments at work?	(n)	%
No, I have not requested adjustments	167	69%
Flexible working arrangements	58	24%
Physical modifications or improvements to the workplace	25	10%
Career development support strategies	6	2%
Accessible communications technologies	3	1%
Job redesign or role sharing	3	1%
Other	3	1%

Why did you make this request?	(n)	<u> </u>
Work-life balance	38	50%
Health	26	34%
Caring responsibilities	21	28%
Family responsibilities	18	24%
Other	11	14%
Study commitments	7	9%
Disability	6	8%

What was your experience with making this request? (n) % The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made 18 24% The adjustments I needed were made but 11%

the process was unsatisfactory



Caring

What is this

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Caring responsibilities	(n)	%
None of the above	83	34%
Prefer not to say	42	17%
Secondary school aged child(ren)	40	16%
Primary school aged child(ren)	38	16%
Frail or aged person(s)	20	8%
Child(ren) - younger than preschool age	18	7%
Preschool aged child(ren)	18	7%
Person(s) with a medical condition	17	7%
Person(s) with a mental illness	13	5%
Other	12	5%
Person(s) with disability	10	4%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Which of the following categories best describes your current position?	(n)	%
Nursing employees	77	32%
Management, Administration and Corporate support	61	25%
Support services	49	20%
Allied health - assistant	16	7%
Allied health - therapy discipline	15	6%
Other health and social care	10	4%
Allied health - science discipline	5	2%
Community development	4	2%
Counselling	4	2%
Medical employees	1	0%
Pastoral / spiritual care	1	0%
Lived experience specific worker	0	0%



Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Which of the following best describes the primary operational area in which you work?

work?	(n)	%
Hospital-based services	97	40%
Residential aged care services	61	25%
Community-based services	50	21%
Corporate services	35	14%
Mental health care services	0	0%
Prison-based services	0	0%

Is your primary work role in one of the

following areas?	(n)	%
Administration	55	23%
Aged care	81	33%
Critical care	0	0%
Drug and alcohol	1	0%
Emergency	4	2%
Maternity care	3	1%
Medical	11	5%
Mental health	2	1%
Mixed medical/surgical	8	3%
Neonatal care	0	0%
Palliative care	1	0%
Paediatrics	1	0%
Peri-operative	5	2%
Rehabilitation	4	2%
Surgical	0	0%
Other	67	28%







vpsc.vic.gov.au/peoplemattersurvey