





People matter survey

wellbeing check 2022

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- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 69% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

Outcomes

- Satisfaction
- Wellbeing –
 work-related stress
- Wellbeing –
 job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



Human Rights





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Legal Practitioners Liability
Committee

Transport Accident Commission

Treasury Corporation of Victoria

Victorian WorkCover Authority



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

| 2021 | | 2022 | |
|-----------------------------|-----------|-----------------------------|------------|
| 74% (92) | | 82% (93) | |
| Comparator Public Sector | 5% 39% | Comparator Public Sector | 46% 52% |



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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

| 2021 | | 2022 | |
|---------------|----|---------------|----|
| 78 | | 77 | |
| Comparator | 79 | Comparator | 73 |
| Public Sector | 70 | Public Sector | 69 |



Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 77.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

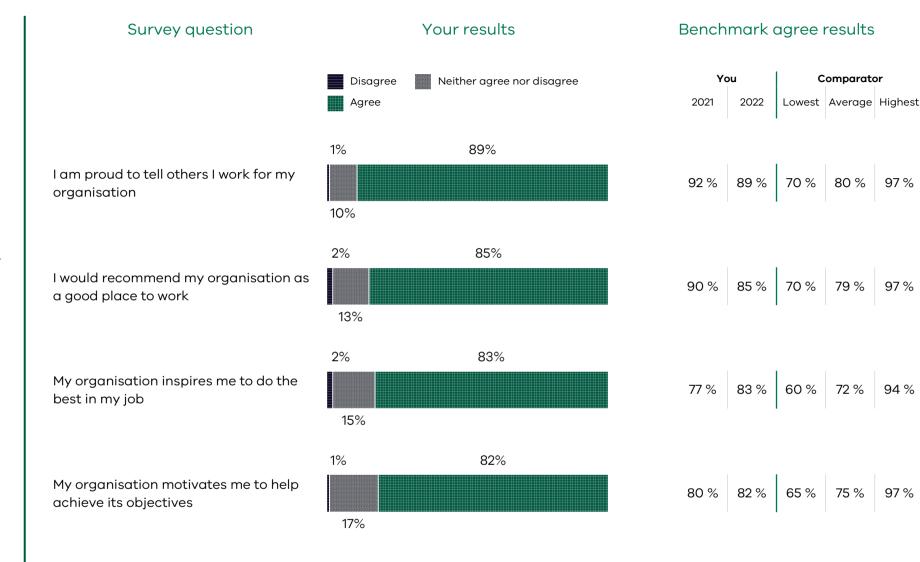
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







Engagement question results 2 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 77.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

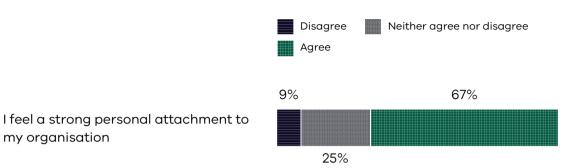
Example

67% of your staff who did the survey agreed or strongly agreed with I feel a strong personal attachment to my organisation'.

Survey question

my organisation

Your results



Benchmark agree results

| Yo | ou | Comparator | | | | |
|------|------|------------|---------|---------|--|--|
| 2021 | 2022 | Lowest | Average | Highest | | |
| | | l | | | | |
| | | | | | | |
| 73 % | 67 % | 45 % | 67 % | 89 % | | |

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

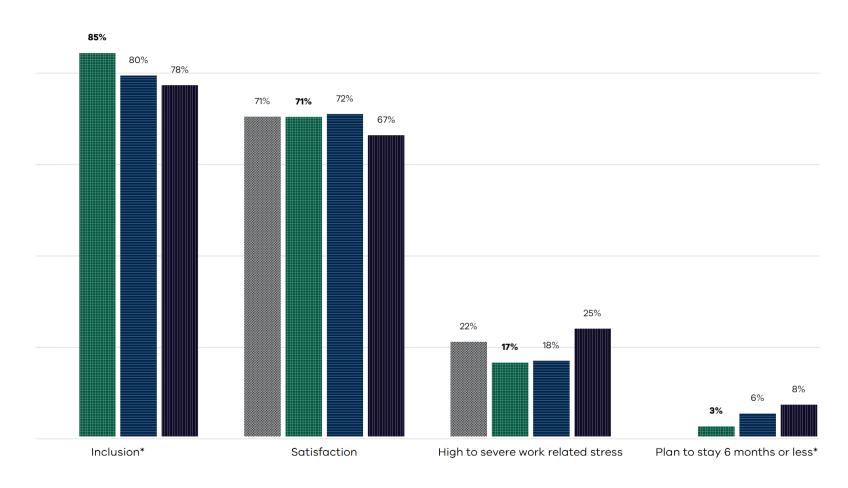
Example

In 2022:

 85% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 80% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.

Survey question Your results Dissatisfied Neither satisfied nor dissatisfied Satisfied 9% 81% How satisfied are you with the work/life balance in your current job 11% 3% 76% Considering everything, how satisfied are you with your current job 20% 13% 56% How satisfied are you with your career development within your current organisation

31%

| Yo | ou | C | omparato | or |
|------|------|--------|----------|--------|
| 2021 | 2022 | Lowest | Average | Highes |
| | | | 78 % | |
| 77 % | 76 % | 65 % | 77 % | 89 % |
| 57 % | 56 % | 45 % | 60 % | 83 % |



Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

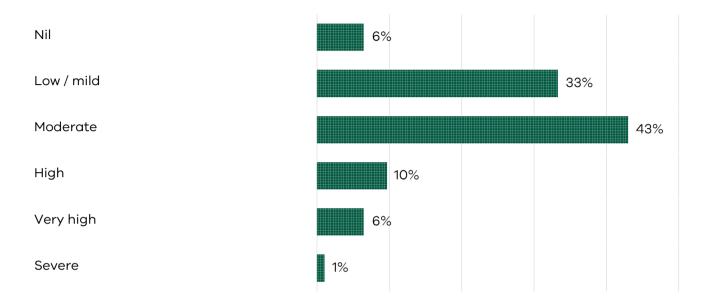
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

17% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 18% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Public Sector

25%

Reported levels of high to severe stress

26%

Public Sector

| 2021 | | 2022 | |
|------------|-----|------------|-----|
| 22% | | 17% | |
| Comparator | 23% | Comparator | 18% |



Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

94% of your staff who did the survey said they experienced mild to severe stress.

Of that 94%, 56% said the top reason was 'Workload'.

87 6

94% 6%

Experienced some work-related stress

Did not experience some work-related stress

| Of those that experienced work related stress it was from | You 2021 | You 2022 | Comparator 2022 | Public sector 2022 |
|-----------------------------------------------------------------------|-------------|-------------|--------------------|-----------------------|
| Workload | 57% | 56% | 40% | 51% |
| Time pressure | 42% | 52% | 36% | 44% |
| Content, variety, or difficulty of work | 17% | 18% | 13% | 11% |
| Competing home and work responsibilities | 15% | 17% | 20% | 14% |
| Organisation or workplace change | 5% | 14% | 11% | 13% |
| Dealing with clients, patients or stakeholders | 15% | 10% | 18% | 15% |
| Management of work (e.g. supervision, training, information, support) | 8% | 10% | 13% | 12% |
| Other | 7% | 10% | 10% | 9% |
| Unclear job expectations | 12% | 9% | 14% | 14% |
| Work schedule or hours | 1% | 5% | 5% | 6% |



Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

3% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

| Employees plan to work at your organisation for | You 2022 | Comparator 2022 | Public sector 2022 |
|-------------------------------------------------|-------------|--------------------|-----------------------|
| 6 months or less | 3% | 6% | 8% |
| Over 6 months and up to 1 year | 12% | 8% | 10% |
| Over 1 year and up to 3 years | 38% | 18% | 25% |
| Over 3 years and up to 5 years | 26% | 16% | 16% |
| Over 5 years | 22% | 52% | 41% |



Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question Disagree Agree Neither agree nor disagree 3% 90% I can be myself at work 6% 80% I feel as if I belong at this organisation

20%

Benchmark agree results

You

| 2021 | 2022 | Lowest | Average | Highest |
|--------------|------|--------|---------|---------|
| Not asked | 90 % | 75 % | 83 % | 94 % |
| Not asked | 80 % | 65 % | 77 % | 94 % |

Comparator

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

4% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My sex'.

Staff who experienced one or more barriers to success at work



| Did not experier | ce barriers |
|------------------|-------------|
| Did not experier | ıC |

| During the last 12 months, employees experienced barriers to their success due to | You 2022 | Comparator 2022 | Public sector 2022 |
|-----------------------------------------------------------------------------------|-------------|--------------------|-----------------------|
| My sex | 4% | 4% | 4% |
| My caring responsibilities | 3% | 7% | 7% |
| My cultural background | 3% | 1% | 3% |
| Other | 3% | 4% | 4% |
| My mental health | 2% | 9% | 7% |
| My age | 1% | 6% | 8% |
| My disability | 1% | 1% | 1% |
| My physical health | 1% | 4% | 4% |
| My race | 1% | 1% | 1% |
| My religious belief | 1% | 0% | 1% |



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

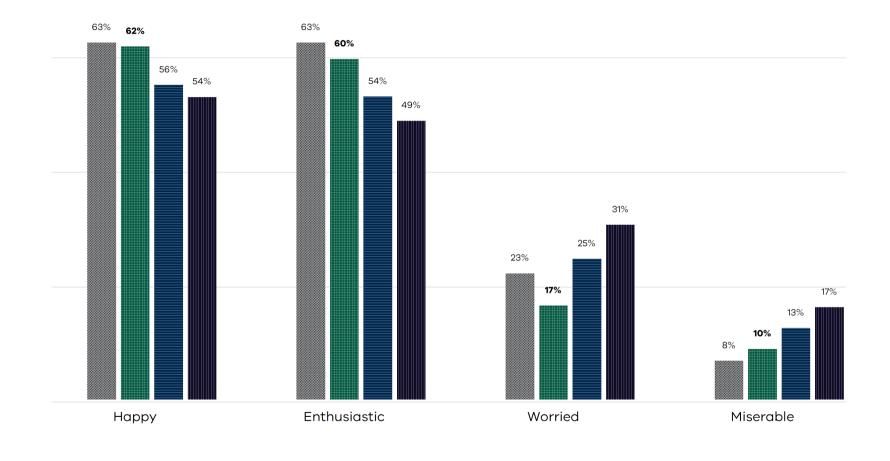
Example

In 2022:

 62% of your staff who did the survey said work made them feel happy in 2022, which is down from 63% in 2021

Compared to:

 56% of staff at your comparator and 54% of staff across the public sector. Thinking about the last three months, how often has work made you feel ...



You 2022 Comparator 2022



Public sector 2022

Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

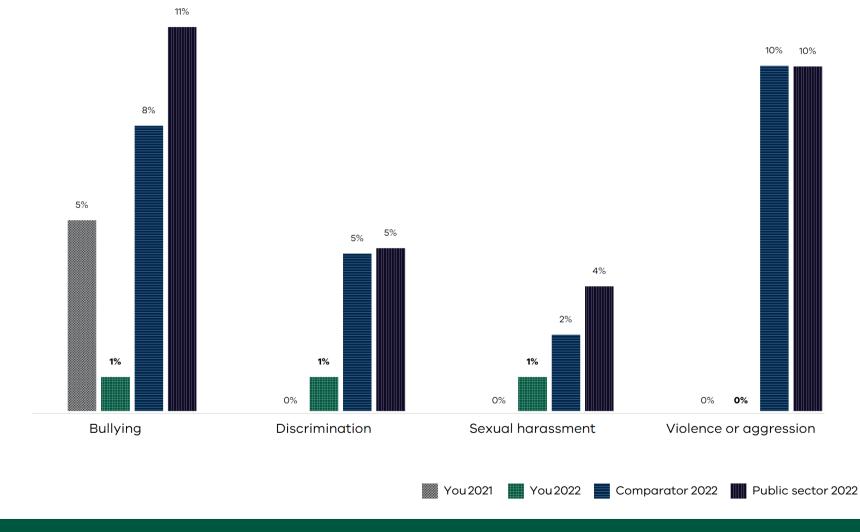
Example

In 2022:

 1% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months which is down from 5% in 2021.

Compared to:

8% of staff at your comparator and
 11% of staff across the public sector.



Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced bullying.

We do this to protect the respondents.



Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment.

We do this to protect the respondents.

Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.

We do this to protect the respondents.

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Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 99% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

| Question group | Highest scoring questions | You 2022 | Change from 2021 | Comparator 2022 |
|--------------------------|------------------------------------------------------------------|-------------|----------------------|--------------------|
| Meaningful work | I can make a worthwhile contribution at work | 99% | Not asked in 2021 | 94% |
| Safety climate | My organisation provides a physically safe work environment | 98% | -2% | 90% |
| Flexible working | My manager supports working flexibly | 97% | Not asked in 2021 | 91% |
| Job enrichment | I understand how my job helps my organisation achieve it's goals | 97% | Not asked in 2021 | 92% |
| Manager leadership | My manager treats employees with dignity and respect | 97% | +1% | 92% |
| Workgroup support | People in my workgroup treat each other with respect | 97% | +2% | 88% |
| Job enrichment | I can use my skills and knowledge in my job | 96% | Not asked in 2021 | 93% |
| Job enrichment | I clearly understand what I am expected to do in this job | 95% | +9% | 87% |
| Meaningful work | I achieve something important through my work | 95% | +7% | 91% |
| Organisational integrity | My organisation encourages respectful workplace behaviours | 95% | -1% | 88% |



Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Organisational integrity', the 'You 2022' column shows 44% of your staff agreed with 'I believe the promotion processes in my organisation are fair'. This question was not asked in 2021.

| Question subgroup | Lowest scoring questions | You 2022 | Change from 2021 | Comparator 2022 |
|--------------------------|------------------------------------------------------------------------------------------------------------|-------------|----------------------|--------------------|
| Organisational integrity | I believe the promotion processes in my organisation are fair | 44% | Not asked in 2021 | 48% |
| Organisational integrity | I have an equal chance at promotion in my organisation | 46% | Not asked in 2021 | 52% |
| Taking action | My organisation has made improvements based on the survey results from last year | 51% | Not asked in 2021 | 36% |
| Learning and development | I am satisfied with the opportunities to progress in my organisation | 52% | Not asked in 2021 | 52% |
| Learning and development | I am satisfied with the way my learning and development needs have been addressed in the last 12 months | 56% | +5% | 56% |
| Satisfaction | How satisfied are you with your career development within your current organisation | 56% | -1% | 60% |
| Safety climate | All levels of my organisation are involved in the prevention of stress | 59% | -7% | 55% |
| Safety climate | In my workplace, there is good communication about psychological safety issues that affect me | 59% | -15% | 66% |
| Human rights | I understand how the Charter of Human Rights and Responsibilities applies to my work | 61% | +20% | 89% |
| Safety climate | My organisation has effective procedures in place to support employees who may experience stress | 63% | -12% | 62% |



Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Human rights', the 'You 2022' column shows 61% of your staff agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

In the 'Increase from 2021' column, you have a 20% increase, which is a positive trend.

| Question group | Most improved from last year | You 2022 | Increase from 2021 | Comparator 2022 |
|--------------------------|------------------------------------------------------------------------------------------------------------|-------------|-----------------------|--------------------|
| Human rights | I understand how the Charter of Human Rights and Responsibilities applies to my work | 61% | +20% | 89% |
| Organisational integrity | My organisation encourages employees to act in ways that are consistent with human rights | 90% | +11% | 88% |
| Workload | I have enough time to do my job effectively | | +9% | 67% |
| Job enrichment | I clearly understand what I am expected to do in this job | 95% | +9% | 87% |
| Workgroup support | People in my workgroup appropriately manage conflicts of interest | | +8% | 80% |
| Workgroup support | People in my workgroup are politically impartial in their work | | +7% | 82% |
| Organisational integrity | My organisation does not tolerate improper conduct | 90% | +7% | 70% |
| Meaningful work | I achieve something important through my work | 95% | +7% | 91% |
| Engagement | My organisation inspires me to do the best in my job | 83% | +6% | 72% |
| Learning and development | I am satisfied with the way my learning and development needs have been addressed in the last 12 months | 56% | +5% | 56% |



Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2022' column shows 59% of your staff agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'. In the 'Decrease from 2021' column, you have a 15% decrease, which is a negative trend.

| Question subgroup | Largest decline from last year | You 2022 | Decrease from 2021 | Comparator 2022 |
|--------------------------|--------------------------------------------------------------------------------------------------|-------------|-----------------------|--------------------|
| Safety climate | In my workplace, there is good communication about psychological safety issues that affect me | 59% | -15% | 66% |
| Safety climate | My organisation has effective procedures in place to support employees who may experience stress | 63% | -12% | 62% |
| Senior leadership | Senior leaders provide clear strategy and direction | 82% | -7% | 63% |
| Safety climate | All levels of my organisation are involved in the prevention of stress | 59% | -7% | 55% |
| Manager support | My manager listens to what I have to say | 87% | -6% | 88% |
| Learning and development | I am developing and learning in my role | 78% | -6% | 76% |
| Innovation | My workgroup is quick to respond to opportunities to do things better | 78% | -6% | 78% |
| Engagement | I feel a strong personal attachment to my organisation | 67% | -6% | 67% |
| Engagement | I would recommend my organisation as a good place to work | 85% | -5% | 79% |
| Collaboration | Workgroups across my organisation willingly share information with each other | 81% | -5% | 59% |



Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Senior leadership', the 'You 2022' column shows 88% of your staff agreed with 'Senior leaders model my organisation's values'.

The 'difference' column, shows that agreement for this question was 22 percentage points higher in your organisation than in your comparator.

| Question group | Biggest positive difference from comparator | You 2022 | Difference | Comparator 2022 |
|--------------------------|--------------------------------------------------------------------------------------------------|-------------|------------|--------------------|
| Senior leadership | Senior leaders model my organisation's values | | +22% | 66% |
| Safety climate | Senior leaders consider the psychological health of employees to be as important as productivity | 83% | +22% | 61% |
| Senior leadership | Senior leaders demonstrate honesty and integrity | 88% | +21% | 67% |
| Collaboration | Workgroups across my organisation willingly share information with each other | 81% | +21% | 59% |
| Taking action | I believe my organisation will make improvements based on the results of this survey | 70% | +21% | 49% |
| Safety climate | Senior leaders show support for stress prevention through involvement and commitment | 75% | +21% | 55% |
| Organisational integrity | My organisation does not tolerate improper conduct | | +20% | 70% |
| Senior leadership | Senior leaders provide clear strategy and direction | 82% | +19% | 63% |
| Organisational integrity | I believe the recruitment processes in my organisation are fair | 78% | +15% | 63% |
| Taking action | My organisation has made improvements based on the survey results from last year | 51% | +15% | 36% |



Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Human rights', the 'You 2022' column shows 61% of your staff agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

The 'difference' column, shows that agreement for this question was 28 percentage points lower in your organisation than in your comparator.

| Question subgroup | Biggest negative difference from comparator | You 2022 | Difference | Comparator 2022 |
|--------------------------|-----------------------------------------------------------------------------------------------|-------------|------------|--------------------|
| Human rights | I understand how the Charter of Human Rights and Responsibilities applies to my work | | -28% | 89% |
| Safety climate | In my workplace, there is good communication about psychological safety issues that affect me | 59% | -7% | 66% |
| Organisational integrity | I have an equal chance at promotion in my organisation | 46% | -6% | 52% |
| Satisfaction | How satisfied are you with your career development within your current organisation | 56% | -4% | 60% |
| Organisational integrity | I believe the promotion processes in my organisation are fair | 44% | -4% | 48% |
| Workload | I have enough time to do my job effectively | | -2% | 67% |
| Workload | The workload I have is appropriate for the job that I do | 67% | -2% | 68% |
| Manager support | My manager listens to what I have to say | 87% | -1% | 88% |
| Manager support | My manager gives me feedback that helps me improve my performance | 80% | 0% | 80% |
| Satisfaction | Considering everything, how satisfied are you with your current job | 76% | 0% | 77% |



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- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

70% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question

Your results

Benchmark agree results

| Disagree Don't know | Neither agree nor disagree Agree |
|---------------------|-------------------------------------|
| 6% | 70% |
| | |
| 24% | |
| 22% | 51% |
| | |
| 4% 24 | 1% |

| Yo | u | Comparator Lowest Average Highest | | | |
|------|------|-----------------------------------|---------|---------|--|
| 2021 | 2022 | Lowest | Average | Highest | |
| | | | 49 % | | |
| Not | 51 % | 24 % | 36 % | 89 % | |

I believe my organisation will make

this survey

improvements based on the results of

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 Questions requested by your organisation

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- Caring





Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.





Benchmark agree results

Comparator

Lowest Average Highest

You

2021



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Organisational climate

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

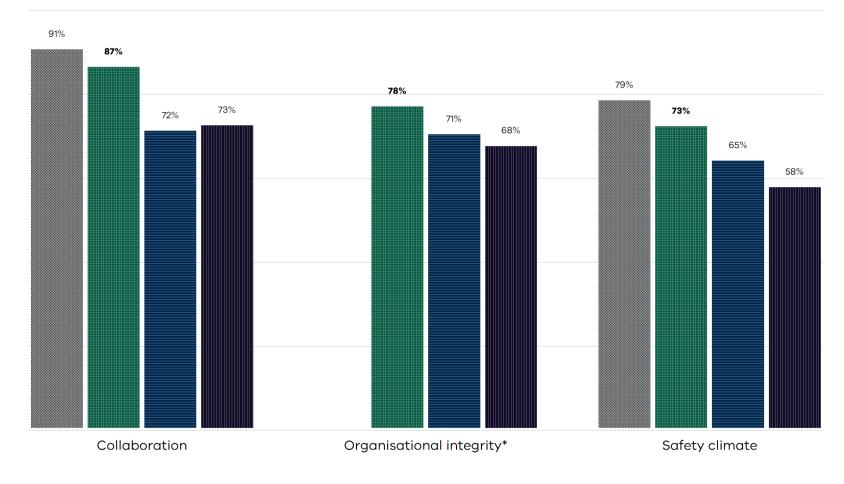
Example

In 2022:

87% of your staff who did the survey responded positively to questions about Collaboration which is down from 91% in 2021.

Compared to:

• 72% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey









Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

95% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.





Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

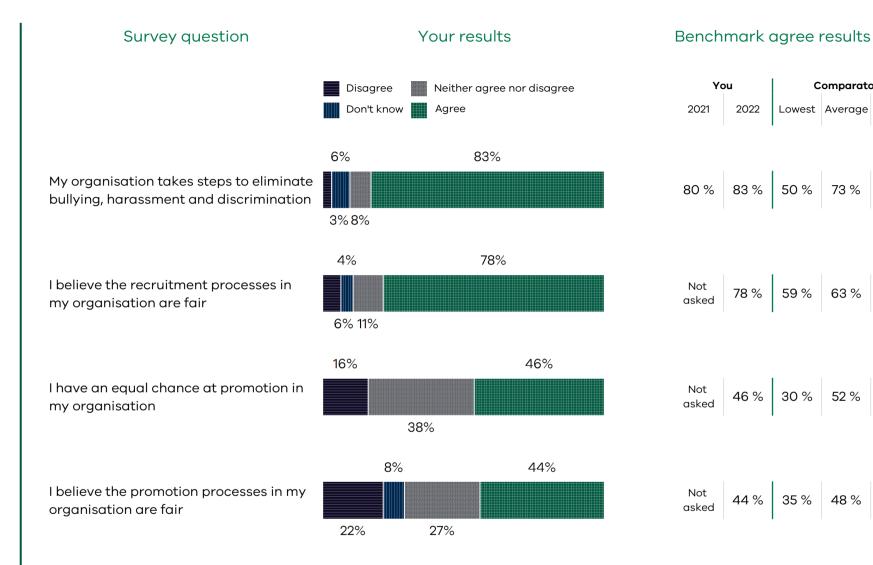
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.





You

2021



Comparator

Lowest Average Highest

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question

I am able to work effectively with others

outside my immediate workgroup

Your results

| Disagree Don't know | Neither agree nor disagree Agree |
|----------------------|-------------------------------------|
| 2% | 94% |
| | |
| 4% | 0407 |
| 5% | 81% |
| 14% | |

| You 2022 | | С | omparato | or |
|-----------------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| 97 % | 94 % | 81 % | 84 % | 94 % |
| 86 % | 81 % | 54 % | 59 % | 97 % |

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

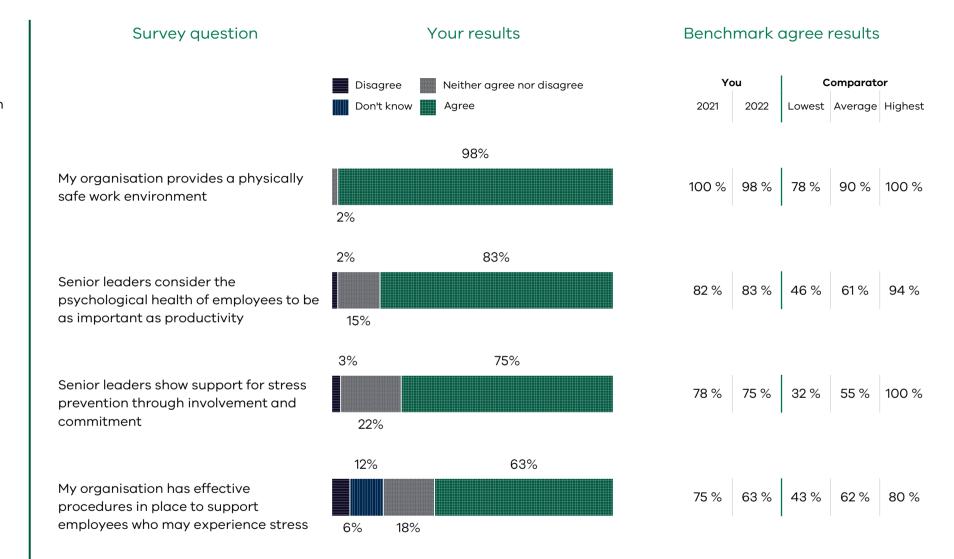
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

98% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.





Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

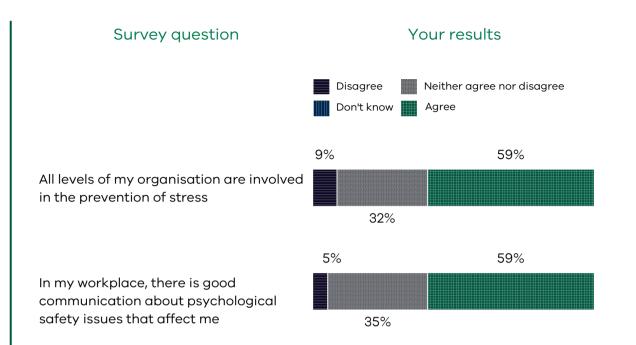
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

59% of your staff who did the survey agreed or strongly agreed with 'All levels of my organisation are involved in the prevention of stress'.



| You | | C | omparato | or |
|------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | 59 % | 35 % | 55 % | 80 % |
| 74 % | 59 % | 35 % | 66 % | 80 % |

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 Biggest negative difference from comparator

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Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

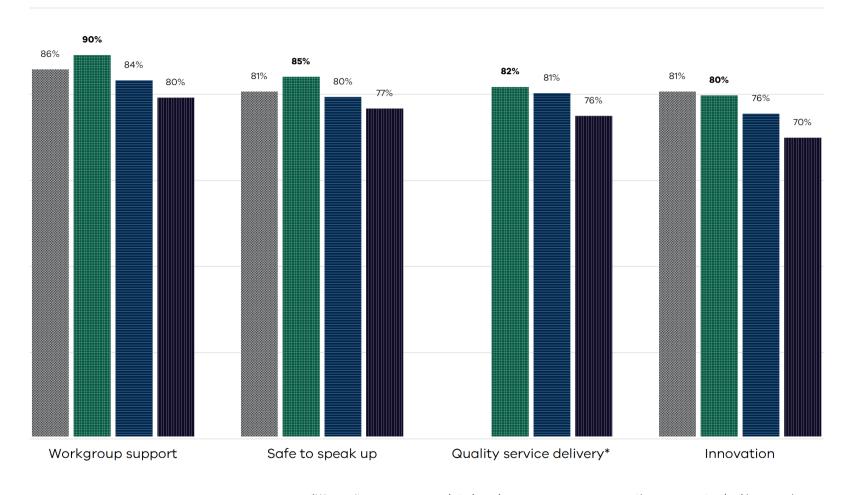
Example

In 2022:

90% of your staff who did the survey responded positively to questions about Workgroup support which is up from 86% in 2021.

Compared to:

• 84% of staff at your comparator and 80% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022







Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question Your results Benchmark agree results You Neither agree nor disagree Disagree Don't know Agree 2021 1% 90% My workgroup provides high quality asked advice and services 9% 6% 85% My workgroup acts fairly and without bias 9% 6% 80% My workgroup has clear lines of responsibility 14% 12% 74% My workgroup uses its resources well 14%





Comparator

Lowest Average Highest

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.

Survey question Your results Neither agree nor disagree Disagree Don't know 82% 4% My workgroup encourages employee creativity 14% 6% 81% My workgroup learns from failures and mistakes 13% 8% 78% My workgroup is quick to respond to opportunities to do things better 14%

| You 2022 | | _ c | omparato | or |
|-----------------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | | | 74 % | |
| 77 % | 81 % | 65 % | 76 % | 97 % |
| 85 % | 78 % | 45 % | 78 % | 91 % |

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

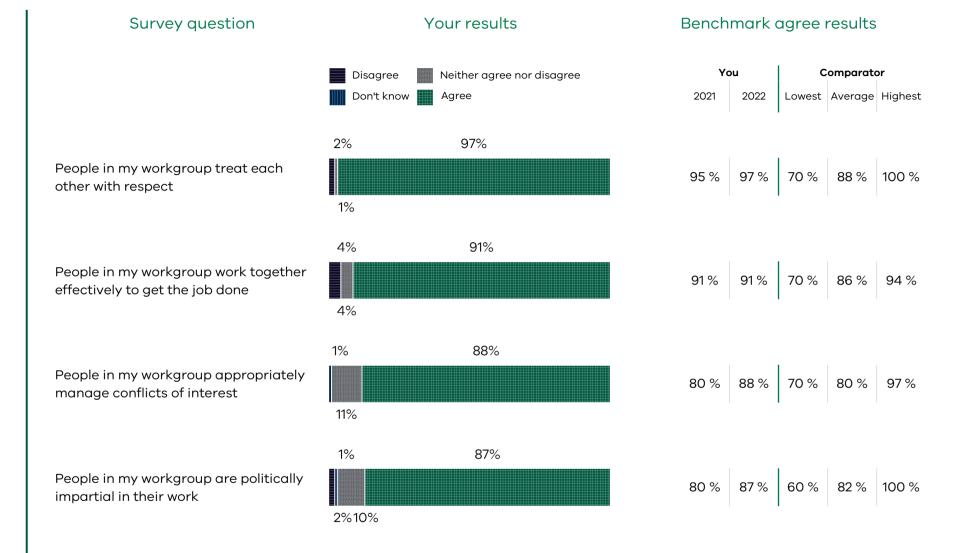
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

97% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.





Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are honest, open and transparent in their dealings'.

Survey question

People in my workgroup are honest,

open and transparent in their dealings

Your results

Disagree Neither agree nor disagree Don't know Agree 2% 85%

| You | | С | omparato | or |
|------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | | | | |
| | | | | |
| 85 % | 85 % | 60 % | 82 % | 100 % |

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question

Neither agree nor disagree Disagree Don't know Agree

Your results

1% 91%

People in my workgroup are able to bring up problems and tough issues

I feel safe to challenge inappropriate behaviour at work

I feel culturally safe at work

8% 3% 87% 10% 10% 75%

15%

| Yo | ou | c | omparato | or |
|------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | | • | 85 % | |
| 85 % | 87 % | 65 % | 81 % | 94 % |
| 72 % | 75 % | 50 % | 74 % | 97 % |

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Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

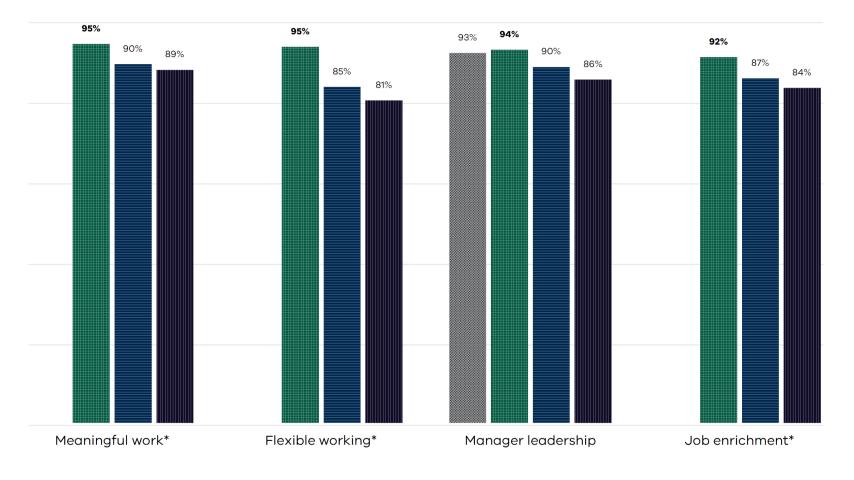
Example

In 2022:

 95% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

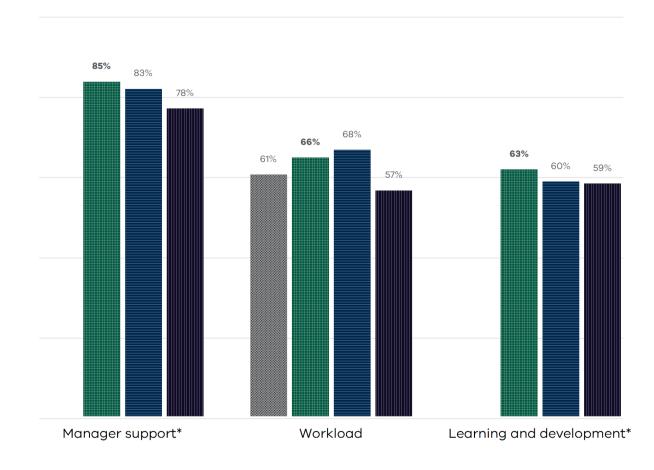
Example

In 2022:

85% of your staff who did the survey responded positively to questions about Manager support.

Compared to:

• 83% of staff at your comparator and 78% of staff across the public sector.

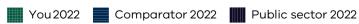


*We can't compare some data here because one or more questions were not asked in a previous survey









Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

97% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.





Benchmark agree results

Comparator

Lowest Average Highest

You

2021



Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

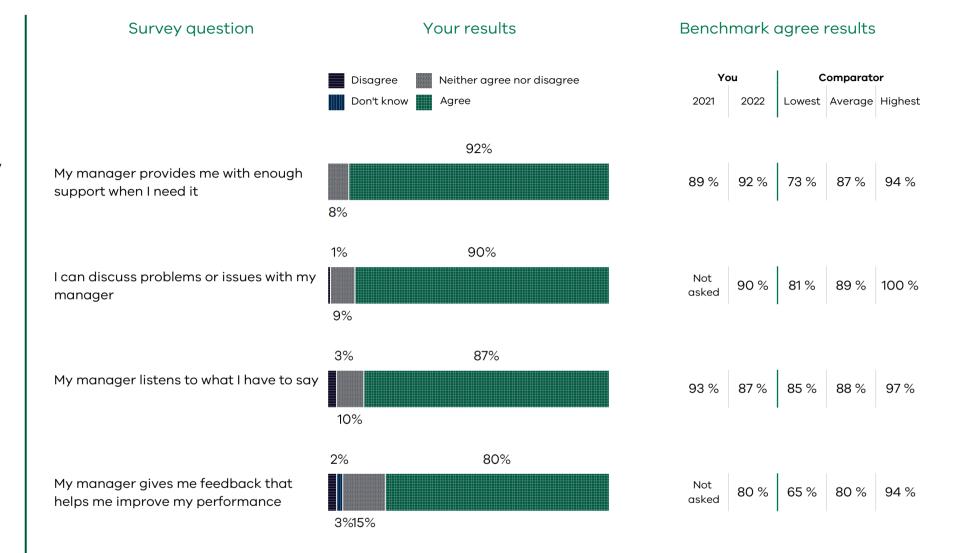
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'My manager provides me with enough support when I need it'.







Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Pour results Disagree Neither agree nor disagree Don't know Agree 12% 73% I receive meaningful recognition when I do good work

15%

| You | | C | omparato | or |
|--------------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | | | | |
| | | | | |
| Not asked | 73 % | 57 % | 70 % | 91 % |

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Disagree Agree 15% 67% The workload I have is appropriate for the job that I do 18% I have enough time to do my job effectively 23%

| Yo | ou | С | omparato | or |
|------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| 67 % | | | 68 % | |
| 55 % | 65 % | 43 % | 67 % | 91 % |

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

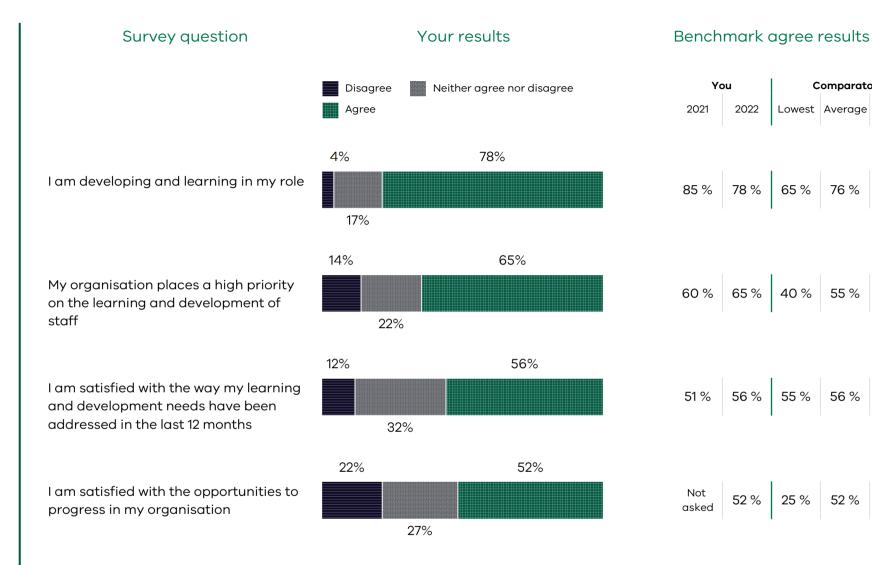
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





Comparator

Lowest Average Highest

Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

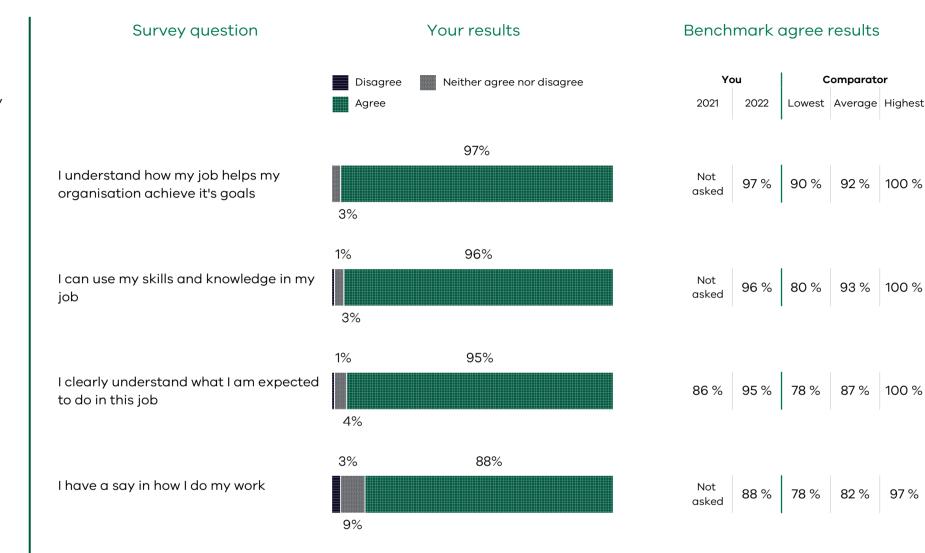
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

97% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.







Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

Survey question

I have the authority to do my job

effectively

Disagree Neither agree nor disagree

Agree

4%

85%

Your results

| You | | С | omparato | or |
|------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | | | | |
| | | | | |
| 88 % | 85 % | 73 % | 80 % | 100 % |

Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

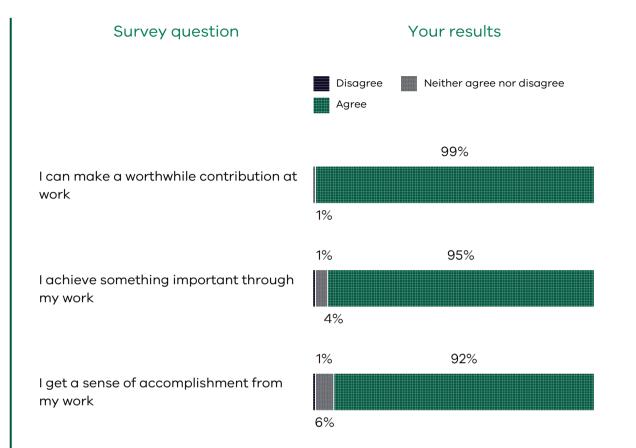
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

99% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.



| You 2022 | | c | omparato | or | |
|-----------------|------|------|----------|---------|---------|
| | 2021 | 2022 | Lowest | Average | Highest |
| | | | | 94% | |
| | 88 % | 95 % | 85 % | 91 % | 100 % |
| | 90 % | 92 % | 84 % | 86 % | 97 % |

Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

97% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question

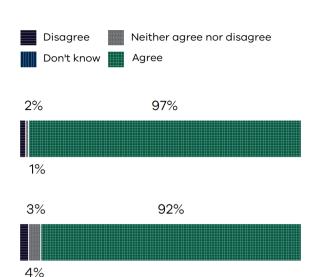
My manager supports working flexibly

I am confident that if I requested a

given due consideration

flexible work arrangement, it would be

Your results



| You | | C | omparato | or |
|--------------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| Not asked | 97 % | 81 % | 91 % | 94% |
| 92 % | 92 % | 60 % | 78 % | 94 % |

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
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Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

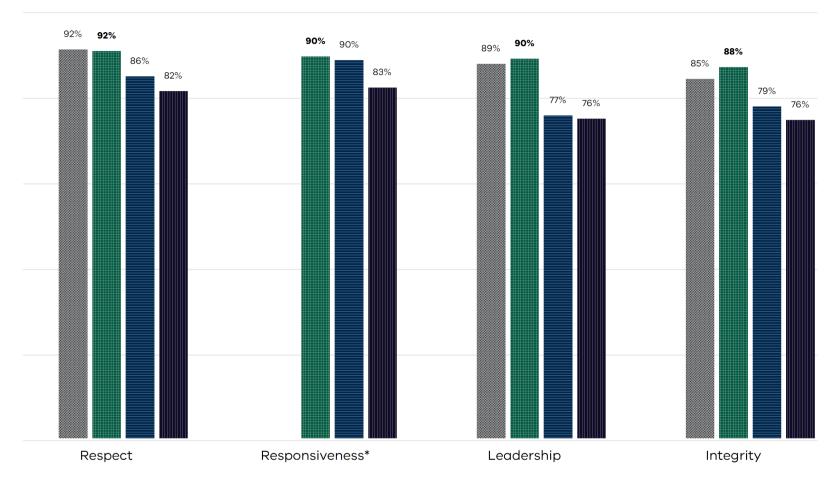
Example

In 2022:

 92% of your staff who did the survey responded positively to questions about Respect, which is down 0% in 2021.

Compared to:

• 86% of staff at your comparator and 82% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

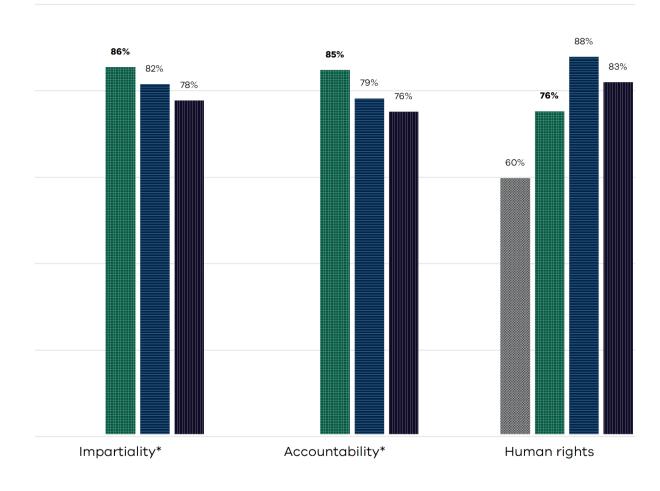
Example

In 2022:

86% of your staff who did the survey responded positively to questions about Impartiality.

Compared to:

82% of staff at your comparator and 78% of staff across the public sector.

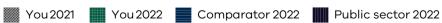


*We can't compare some data here because one or more questions were not asked in a previous survey









Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

My workgroup provides high quality

advice and services

Disagree Neither agree nor disagree Don't know Agree 1% 90%

9%

Your results

| You | | С | omparato | or |
|--------------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | | | | |
| | ı | ı | | |
| Not asked | 90 % | 81 % | 90 % | 100 % |

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

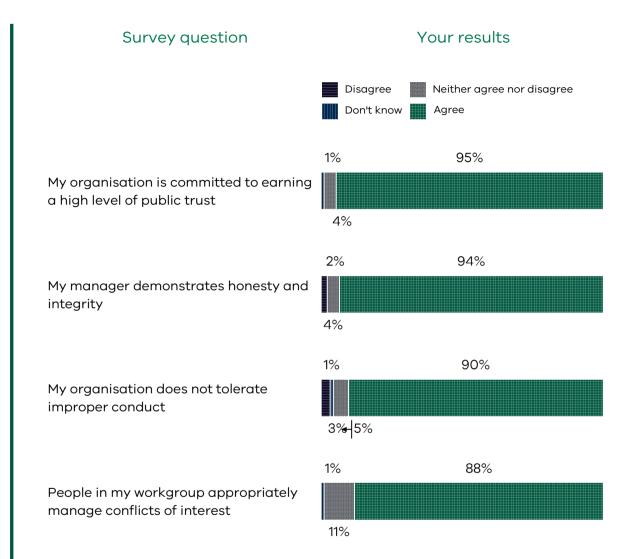
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

95% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.



| You | | Comparator Lowest Average Highest | | |
|------|------|------------------------------------|---------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | | | 87 % | |
| 93 % | 94 % | 84 % | 90 % | 97 % |
| 84 % | 90 % | 59 % | 70 % | 100 % |
| 80 % | 88 % | 70 % | 80 % | 97 % |

Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

88% of staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question Your results Neither agree nor disagree 5% 88% Senior leaders demonstrate honesty and integrity 6% 2% 85% People in my workgroup are honest, open and transparent in their dealings 13% 10% 75% I feel safe to challenge inappropriate behaviour at work 15%

| You | | Comparator Lowest Average Highest | | | |
|-----|----|------------------------------------|--------|---------|---------|
| 20 | 21 | 2022 | Lowest | Average | Highest |
| | | | | 67 % | |
| 85 | % | 85 % | 60 % | 82 % | 100 % |
| 72 | % | 75 % | 50 % | 74 % | 97 % |

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

bias

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

87% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question People in my workgroup are politically impartial in their work My workgroup acts fairly and without Your results Neither agree nor disagree Neither agree nor disagree 87% 87% 87% 87% 87% 85%

9%

Benchmark agree results

You

2021

| 2021 | 2022 | Lowest | Average | riigilest |
|--------------|------|--------|---------|-----------|
| 80 % | 87 % | 60 % | 82 % | 100 % |
| Not asked | 85 % | 65 % | 82 % | 97 % |

Comparator

Lowest Average Highest

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

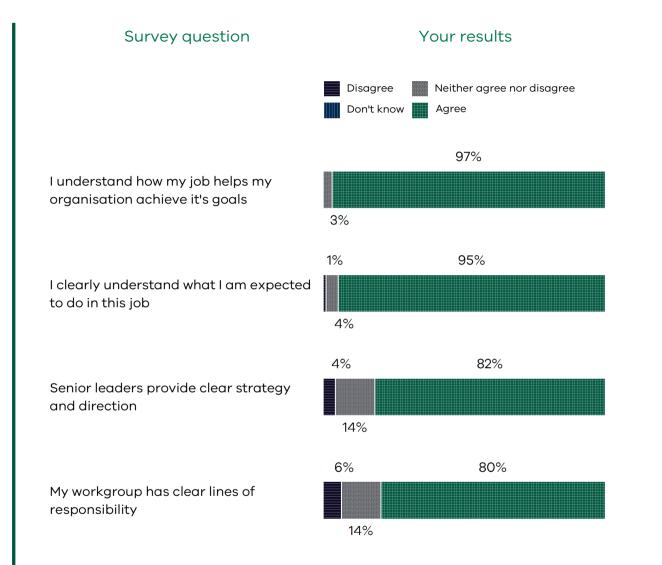
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

97% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.



Benchmark agree results

Comparator

Lowest Average Highest

You

2021

asked



Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

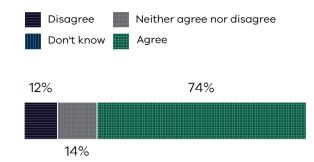
Example

74% of staff who did the survey agreed or strongly agreed with 'My workgroup uses its resources well'.

Survey question

My workgroup uses its resources well

Your results



| You | | Comparator | | | |
|--------------|------|------------|---------|---------|--|
| 2021 | 2022 | Lowest | Average | Highest | |
| Not asked | 74 % | 50 % | 73 % | 91 % | |

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

97% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



| You | | Comparator Lowest Average Highest | | |
|------|------|------------------------------------|---------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | | | 92 % | |
| 95 % | 97 % | 70 % | 88 % | 100 % |
| 96 % | 95 % | 75 % | 88 % | 100 % |
| 93 % | 87 % | 85 % | 88 % | 97 % |

Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question Disagree Don't know Agree My organisation takes steps to eliminate bullying, harassment and discrimination 3% 8%

Benchmark agree results

Comparator

Lowest Average Highest

You

2021



Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

91% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Disagree Neither agree nor disagree Don't know Agree 1% 91% My manager models my organisation's values 6% 88% Senior leaders model my organisation's values 5%

Benchmark agree results

| You | | | omparate | |
|------|------|--------|----------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | 91 % | | | |
| 87 % | 88 % | 51 % | 66 % | 94 % |

Comparator

Public sector values

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question Disagree Neither agree nor disagree Don't know Agree 2% 90% My organisation encourages employees to act in ways that are consistent with human rights 1%6% I understand how the Charter of Human Rights and Responsibilities applies to my work 28%

Benchmark agree results

You

| | - | _ | | |
|------|------|--------|---------|---------|
| 2021 | 2022 | Lowest | Average | Highest |
| | | | | |
| | | l | | |
| 79 % | 90 % | 80 % | 88 % | 97 % |
| | | | | |
| | | | | |
| 41 % | 61 % | 45 % | 89 % | 91 % |

Comparator

People matter survey

wellbeing check 2022

Have your say

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- · Privacy and anonymity
- · Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- · Scorecard: engagement index
- Engagement
- · Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- · Work-related stress causes
- · Intention to stay

Inclusion

- Scorecard: emotional effects of work
- · Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- · Biggest negative difference from comparator

Taking action

· Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate

Workgroup climate

- Scorecard
- · Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- · Learning and development
- · Job enrichment
- Meaningful work
- Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- · Aboriginal and/or Torres Strait Islander
- · Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Custom questions

What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

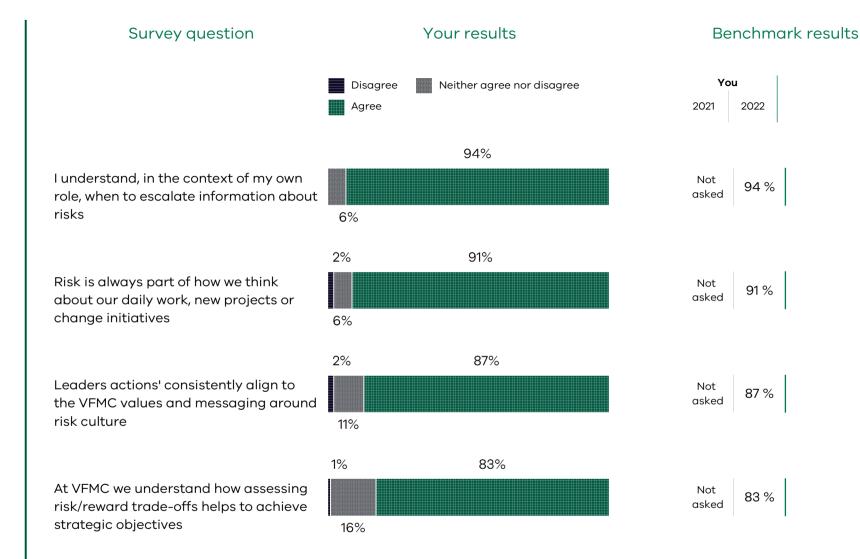
How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

94% of staff who did the survey agreed or strongly agreed with 'I understand, in the context of my own role, when to escalate information about risks'.





Custom questions

What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

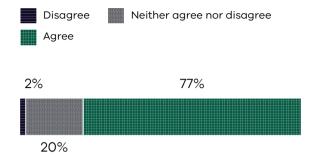
Example

77% of staff who did the survey agreed or strongly agreed with 'My People Leader communicates frequently with our team on risk management topics'.

Survey question

My People Leader communicates frequently with our team on risk management topics

Your results



Benchmark results



| Not | 77 % |
|-------|------|
| asked | 11 % |

People matter survey

wellbeing check 2022

Have your say

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- · Discrimination
- Violence and aggression

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

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Workgroup climate

- Scorecard
- Quality service delivery
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- Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
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- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- · Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Age | (n) | % |
|-------------------|-----|-----|
| 15-34 years | 12 | 13% |
| 35-54 years | 66 | 71% |
| 55+ years | 2 | 2% |
| Prefer not to say | 13 | 14% |
| | () | 0/ |

| How would you describe your gender? | (n) | % |
|-------------------------------------|-----|-----|
| Man | 39 | 42% |
| Woman | 38 | 41% |
| Prefer not to say | 16 | 17% |

| Are you trans, non-binary or gender diverse? | (n) | % |
|----------------------------------------------|-----|-----|
| Yes | 1 | 1% |
| No | 80 | 86% |
| Prefer not to say | 12 | 13% |

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?*

| No | 81 | 87% |
|-------------------|----|-----|
| Prefer not to say | 12 | 13% |

(n)

| How do you describe your sexual orientation? | (n) |
|----------------------------------------------|-----|
| Straight (heterosexual) | 77 |

| Officiation: | ···/ | 70 |
|-------------------------|------|-----|
| Straight (heterosexual) | 77 | 83% |
| Prefer not to say | 15 | 16% |
| Gay or lesbian | 1 | 1% |



Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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| Aboriginal and/or Torres Strait Islander | (n) | % |
|----------------------------------------------|-----|-----|
| Yes | 0 | 0% |
| Non Aboriginal and/or Torres Strait Islander | 84 | 90% |
| Prefer not to say | 9 | 10% |



Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Do you identify as a person with a disability? | (n) | % |
|------------------------------------------------|-----|-----|
| Yes | 2 | 2% |
| No | 83 | 89% |
| Prefer not to say | 8 | 9% |



Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

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| Country of birth | | % |
|-----------------------|--|-----|
| Born in Australia | | 46% |
| Not born in Australia | | 34% |
| Prefer not to say | | 19% |

If you speak another language with your family or community, what language(s) do you speak? (n)

| ao you speak? | (n) | % |
|---------------|-----|-----|
| Mandarin | 4 | 15% |
| Other | 4 | 15% |
| Cantonese | 3 | 12% |
| French | 3 | 12% |
| Filipino | 2 | 8% |
| Hindi | 2 | 8% |
| Indonesian | 2 | 8% |
| Tamil | 2 | 8% |
| Vietnamese | 2 | 8% |
| German | 1 | 4% |
| Greek | 1 | 4% |
| Italian | 1 | 4% |

Language other than English spoken
with family or community(n)%Yes2628%No5357%

14

15%

Prefer not to say

0/

| If you speak another language with your family or community, what language(s) do you speak? | (n) | % |
|---------------------------------------------------------------------------------------------|-----|----|
| Sinhalese | 1 | 4% |
| Spanish | 1 | 4% |



Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Cultural identity | (n) | % |
|---------------------------------------------------------------------------------|-----|-----|
| Australian | 46 | 49% |
| Prefer not to say | 16 | 17% |
| East and/or South-East Asian | 16 | 17% |
| English, Irish, Scottish and/or Welsh | 10 | 11% |
| European (including Western, Eastern and South-Eastern Europe, and Scandinavia) | 7 | 8% |
| New Zealander | 3 | 3% |
| South Asian | 3 | 3% |
| Central Asian | 3 | 3% |
| Other | 2 | 2% |
| African | 1 | 1% |
| Central and/or South American | 1 | 1% |

| Religion | (n) | % |
|-------------------|-----|-----|
| Christianity | 36 | 39% |
| No religion | 32 | 34% |
| Prefer not to say | 16 | 17% |
| Buddhism | 3 | 3% |
| Hinduism | 2 | 2% |
| Other | 2 | 2% |
| Islam | 1 | 1% |
| Judaism | 1 | 1% |



Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Working arrangement | (n) | % |
|---------------------------------------------|-----|-----|
| Full-Time | 88 | 95% |
| Part-Time | 5 | 5% |
| Gross base salary (ongoing/fixed term only) | (n) | % |
| \$65k to \$95k | 3 | 3% |
| \$95k to \$125k | 9 | 10% |
| \$125k or more | 61 | 66% |
| Prefer not to say | 20 | 22% |
| Organisational tenure | (n) | % |
| <1 year | 24 | 26% |
| 1 to less than 2 years | 12 | 13% |
| 2 to less than 5 years | 25 | 27% |
| 5 to less than 10 years | 18 | 19% |
| 10 to less than 20 years | 14 | 15% |

| Management responsibility | (n) | % |
|-----------------------------|-----|-----|
| Non-manager | 57 | 61% |
| Other manager | 20 | 22% |
| Manager of other manager(s) | 16 | 17% |
| Employment type | (n) | % |
| Ongoing and executive | 86 | 92% |
| Fixed term | 7 | 8% |



Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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| Primary workplace location over the last | | |
|-----------------------------------------------------------------|-----|----------|
| 3 months | (n) | % |
| Melbourne CBD | 54 | 58% |
| Melbourne: Suburbs | 37 | 40% |
| Other | 1 | 1% |
| Large regional city | 1 | 1% |
| | | |
| What have been your main places of | | |
| What have been your main places of work over the last 3-months? | (n) | % |
| • | (n) | % |
| work over the last 3-months? | 1 | 1 |
| work over the last 3-months? Your employer's office | 77 | 83% |

| Flexible work | (n) | % |
|-------------------------------------------------------------------------|-----|-----|
| Working from an alternative location (e.g. home, hub/shared work space) | 42 | 45% |
| Flexible start and finish times | 33 | 35% |
| No, I do not use any flexible work arrangements | 26 | 28% |
| Using leave to work flexible hours | 6 | 6% |
| Part-time | 4 | 4% |
| Other | 3 | 3% |
| Study leave | 2 | 2% |
| Purchased leave | 2 | 2% |
| Shift swap | 1 | 1% |



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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| Have you requested any of the following adjustments at work?* | (n) | % |
|---------------------------------------------------------------|-----|-----|
| No, I have not requested adjustments | 67 | 72% |
| Flexible working arrangements | 23 | 25% |
| Physical modifications or improvements to the workplace | 4 | 4% |
| Accessible communications technologies | 1 | 1% |
| Career development support strategies | 1 | 1% |
| Other | 1 | 1% |

| Why did you make this request? | (n) | % |
|--------------------------------|-----|-----|
| Family responsibilities | 11 | 42% |
| Work-life balance | 10 | 38% |
| Caring responsibilities | 6 | 23% |
| Health | 3 | 12% |
| Other | 2 | 8% |
| Disability | 1 | 4% |
| Study commitments | 1 | 4% |

| What was your experience with making the request? | (n) | % |
|---------------------------------------------------------------------|-----|------|
| The adjustments I needed were made and the process was satisfactory | 26 | 100% |



Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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| Caring responsibility | (n) | % |
|-----------------------------------------|-----|-----|
| Primary school aged child(ren) | 30 | 32% |
| None of the above | 22 | 24% |
| Secondary school aged child(ren) | 20 | 22% |
| Prefer not to say | 15 | 16% |
| Child(ren) - younger than preschool age | 14 | 15% |
| Preschool aged child(ren) | 9 | 10% |
| Frail or aged person(s) | 8 | 9% |
| Person(s) with a medical condition | 3 | 3% |
| Other | 2 | 2% |







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