





# People matter survey

# wellbeing check 2022

Have your say

# Overview

# **Result summary**

#### Report overview

- About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

# People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

#### Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

## **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
   Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

# Taking action

 Taking action auestions

# **Detailed results**

# Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- · Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- ImpartialityAccountability
- Respect
- Leadership
- Human rights

# Custom questions

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





# About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

# Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

#### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

# Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

# Overview

# **Result summary**

#### Report overview

- · About your report
- · Privacy and anonymity
- · Survey's theoretical framework
- Your comparator group
- Your response rate

## People outcomes

- · Scorecard: engagement index
- Engagement
- · Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

#### Inclusion

- Scorecard: emotional effects of work
- · Scorecard: negative behaviour
- Bullying
- · Sexual harassment
- Discrimination
- Violence and aggression

# **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- · Biggest negative difference from comparator

# Taking action

· Taking action *auestions* 

# **Detailed results**

# Senior leadership

 Senior leadership auestions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate

# Workgroup climate

- Scorecard
- · Quality service delivery
- Innovation
- Workgroup support
- · Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- · Learning and development
- · Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

# **Custom questions**

· Questions requested by your organisation

#### **Demographics**

- · Age, gender, variations in sex characteristics and sexual orientation
- · Aboriginal and/or Torres Strait Islander
- Disability
- · Cultural diversity
- Employment
- Adjustments
- Caring





# Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



# Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

# Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

# Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

# Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

**Outcomes** 

- Satisfaction
- Wellbeing –
   work-related stress
- Wellbeing –
  job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

# The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



**Human Rights** 





Your comparator group1 of 2

#### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

## How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

**Bushfire Recovery Victoria** 

CenlTex

Commission for Children and Young People

Emergency Services Superannuation Board

**Essential Services Commission** 

Game Management Authority

Independent Broad-based Anticorruption Commission

Infrastructure Victoria

Labour Hire Licensing Authority

Latrobe Valley Authority

Local Government Inspectorate

Major Transport Infrastructure Authority Office of the Chief Parliamentary
Counsel

Office of the Governor Victoria

Office of the Legal Services
Commissioner

Office of the Ombudsman Victoria

Office of the Victorian Electoral Commissioner

Office of the Victorian Government Architect

Office of the Victorian
Information Commissioner

Office of the Victorian Inspectorate

Portable Long Service Authority

Public Record Office Victoria

Safer Care Victoria

Service Victoria

Suburban Rail Loop Authority

Victorian Auditor-General's Office

Victorian Commission for Gambling and Liquor Regulation

Victorian Disability Worker Commission

Victorian Fisheries Authority

Victorian Government Solicitor's Office

Victorian Public Sector Commission





Your comparator group 2 of 2

## What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

# How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Victorian Responsible Gambling Foundation

Victorian Skills Authority

Wage Inspectorate Victoria



# Your response rate

## What this is

This is how many staff in your organisation did the survey in 2022.

# Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

# How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021		2022	
71% (45)		86% (44)	
Comparator Public Sector	50% 39%	Comparator Public Sector	52% 52%



# People matter survey

# wellbeing check 2022

Have your say

# Overview

# Result summary

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

#### People outcomes

- Scorecard:
   engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

-

# **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

# Taking action

• Taking action guestions

# **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- LeadershipHuman rights

# Custom questions

 Questions requested by your organisation

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

# Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
83		86	
Canadan	70	Community	70
Comparator	73	Comparator	73
Public Sector	70	Public Sector	69



# Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 86.

# Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

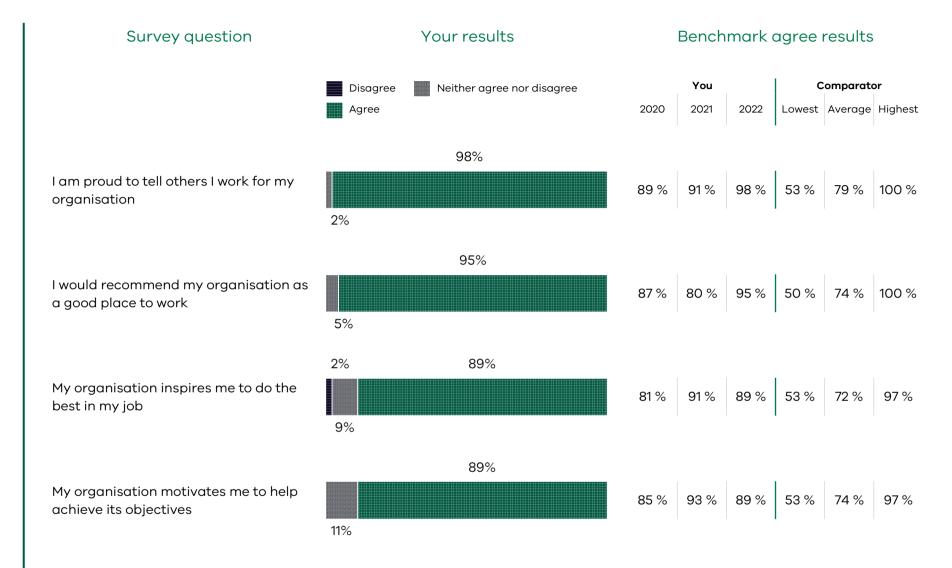
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

98% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 86.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

my organisation

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

80% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

# Survey question Your results Benchmark agree results Disagree Neither agree nor disagree 2020 2021 2022 Lowest Average Highest 7% 80% I feel a strong personal attachment to

14%



Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

## Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

## How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

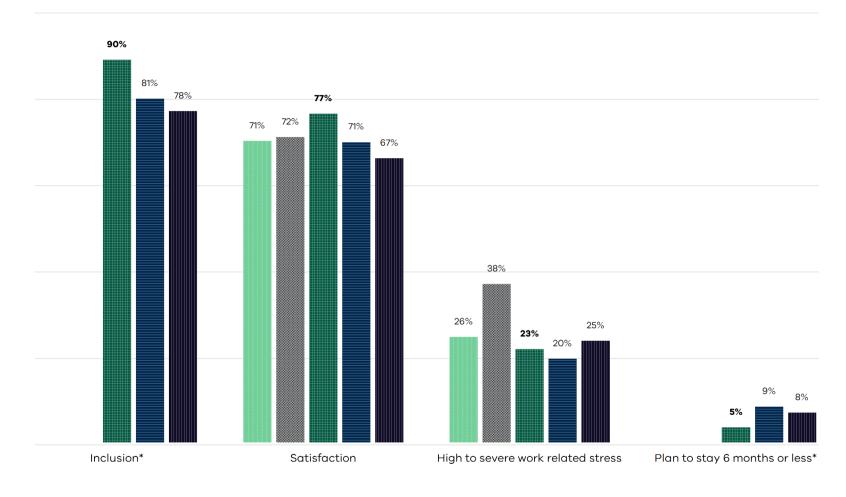
# Example

#### In 2022:

 90% of your staff who did the survey responded positively to questions about Inclusion.

#### Compared to:

• 81% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



# Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

# Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

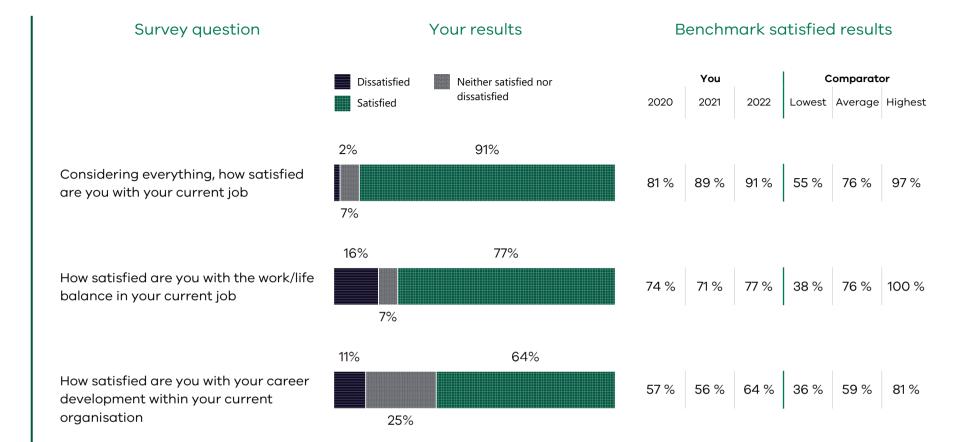
Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

91% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.







# Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

# Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

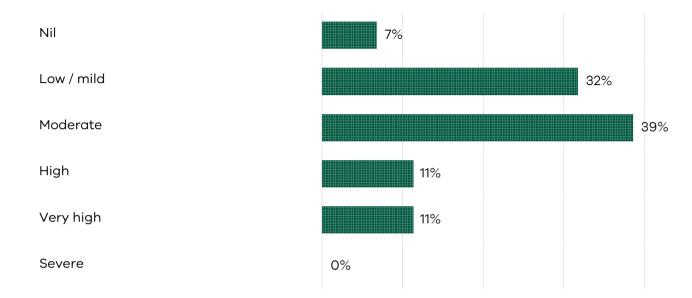
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

# Example

23% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 20% of staff in your comparator group and 25% of staff across the public sector.

# How would you rate your current level of work-related stress? (You 2022)



# Reported levels of high to severe stress

2021	2022	
38%	23%	

Comparator	26%	Comparator	20%
Public Sector	26%	<b>Public Sector</b>	25%



Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

# Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

# How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

# Example

93% of your staff who did the survey said they experienced mild to severe stress.

Of that 93%, 61% said the top reason was 'Workload'.

41 3

93% 7%

Experienced some work-related stress

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	68%	61%	49%	51%
Time pressure	61%	56%	47%	44%
Dealing with clients, patients or stakeholders	14%	17%	15%	15%
Competing home and work responsibilities	9%	15%	14%	14%
Content, variety, or difficulty of work	7%	15%	14%	11%
Management of work (e.g. supervision, training, information, support)	5%	15%	12%	12%
Organisation or workplace change	2%	15%	11%	13%
Job security	7%	10%	9%	10%
Unclear job expectations	5%	10%	16%	14%
Work that doesn't match my skills or experience	11%	10%	8%	7%



# Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

# Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

# How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

# Example

5% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for		Comparator 2022	Public sector 2022
6 months or less	5%	9%	8%
Over 6 months and up to 1 year	20%	14%	10%
Over 1 year and up to 3 years	30%	31%	25%
Over 3 years and up to 5 years	25%	18%	16%
Over 5 years	20%	28%	41%



# Inclusion question results

#### What this is

This is how included staff feel in their workplace.

# Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

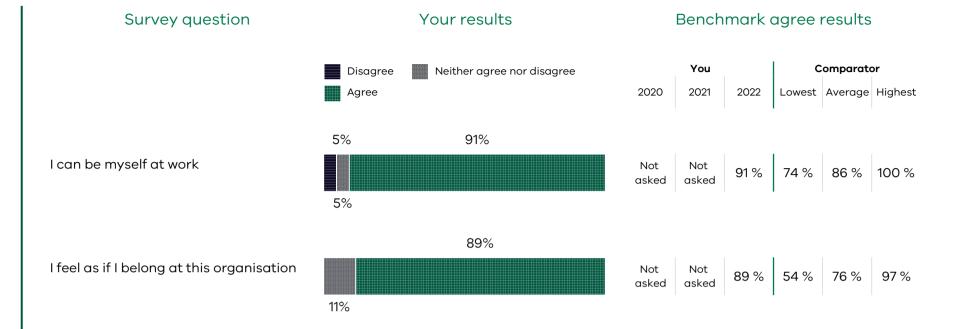
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

91% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.





Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

# Example

11% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'.

Staff who experienced one or more barriers to success at work

Other



2%

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My caring responsibilities	11%	6%	7%
My mental health	11%	7%	7%
My disability	9%	2%	1%
My cultural background	5%	2%	3%
My physical health	5%	3%	4%
My race	5%	1%	1%
My age	2%	6%	8%
My sex	2%	4%	4%

**E**xperienced barriers



3%



4%

Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

# Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

# Example

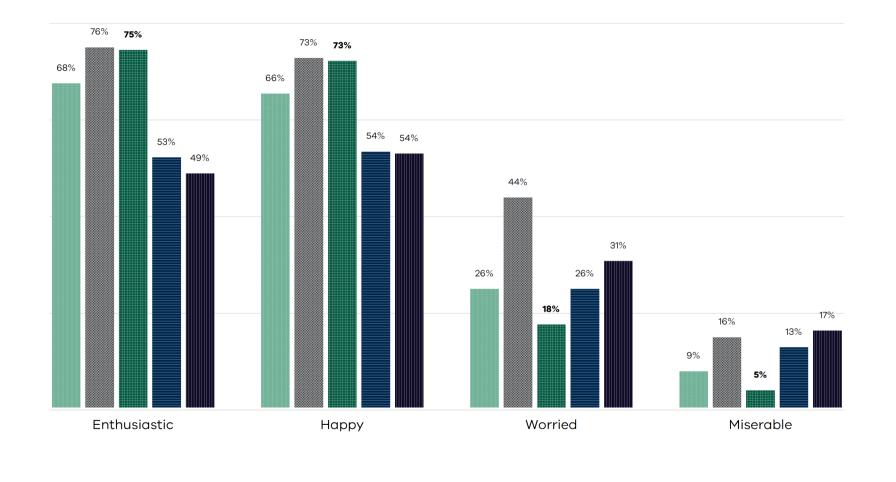
#### In 2022:

 73% of your staff who did the survey said work made them feel happy in 2022, which is down from 73% in 2021

# Compared to:

• 54% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



You 2022 Comparator 2022

Public sector 2022

# Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

# Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

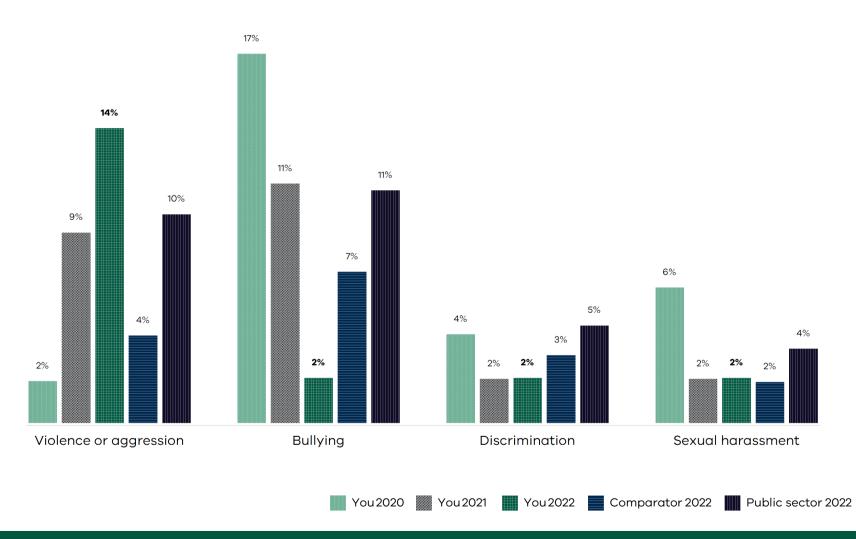
# Example

#### In 2022:

 14% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 9% in 2021.

# Compared to:

 4% of staff at your comparator and 10% of staff across the public sector.



# Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

# Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

# Why there is no data here

We've not published the results for this section because less than 10 people said they experienced bullying.

We do this to protect the respondents.

# Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

# Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

# Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment.

We do this to protect the respondents.

# Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

# Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

# Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.

We do this to protect the respondents.

# Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

# Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

# Why there is no data here

We've not published the results for this section because less than 10 people said they experienced violence or aggression. We do this to protect the respondents.

# People matter survey

# wellbeing check 2022

Have your say

# Overview

# **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

# People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

# **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

# Taking action

 Taking action questions

# **Detailed results**

# Senior leadership

 Senior leadership auestions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- · Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

# **Custom questions**

 Questions requested by your organisation

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





# Highest scoring questions

# What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

# How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

# Example

On the first row 'Job enrichment', the 'You 2022' column shows 100% of your staff agreed with 'I understand how my job helps my organisation achieve it's goals'. This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Job enrichment	I understand how my job helps my organisation achieve it's goals	100%	Not asked in 2021	93%
Meaningful work	I can make a worthwhile contribution at work	100%	Not asked in 2021	92%
Organisational integrity	My organisation encourages respectful workplace behaviours	100%	+9%	87%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	98%	0%	84%
Flexible working	My manager supports working flexibly	98%	Not asked in 2021	92%
Manager leadership	My manager treats employees with dignity and respect	98%	+2%	92%
Manager support	My manager provides me with enough support when I need it	98%	+13%	85%
Meaningful work	I achieve something important through my work	98%	0%	89%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	98%	+2%	87%
Engagement	I am proud to tell others I work for my organisation	98%	+7%	79%



# Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

# How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

# Example

On the first row 'Learning and development', the 'You 2022' column shows 45% of your staff agreed with 'I am satisfied with the opportunities to progress in my organisation'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Learning and development	I am satisfied with the opportunities to progress in my organisation	45%	Not asked in 2021	50%
Taking action	My organisation has made improvements based on the survey results from last year	53%	Not asked in 2021	35%
Organisational integrity	I believe the promotion processes in my organisation are fair	55%	Not asked in 2021	50%
Organisational integrity	I have an equal chance at promotion in my organisation	59%	Not asked in 2021	54%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	61%	-1%	56%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	64%	+1%	59%
Learning and development	My organisation places a high priority on the learning and development of staff	64%	+8%	62%
Satisfaction	How satisfied are you with your career development within your current organisation	64%	+8%	59%
Workload	I have enough time to do my job effectively	68%	+19%	63%
Organisational integrity	I believe the recruitment processes in my organisation are fair	70%	Not asked in 2021	71%



# Most improved

#### What this is

This is where staff feel their organisation has most improved.

## How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

# Example

On the first row 'Workload', the 'You 2022' column shows 68% of your staff agreed with 'I have enough time to do my job effectively'.

In the 'Increase from 2021' column, you have a 19% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Workload	I have enough time to do my job effectively	68%	+19%	63%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	84%	+17%	67%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	82%	+17%	61%
Engagement	I would recommend my organisation as a good place to work	95%	+15%	74%
Safety climate	All levels of my organisation are involved in the prevention of stress	70%	+15%	55%
Manager support	My manager provides me with enough support when I need it	98%	+13%	85%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	91%	+13%	72%
Organisational integrity	My organisation does not tolerate improper conduct	89%	+13%	76%
Workload	The workload I have is appropriate for the job that I do	73%	+13%	67%
Job enrichment	I clearly understand what I am expected to do in this job	93%	+11%	84%



# Most declined

#### What this is

This is where staff feel their organisation has most declined.

## How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

# Example

On the first row 'Collaboration', the 'You 2022' column shows 89% of your staff agreed with 'I am able to work effectively with others outside my immediate workgroup'.

In the 'Decrease from 2021' column, you have a 7% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Collaboration	I am able to work effectively with others outside my immediate workgroup	89%	-7%	86%
Innovation	My workgroup is quick to respond to opportunities to do things better	84%	-5%	76%
Manager support	My manager listens to what I have to say	89%	-5%	88%
Engagement	My organisation motivates me to help achieve its objectives	89%	-5%	74%
Engagement	My organisation inspires me to do the best in my job	89%	-2%	72%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	61%	-1%	56%
Engagement	I feel a strong personal attachment to my organisation	80%	0%	61%
Senior leadership	Senior leaders provide clear strategy and direction	80%	0%	69%
Learning and development	I am developing and learning in my role	84%	0%	78%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	86%	0%	82%



# Biggest positive difference from comparator

## What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

# How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 86% of your staff agreed with 'I believe my organisation will make improvements based on the results of this survey'.

The 'difference' column, shows that agreement for this question was 28 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Taking action	I believe my organisation will make improvements based on the results of this survey	86%	+28%	59%
Engagement	I would recommend my organisation as a good place to work	95%	+22%	74%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	82%	+21%	61%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	80%	+21%	59%
Engagement	I am proud to tell others I work for my organisation	98%	+19%	79%
Taking action	My organisation has made improvements based on the survey results from last year	53%	+19%	35%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	91%	+19%	72%
Engagement	I feel a strong personal attachment to my organisation	80%	+18%	61%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	84%	+17%	67%
Quality service delivery	My workgroup has clear lines of responsibility	93%	+17%	76%



# Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

# How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

# Example

On the first row 'Safety climate', the 'You 2022' column shows 82% of your staff agreed with 'My organisation provides a physically safe work environment'.

The 'difference' column, shows that agreement for this question was 10 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Safety climate	My organisation provides a physically safe work environment	82%	-10%	91%
Learning and development	I am satisfied with the opportunities to progress in my organisation	45%	-5%	50%
Safe to speak up	I feel culturally safe at work	86%	-2%	88%
Organisational integrity	I believe the recruitment processes in my organisation are fair	70%	-1%	71%



# People matter survey

# wellbeing check 2022

Have your say

# Overview

# **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

# People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

# **Key differences**

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

# **Taking action**

 Taking action questions

# **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- · Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

# **Custom questions**

 Questions requested by your organisation

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
   Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





# **Taking action**

#### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

# Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

results from last year

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

86% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 5% 86% I believe my organisation will make Not asked improvements based on the results of asked this survey 9% 12% 53% My organisation has made asked asked improvements based on the survey

9%

26%

# People matter survey

# wellbeing check 2022

Have your say

# Overview

# **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

## People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

# **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

# **Taking action**

• Taking action questions

# **Detailed results**

# Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

# Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- · Human rights

# **Custom questions**

 Questions requested by your organisation

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





# Senior leadership

# Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

# Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

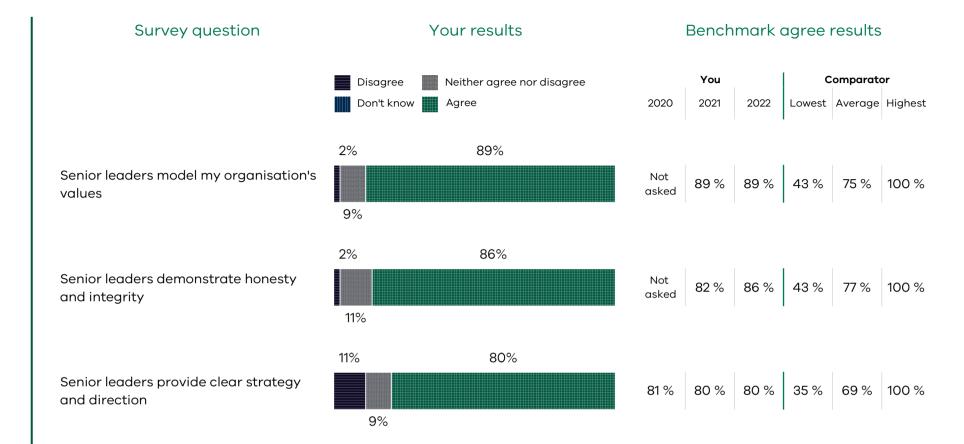
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

89% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.







# People matter survey

# wellbeing check 2022

Have your say

## Overview

## **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

## People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

F 17.22

## **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

## **Taking action**

• Taking action questions

## **Detailed results**

## Senior leadership

 Senior leadership questions

## Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

## Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

## Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

## Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- · Human rights

## **Custom questions**

 Questions requested by your organisation

## **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

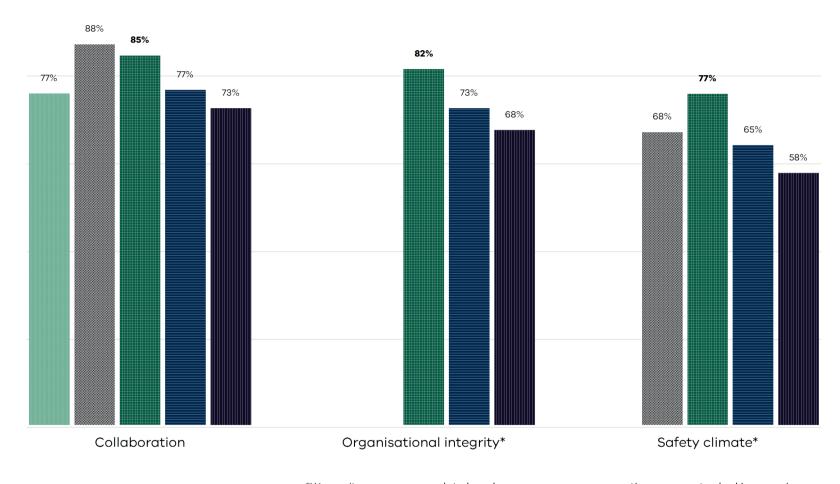
## Example

## In 2022:

 85% of your staff who did the survey responded positively to questions about Collaboration which is down from 88% in 2021.

## Compared to:

• 77% of staff at your comparator and 73% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



## Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

## Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

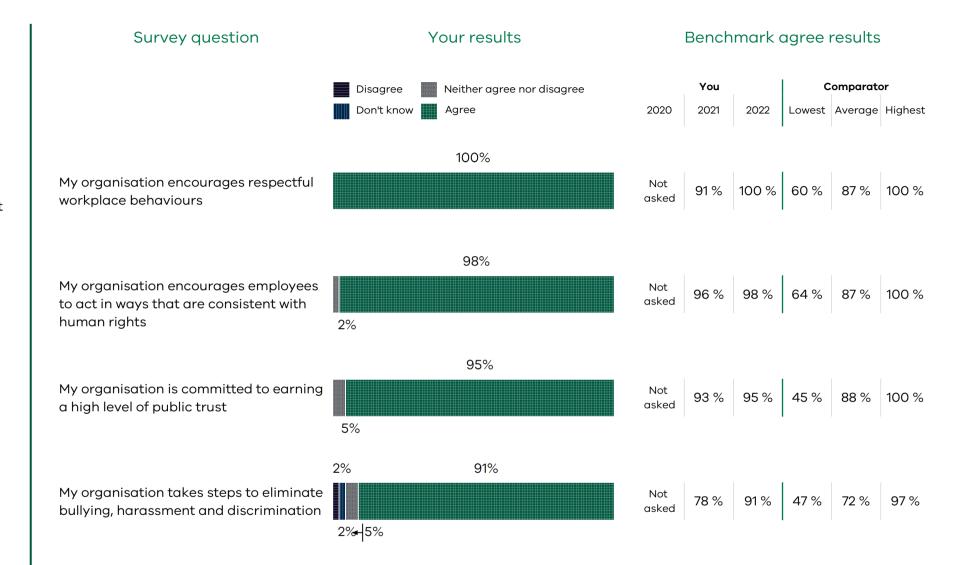
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

100% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.







## Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

89% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.







#### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

## Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

89% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 5% 89% I am able to work effectively with others outside my immediate workgroup 7% 7% 82% Workgroups across my organisation willingly share information with each other 11%



## Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

## Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

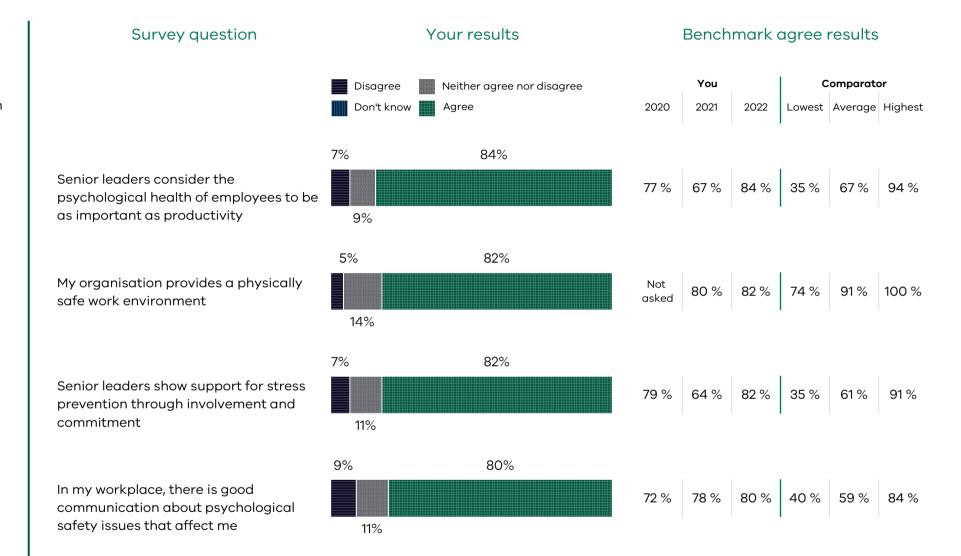
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

84% of your staff who did the survey agreed or strongly agreed with 'Senior leaders consider the psychological health of employees to be as important as productivity'.







## Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

## Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

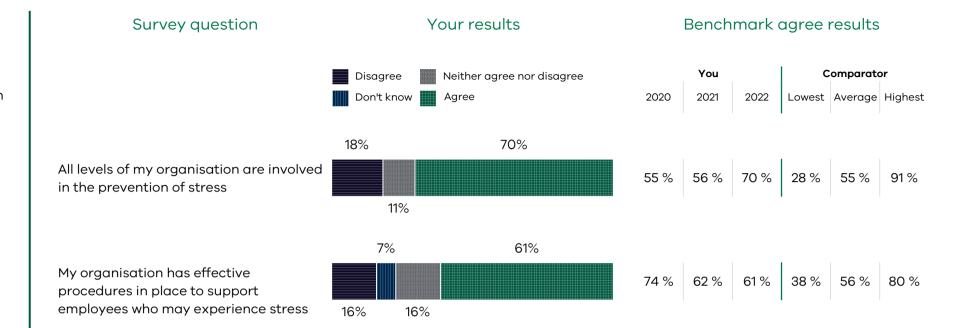
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

70% of your staff who did the survey agreed or strongly agreed with 'All levels of my organisation are involved in the prevention of stress'.



# People matter survey

# wellbeing check 2022

Have your say

## Overview

#### People outcomes

· About your report

Report overview

- · Privacy and anonymity
- · Survey's theoretical framework
- Your comparator group
- · Your response rate

**Result summary** 

- · Scorecard: engagement index
- Engagement
- · Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- · Work-related stress causes
- · Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- · Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

## **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- · Biggest negative difference from comparator

## Taking action

· Taking action questions

## **Detailed results**

## Senior leadership

 Senior leadership auestions

## Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate

## Workgroup climate

- Scorecard
- · Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

#### Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- · Learning and development
- · Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- · Human rights

## **Custom questions**

· Questions requested by your organisation

## **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- · Aboriginal and/or Torres Strait Islander
- Disability
- · Cultural diversity
- Employment
- Adjustments
- Caring





#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

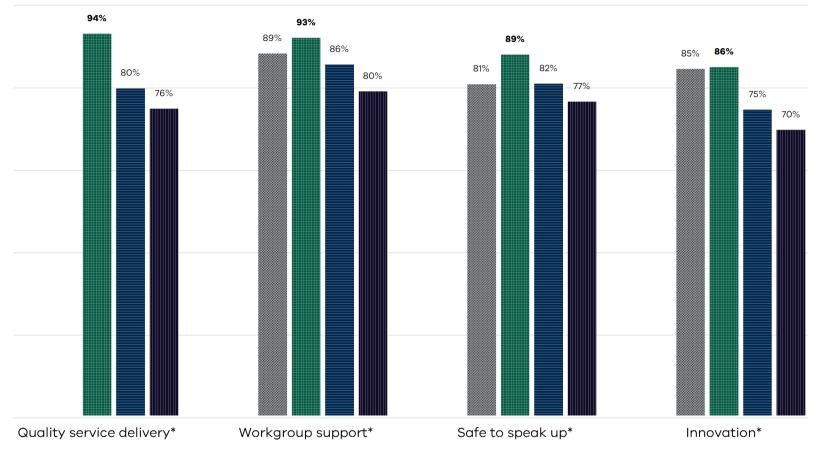
## Example

#### In 2022:

 94% of your staff who did the survey responded positively to questions about Quality service delivery.

## Compared to:

• 80% of staff at your comparator and 76% of staff across the public sector.



 $\hbox{$^*$We can't compare some data here because one or more questions were not asked in a previous survey}$ 

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022

## Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

## Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

98% of your staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.







#### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

## Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

89% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

## Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 5% 89% My workgroup learns from failures and mistakes 7% 7% 84% My workgroup encourages employee creativity 9% 11% 84% My workgroup is quick to respond to opportunities to do things better 5%





## Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

## Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

98% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.







Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

## Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

86% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

#### Survey question Your results Benchmark agree results Vali Comparator Disagree

9% People in my workgroup appropriately 5%

Don't know

manage conflicts of interest

Neither agree nor disagree		You		٦	J	)i
Agree	2020	2021	2022	Lowest	Average	Highest
86%						
	Not asked	87 %	86 %	69 %	82 %	100 %
				l		

## Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

## Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

91% of your staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

## Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 5% 91% I feel safe to challenge inappropriate behaviour at work 5% 89% People in my workgroup are able to bring up problems and tough issues 11% 5% 86% I feel culturally safe at work 9%





# People matter survey

# wellbeing check 2022

Have your say

## Overview

## **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

## ----

## **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

## Taking action

• Taking action questions

## **Detailed results**

## Senior leadership

 Senior leadership questions

## Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

## Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

## Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- Flexible working

## Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## **Custom questions**

 Questions requested by your organisation

## Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





## Scorecard 1 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

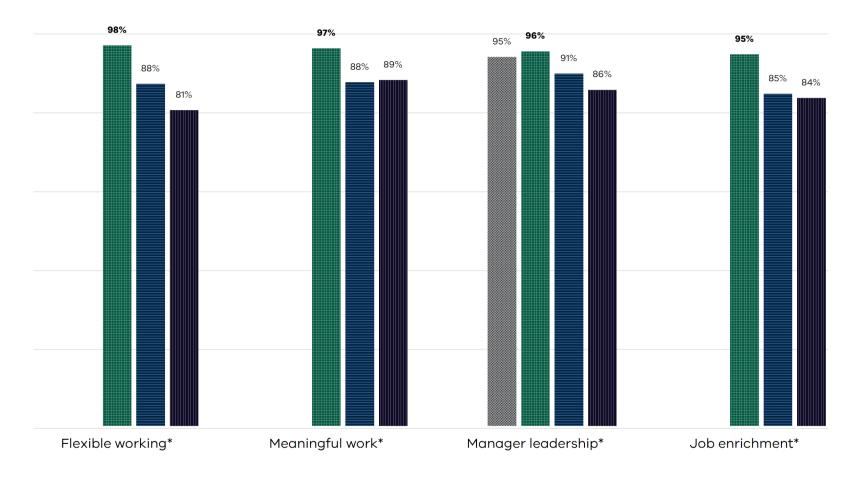
## Example

#### In 2022:

 98% of your staff who did the survey responded positively to questions about Flexible working.

## Compared to:

• 88% of staff at your comparator and 81% of staff across the public sector.



 $\hbox{$^*$We can't compare some data here because one or more questions were not asked in a previous survey}$ 



## Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

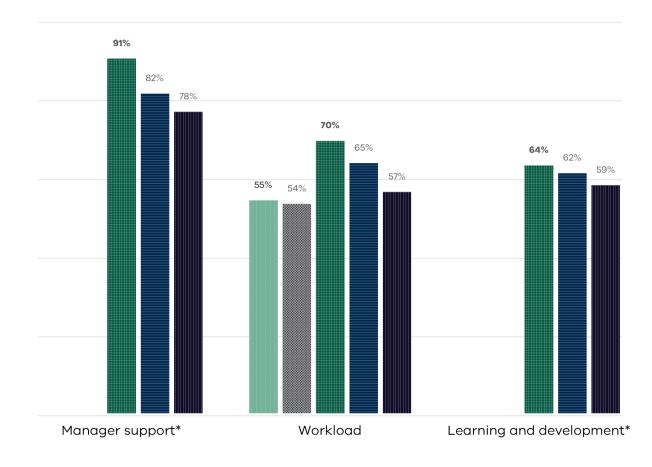
## Example

#### In 2022:

 91% of your staff who did the survey responded positively to questions about Manager support.

## Compared to:

• 82% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022

## Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

## Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

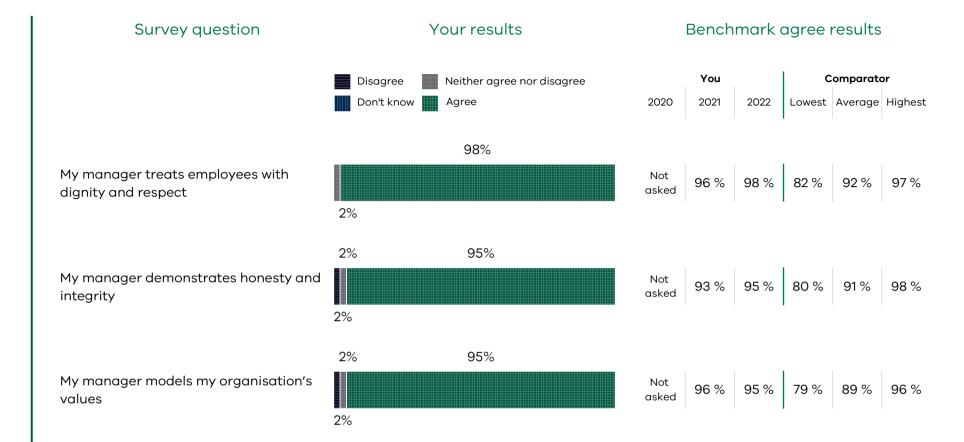
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

98% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.







## Manager support 1 of 2

#### What this is

This is how supported staff feel by their direct manager.

### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

98% of your staff who did the survey agreed or strongly agreed with 'My manager provides me with enough support when I need it'.





## Manager support 2 of 2

#### What this is

This is how supported staff feel by their direct manager.

## Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

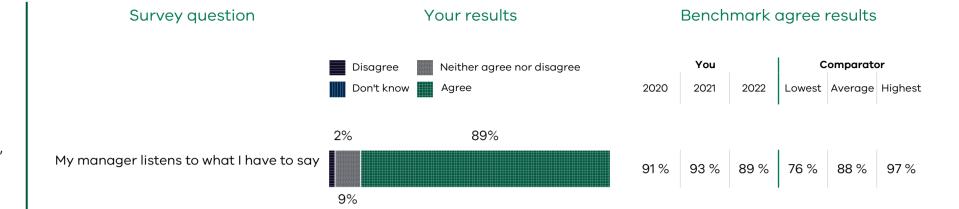
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

89% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.





#### Workload

#### What this is

This is how staff feel about workload and time pressure.

## Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

73% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Agree 2020 2021 2022 Lowest Average Highest 73% 18% The workload I have is appropriate for the job that I do 9% 25% 68% I have enough time to do my job effectively 7%



## Learning and development

#### What this is

This is how well staff feel they can learn and grow in your organisation.

### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

84% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.







#### Job enrichment 1 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

## Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

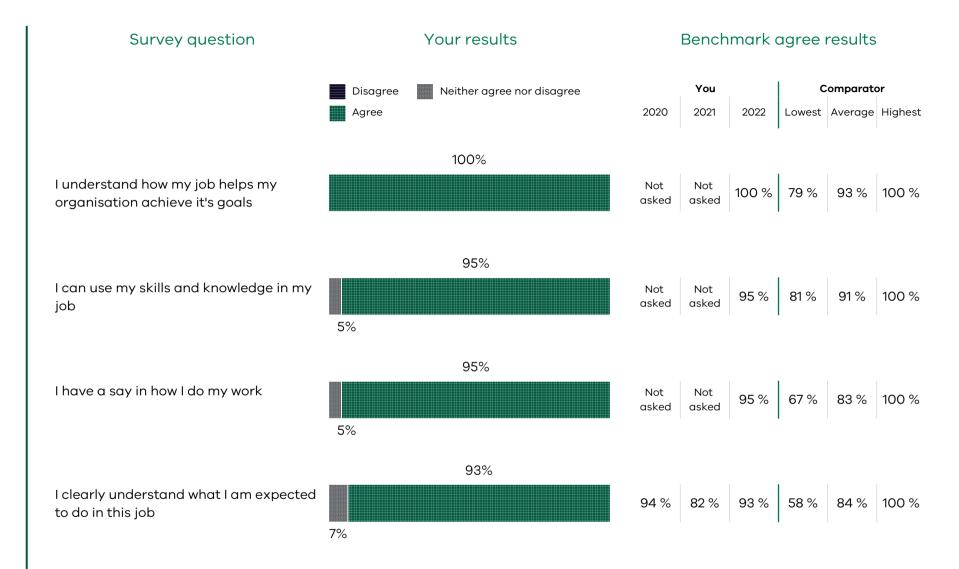
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

100% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.







Job enrichment 2 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

## Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

93% of your staff who did the survey agreed or strongly agreed with 'I have the authority to do my job effectively'.

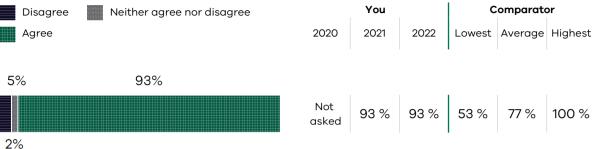
## Survey question

## Disagree Agree

I have the authority to do my job effectively

#### Your results

## Benchmark agree results





## Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

## Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

#### How to read this

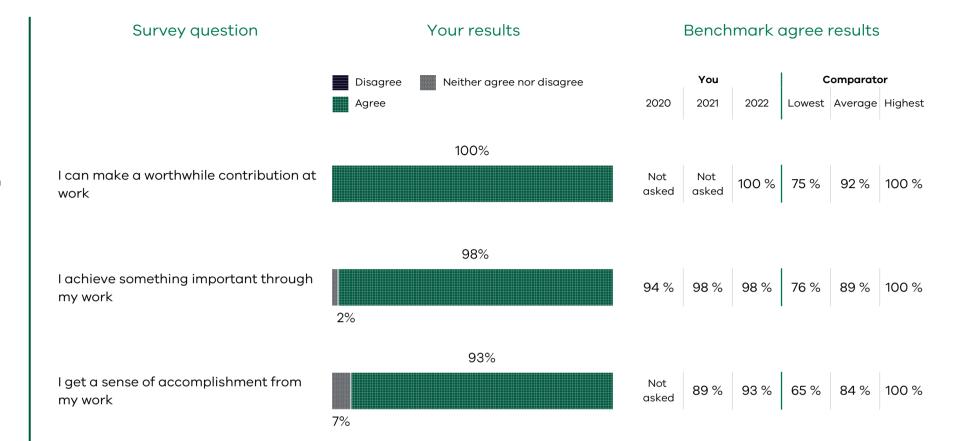
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

100% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.





## Flexible working

#### What this is

This is how well you organisation supports staff to work flexibly.

## Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

98% of your staff who did the survey agreed or strongly agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

Survey question	Your results	Benchmark agree results			
	Disagree Neither agree nor disagree  Don't know Agree	<b>You</b> 2020 2021 2022	Comparator Lowest Average Highest		
	98%				
I am confident that if I requested a flexible work arrangement, it would be given due consideration	2%	96 % 98 % 98 %	33 % 84 % 100 %		
	98%				
My manager supports working flexibly	2%	Not Not asked 98 %	78 % 92 % 100 %		

# People matter survey

# wellbeing check 2022

Have your say

## Overview

## **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

## **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

## Taking action

• Taking action questions

## **Detailed results**

## Senior leadership

 Senior leadership questions

## Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

## Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

## Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

## Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## Custom questions

 Questions requested by your organisation

## **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





## Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

## Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

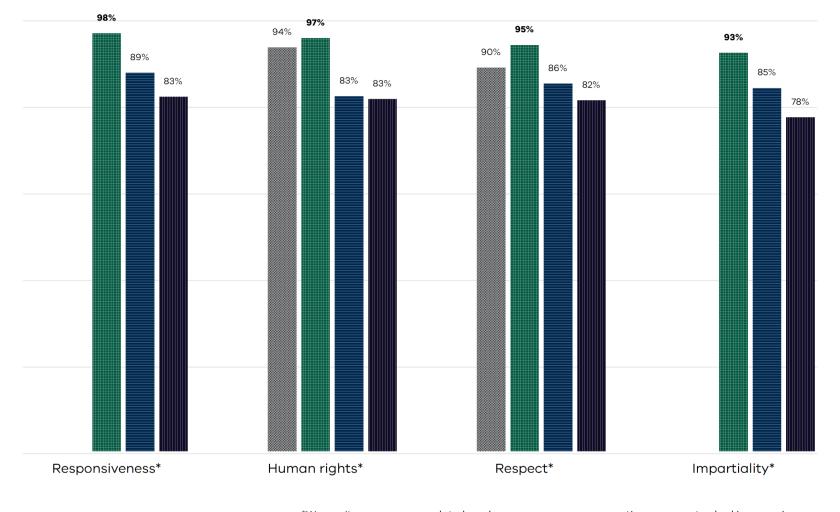
## Example

#### In 2022:

• 98% of your staff who did the survey responded positively to questions about Responsiveness.

## Compared to:

• 89% of staff at your comparator and 83% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



#### Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

## Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

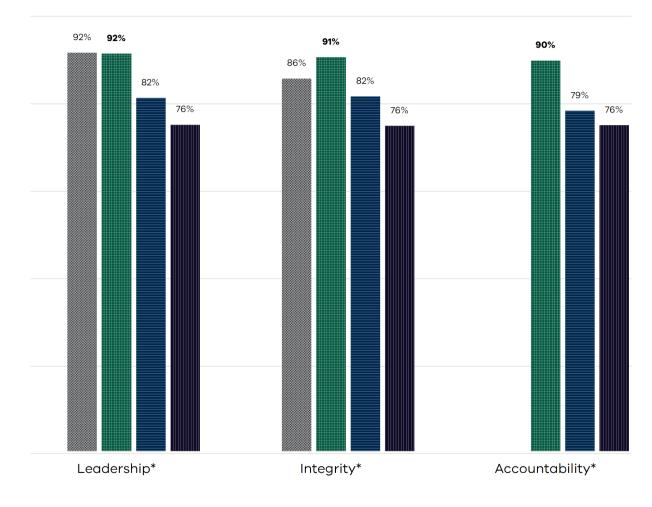
## Example

#### In 2022:

 92% of your staff who did the survey responded positively to questions about Leadership, which is down 0% in 2021.

## Compared to:

• 82% of staff at your comparator and 76% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



## Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

## Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

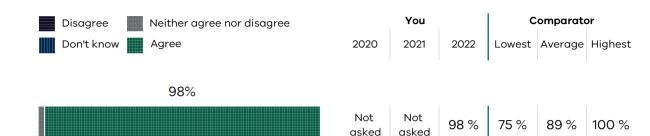
98% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

## Survey question

## Your results

2%

## Benchmark agree results



My workgroup provides high quality advice and services

## Integrity 1 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

## Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

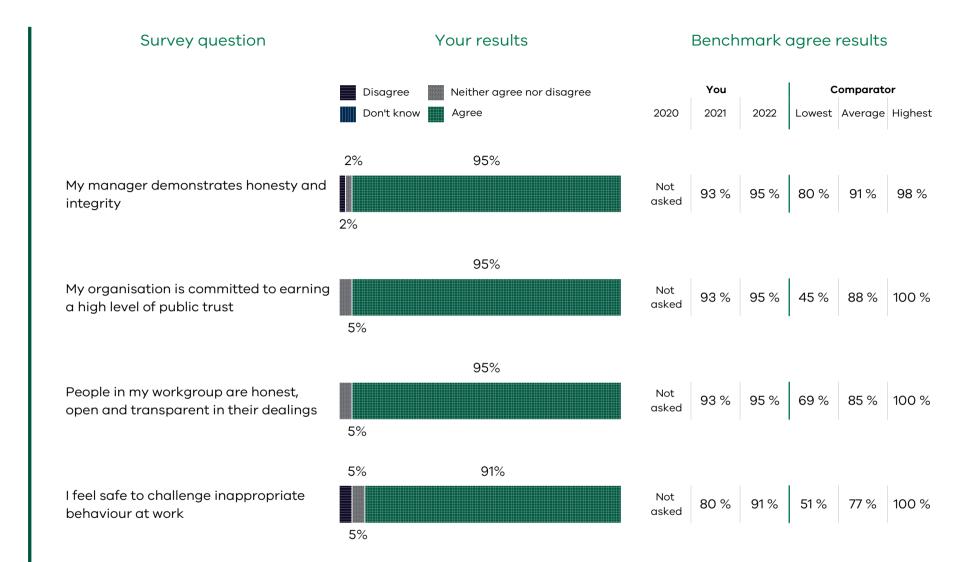
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

95% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.







## Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

## Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

89% of staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

## Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Don't know 2020 2021 2022 Lowest Average Highest 5% 89% My organisation does not tolerate improper conduct 9% 86% People in my workgroup appropriately manage conflicts of interest 5% 2% 86% Senior leaders demonstrate honesty and integrity 11%





## Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

## Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

98% of staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree 2020 2021 2022 Lowest Average Highest 98% My workgroup acts fairly and without Not asked asked bias 2% 89% People in my workgroup are politically asked impartial in their work 11%

## Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

## Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

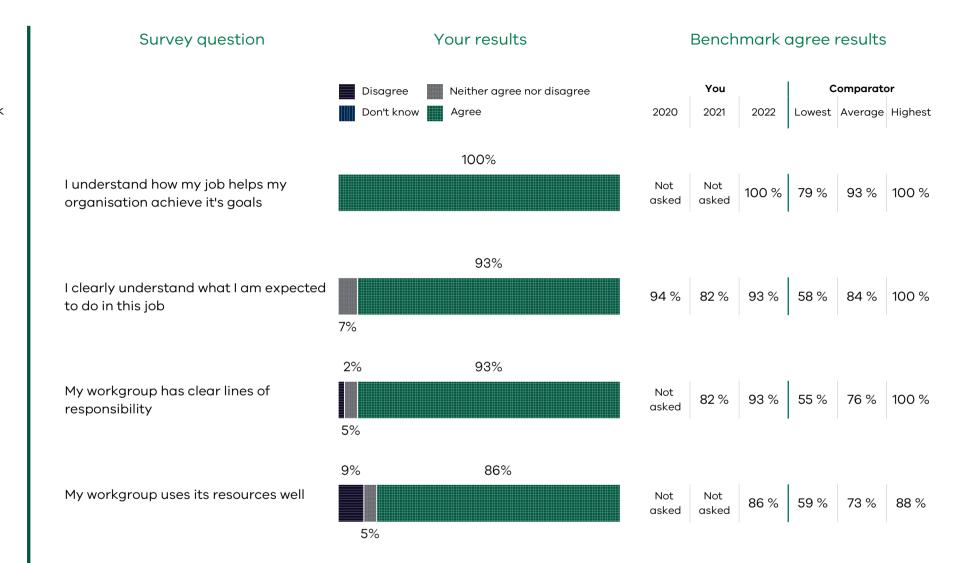
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

100% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.





## Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

## Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

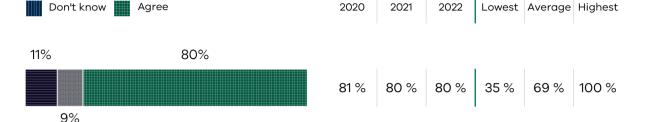
## Example

80% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

## Survey question Your results Benchmark agree results

Neither agree nor disagree

Senior leaders provide clear strategy and direction



You



Comparator

## Respect 1 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

## Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

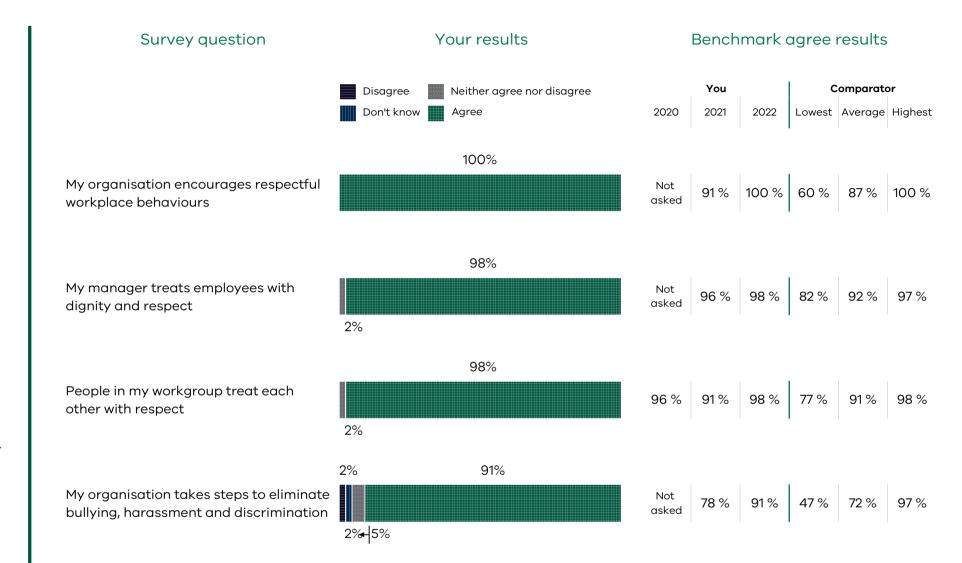
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

100% of staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.







#### **Public sector values**

#### Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

#### Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

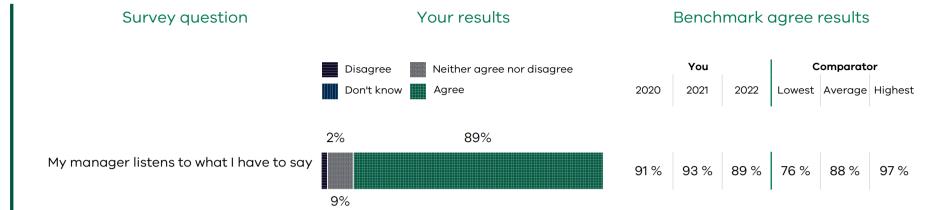
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

89% of staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.





#### **Public sector values**

#### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

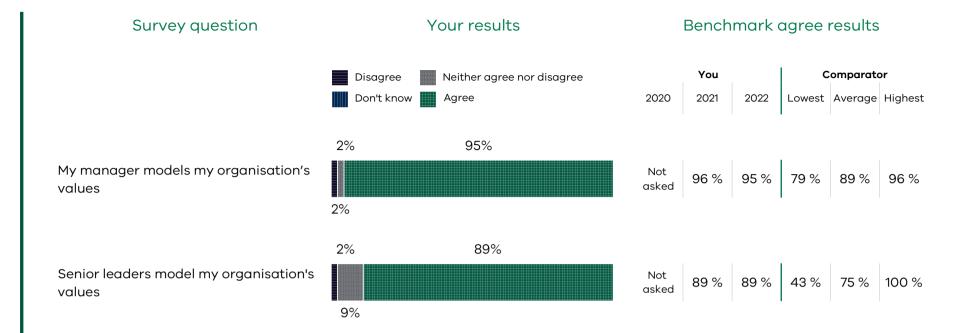
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

95% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



#### **Public sector values**

#### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

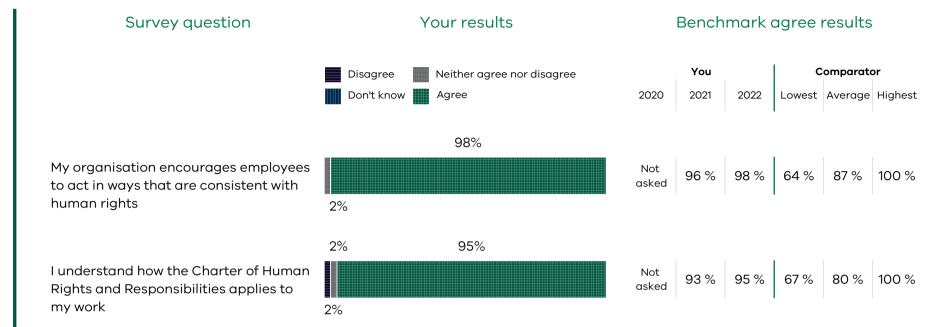
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

98% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



# People matter survey

# wellbeing check 2022

Have your say

# Overview

# **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### **Key differences**

- · Highest scoring
- Lowest scoringMost improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

• Taking action questions

## **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





## **Custom questions**

#### What this is

Your organisation asked 5 custom questions as part of the 2022 survey. In this report, we've only included results for 3 custom questions, as your other custom question results contain sensitive information that only specific people in your organisation can see.

Do you feel connected and engaged

office based, partly remote/home)

#### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

#### How to read this

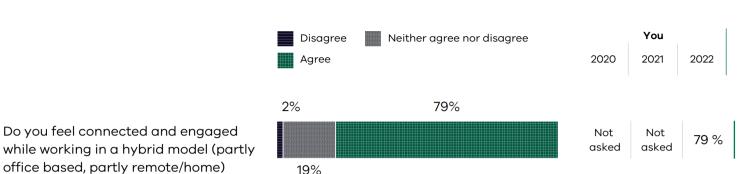
Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

#### Example

79% of staff who did the survey agreed or strongly agreed with 'Do you feel connected and engaged while working in a hybrid model (partly office based, partly remote/home)'.

#### Survey question Your results Benchmark results



# **Custom questions**

#### What this is

Your organisation asked 5 custom questions as part of the 2022 survey. In this report, we've only included results for 3 custom questions, as your other custom question results contain sensitive information that only specific people in your organisation can see.

#### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

#### How to read this

The table shows you responses to the question 'Overall, how do you rate internal communications at the Commission This includes communication from the Commissioner and leadership team, and communication that supports your understanding of what is happening across the Commission.'.

#### Example

58% of staff who did the survey responded 'Good' to the question.

Overall, how do you rate internal communications at the Commission This includes communication from the Commissioner and leadership team, and communication that supports your understanding of what is happening across the Commission.	You 2022
Good	58%
Very good	30%
Average	7%
Poor	5%



# **Custom questions**

#### What this is

Your organisation asked 5 custom questions as part of the 2022 survey. In this report, we've only included results for 3 custom questions, as your other custom question results contain sensitive information that only specific people in your organisation can see.

#### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

#### How to read this

The table shows you responses to the question 'Do you want more communication/information (e.g. via Equality Works and the Wellbeing Group Channel on Teams) or more engagement (e.g. social/informal opportunities)'.

#### Example

40% of staff who did the survey responded 'More engagement' to the question.

Do you want more communication/information (e.g. via Equality Works and the Wellbeing Group Channel on Teams) or more engagement (e.g. social/informal opportunities)	You 2022
More engagement	40%
Both more communication/information and more engagement	35%
More communication/information	12%
Less communication/information	9%
Less engagement	5%



# People matter survey

# wellbeing check 2022

Have your say

## Overview

# **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

#### Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### **Taking action**

• Taking action questions

## **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
   Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring





Age, gender, variations in sex characteristics and sexual orientation

#### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	17	39%
35-54 years	17	39%
55+ years	6	14%
Prefer not to say	4	9%

How would you describe your gender?	(n)	%
Woman	29	66%
Man	10	23%
Prefer not to say	3	7%
Non-binary and I use a different term	2	5%

Are you trans, non-binary or gender diverse?	(n)	%
Yes	2	5%
No	37	84%
Prefer not to say	5	11%

# To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	%
No	38	86%
Don't know	2	5%
Prefer not to say	4	9%

# How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	20	45%
Bisexual	9	20%
Prefer not to say	6	14%
I use a different term	4	9%
Gay or lesbian	3	7%
Asexual	1	2%
Don't know	1	2%



# Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	1	2%
Non Aboriginal and/or Torres Strait Islander	41	93%
Prefer not to say	2	5%



#### Disability

#### What this is

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	10	23%
No	30	68%
Prefer not to say	4	9%

If so, have you shared your disability information within your organisation (e.g. to your manager or		
Human Resources staff)?		%
Yes	9	90%
No	1	10%



#### Cultural diversity 1 of 2

#### What this is

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	32	73%
Not born in Australia	10	23%
Prefer not to say	2	5%

Language other than English spoken with family or community	(n)	%
Yes	8	18%
No	34	77%
Prefer not to say	2	5%



## Cultural diversity 2 of 2

#### What this is

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	26	59%
English, Irish, Scottish and/or Welsh	13	30%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	6	14%
Other	5	11%
African	4	9%
South Asian	3	7%
Prefer not to say	2	5%
East and/or South-East Asian	2	5%
New Zealander	1	2%

Religion	(n)	%
No religion	28	64%
Christianity	7	16%
Prefer not to say	4	9%
Judaism	3	7%
Buddhism	2	5%



#### Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	34	77%
Part-Time	10	23%
Gross base salary (ongoing/fixed term		
only)	(n)	<u>%</u>
\$65k to \$95k	11	25%
\$95k to \$125k	20	45%
\$125k or more	9	20%
Prefer not to say	4	9%
Organisational tenure	(n)	%
<1 year	10	23%
1 to less than 2 years	14	32%
2 to less than 5 years	12	27%
5 to less than 10 years	4	9%
10 to less than 20 years	3	7%
More than 20 years	1	2%

Management responsibility	(n)	%
Non-manager	28	64%
Other manager	11	25%
Manager of other manager(s)	5	11%
Employment type	(n)	%
Ongoing and executive	31	70%
Fixed term	13	30%



#### Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last		
3 months	(n)	%
Melbourne: Suburbs	35	80%
Melbourne CBD	7	16%
Other	1	2%
Rural	1	2%
What have been your main places of		
work over the last 3-months?	(n)	%
Your employer's office	26	59%
A frontline or service delivery location	1	2%
Home or private location	43	98%

Flexible work	(n)	%
Flexible start and finish times	24	55%
No, I do not use any flexible work arrangements	15	34%
Working more hours over fewer days	7	16%
Part-time	7	16%
Using leave to work flexible hours	4	9%
Working from an alternative location (e.g. home, hub/shared work space)	2	5%
Study leave	2	5%
Purchased leave	1	2%



#### Adjustments

#### What this is

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	26	59%
Flexible working arrangements	14	32%
Physical modifications or improvements to the workplace	4	9%
Accessible communications technologies	1	2%
Career development support strategies	1	2%
Other	1	2%

Why did you make this request?	(n)	%
Work-life balance	12	67%
Disability	6	33%
Caring responsibilities	5	28%
Family responsibilities	4	22%
Health	4	22%
Study commitments	3	17%
Other	1	6%

# What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made 1 6%



#### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	21	48%
Primary school aged child(ren)	9	20%
Child(ren) - younger than preschool age	5	11%
Preschool aged child(ren)	5	11%
Secondary school aged child(ren)	5	11%
Prefer not to say	4	9%
Frail or aged person(s)	4	9%
Person(s) with a mental illness	3	7%
Person(s) with a medical condition	2	5%
Person(s) with disability	1	2%







vpsc.vic.gov.au/peoplemattersurvey