





# People matter survey

# wellbeing check 2022

Have your say

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#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

#### Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 76% of this year's survey with your previous results.

#### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

#### Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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#### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



#### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

# Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

# Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

**Outcomes** 

- Satisfaction
- Wellbeing –
   work-related stress
- Wellbeing –
  job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

#### The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



**Human Rights** 





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Launch Victoria

Melbourne Market Authority

Parliament of Victoria

Ports Victoria

State Trustees Limited

V/Line Corporation

**VETASSESS** 

Victoria Legal Aid

Victorian Institute of Teaching

Victorian Managed Insurance Authority

VITS LanguageLink



#### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2022.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021		2022		
77% (293)		54% (218)		
Comparator Public Sector	47% 39%	Comparator Public Sector	55% 52%	



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Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
68		67	
Comparator	68	Comparator	68
Public Sector	70	Public Sector	69



#### Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 67.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

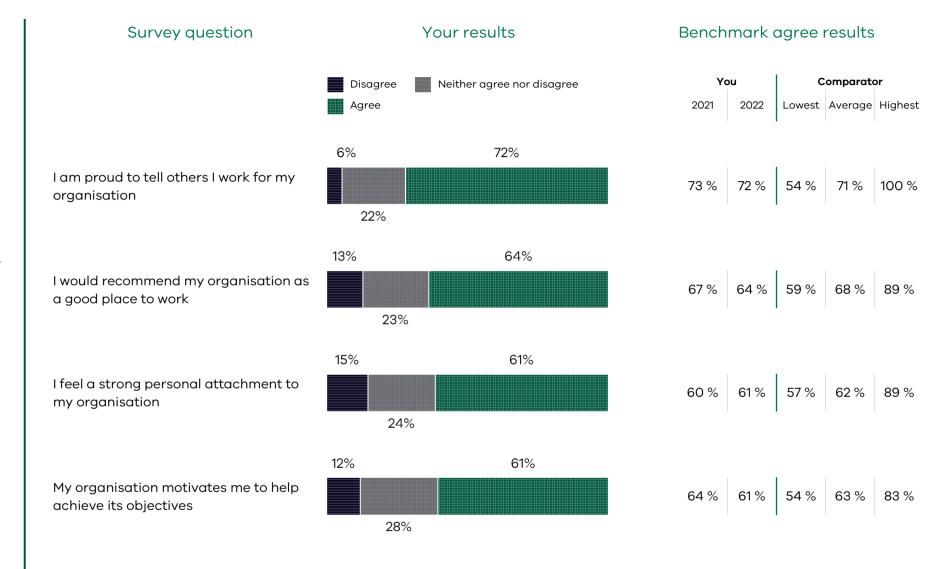
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

72% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







#### Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 67.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

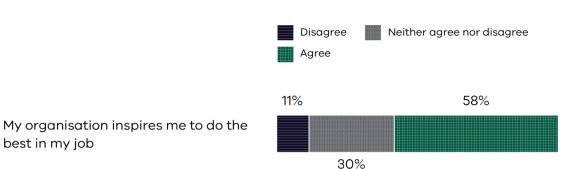
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

58% of your staff who did the survey agreed or strongly agreed with 'My organisation inspires me to do the best in my job'.

#### Survey question

best in my job



Your results

#### Benchmark agree results

Yo	You		Comparator			
2021	2022	Lowest	Average	Highest		
		l				
60 %	58 %	54 %	62 %	83 %		

Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

#### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

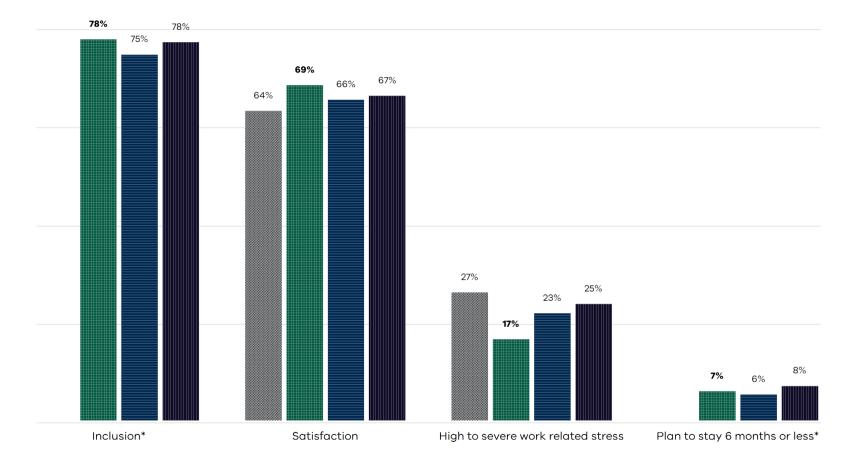
#### Example

#### In 2022:

 78% of your staff who did the survey responded positively to questions about Inclusion.

#### Compared to:

• 75% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022



#### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

80% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.

#### Survey question Your results Dissatisfied Neither satisfied nor dissatisfied Satisfied 9% 80% How satisfied are you with the work/life balance in your current job 11% 10% 78% Considering everything, how satisfied are you with your current job 12% 14% 49% How satisfied are you with your career development within your current organisation

#### Benchmark satisfied results

Yo	ou	Comparator  Lowest Average High			
2021	2022	Lowest	Average	Highest	
71 %	80 %	59 %	70 % 74 %	90 %	
			54 %		



#### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

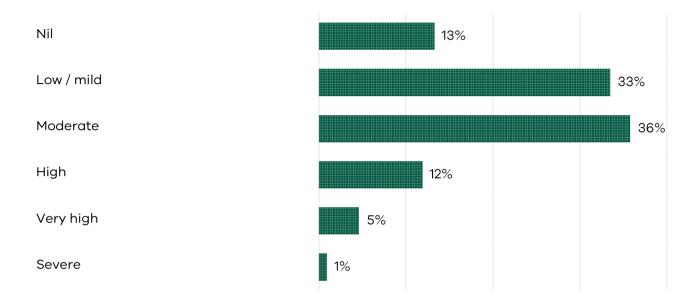
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

#### Example

17% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 23% of staff in your comparator group and 25% of staff across the public sector.

#### How would you rate your current level of work-related stress? (You 2022)



#### Reported levels of high to severe stress

2021	2022
27%	17%

Comparator	24%	Comparator	23%
<b>Public Sector</b>	26%	<b>Public Sector</b>	25%

Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

#### Example

87% of your staff who did the survey said they experienced mild to severe stress.

Of that 87%, 48% said the top reason was 'Time pressure'.

189	29
87%	13%

Experienced some work-related stress

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Time pressure	49%	48%	41%	44%
Workload	55%	46%	46%	51%
Content, variety, or difficulty of work	13%	19%	13%	11%
Unclear job expectations	11%	16%	12%	14%
Management of work (e.g. supervision, training, information, support)	11%	14%	16%	12%
Job security	11%	14%	7%	10%
Dealing with clients, patients or stakeholders	16%	13%	17%	15%
Organisation or workplace change	13%	10%	12%	13%
Other	8%	9%	9%	9%
Work that doesn't match my skills or experience	9%	7%	6%	7%



#### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

7% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	7%	6%	8%
Over 6 months and up to 1 year	12%	8%	10%
Over 1 year and up to 3 years	24%	21%	25%
Over 3 years and up to 5 years	16%	15%	16%
Over 5 years	41%	50%	41%



#### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

# Survey question Disagree Agree Neither agree nor disagree 3% 83% I can be myself at work 15% 6% 74% I feel as if I belong at this organisation

#### Benchmark agree results

YC		Comparator				
2021	2022	Lowest	Average	Highest		
			80 %			
Not asked	74 %	65 %	71 %	84 %		

Comparator

Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

6% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My age'. Staff who experienced one or more barriers to success at work

 48
 170

 22%
 78%

**E**xperienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My age	6%	8%	8%
Other	6%	4%	4%
My cultural background	5%	3%	3%
My sex	4%	7%	4%
My mental health	3%	7%	7%
My caring responsibilities	3%	5%	7%
My physical health	2%	3%	4%
My race	1%	2%	1%
My physical features	1%	1%	1%
My disability	0%	1%	1%



Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

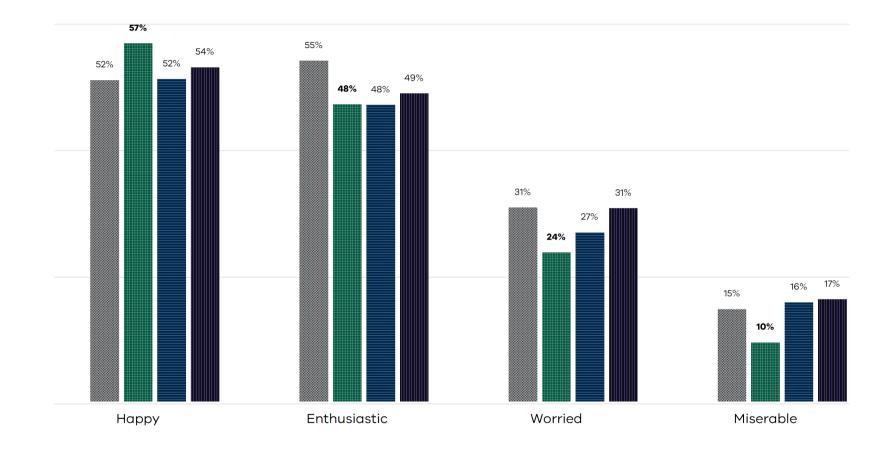
#### Example

#### In 2022:

 57% of your staff who did the survey said work made them feel happy in 2022, which is up from 52% in 2021

#### Compared to:

 52% of staff at your comparator and 54% of staff across the public sector. Thinking about the last three months, how often has work made you feel ...





You 2022 Comparator 2022



Public sector 2022

#### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

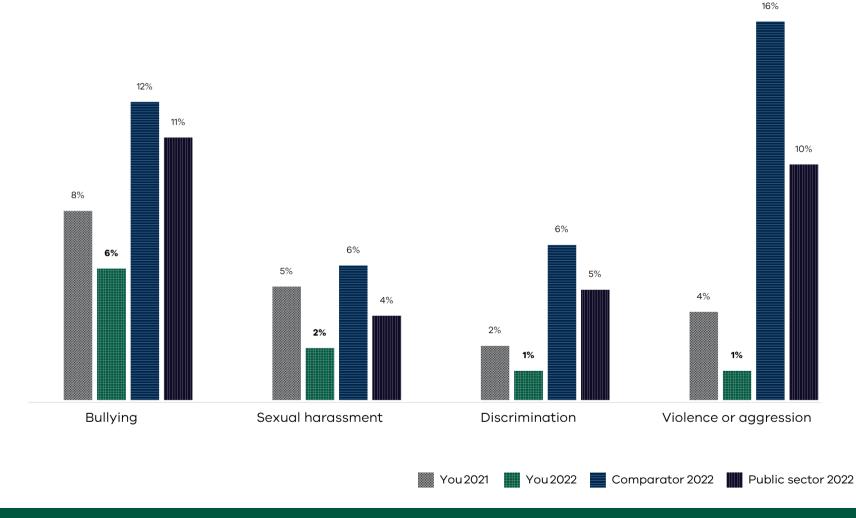
#### Example

#### In 2022:

6% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months which is down from 8% in 2021.

#### Compared to:

12% of staff at your comparator and
 11% of staff across the public sector.



#### Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

#### Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

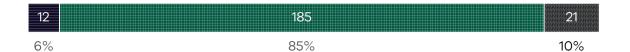
In descending order, the table shows the answers.

#### Example

6% of your staff who did the survey said they experienced bullying.

Of that 6%, 75% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



Experience	ed bullying	Did no	t experience bullyin	Not sure	
If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022	
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	65%	75%	68%	71%	
Withholding essential information for me to do my job	39%	58%	30%	33%	
Exclusion or isolation	48%	42%	45%	43%	
Being assigned meaningless tasks unrelated to the job	26%	33%	13%	13%	
Other	9%	25%	15%	15%	
Being given impossible assignment(s)	26%	8%	6%	10%	
Intimidation and/or threats	35%	8%	39%	30%	
Verbal abuse	22%	8%	25%	19%	





#### Telling someone about the bullying

#### What this is

This is if staff told someone when they experienced bullying.

#### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

In descending order, the table shows the answers.

#### Example

6% of your staff who did the survey said they experienced bullying, of which

- 42% said the top way they reported the bullying was 'Told a manager'.
- 100% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

12	185	21
6%	85%	10%

	Experienced bullying	Did not experience bullying		g Not sure	
Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022	
Told a manager	26%	42%	43%	49%	
I did not tell anyone about the bullying	17%	33%	15%	12%	
Told a friend or family member	30%	33%	34%	35%	
Told a colleague	43%	25%	39%	41%	
Told Human Resources	35%	25%	15%	13%	
Told employee assistance program (EAP) or peer support	22%	8%	11%	10%	
Told someone else	26%	8%	12%	12%	





Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can plan how to support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

100% of your staff who experienced bullying did not submit a formal complaint, of which:

• 58% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?

plaint?

100%

Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	33%	58%	46%	51%
I believed there would be negative consequences for my reputation	61%	50%	54%	52%
I believed there would be negative consequences for my career	56%	42%	49%	41%
I didn't know how to make a complaint	0%	17%	4%	5%
I didn't need to because I no longer had contact with the person(s) who bullied me	6%	17%	6%	7%
I didn't think it was serious enough	11%	17%	13%	16%
I thought the complaint process would be embarrassing or difficult	11%	17%	14%	13%
I believed there would be negative consequences for the person I was going to complain about	22%	8%	8%	9%
I didn't feel safe to report the incident	33%	8%	18%	19%
I didn't know who to talk to	0%	8%	6%	5%





#### Perpetrators of bullying

#### What this is

This is who staff have said are responsible for bullying.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 6% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

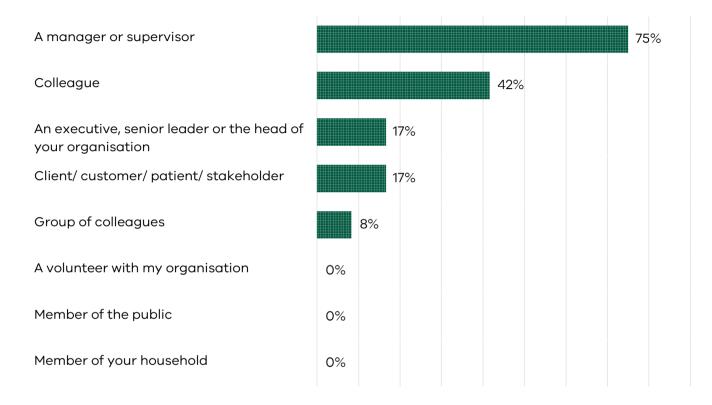
Each row is one perpetrator or group of perpetrators.

#### Example

6% of your staff who did the survey said they experienced bullying.

Of that 6%, 75% said it was by 'A manager or supervisor'.

#### 12 people (6% of staff) experienced bullying (You 2022)





#### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 6% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

#### Example

6% of your staff who did the survey said they experienced bullying.

Of that 6%, 92% said it was by someone within the organisation.

Of that 92%, 36% said it was 'They were in my workgroup'.

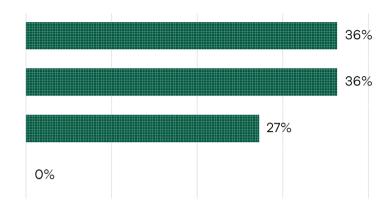
# 11 people (92% of staff who experienced bullying) experienced bullying from within your organisation (You 2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



#### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment.

We do this to protect the respondents.



#### Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

#### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.

We do this to protect the respondents.

#### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced violence or aggression.

We do this to protect the respondents.

# People matter survey

# wellbeing check 2022

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#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
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- Cultural diversity
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- Adjustments
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Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Job enrichment', the 'You 2022' column shows 94% of your staff agreed with 'I understand how my job helps my organisation achieve it's goals'. This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Job enrichment	I understand how my job helps my organisation achieve it's goals	94%	Not asked in 2021	92%
Meaningful work	I can make a worthwhile contribution at work	92%	Not asked in 2021	91%
Workgroup support	People in my workgroup treat each other with respect	92%	-1%	83%
Job enrichment	I can use my skills and knowledge in my job	91%	Not asked in 2021	92%
Safety climate	My organisation provides a physically safe work environment	91%	+0%	86%
Flexible working	My manager supports working flexibly	90%	Not asked in 2021	80%
Manager leadership	My manager treats employees with dignity and respect	90%	+1%	85%
Meaningful work	I achieve something important through my work	89%	+8%	89%
Manager support	My manager listens to what I have to say	89%	-1%	80%
Manager support	I can discuss problems or issues with my manager	88%	Not asked in 2021	81%



#### Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 27% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	27%	Not asked in 2021	30%
Learning and development	I am satisfied with the opportunities to progress in my organisation	39%	Not asked in 2021	47%
Organisational integrity	I believe the promotion processes in my organisation are fair	42%	Not asked in 2021	40%
Safety climate	All levels of my organisation are involved in the prevention of stress	44%	0%	47%
Taking action	I believe my organisation will make improvements based on the results of this survey	44%	Not asked in 2021	48%
Learning and development	My organisation places a high priority on the learning and development of staff	46%	-1%	53%
Organisational integrity	I have an equal chance at promotion in my organisation	48%	Not asked in 2021	46%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	49%	+1%	54%
Satisfaction	How satisfied are you with your career development within your current organisation	49%	+1%	54%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	50%	-14%	55%



#### Most improved

#### What this is

This is where staff feel their organisation has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Workload', the 'You 2022' column shows 62% of your staff agreed with 'I have enough time to do my job effectively'.

In the 'Increase from 2021' column, you have a 13% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Workload	I have enough time to do my job effectively	62%	+13%	58%
Satisfaction	How satisfied are you with the work/life balance in your current job	80%	+9%	70%
Learning and development	I am developing and learning in my role	72%	+8%	69%
Meaningful work	I achieve something important through my work	89%	+8%	89%
Workload	The workload I have is appropriate for the job that I do	63%	+8%	61%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	82%	+6%	71%
Innovation	My workgroup encourages employee creativity	70%	+6%	61%
Satisfaction	Considering everything, how satisfied are you with your current job	78%	+6%	74%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	67%	+5%	75%
Manager support	My manager provides me with enough support when I need it	87%	+4%	78%



#### Most declined

#### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.
In this table, your trend is shown in the

When you use this data, focus on the decrease instead of individual numbers.

'Decrease from 2021' column.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Safety climate', the 'You 2022' column shows 50% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

In the 'Decrease from 2021' column, you have a 14% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	50%	-14%	55%
Quality service delivery	My workgroup has clear lines of responsibility	72%	-8%	71%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	70%	-6%	71%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	50%	-6%	49%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	78%	-5%	73%
Collaboration	I am able to work effectively with others outside my immediate workgroup	84%	-5%	82%
Innovation	My workgroup is quick to respond to opportunities to do things better	71%	-5%	66%
Organisational integrity	My organisation is committed to earning a high level of public trust	75%	-4%	76%
Workgroup support	People in my workgroup work together effectively to get the job done	86%	-4%	80%
Engagement	My organisation motivates me to help achieve its objectives	61%	-4%	63%



# Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Flexible working', the 'You 2022' column shows 82% of your staff agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

The 'difference' column, shows that agreement for this question was 11 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	82%	+11%	71%
Flexible working	My manager supports working flexibly	90%	+10%	80%
Manager support	I receive meaningful recognition when I do good work	67%	+10%	57%
Satisfaction	How satisfied are you with the work/life balance in your current job	80%	+10%	70%
Innovation	My workgroup encourages employee creativity	70%	+10%	61%
Job enrichment	I have a say in how I do my work	83%	+9%	74%
Manager support	My manager provides me with enough support when I need it	87%	+9%	78%
Workgroup support	People in my workgroup treat each other with respect	92%	+9%	83%
Manager support	My manager listens to what I have to say	89%	+8%	80%
Organisational integrity	I believe the recruitment processes in my organisation are fair	62%	+8%	54%



# Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Learning and development', the 'You 2022' column shows 39% of your staff agreed with 'I am satisfied with the opportunities to progress in my organisation'.

The 'difference' column, shows that agreement for this question was 8 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Learning and development	I am satisfied with the opportunities to progress in my organisation	39%	-8%	47%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	67%	-8%	75%
Learning and development	My organisation places a high priority on the learning and development of staff	46%	-7%	53%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	49%	-5%	54%
Satisfaction	How satisfied are you with your career development within your current organisation	49%	-5%	54%
Engagement	I would recommend my organisation as a good place to work	64%	-4%	68%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	50%	-4%	55%
Engagement	My organisation inspires me to do the best in my job	58%	-4%	62%
Taking action	I believe my organisation will make improvements based on the results of this survey	44%	-4%	48%
Safety climate	All levels of my organisation are involved in the prevention of stress	44%	-3%	47%



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 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





### **Taking action**

### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

44% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

### Survey question

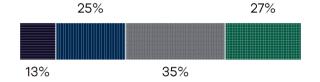
# Disagree Neither agree nor disagree Don't know Agree

I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year

# 17% Agree 17% 44% 39%

Your results



You		C	omparato	or
2021	2022	Lowest	Average	Highest
Not asked	44%	39 %	48 %	79 %
Not asked	27 %	24 %	30 %	55 %

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### Senior leadership

### Senior leadership

### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

63% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

### Survey question Your results Neither agree nor disagree Disagree Don't know 2% 63% Senior leaders demonstrate honesty and integrity 15% 20% 3% 61% Senior leaders model my organisation's values 17% 19% 1% 57% Senior leaders provide clear strategy and direction 18% 23%

Yo	ou	C	omparato	or
2021	2022	Lowest	Average	Highest
			61 %	
60 %	61 %	50 %	61 %	100 %
57 %	57 %	45 %	55 %	94 %

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- Aboriginal and/or Torres Strait Islander
- Disability
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### Scorecard

### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

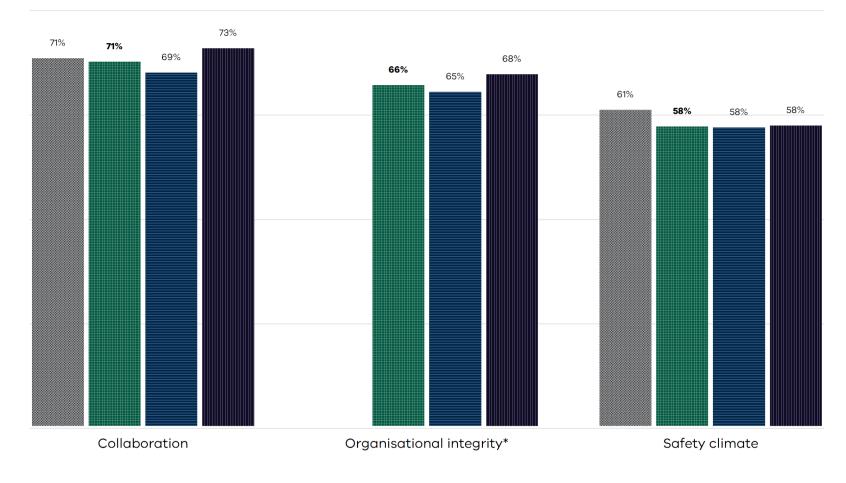
### Example

### In 2022:

71% of your staff who did the survey responded positively to questions about Collaboration which is down from 71% in 2021.

### Compared to:

69% of staff at your comparator and 73% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey





You 2022 Comparator 2022 Public sector 2022

### Organisational integrity 1 of 2

### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

### Why this is important

We need the community to have high trust in how we work and what we do.

### How to read this

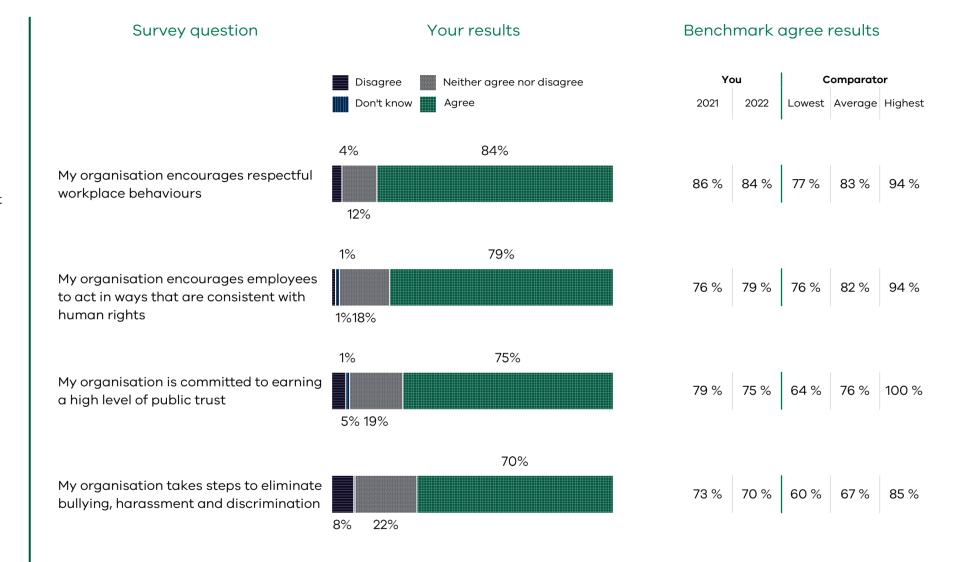
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.





### Organisational integrity 2 of 2

### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

### Why this is important

We need the community to have high trust in how we work and what we do.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

69% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

### Survey question Your results Benchmark agree results Neither agree nor disagree Disagree Don't know 2021 2% 69% My organisation does not tolerate improper conduct 21% 6% 62% I believe the recruitment processes in my organisation are fair 13% 18% 20% 48% I have an equal chance at promotion in my organisation 32% 8% 42% I believe the promotion processes in my organisation are fair

16%

34%



You



Comparator

Lowest Average Highest

### Collaboration

### What this is

This shows how well the workgroups in your organisation work together and share information.

### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

84% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

### Survey question

I am able to work effectively with others

### Your results

### Benchmark agree results

Disagree  Don't know	Neither agree nor disagree Agree
4%	84%
12%	
1%	57%
20% 22%	

You		c	omparato	or
2021	2022	Lowest	Average	Highest
89 %	84 %	78 %	82 %	100 %
54 %	57 %	48 %	56 %	82 %

Workgroups across my organisation willingly share information with each other

outside my immediate workgroup

### Safety climate 1 of 2

### What this is

This is how well staff feel your organisation supports safety at work.

### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

91% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2021 Lowest Average Highest 91% My organisation provides a physically safe work environment 1% 7% 13% 59% Senior leaders consider the psychological health of employees to be as important as productivity 28% 55% 11% In my workplace, there is good communication about psychological safety issues that affect me 34% 6% 50% My organisation has effective procedures in place to support employees who may experience stress 10% 33%



### Safety climate 2 of 2

### What this is

This is how well staff feel your organisation supports safety at work.

### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

### How to read this

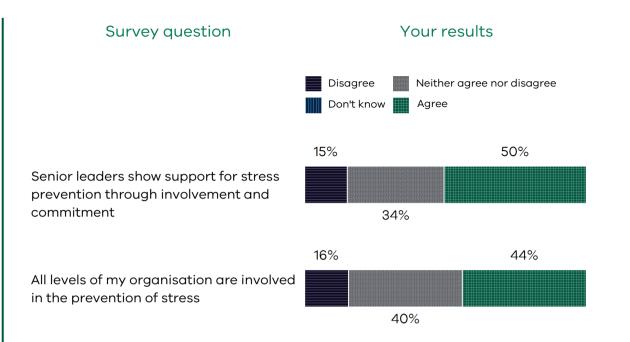
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

50% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.



			omparato	
2021	2022	Lowest	Average	Highest
		40 %	49 %	85 %
44 %	44 %	40 %	47 %	69 %

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# wellbeing check 2022

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- Intention to stay

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### Scorecard

### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

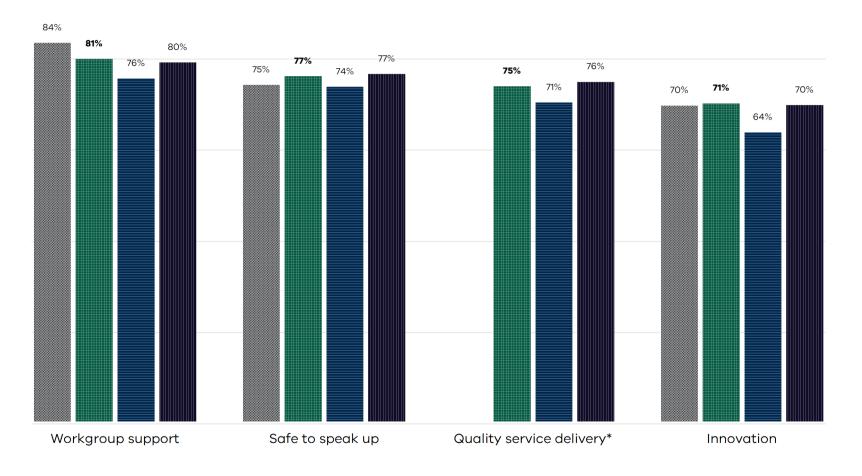
### Example

### In 2022:

 81% of your staff who did the survey responded positively to questions about Workgroup support which is down from 84% in 2021.

### Compared to:

• 76% of staff at your comparator and 80% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

### Quality service delivery

### What this is

This is how well workgroups in your organisation operate to deliver quality services.

### Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2021 Lowest Average Highest 7% 79% My workgroup provides high quality asked advice and services 14% 77% My workgroup acts fairly and without bias 8% 15% 72% My workgroup has clear lines of responsibility 21% 1% 70% My workgroup uses its resources well 11% 18%



### Innovation

### What this is

This is how well staff feel their workgroup innovates its operations.

### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

72% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

### Survey question Your results Neither agree nor disagree Disagree Don't know 72% 12% My workgroup learns from failures and mistakes 17% 71% My workgroup is quick to respond to opportunities to do things better 19% 70% My workgroup encourages employee creativity 20% 9%

<b>You</b> 2022		c	omparato	or
2021	2022	Lowest	Average	Highest
			67 %	
75 %	71 %	59 %	66 %	83 %
64 %	70 %	52 %	61 %	83 %

### Workgroup support 1 of 2

### What this is

This is how well staff feel people work together and support each other in your organisation.

### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

92% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2021 Lowest Average Highest 2% 92% People in my workgroup treat each other with respect 6% 4% 86% People in my workgroup work together effectively to get the job done 10% 78% People in my workgroup are honest, open and transparent in their dealings 7% 15% 3% 77% People in my workgroup are politically impartial in their work 3% 17%



Workgroup support 2 of 2

### What this is

This is how well staff feel people work together and support each other in your organisation.

### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

70% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

### Survey question

People in my workgroup appropriately

manage conflicts of interest

### Your results

Disagree	Neither agree nor disagree
Don't know	Agree
5%	70%
<b>4</b> % 22%	

You		C	omparato	or
2021	2022	Lowest	Average	Highest
		l		
75 %	70 %	65 %	71 %	88 %

### Safe to speak up

### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

84% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

# Survey question

Disagree Neither agree nor disagree

Don't know Agree

Your results

I feel culturally safe at work

People in my workgroup are able to bring up problems and tough issues

I feel safe to challenge inappropriate behaviour at work

# 3% 84% 13% 5% 77% 18% 12% 69%

18%

You		c	omparato	or	
	2021	2022	Lowest	Average	Highest
				81 %	
	77 %	77 %	62 %	72 %	85 %
	66 %	69 %	58 %	70 %	94 %

# People matter survey

# wellbeing check 2022

Have your say

### Overview

### **Result summary**

### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

### Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### **Taking action**

• Taking action questions

### **Detailed results**

### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### **Custom questions**

 Questions requested by your organisation

### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





### Scorecard 1 of 2

### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

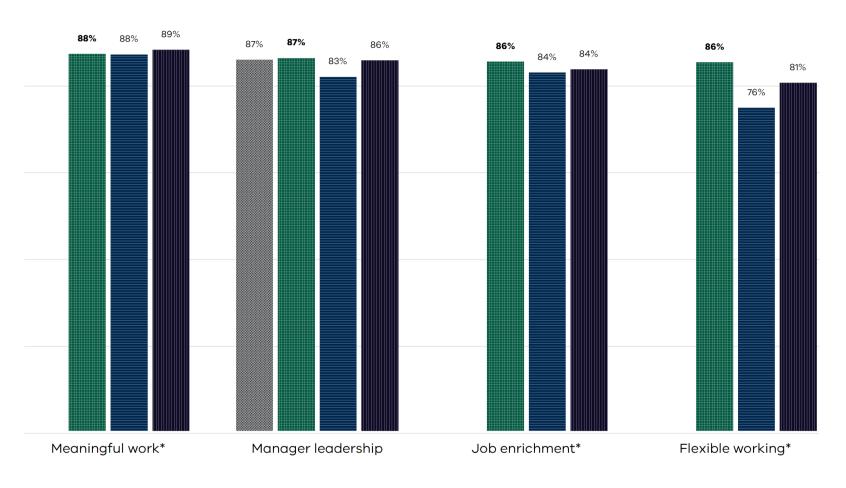
### Example

### In 2022:

 88% of your staff who did the survey responded positively to questions about Meaningful work.

### Compared to:

• 88% of staff at your comparator and 89% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

### Scorecard 2 of 2

### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

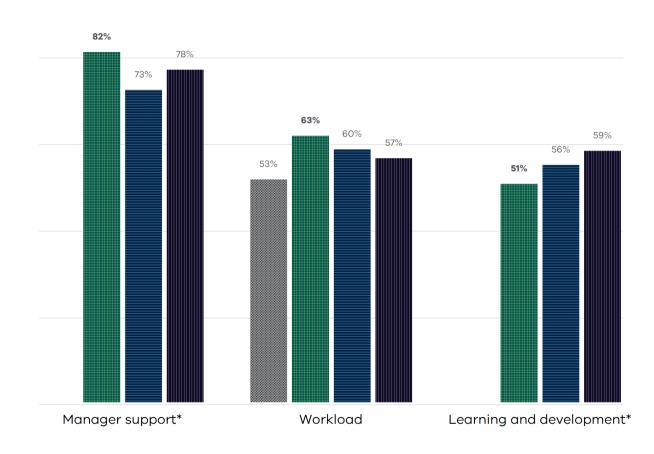
### Example

### In 2022:

82% of your staff who did the survey responded positively to questions about Manager support.

### Compared to:

• 73% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey









### Manager leadership

### What this is

This is how well staff perceive their direct managers lead.

### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

### How to read this

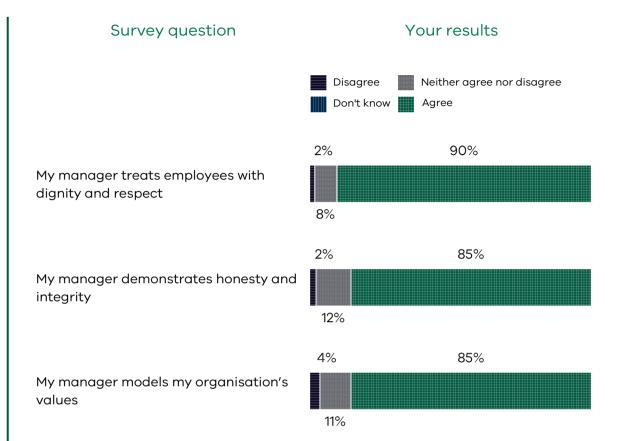
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

90% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



Yo	ou	Comparator  Lowest Average Highest		
2021	2022	Lowest	Average	Highest
90 %	90 %	79 %	85 %	97%
86 %	85 %	77 %	83 %	97%
84 %	85 %	74 %	81 %	94 %

### Manager support 1 of 2

### What this is

This is how supported staff feel by their direct manager.

### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

### How to read this

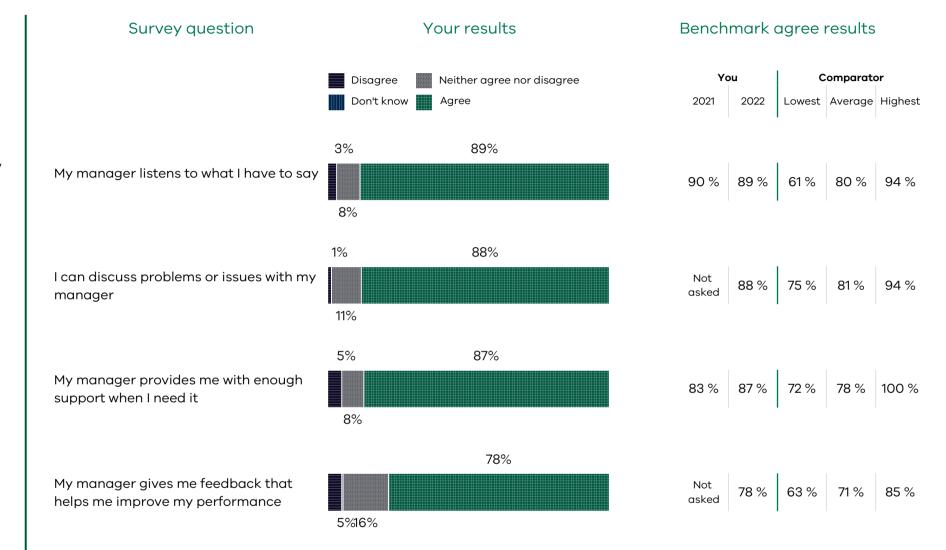
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

89% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.





### Manager support 2 of 2

### What this is

This is how supported staff feel by their direct manager.

### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

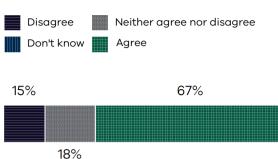
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

67% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

### Survey question Your results Neither agree nor disagree Disagree Don't know 67% 15% I receive meaningful recognition when I

do good work



You		Comparator		
2021	2022	Lowest	Average	Highest
Not asked	67 %	48 %	57 %	83 %

### Workload

### What this is

This is how staff feel about workload and time pressure.

### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

63% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

# Survey question Disagree Agree 17% 63% The workload I have is appropriate for the job that I do 20% I have enough time to do my job effectively 19%

You		С	omparato	or
2021	2022	Lowest	Average	Highest
	63 %	42 %	61 %	76 %
50 %	62 %	37 %	58 %	72 %

### Learning and development

### What this is

This is how well staff feel they can learn and grow in your organisation.

### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

### How to read this

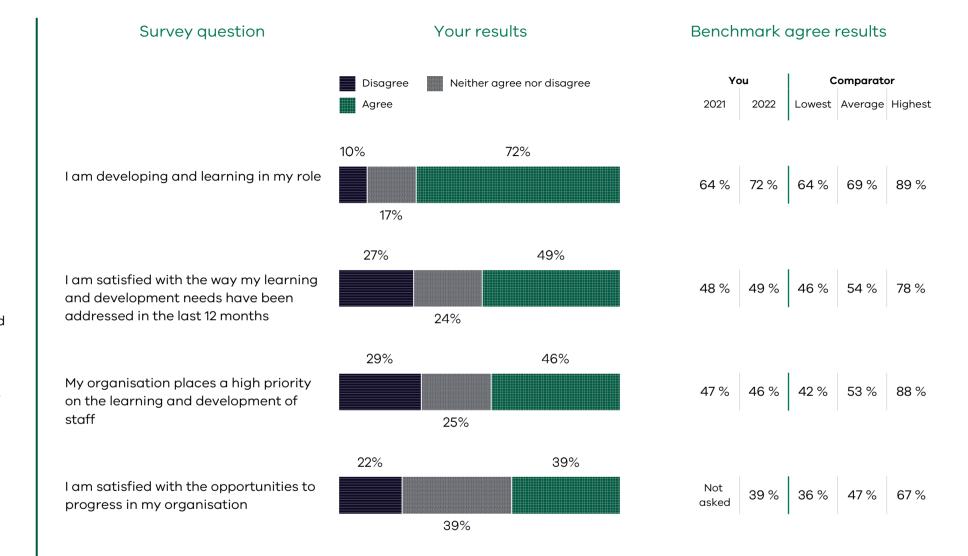
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

72% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





### Job enrichment 1 of 2

### What this is

This is how staff feel about their autonomy at work and role clarity.

### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

94% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.



You		Comparator Lowest Average Higher		
2021	2022	Lowest	Average	Highest
Not asked	94 %	88 %	92 %	100 %
Not asked	91 %	84 %	92 %	97%
84 %	87 %	76 %	87 %	97 %
Not asked	83 %	67 %	74 %	94 %

Job enrichment 2 of 2

### What this is

This is how staff feel about their autonomy at work and role clarity.

### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

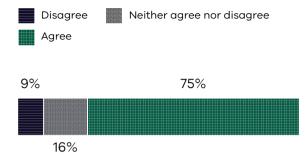
75% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

### Survey question

effectively

I have the authority to do my job

### Your results



You		Comparator			
2021 2022		Lowest	Average	Highest	
		ı			
77 %	75 %	68 %	74 %	93 %	

### Meaningful work

### What this is

This is how staff feel about their contribution and how worthwhile their work is.

### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

92% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.

### Survey question Your results Neither agree nor disagree Disagree Agree 2% 92% I can make a worthwhile contribution at work 6% 2% 89% I achieve something important through my work 9% 4% 83% I get a sense of accomplishment from my work 13%

You		Comparator  Lowest Average Highes		
2021	2022	Lowest	Average	Highest
			91 %	
81 %	89 %	86 %	89 %	100 %
83 %	83 %	77 %	83 %	97 %

### Flexible working

### What this is

This is how well you organisation supports staff to work flexibly.

### Why this is important

Supporting flexible working can improve employee wellbeing.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

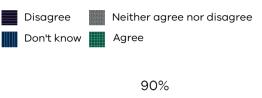
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

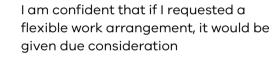
90% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

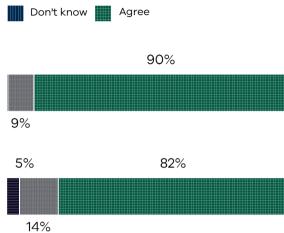
# Survey question

### Your results









You		Comparator			
2021	2022	Lowest	Average	Highest	
			80 %		
75 %	82 %	58 %	71 %	90 %	

# People matter survey

# wellbeing check 2022

Have your say

### Overview

### **Result summary**

### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### **Taking action**

• Taking action questions

### **Detailed results**

### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### **Custom questions**

 Questions requested by your organisation

### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





### Scorecard 1 of 2

### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

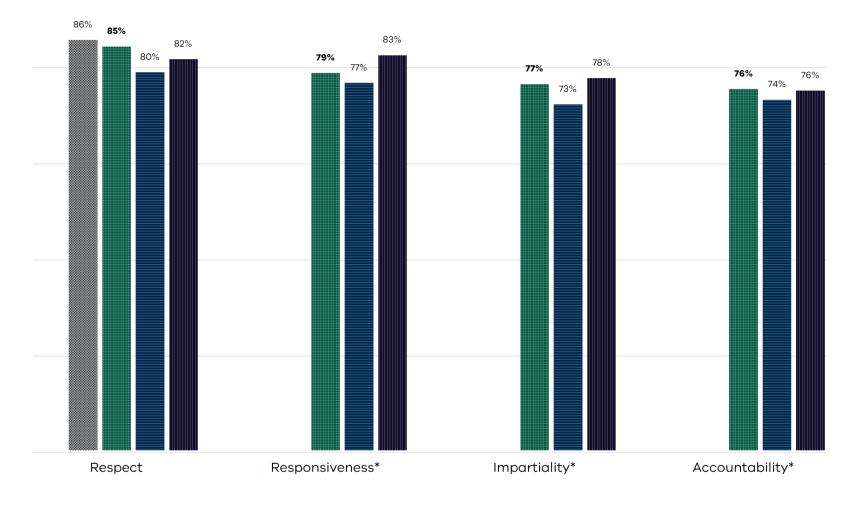
### Example

### In 2022:

 85% of your staff who did the survey responded positively to questions about Respect, which is down 1% in 2021.

### Compared to:

• 80% of staff at your comparator and 82% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

### Scorecard 2 of 2

### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

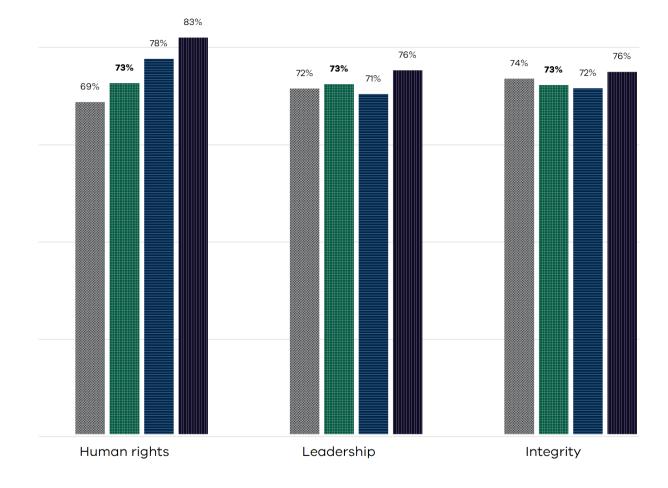
### Example

### In 2022:

73% of your staff who did the survey responded positively to questions about Human rights, which is up 4% in 2021.

### Compared to:

• 78% of staff at your comparator and 83% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



You 2021 You 2022 Comparator 2022 Public sector 2022

### Responsiveness

### What this is

This is how responsive your staff feel they are to the community.

### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

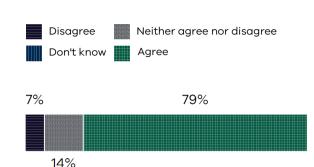
### Example

79% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

### Survey question

My workgroup provides high quality

advice and services



Your results

Yo	ou	Comparator		
2021	2022	Lowest	Average	Highest
Not asked	79 %	67 %	77 %	94 %

### Integrity 1 of 2

### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

### How to read this

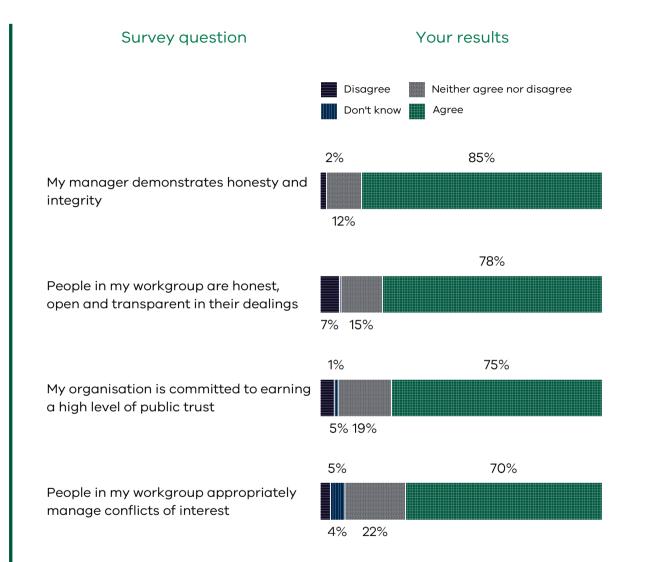
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

85% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



You		Comparator  Lowest Average Highes		
2021	2022	Lowest	Average	Highest
			83 %	
83 %	78 %	56 %	73 %	87 %
79 %	75 %	64 %	76 %	100 %
75 %	70 %	56 %	71 %	88 %

### Integrity 2 of 2

### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

69% of staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

### Survey question Your results Neither agree nor disagree 12% 69% I feel safe to challenge inappropriate behaviour at work 18% 2% 69% My organisation does not tolerate improper conduct 21% 2% 63% Senior leaders demonstrate honesty and integrity

15%

20%

You		Comparator  Lowest Average Highest		
2021	2022	Lowest	Average	Highest
66 %	69 %	58 %	70 %	94 %
70 %	69 %	59 %	71 %	100 %
59 %	63 %	50 %	61 %	100 %

### Impartiality

### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

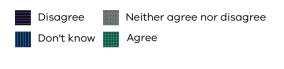
77% of staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.

# Survey question

bias

### Your results

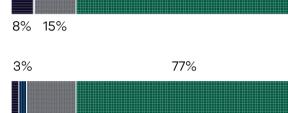
77%



My workgroup acts fairly and without

3% 17%

People in my workgroup are politically impartial in their work



### Benchmark agree results

You

2021	2022	Lowest	Average	Highest
Not asked	77 %	56 %	71 %	91 %
78 %	77 %	68 %	7 <b>4</b> %	80 %

Comparator

#### Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

94% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.



You		C	omparator Average Highest		
2021	2022	Lowest	Average	Highest	
Not asked	94 %	88 %	92 %	100 %	
84 %	87 %	67 %	87 %	97 %	
80 %	72 %	56 %	71 %	81 %	
Not	70 %	56 %	64 %	83 %	



#### Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

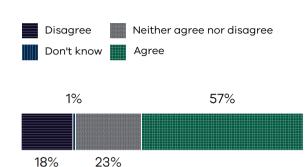
#### Example

57% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

#### Survey question

Senior leaders provide clear strategy

and direction



Your results

You		С	omparato	or
2021	2022	Lowest	Average	Highest
		I		
57 %	57 %	44 %	55 %	94 %

#### Respect 1 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

92% of staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.



You		Comparator Lowest Average Highe		
2021	2022	Lowest	Average	Highes
			83 %	
90 %	90 %	78 %	85 %	97 %
90 %	89 %	61 %	80 %	94 %
86 %	84 %	77 %	83 %	94 %



#### Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

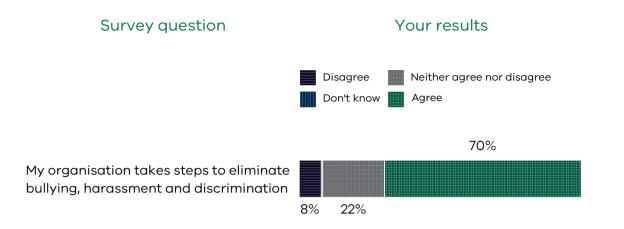
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



You		С	omparato	or
2021	2022	Lowest	Average	Highest
73 %	70 %	60 %	67 %	85 %

#### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

85% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

# Survey question Disagree Neither agree nor disagree Agree 4% 85% My manager models my organisation's values 11% 3% 61% Senior leaders model my organisation's values

You		Comparator  Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			81 %	
60 %	61 %	50 %	61 %	100 %

#### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

# Survey question Pisagree Disagree Don't know Agree 1% 79% My organisation encourages employees to act in ways that are consistent with human rights 1% 67% I understand how the Charter of Human Rights and Responsibilities applies to my work 26%

#### Benchmark agree results

You

2021	2022	Lowest	Average	Highest
	l	ı		
76 %	79 %	76 %	82 %	94 %
62 %	67 %	65 %	75 %	90 %

Comparator

# People matter survey

# wellbeing check 2022

Have your say

#### Overview

#### **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### Key differences

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

• Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

## Public sector values

- Scorecard
- Responsiveness
- · Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### **Custom questions**

#### What this is

Your organisation asked 2 custom questions as part of the 2022 survey.

#### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

#### How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

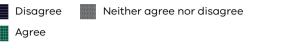
#### Example

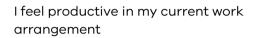
82% of staff who did the survey agreed or strongly agreed with 'I feel productive in my current work arrangement'.

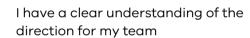
#### Survey question

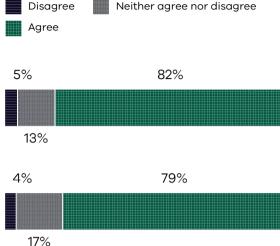
#### Your results

#### Benchmark results











Not	82 %
asked	82 %

Not	79 %
asked	79 %



# People matter survey

# wellbeing check 2022

Have your say

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#### **Result summary**

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- · Discrimination
- Violence and aggression

#### 1 121222 121222

#### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### **Taking action**

• Taking action questions

#### **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

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- Scorecard
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### Job and manager factors

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- Manager leadership
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## Public sector values

- Scorecard
- Responsiveness
- · Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### **Custom questions**

 Questions requested by your organisation

#### Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
   Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Age, gender, variations in sex characteristics and sexual orientation

#### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	27	12%
35-54 years	122	56%
55+ years	46	21%
Prefer not to say	23	11%

How would you describe your gender?	(n)	%
Man	131	60%
Woman	64	29%
Prefer not to say	19	9%
Non-binary and I use a different term	4	2%

Are you trans, non-binary or gender diverse?	(n)	%
Yes	1	0%
No	191	88%
Prefer not to say	26	12%

# To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?\*

called intersex)?*	(n)	%
No	182	83%
Don't know	13	6%
Prefer not to say	23	11%

How do you describe your sexual orientation?	(n)	%
Straight (heterosexual)	173	79%
Prefer not to say	33	15%
Gay or lesbian	7	3%
Don't know	2	1%
Bisexual	1	0%
Pansexual	1	0%
I use a different term	1	0%



# Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	1	0%
Non Aboriginal and/or Torres Strait Islander	197	90%
Prefer not to say	20	9%



#### Disability

#### What this is

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.
This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
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Do you identify as a person with a disability?	(n)	%
Yes	8	4%
No	190	87%
Prefer not to say	20	9%



#### Cultural diversity 1 of 2

#### What this is

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

To protect you, we:

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Country of birth	(n)	%
Born in Australia	118	54%
Not born in Australia	59	27%
Prefer not to say	41	19%

# If you speak another language with your family or community, what language(s) do you speak? Other 17 25% Hindi 11 16%

Hindi	11	16%
Cantonese	9	13%
Punjabi	7	10%
Italian	6	9%
Mandarin	6	9%
Arabic	5	7%
Sinhalese	5	7%

Urdu	5	7%
Tamil	4	6%
Filipino	3	4%
German	3	4%

Language other than English spoken with family or community	(n)	%
Yes	69	32%
No	118	54%
Prefer not to say	31	14%

If you speak another language with your family or community, what language(s)		
do you speak?	(n)	%
Vietnamese	3	4%
French	2	3%
Indonesian	2	3%
Macedonian	2	3%
Spanish	2	3%
Auslan	1	1%

Greek

Korean



#### Cultural diversity 2 of 2

#### What this is

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	108	50%
Prefer not to say	40	18%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	27	12%
East and/or South-East Asian	22	10%
English, Irish, Scottish and/or Welsh	21	10%
South Asian	11	5%
New Zealander	4	2%
Other	4	2%
Middle Eastern	4	2%
Pacific Islander	2	1%
Central and/or South American	2	1%
African	1	0%
Aboriginal and/or Torres Strait Islander	1	0%
Central Asian	1	0%
Maori	1	0%

Religion	(n)	%
No religion	75	34%
Christianity	73	33%
Prefer not to say	34	16%
Buddhism	9	4%
Islam	9	4%
Other	8	4%
Hinduism	7	3%
Sikhism	2	1%
Judaism	1	0%



#### Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	203	93%
Part-Time	15	7%
Gross base salary (ongoing/fixed term only)	(n)	%
\$65k to \$95k	15	7%
\$95k to \$125k	62	31%
\$125k or more	77	38%
Prefer not to say	47	23%
Organisational tenure	(n)	%
<1 year	59	27%
1 to less than 2 years	22	10%
2 to less than 5 years	67	31%
5 to less than 10 years	35	16%
10 to less than 20 years	29	13%
More than 20 years	6	3%

Management responsibility	(n)	%
Non-manager	160	73%
Manager of other manager(s)	29	13%
Other manager	29	13%
Employment type	(n)	%
Employment type  Ongoing and executive	(n)	<b>%</b> 69%
		1



#### Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last		
3 months	(n)	%
Melbourne: Suburbs	133	61%
Melbourne CBD	61	28%
Rural	10	5%
Other	8	4%
Large regional city	6	3%
What have been your main places of work over the last 3-months?	(n)	%
	(n) 94	<b>%</b> 43%
work over the last 3-months?	1	1
work over the last 3-months?  Your employer's office	94	43%
work over the last 3-months?  Your employer's office  A frontline or service delivery location	94	43%

Flexible work	(n)	%
No, I do not use any flexible work arrangements	96	44%
Flexible start and finish times	78	36%
Working from an alternative location (e.g. home, hub/shared work space)	41	19%
Part-time	12	6%
Working more hours over fewer days	10	5%
Other	7	3%
Purchased leave	7	3%
Using leave to work flexible hours	6	3%
Shift swap	3	1%
Job sharing	2	1%
Study leave	2	1%



#### Adjustments

#### What this is

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	172	79%
Flexible working arrangements	40	18%
Physical modifications or improvements to the workplace	3	1%
Job redesign or role sharing	3	1%
Career development support strategies	3	1%
Other	1	0%

Why did you make this request?	(n)	%
Work-life balance	18	39%
Family responsibilities	14	30%
Caring responsibilities	13	28%
Health	6	13%
Disability	5	11%
Other	5	11%

# What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were made but the process was unsatisfactory The adjustments I needed were not made 2 4%



#### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	66	30%
Primary school aged child(ren)	47	22%
Secondary school aged child(ren)	35	16%
Prefer not to say	25	11%
Frail or aged person(s)	25	11%
Child(ren) - younger than preschool age	23	11%
Preschool aged child(ren)	16	7%
Person(s) with a medical condition	10	5%
Person(s) with disability	9	4%
Other	7	3%
Person(s) with a mental illness	2	1%







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