





# People matter survey

2024

Have your say

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- Integrity
- Impartiality
- Accountability
- Respect
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- Human rights

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 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





## **About your report**

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

## **Report contents**

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

## Comparing data in this report

Your organisation took part in the survey in 2023 and 2022.

This means you'll be able to compare about 95% of this year's survey with your previous results.

## Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage. This means some percentages may not add up to 100%.

#### Survey questions and definitions

Download Survey questions: Survey questions: People matter survey 2024 (DOCX, 83 pages) to see how we asked questions and defined concepts in the 2024 survey.

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## Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release employee experience results when fewer than 10 people in a work group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



## Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

## Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

# Senior leadership

- Lead the organisation
- · Set the culture
- Lead by example
- Actions influence outcomes

# Organisation climate

- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

• Engagement

**Outcomes** 

- Satisfaction
- Wellbeing work-related stress
- Wellbeing job related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

# The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity











Respect



Leadership



**Human Rights** 

## Your comparator group

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

## How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Cenitex Office of the Legal Services Commissioner Commission for Children and Young Office of the Ombudsman Victoria People Office of the Victorian Flectoral **Essential Services Commission** Commissioner Family Violence Prevention Agency Office of the Victorian Government Architect Game Management Authority Office of the Victorian Information Independent Broad-based Anti-Commissioner corruption Commission Office of the Victorian Inspectorate Infrastructure Victoria Portable Long Service Authority Labour Hire Licensing Authority Public Record Office Victoria Mental Health and Wellbeing Commission Safe Transport Victoria Office of Public Prosecutions Safer Care Victoria Office of the Chief Parliamentary Service Victoria Counsel

Suburban Rail Loop Authority

Office of the Governor Victoria

VicGrid Victorian

Victorian Auditor-General's Office

Victorian Disability Worker Commission

Victorian Equal Opportunity and Human Rights Commission

Victorian Fisheries Authority

Victorian Gambling and Casino Control Commission

Victorian Government Solicitor's Office

Victorian Public Sector Commission

Victorian Skills Authority

Wage Inspectorate Victoria



## Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2024.

## Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

## How to read this

The number in the brackets () shows how many staff completed the survey this year.

2023		2024	
12% (16)		26% (43)	
Comparator Public Sector	72% 42%	Comparator Public Sector	71% 65%



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- Discrimination
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# Your employee engagement index

#### What is this

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

## Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2023		2024	,
65		80	
Comparator	71	Comparator	70
Public Sector	68	Public Sector	68



# Engagement question results 1 of 2

#### What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

## Your group's engagement index

Your 2024 index is 80.

## Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

## How to read this

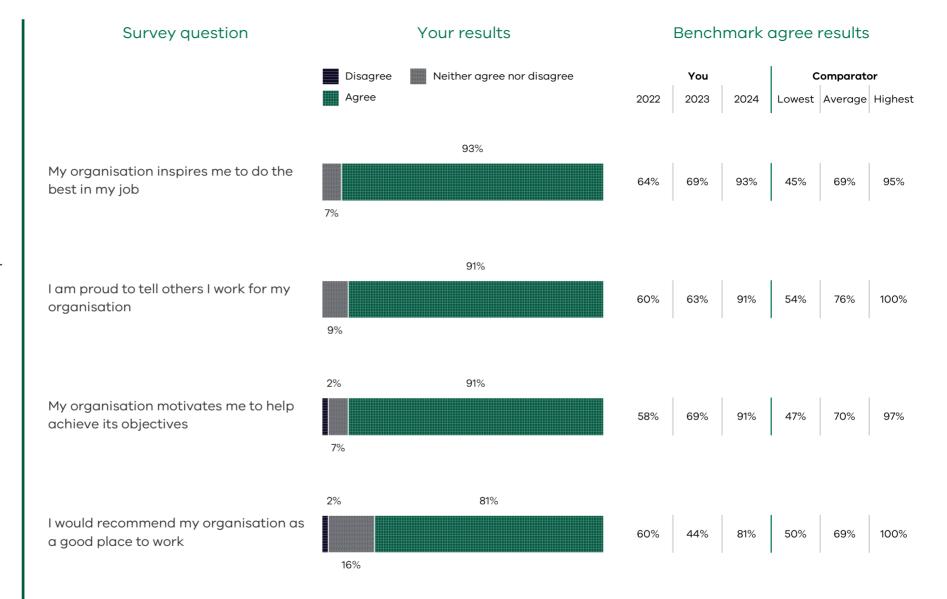
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

93% of your staff who did the survey agreed or strongly agreed with 'My organisation inspires me to do the best in my job'.







## Engagement question results 2 of 2

#### What is this

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

## Your group's engagement index

Your 2024 index is 80.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

79% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

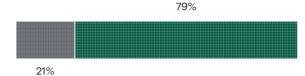
# Survey question

#### Your results

# Benchmark agree results

Disagree	Neither agree nor disagree		You		c	omparate	or
Agree		2022	2023	2024	Lowest	Average	Highest
					•		

I feel a strong personal attachment to my organisation



# Scorecard: satisfaction, stress, intention to stay, inclusion

#### What is this

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

# Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

## How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

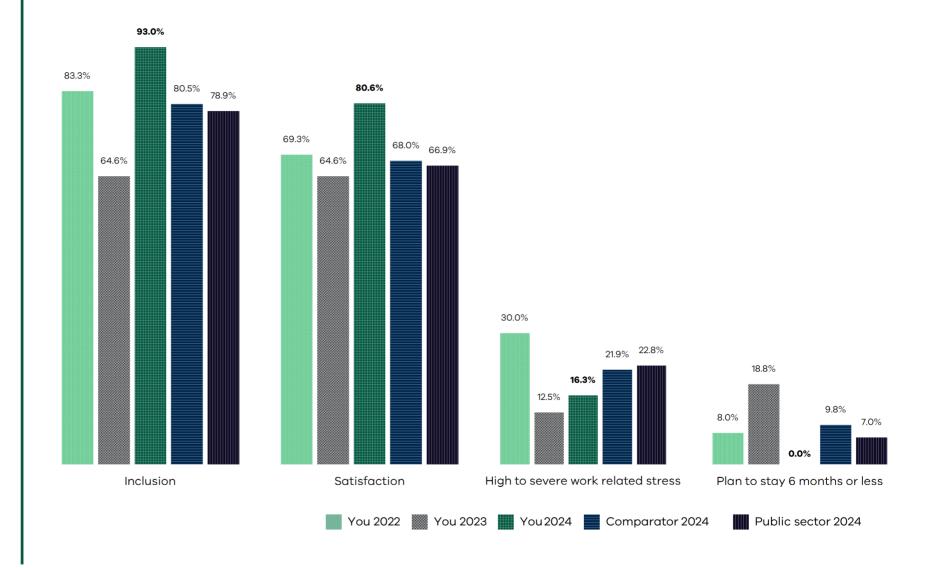
## Example

## In 2024:

 93.0% of your staff who did the survey responded positively to questions about Inclusion.

## Compared to:

 80.5% of staff in your comparator group and 78.9% of staff across the public sector.



## Satisfaction question results

#### What is this

This is how satisfied staff are with their jobs, work-life balance and career development.

## Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results' see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

88% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

# Survey question Your results Benchmark satisfied results Neither satisfied nor Dissatisfied You Comparator dissatisfied Satisfied Lowest Average Highest 2022 5% 88% Considering everything, how satisfied are you with your current job 7% 12% 79% How satisfied are you with the work/life balance in your current job 9% 2% 74% How satisfied are you with your career development within your current organisation 23%

#### Work-related stress levels

#### What is this

This is the level of stress experienced by employees in response to work-related factors.

## Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

## How to read this

In this survey we asked staff to tell us their stress level.

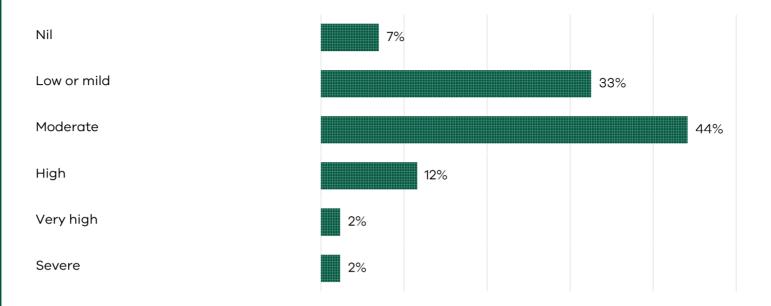
The graph at the top shows how staff in your group rated their current levels of work-related stress.

The numbers below show the percentage of staff in your group who said they experienced high to severe stress in 2024 compared to 2023, your comparator and the public sector.

## Example

16% of your staff who did the survey said they had high to severe stress in 2024. This is compared to 22% of staff in your comparator group and 23% of staff across the public sector.

# How would you rate your current level of work-related stress? (You 2024)



# Reported levels of high to severe stress

2023		2024	
13%		16%	
Comparator	25%	Comparator	22%
<b>Public Sector</b>	24%	<b>Public Sector</b>	23%

#### **Work-related stress causes**

#### What is this

This is the main work-related causes of stress reported by staff.

## Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

## How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

## Example

93% of your staff who did the survey said they experienced mild to severe stress. Of that 93%, 68% said the top reason was 'Workload'.

4 ^	
<del>_</del>	

Experienced some work-related stress Did not experience some work-related stress

93%

Of those that experienced work related stress it was from	You 2023	You 2024	Comparator 2024	Public sector 2024
Workload	38%	68%	46%	47%
Time pressure	23%	48%	45%	42%
Dealing with clients, patients or stakeholders	23%	28%	17%	17%
Technology or equipment	15%	23%	6%	8%
Content, variety, or difficulty of work	15%	20%	15%	12%
Management of work (e.g. supervision, training, information, support)	15%	8%	13%	12%
Social environment (e.g. relationships with colleagues, manager or senior leaders)	8%	8%	11%	11%
Organisation or workplace change	15%	8%	13%	15%
Competing home and work responsibilities	8%	5%	12%	13%
Job security	15%	5%	8%	10%



7%

#### **Work-related stress**

#### What is this

This is how manageable your staff feels their stress at your organisation.

## Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

70% of your staff who did the survey said the amount of stress in their job was manageable.

## Survey question

The amount of stress in my job is manageable

#### Your results

21%



Benchmark agree results



## Intention to stay

#### What is this

This is what your staff intend to do with their careers in the near future.

## Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

## How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

# Example

7% of your group who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2023	You 2024	Comparator 2024	Public sector 2024
Over 6 months and up to 1 year	13%	7%	13%	10%
Over 1 year and up to 3 years	13%	33%	31%	25%
Over 3 years and up to 5 years	13%	14%	17%	16%
Over 5 years	44%	47%	29%	42%



## Intention to stay factors

#### What is this

These factors influence your employee's decision to stay working in the VPS the most.

# Why this is important

Knowing what influences your employees decision to stay working in the VPS helps you understand their motivations and what's important to them.

#### How to read this

In the survey, we ask employees to tell us what factors influence their decision to stay working in the VPS.

The table shows the top 10 factors in order of influence for your employees.

We've also included the results from your comparator and the VPS.

## Example

65% of respondents said 'Non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)' influenced their decision the most.

Which factors most influence your decision to stay working in the VPS?	You 2024	Comparator 2024	VPS 2024
Non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	65%	64%	62%
Workplace relationships with colleagues	65%	52%	53%
Type/nature of work (e.g. interesting, challenging, specialised, autonomous)	56%	58%	56%
Quality of leadership (e.g. supportive, clear communication)	47%	33%	30%
Job security	40%	53%	53%
Remuneration (e.g. salary, superannuation)	37%	52%	55%
Inclusive work environment	37%	36%	32%
Professional development (e.g. learning new skills or developing current skills)	37%	30%	28%
Service to the Victorian public	35%	42%	40%
Location of work	33%	33%	39%



## **Inclusion question results**

#### What is this

This is how many staff experience that they belong, and can be themselves, at work.

## Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

## How to read this

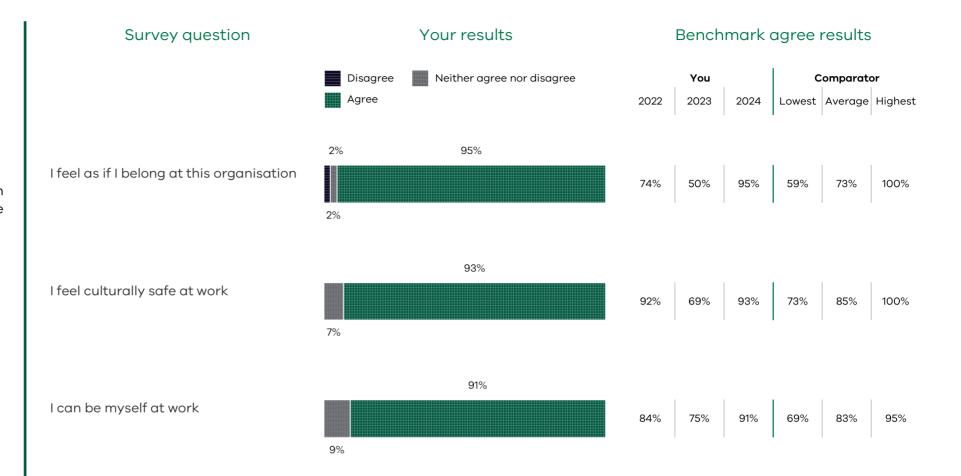
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

95% of your staff who did the survey agreed or strongly agreed with 'I feel as if I belong at this organisation'.



#### Inclusion - Barriers to success

#### What is this

This is a list of things that staff felt were barriers to their success at work.

## Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to select from a list, any barriers they have experienced and believe to have hindered their success at work. They can select more than one option.

## Why there are no further details

We've not published the results for individual response options.
We do this to protect participant anonymity.

Staff who experienced one or more barriers to success at work

5	38
12%	88%
Experienced barriers listed	Did not experience any of the barriers listed

# Inclusion - Witnessed barriers to success

#### What is this

This is a list of things that staff witnessed were barriers to their success of other employees at work.

## Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

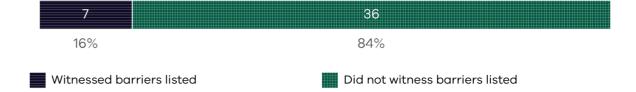
#### How to read this

In the survey, we ask staff to choose from a list, any barriers that they may have witnessed that hinder the success of other employees at work. They can select more than one option.

## Why there are no further details

We've not published the results for individual response options.
We do this to protect participant anonymity.

Staff who witnessed one or more barriers to success at work



## Scorecard: emotional effects of work

#### What is this

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

## Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator group and the public sector.

# Example

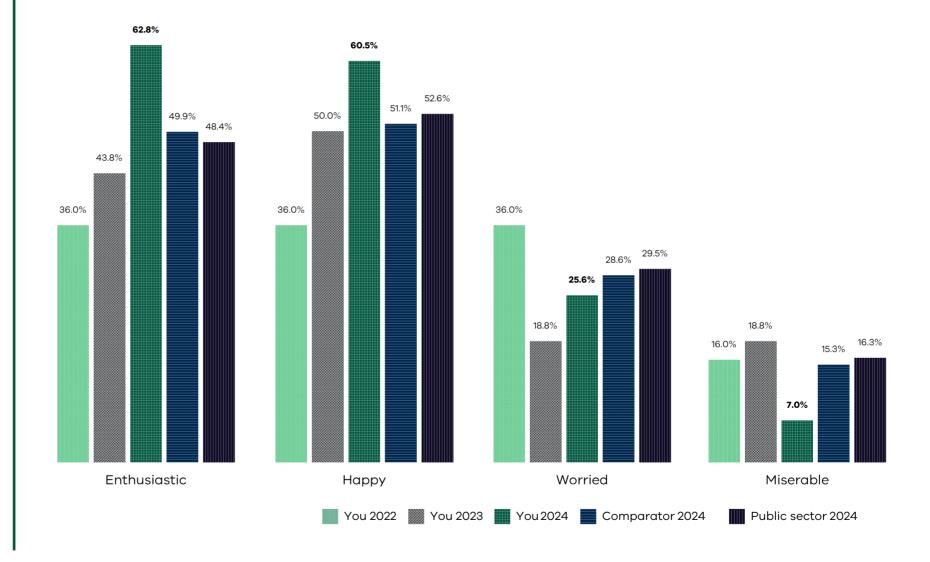
#### In 2024:

• 60.5% of your staff who did the survey said work made them feel happy.

## Compared to:

• 51.1% of staff in your comparator group and 52.6% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...





## Scorecard: negative behaviours

#### What is this

This is how many staff have experienced negative behaviours at work in the past 12 months.

## Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.
Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator group and the public sector.

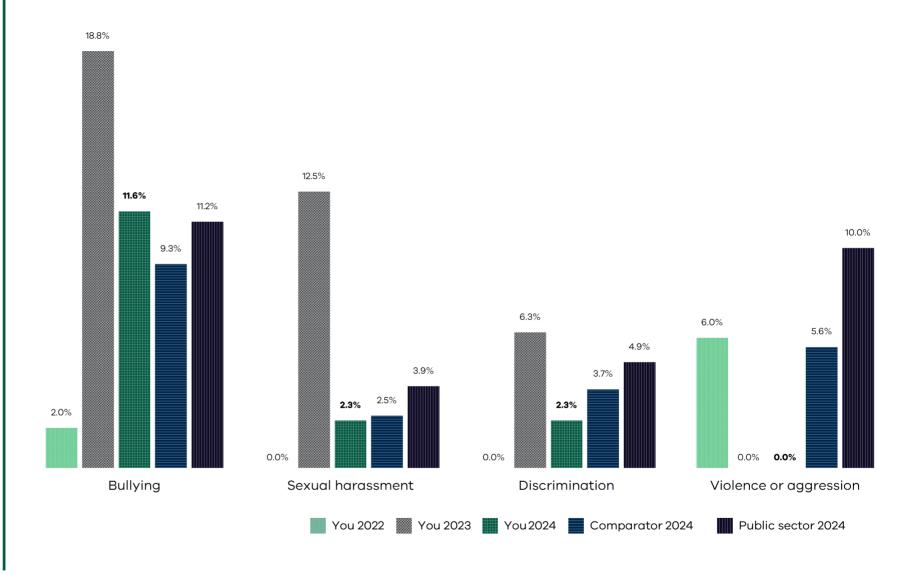
# Example

#### In 2024:

• 11.6% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months.

#### Compared to:

• 9.3% of staff in your comparator group and 11.2% of staff across the public sector.



# **Bullying**

#### What is this

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

# Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

# Why there is no data here

We've not published the results for this section because less than 10 people said they experienced bullying.

We do this to protect the respondents.

## Sexual harassment

#### What is this

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

## Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

# Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment.
We do this to protect the respondents.

#### Discrimination

#### What is this

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

## Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

## Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.
We do this to protect the respondents.

# Violence and aggression

#### What is this

This is when staff are abused, threatened or assaulted in a situation related to their work.

# Why this is important

Violence and aggression can have an immediate and long-term negative impact on those involved, including those who witness violence and aggression.

## Why there is no data here

We've not published the results for this section because less than 10 people said they experienced violence or aggression. We do this to protect the respondents.

# **Negative behaviour**

## Witnessing negative behaviours

#### What is this

This is where staff witnessed people acting in a negative way against a colleague.

## Why this is important

Witnessing negative behaviour can still have a negative impact on the person, as it does on the victim.

### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

They could tell us with one or more answers if they witnessed negative behaviour and what type they witnessed.

In descending order, the table shows the answers.

## Example

26% of your staff who did the survey said they witnessed some negative behaviour at work.

74% said 'No, I have not witnessed any of the situations above'.

Bullying of a colleague

Have you witnessed any negative behaviour at work in the last 12	11			32	
months?	26%			74%	
•	Witnessed some negative beha	viour	Did no	t witness some neg	ative behaviour
During the last 12 months in your curre witnessed any of the following negative		You 2023	You 2024	Comparator 2024	Public sector 2024
No, I have not witnessed any of the situ	ations above	75%	74%	84%	81%

19%

26%

12%

14%



# **Negative behaviour**

# Taking action when witnessing negative behaviours

#### What is this

This is what your staff did when they witnessed negative behaviour at work.

## Why this is important

What staff do when they witness negative behaviour may help organisations understand what support their staff need.

#### How to read this

In the survey, we asked staff to tell us if they'd witnessed any negative behaviour at work.

If they did, they could tell us with one or more answers what action they took. In descending order, the table shows the answers.

## Example

26% of your staff who did the survey witnessed negative behaviour, of which:

• 91% said the top action they took was 'Spoke to the person who experienced the behaviour'.

Have you witnessed any negative behaviour at work in the last 12	11			32	
months?	26%			74%	
•	Witnessed some negative beha	viour	Did not	witness some neg	ative behaviour
When you witnessed these behaviour(s), did you do any of the following?		You 2023	You 2024	Comparator 2024	Public sector 2024
Spoke to the person who experienced	the behaviour	-	91%	72%	71%



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# Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

agaression

Violence and

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

# **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





# **Highest scoring questions**

#### What is this

These are the questions your group had the highest agreement or satisfaction with in 2024.

## How to read this

Use this data to see where your group has the highest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

## Example

On the first row 'Meaningful work', the 'You 2024' column shows 100% of your staff who did the survey agreed with 'I can make a worthwhile contribution at work'. In the 'Change from 2023' column, you have a +6% change, which is a positive trend.

Question group	Highest scoring questions	You 2024	Change from 2023	Comparator 2024
Meaningful work	I can make a worthwhile contribution at work	100%	+6%	91%
Meaningful work	I achieve something important through my work	98%	+16%	87%
Meaningful work	I get a sense of accomplishment from my work	98%	+16%	81%
Job enrichment	I can use my skills and knowledge in my job	98%	+16%	90%
Job enrichment	I understand how my job helps my organisation achieve its goals	98%	+4%	92%
Organisational integrity	My organisation is committed to earning a high level of public trust	98%	+35%	84%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	98%	+35%	86%
Safety climate	My organisation provides a physically safe work environment	98%	+4%	91%
Job enrichment	I clearly understand what I am expected to do in this job	95%	+14%	82%
Inclusion	I feel as if I belong at this organisation	95%	+45%	73%



# **Lowest scoring questions**

#### What is this

These are the questions your group had the lowest agreement or satisfaction with in 2024.

#### How to read this

Use this data to see where your group has the lowest agreement or satisfaction with questions from the 2024 survey.

In this table, your score for this year is shown in the 'You 2024' column.

You can also compare your 2024 scores against your 2023 scores and your 2024 comparator group.

## Example

On the first row 'Taking action', the 'You 2024' column shows 49% of your staff who did the survey agreed with 'My organisation has made improvements based on the survey results from last year'. In the 'Change from 2023' column, you have a +5% change, which is a positive trend.

Question group	Lowest scoring questions	You 2024	Change from 2023	Comparator 2024
Taking action	My organisation has made improvements based on the survey results from last year	49%	+5%	42%
Topical	I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration	56%	+12%	63%
Workload	I have enough time to do my job effectively	58%	-4%	61%
Learning and development	I am satisfied with the opportunities to progress in my organisation	60%	+4%	47%
Organisational integrity	I believe the promotion processes in my organisation are fair	60%	+23%	47%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	63%	+7%	57%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	63%	+13%	54%
Workload	The workload I have is appropriate for the job that I do	65%	+9%	63%
Organisational integrity	I have an equal chance at promotion in my organisation	65%	+15%	48%
Taking action	I believe my organisation will make improvements based on the results of this year's survey	67%	+17%	59%



## **Most improved**

#### What is this

This is where staff feel their group has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the 'Increase from 2023' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2023 shows you where the most positive changes are happening in your organisation.

## Example

On the first row 'Inclusion', the 'You 2024' column shows 95% of your staff who did the survey agreed with 'I feel as if I belong at this organisation'.

In the 'Increase from 2023' column, you have a 45% increase, which is a positive trend.

Question group	Most improved from last year	You 2024	Increase from 2023	Comparator 2024
Inclusion	I feel as if I belong at this organisation	95%	+45%	73%
Senior leadership	Senior leaders provide clear strategy and direction	81%	+38%	63%
Engagement	I would recommend my organisation as a good place to work	81%	+38%	69%
Organisational integrity	I believe the recruitment processes in my organisation are fair	79%	+35%	65%
Organisational integrity	My organisation is committed to earning a high level of public trust	98%	+35%	84%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	98%	+35%	86%
Organisational integrity	My organisation does not tolerate improper conduct	84%	+34%	74%
Organisational integrity	My organisation encourages respectful workplace behaviours	95%	+33%	85%
Satisfaction	Considering everything, how satisfied are you with your current job	88%	+32%	73%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	81%	+31%	70%



#### Most declined

#### What is this

This is where staff feel their group has most declined.

## How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2023' column.

When you use this data, focus on the decrease instead of individual numbers. This is because the decrease from 2023 shows you where the most negative changes are happening in your organisation.

## Example

On the first row 'Flexible working', the 'You 2024' column shows 81% of your staff who did the survey agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

In the 'Decrease from 2023' column, you have a 6% decrease, which is a negative trend.

Question group	Largest decline from last year	You 2024	Decrease from 2023	Comparator 2024
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	81%	-6%	85%
Innovation	My workgroup is quick to respond to opportunities to do things better	77%	-5%	75%
Innovation	My workgroup encourages employee creativity	77%	-5%	72%
Workload	I have enough time to do my job effectively	58%	-4%	61%
Quality service delivery	My workgroup provides high quality advice and services	91%	-3%	86%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	72%	-3%	81%
Flexible working	My manager supports working flexibly	93%	-1%	92%



# Biggest positive difference from comparator

#### What is this

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

## Example

On the first row 'Engagement', the 'You 2024' column shows 93% of your staff who did the survey agreed with 'My organisation inspires me to do the best in my job'.

The 'Difference' column, shows that agreement for this question was 24% higher than in your comparator.

Question group	Biggest positive difference from comparator	You 2024	Difference	Comparator 2024
Engagement	My organisation inspires me to do the best in my job	93%	+24%	69%
Inclusion	I feel as if I belong at this organisation	95%	+23%	73%
Engagement	My organisation motivates me to help achieve its objectives	91%	+20%	70%
Engagement	I feel a strong personal attachment to my organisation	79%	+20%	59%
Satisfaction	How satisfied are you with your career development within your current organisation	74%	+19%	55%
Senior leadership	Senior leaders provide clear strategy and direction	81%	+19%	63%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	81%	+18%	64%
Learning and development	My organisation places a high priority on the learning and development of staff	77%	+17%	60%
Organisational integrity	I have an equal chance at promotion in my organisation	65%	+17%	48%
Meaningful work	I get a sense of accomplishment from my work	98%	+16%	81%



# Biggest negative difference from comparator

#### What is this

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2024 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'Difference' column.

## Example

On the first row 'Human rights', the 'You 2024' column shows 72% of your staff who did the survey agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'. The 'Difference' column, shows that agreement for this question was 9% lower than in your comparator.

Question group	Biggest negative difference from comparator	You 2024	Difference	Comparator 2024
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	72%	-9%	81%
Topical	I am confident that if I requested to go on secondment to support urgent government work, it would be given due consideration	56%	-7%	63%
Workgroup support	People in my workgroup work together effectively to get the job done	79%	-7%	86%
Manager leadership	My manager treats employees with dignity and respect	84%	-7%	91%
Topical	I understand how the Code of Conduct for Victorian public sector employees applies to my work	86%	-6%	92%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	81%	-3%	85%
Workload	I have enough time to do my job effectively	58%	-3%	61%
Manager leadership	My manager demonstrates honesty and integrity	88%	-2%	90%
Manager leadership	My manager models my organisation's values	86%	-2%	88%
Manager support	My manager listens to what I have to say	86%	-2%	88%

# People matter survey

2024

Have your say

## Overview

## **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

## **Key differences**

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

## **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

## Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

## Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

## **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



## **Taking action**

#### What is this

This is how well staff feel their organisation takes action and makes improvements from your survey results.

#### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

results from last year

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

67% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this year's survey'.

#### Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know 2023 Lowest Average Highest 5% 67% I believe my organisation will make improvements based on the results of this year's survey 28% 35% 49% My organisation has made improvements based on the survey

12%

5%

# People matter survey

2024

Have your say

## Overview

## Result summary

#### **Report overview**

- · About your report
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#### People outcomes

- Scorecard: engagement index
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- Lowest scoringMost improved
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- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

## **Detailed results**

## Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

## Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

Scorecard

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negative behaviour

• Sexual harassment

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- Manager support
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## **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

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- Caring





## Senior leadership

## Senior leadership

#### What is this

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

#### Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 2023 2024 Lowest Average Highest 2% 81% Senior leaders demonstrate honesty and integrity 7% 9% 2% 81% Senior leaders provide clear strategy and direction 9% 7% 2% 79% Senior leaders model my organisation's values 7% 12%

# People matter survey

2024

Have your say

## Overview

## Result summary

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

#### **People outcomes**

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
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## **Key differences**

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- Lowest scoring
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- Most declined
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- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

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#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

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Sexual harassment

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Violence and

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effects of work

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- Manager support
- Workload
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- Meaningful work
- Flexible working

## Public sector values

- Scorecard
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## **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

#### **Demographics**

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- Aboriginal and/or
   Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Scorecard

#### What is this

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

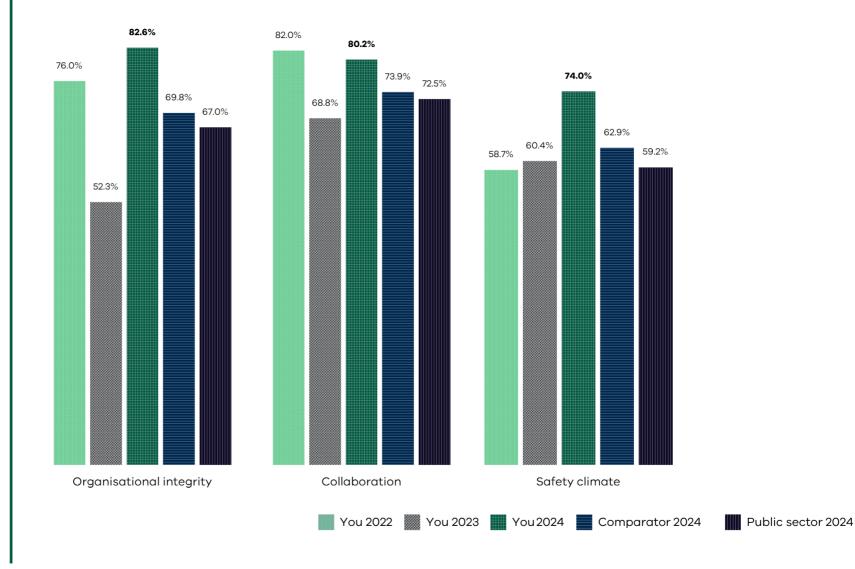
## Example

#### In 2024:

 82.6% of your staff who did the survey responded positively to questions about Organisational integrity.

#### Compared to:

• 69.8% of staff in your comparator group and 67.0% of staff across the public sector.



## Organisational integrity 1 of 2

#### What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

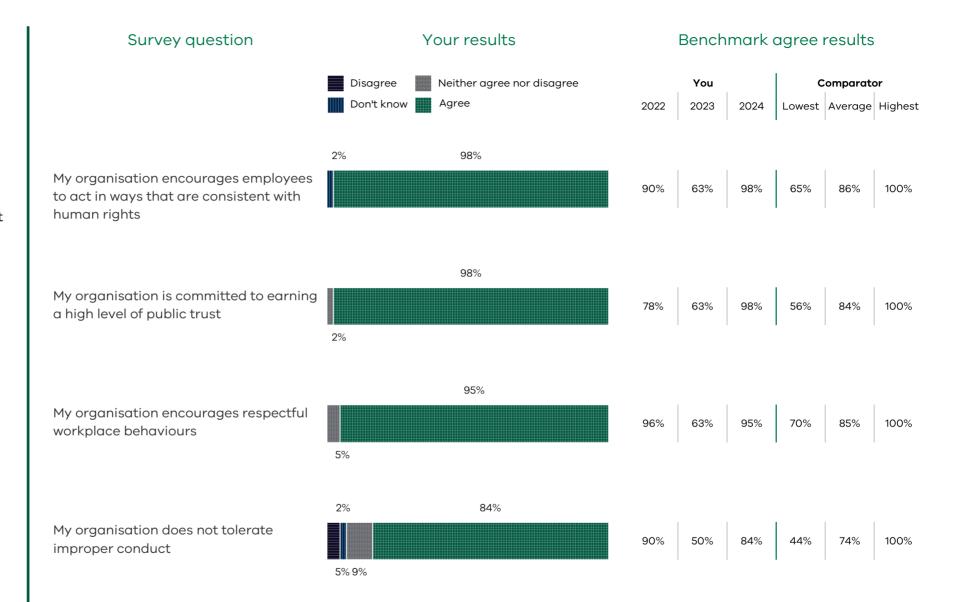
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

98% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.



## Organisational integrity 2 of 2

#### What is this

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

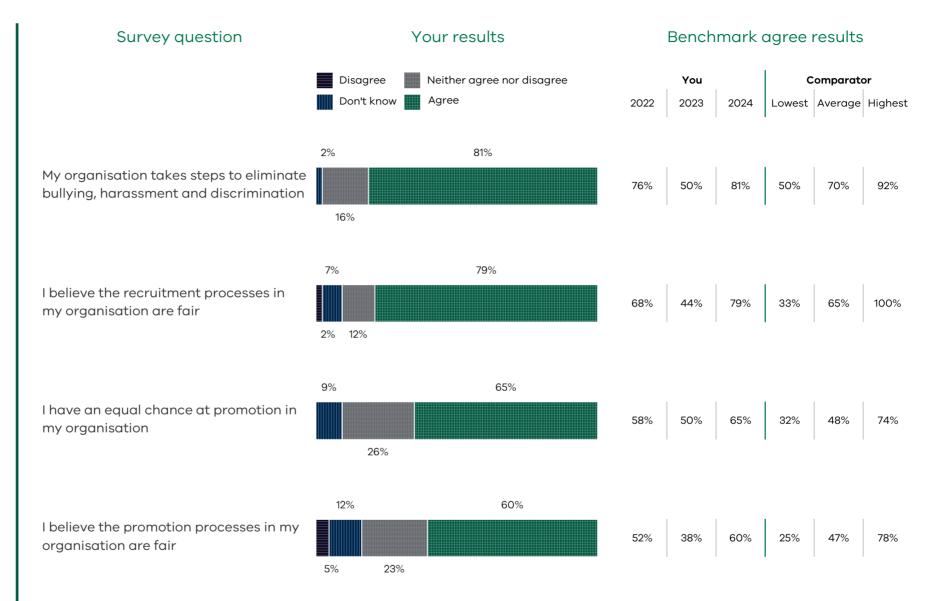
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



#### Collaboration

#### What is this

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree. other

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

91% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

## Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know 2022 Lowest Average Highest 91% I am able to work effectively with others outside my immediate workgroup 9% 70% Workgroups across my organisation willingly share information with each

16%

14%

#### Safety climate 1 of 2

#### What is this

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

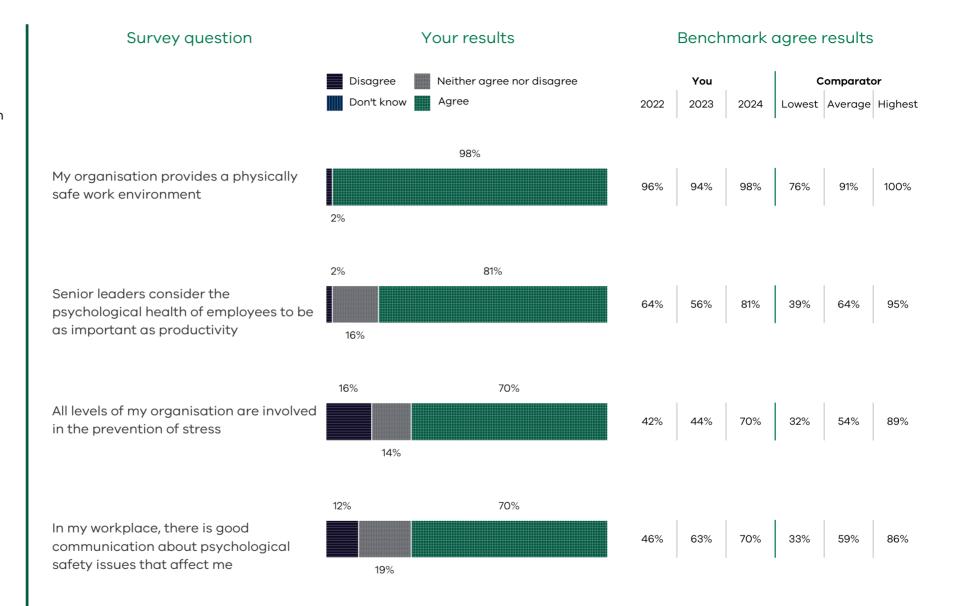
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

98% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.



## Safety climate 2 of 2

#### What is this

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

63% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

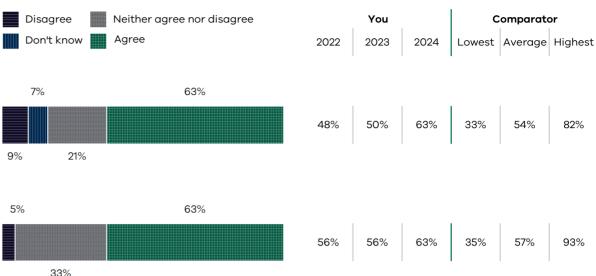
## Survey question

## Disagree Agree Don't know

My organisation has effective procedures in place to support employees who may experience stress

Senior leaders show support for stress prevention through involvement and commitment

#### Your results



Benchmark agree results

# People matter survey

2024

Have your say

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- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
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- Work-related stress causes
- · Intention to stay

## Key differences

- Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

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 Senior leadership questions

## Organisational climate

- Scorecard
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#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

Scorecard

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Scorecard:

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Scorecard: emotional

negative behaviour

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effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

## Public sector values

- Scorecard
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## **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
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- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Scorecard

#### What is this

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

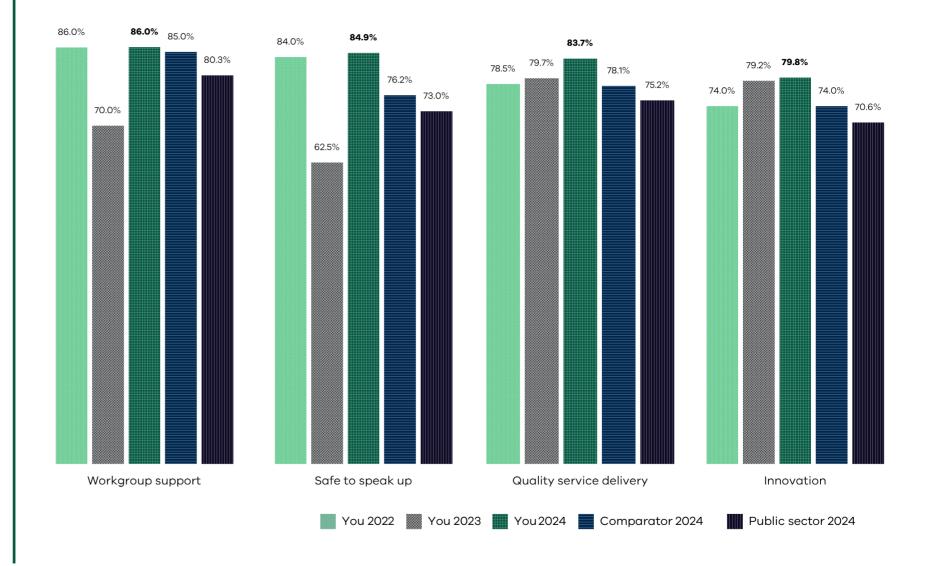
#### Example

#### In 2024:

 86.0% of your staff who did the survey responded positively to questions about Workgroup support.

#### Compared to:

• 85.0% of staff in your comparator group and 80.3% of staff across the public sector.



## **Quality service delivery**

#### What is this

This is how well workgroups in your organisation operate to deliver quality services.

#### Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

91% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

## Benchmark agree results Survey question Your results Neither agree nor disagree Disagree You Comparator Agree Don't know Lowest Average Highest 2022 2023 2024 91% My workgroup provides high quality advice and services 5% 5% 81% My workgroup acts fairly and without bias 2%16% 81% My workgroup has clear lines of responsibility 7% 12% 81% My workgroup uses its resources well 14% 5%

#### Innovation

#### What is this

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher quality services.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

86% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

## Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 Lowest Average Highest 86% My workgroup learns from failures and mistakes 7% 7% 77% My workgroup encourages employee creativity 2% 21% 77% My workgroup is quick to respond to opportunities to do things better 9% 14%

## Workgroup support 1 of 2

#### What is this

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

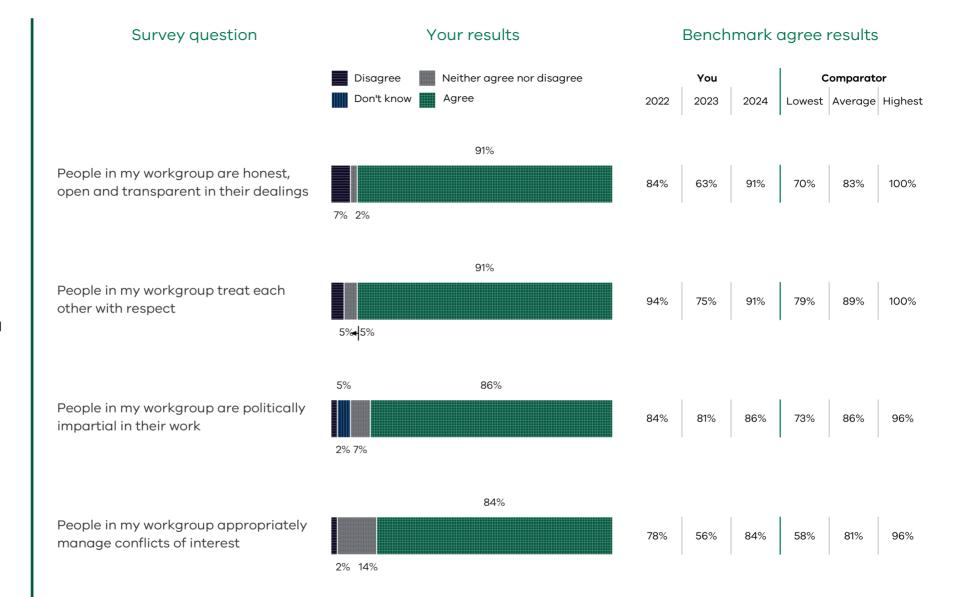
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

91% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.





#### Workgroup support 2 of 2

#### What is this

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

#### Survey question

People in my workgroup work together

effectively to get the job done

#### Your results

## Benchmark agree results

Disagree	Neither agree nor disagree		
Don't know	Agree	2	202

You				Comparator				
	2022	2023	2023 2024		Average	Highes		

79%



90%	75%	79%	75%	86%	100%

## Safe to speak up

#### What is this

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

91% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are able to bring up problems and tough issues'.

#### Survey question

Your results

## Benchmark agree results

Disagree	gree Neither agree nor disagree			You			Comparator		
Don't know		Agree	2022	2023	2024	Lowest	Average	Highest	





I feel safe to challenge inappropriate behaviour at work

People in my workgroup are able to

bring up problems and tough issues

# People matter survey

2024

Have your say

## Overview

## **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
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- Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

## **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

## **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### **Workgroup climate**

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

## **Public sector values**

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank

and impartial advice

## **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Scorecard 1 of 2

#### What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

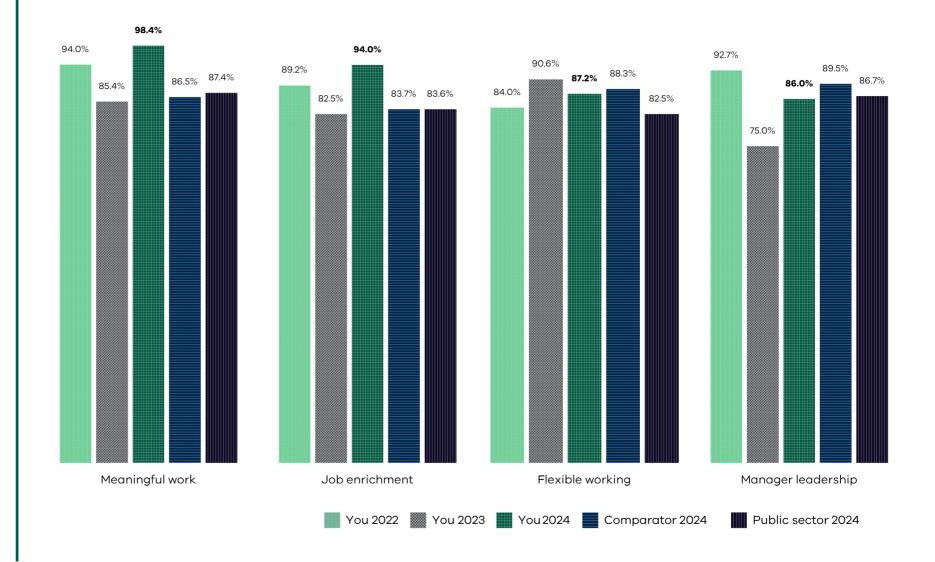
#### Example

#### In 2024:

 98.4% of your staff who did the survey responded positively to questions about Meaningful work.

#### Compared to:

• 86.5% of staff in your comparator group and 87.4% of staff across the public sector.



#### Scorecard 2 of 2

#### What is this

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

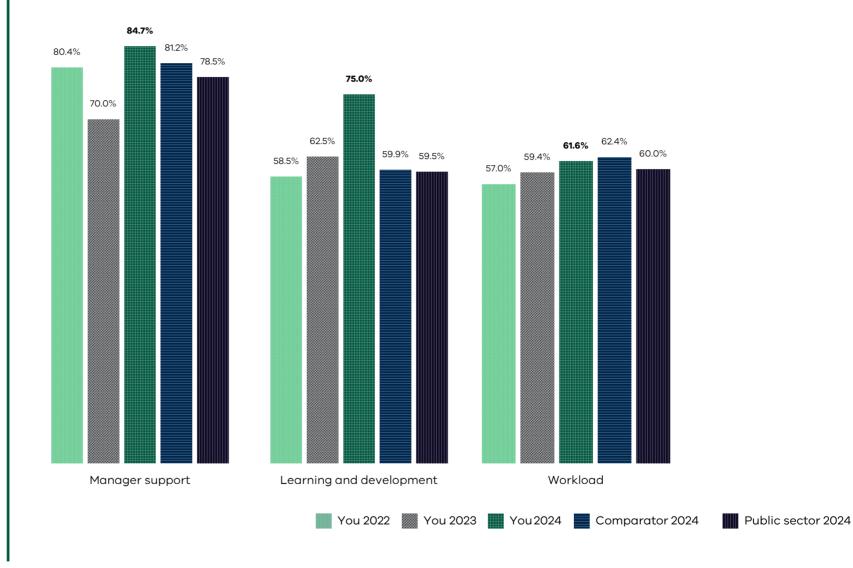
#### Example

#### In 2024:

 84.7% of your staff who did the survey responded positively to questions about Manager support.

#### Compared to:

• 81.2% of staff in your comparator group and 78.5% of staff across the public sector.



## Manager leadership

#### What is this

This is how well staff perceive their direct managers lead.

#### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.







#### Manager support 1 of 2

#### What is this

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

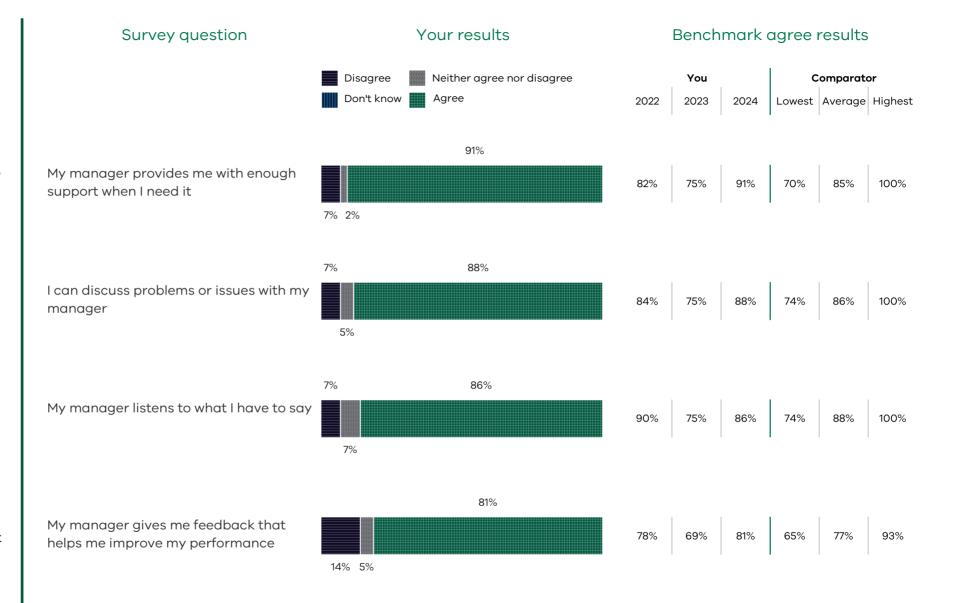
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

91% of your staff who did the survey agreed or strongly agreed with 'My manager provides me with enough support when I need it'.



#### Manager support 2 of 2

#### What is this

This is how supported staff feel by their direct manager.

#### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

77% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

# Survey question Your results Benchmark agree results Disagree Neither agree nor disagree 2022 2023 2024 Lowest Average Highest 9% 77% I receive meaningful recognition when I do good work 68% 56% 77% 52% 70% 93%

14%



#### Workload

#### What is this

This is how staff feel about workload and time pressure.

#### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

65% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Agree 2023 Lowest Average Highest 19% 65% The workload I have is appropriate for the job that I do 16% 28% 58% I have enough time to do my job effectively

14%



#### Learning and development

#### What is this

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

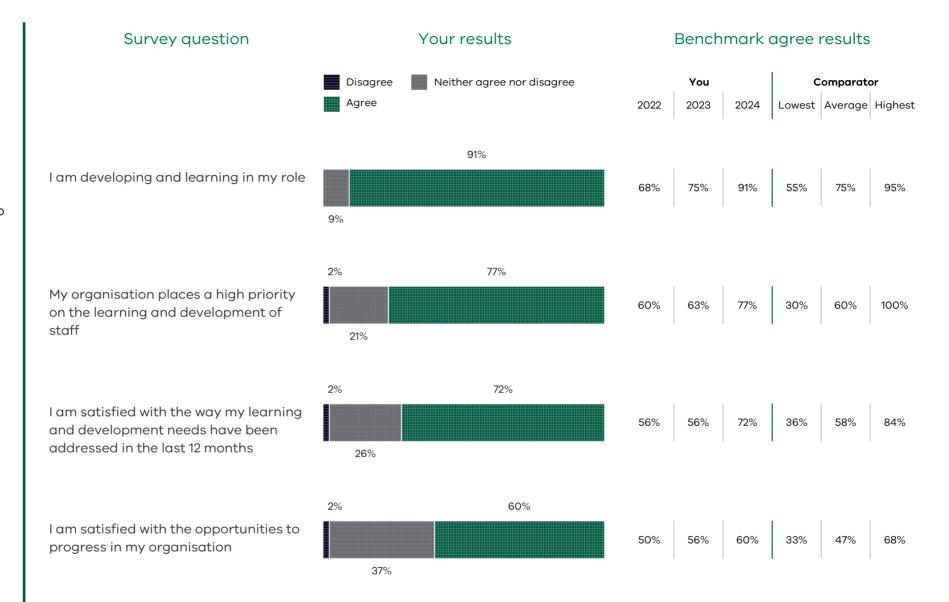
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

91% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.



#### Job enrichment 1 of 2

#### What is this

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

98% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.





#### Job enrichment 2 of 2

#### What is this

This is how staff feel about their autonomy at work and role clarity.

#### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

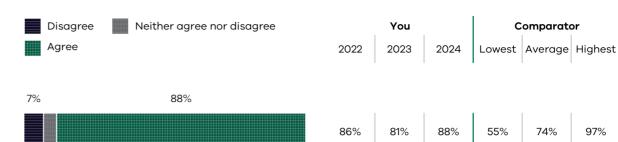
88% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

## Survey question

I have the authority to do my job effectively

#### Your results

5%



Benchmark agree results

## Meaningful work

#### What is this

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

100% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.



## Flexible working

#### What is this

This is how well your organisation supports staff to work flexibly.

#### Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

93% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

## Survey question

#### Your results

14%

## Benchmark agree results

Disagree	Neither agree nor disagree		You		c	omparat	or
Don't know	Agree	2022	2023	2024	Lowest	Average	Highest
2%	93%						
		86%	94%	93%	70%	92%	100%
<b>5</b> %					l		
5%	81%						
		82%	88%	81%	52%	85%	100%

I am confident that if I requested a flexible work arrangement, it would be given due consideration

My manager supports working flexibly

# People matter survey

2024

Have your say

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- Work-related stress causes
- · Intention to stay

## **Key differences**

- · Highest scoring
- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

## **Detailed results**

#### **Senior leadership**

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

## Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

agaression

effects of work

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

## **Public sector values**

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Scorecard 1 of 2

#### What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

#### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

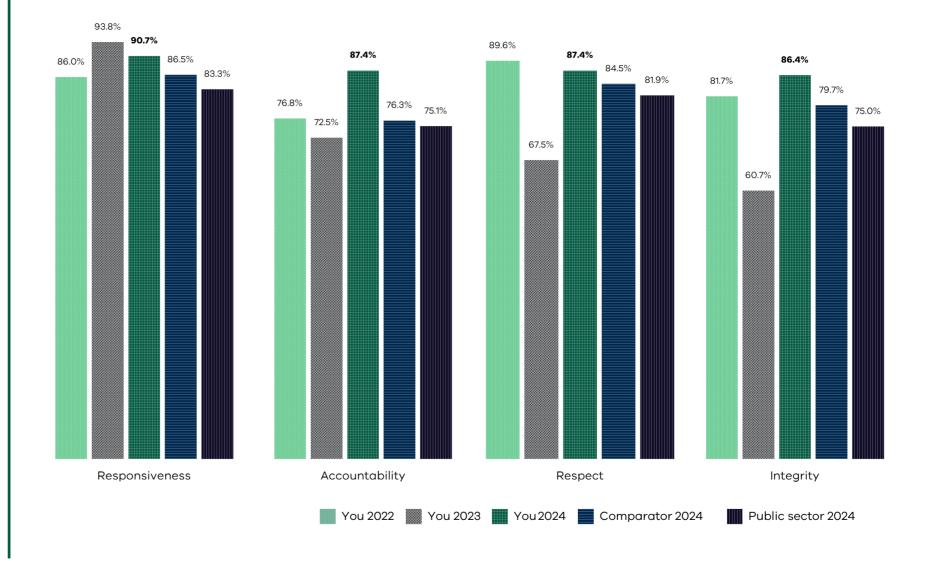
## Example

#### In 2024:

 90.7% of your staff who did the survey responded positively to questions about Responsiveness.

#### Compared to:

 86.5% of staff in your comparator group and 83.3% of staff across the public sector.





#### Scorecard 2 of 2

#### What is this

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

## Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

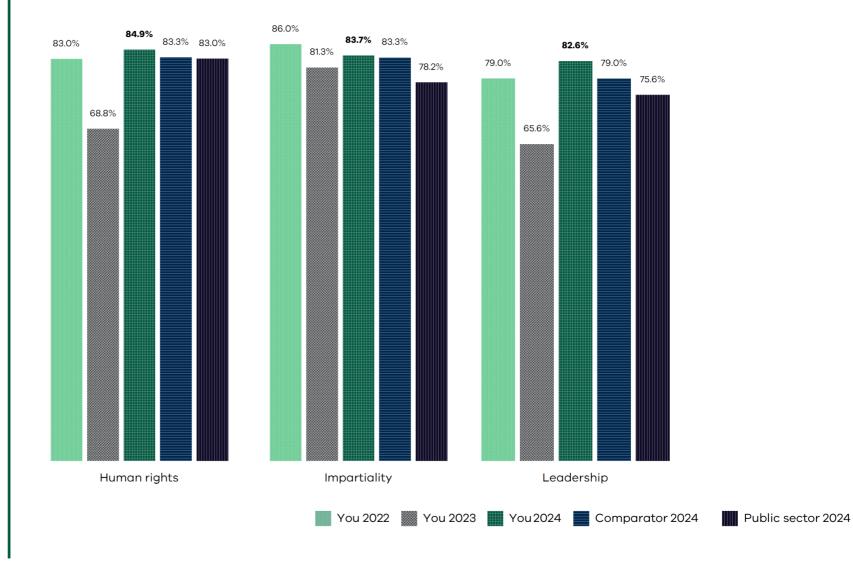
## Example

#### In 2024:

 84.9% of your staff who did the survey responded positively to questions about Human rights.

#### Compared to:

• 83.3% of staff in your comparator group and 83.0% of staff across the public sector.





## Responsiveness

#### What is this

This is how responsive your staff feel they are to the community.

#### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

91% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

#### Survey question

## Your results

5% 5%

## Benchmark agree results

■ Disagree Neither agree nor disagree		You		c	Comparato	or
Don't know Agree	2022	2023	2024	Lowest	Average	Highest
91%						
	86%	94%	91%	67%	86%	100%

My workgroup provides high quality advice and services

#### Integrity 1 of 2

#### What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

#### How to read this

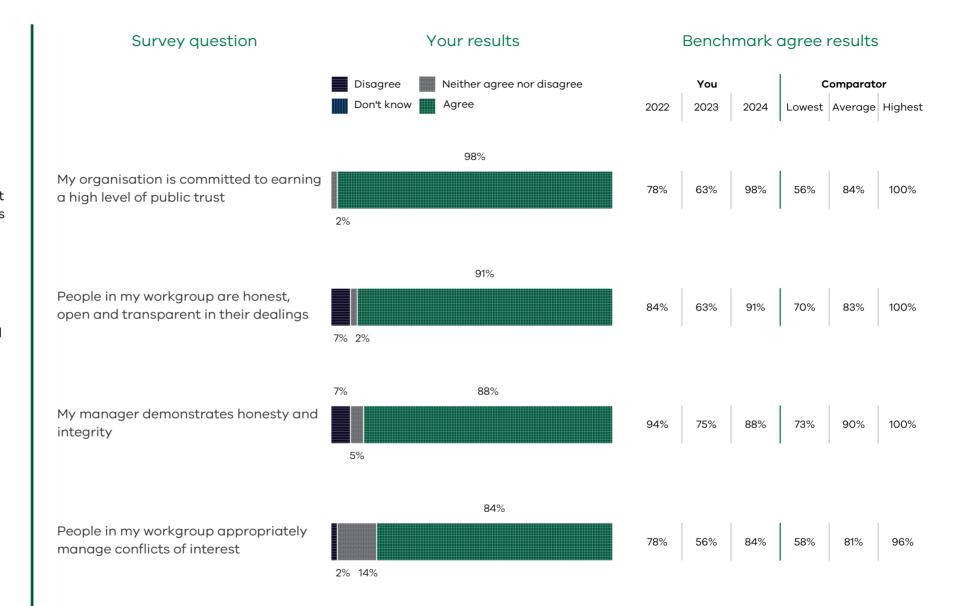
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

98% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.





#### Integrity 2 of 2

#### What is this

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

#### Why this is important

The Victorian community needs high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2022 2024 Lowest Average Highest 2% 84% My organisation does not tolerate improper conduct 5% 9% 2% 81% Senior leaders demonstrate honesty 100% and integrity 7% 9% 14% 79%

## **Impartiality**

#### What is this

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

86% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

#### Survey question Your results Benchmark agree results Disagree Neither agree nor disagree You Comparator Don't know 2023 Lowest Average Highest 2022 2024 5% 86% People in my workgroup are politically impartial in their work 2% 7% 81% My workgroup acts fairly and without 100% bias

2%16%

# Accountability 1 of 2

#### What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

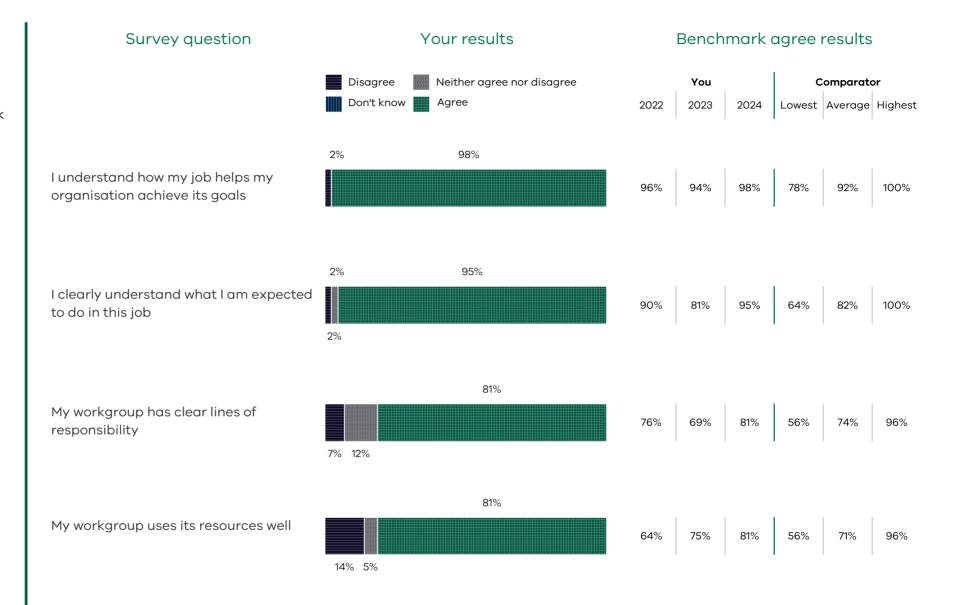
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

98% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve its goals'.





#### Accountability 2 of 2

#### What is this

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results' see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

## Survey question

# Disagree Neither agree nor disagree Don't know Agree 2% 81%

7%

Your results

# Benchmark agree results

	You			Comparator		
2022	2023	2024	Lowest	Average	Highest	
58%	44%	81%	36%	63%	97%	

Senior leaders provide clear strategy and direction

# Respect 1 of 2

#### What is this

Respect is how your staff feel they're treated in the workplace and community.

# Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

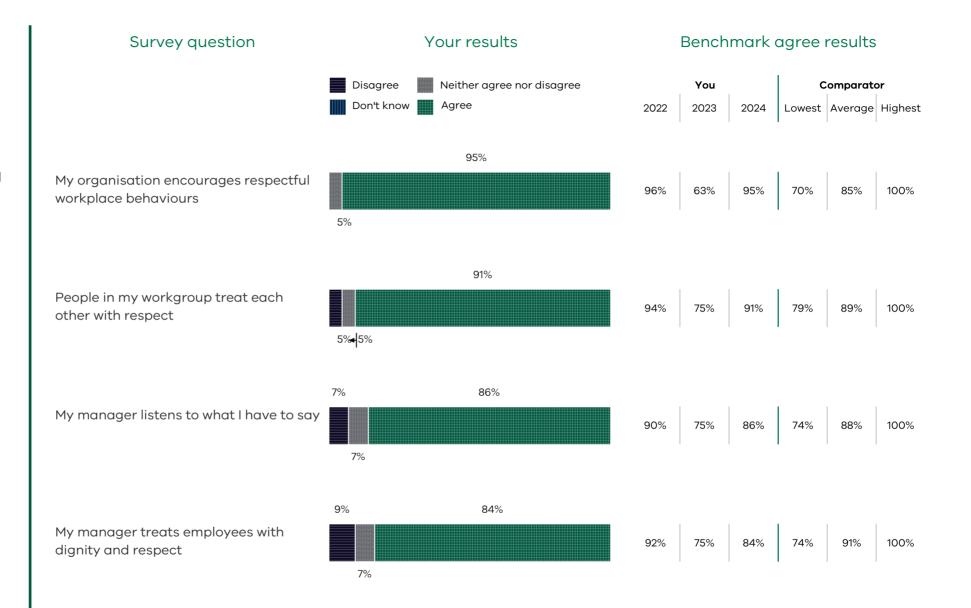
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

95% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.



#### Respect 2 of 2

#### What is this

Respect is how your staff feel they're treated in the workplace and community.

## Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

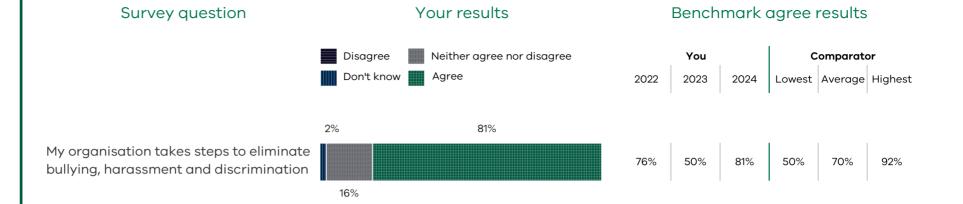
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



#### Leadership

#### What is this

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

86% of your staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

#### Survey question Your results Benchmark agree results Neither agree nor disagree Disagree You Comparator Don't know 2023 2024 Lowest Average Highest 9% 86% My manager models my organisation's values 5% 2% 79% Senior leaders model my organisation's 70% 100% values 12%

## **Human rights**

#### What is this

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

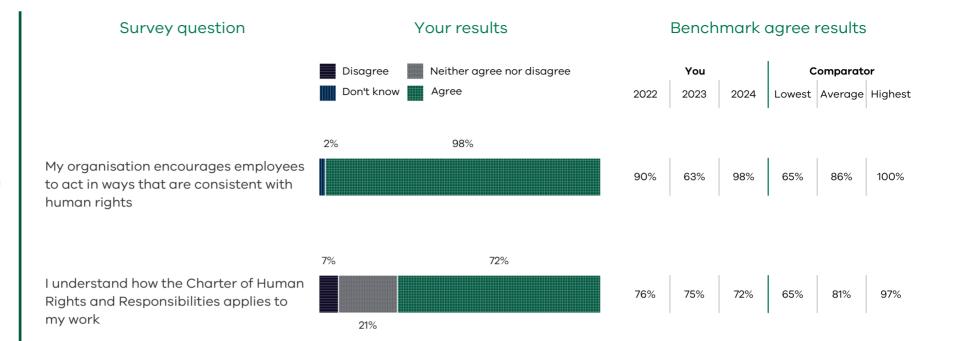
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

98% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



# People matter survey

2024

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- Engagement
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- Work-related stress causes
- · Intention to stay

#### •

Highest scoring

**Key differences** 

- Lowest scoringMost improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

# **Detailed results**

## Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

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effects of work

- Manager leadership
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- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

# **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





# **Topical questions**

#### **Topical questions 1 of 2**

#### What is this

This is a group of survey questions that don't fit into our existing factor groups.

#### Why this is important

Answers to these questions provide useful information to help you understand your employees.

#### How to read this

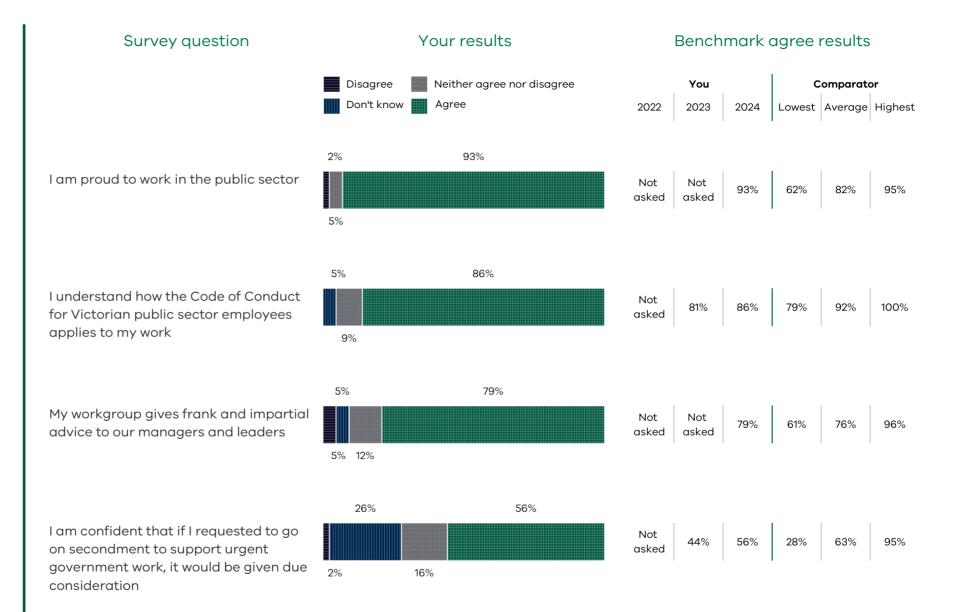
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

93% of your staff who did the survey agreed or strongly agreed with 'I am proud to work in the public sector'.





# **Topical questions**

# Frank and impartial advice to ministers

#### What is this

This is the percentage of employees that feel their workgroup gives frank and impartial advice to ministers.

# Why this is important

Integrity is one of the public sector values. Providing frank and impartial advice to ministers is one way we demonstrate integrity.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

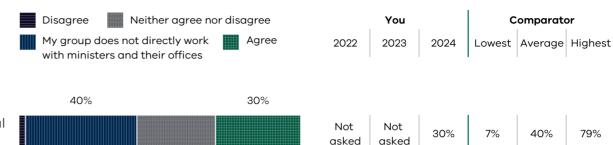
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

30% of your staff who did the survey agreed or strongly agreed with 'My workgroup gives frank and impartial advice to our Ministers'.

# Survey question Your results Benchmark agree results

28%



My workgroup gives frank and impartial advice to our Ministers

2%

# People matter survey

2024

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- · Intention to stay

# Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from your comparator
- Biggest negative difference from your comparator

#### **Taking action**

 Taking action questions

# **Detailed results**

## Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

Scorecard

Inclusion

Scorecard:

Bullvina

Scorecard: emotional

negative behaviour

• Sexual harassment

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- Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

# **Topical questions**

 Questions on topical issues including understanding the charter of human right and providing frank and impartial advice

# Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
   Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





# Age, gender, variations in sex characteristics and sexual orientation

#### What is this

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Age	(n)	%
15-34 years	4	9%
35-54 years	26	60%
55+ years	7	16%
Prefer not to say	6	14%
Gender	(n)	%
Woman	20	47%
Man	16	37%
Prefer not to say	7	16%
Non-binary and I use a different term	0	0%
Are you trans, non-binary or gender diverse?	(n)	%
Yes	0	0%
No	40	93%
Prefer not to say	3	7%

To your knowledge, do you have innate variation(s) of sex characteristics (often		
called intersex)?	(n)	%
Yes	0	0%
No	38	88%
Don't know	2	5%
Prefer not to say	3	7%
How do you describe your sexual		
orientation?	(n)	%
Straight (heterosexual)	33	77%
Prefer not to say	9	21%
Bisexual	1	2%
Gay or lesbian	O	0%

Asexual

Don't know

Pansexual

Luse a different term



0%

0%

0%

0%

0

0

0

0

# Aboriginal and/or Torres Strait Islander employees

#### What is this

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander		%
Yes	0	0%
Non Aboriginal and/or Torres Strait Islander	39	91%
Prefer not to say	4	9%

# Disability

#### What is this

This is staff who identify as a person with disability and how they share that information.

# Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total.

Are you a person with disability?	(n)	%
Yes	1	2%
No	38	88%
Prefer not to say	4	9%



# Cultural diversity 1 of 2

#### What is this

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Country of birth	(n)	%
Born in Australia	24	56%
Not born in Australia	12	28%
Prefer not to say	7	16%

If you speak another language with your family or community, what language(s) do		
you speak?	(n)	%
Other	5	31%
Sinhalese	2	13%
Mandarin	2	13%
Vietnamese	2	13%
Cantonese	2	13%
Italian	2	13%
Macedonian	1	6%
Malayalam	1	6%
Hindi	1	6%
Tamil	1	6%
Greek	1	6%
Arabic	0	0%

Language other than English spoken with family or community	(n)	%
Yes	16	37%
No	21	49%
Prefer not to say	6	14%

If you speak another language with your family or community, what language(s) do		
you speak?	(n)	%
Telugu	0	0%
Filipino	0	0%
Punjabi	0	0%
Urdu	0	0%
Auslan	0	0%
Gujarati	0	0%
Persian	0	0%
Spanish	0	0%
Turkish	0	0%
Tagalog	0	0%
Australian Indigenous Language	0	0%



#### **Cultural diversity 2 of 2**

#### What is this

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Cultural identity	(n)	%
Australian	22	51%
Prefer not to say	6	14%
European (including Western, Eastern and South-Eastern European, and Scandinavian)	5	12%
South Asian	4	9%
East and/or South-East Asian	4	9%
English, Irish, Scottish and/or Welsh	4	9%
New Zealander	2	5%
African	1	2%
Pacific Islander	1	2%
Maori	1	2%
Aboriginal and/or Torres Strait Islander	0	0%
Other	0	0%
Middle Eastern	0	0%
Central Asian	0	0%
Central and/or South American	0	0%
North American	0	0%

Religion	(n)	%
Christianity	16	37%
No religion	14	33%
Prefer not to say	7	16%
Hinduism	3	7%
Buddhism	1	2%
Other	1	2%
Islam	1	2%
Judaism	0	0%
Sikhism	0	0%



## **Employment characteristics 1 of 2**

#### What is this

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Working arrangement	(n)	%
Full-Time	40	93%
Part-Time	3	7%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$80k	3	7%
\$80k to \$120k	13	30%
\$120k to \$160k	13	30%
\$160k to \$200k	5	12%
\$200k or more	2	5%
Prefer not to say	7	16%
Organisational tenure	(n)	%
<1 year	7	16%
1 to less than 2 years	6	14%
2 to less than 5 years	6	14%
5 to less than 10 years	14	33%
10 to less than 20 years	6	14%
More than 20 years	4	9%

Management responsibility	(n)	%
Non-manager	29	67%
Other manager	8	19%
Manager of other manager(s)	6	14%
Employment type	(n)	%
Ongoing and executive	39	91%
Fixed term	4	9%
Other	0	0%
Frontline worker	(n)	%
No	34	79%
Yes	9	21%



#### **Employment characteristics 2 of 2**

#### What is this

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Primary workplace location over the last 3 months	(n)	%
Melbourne CBD	31	72%
Melbourne: Suburbs	12	28%
Other	0	0%
Large regional city	0	0%
Rural	0	0%

What have been your main places of work over the last 3-months?	(n)	%
Your employer's office	37	86%
A frontline or service delivery location	0	0%
Home or private location	32	74%
A shared office space (where two or more organisations share the same workspace)	0	0%
Isolated or remote location/s where access to communications and help from others is difficult	0	0%
Other	0	0%

Flexible work	(n)	%
Working from an alternative location (e.g. home, hub/shared work space)	26	60%
Flexible start and finish times	18	42%
I do not use any flexible work arrangements	10	23%
Part-time	3	7%
Using leave (including annual leave, long- service leave, personal leave, leave without pay and/or personal leave) to work flexible hours	2	5%
Purchased leave	2	5%
Working more hours over fewer days	0	0%
Other	0	0%
Study leave	0	0%
Shift swap	0	0%
Job sharing	0	0%



## **Adjustments**

#### What is this

These are adjustments staff requested to perform in their role.

# Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Have you requested any of the following adjustments at work?	(n)	%
No, I have not requested adjustments	38	88%
Flexible working arrangements	5	12%
Physical modifications or improvements to the workplace	0	0%
Accessible communications technologies	0	0%
Other	0	0%
Job redesign or role sharing	0	0%
Career development support strategies	0	0%



# Caring

#### What is this

These are staff-reported caring responsibilities.

# Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

- de-identify all survey response data provided to your organisation
- don't release employee experience results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee experience results for demographic groups where organisations have fewer than 30 responses in total

Caring responsibilities	(n)	%
None of the above	16	37%
Secondary school aged child(ren)	9	21%
Primary school aged child(ren)	8	19%
Frail or aged person(s)	6	14%
Prefer not to say	6	14%
Child(ren) - younger than preschool age	3	7%
Person(s) with a medical condition	2	5%
Other	2	5%
Person(s) with a mental illness	1	2%
Preschool aged child(ren)	1	2%
Person(s) with disability	0	0%







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