





People matter survey

wellbeing check 2022

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- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
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- Caring
- Categories
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About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2020 but not 2021.

This means you'll be able to compare about 48% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

Outcomes

- Satisfaction
- Wellbeing –
 work-related stress
- Wellbeing –
 job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



Human Rights





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Beaufort and Skipton Health Service

Boort District Health

Cohuna District Hospital

Corryong Health

East Wimmera Health Service

Heathcote Health

Hesse Rural Health Service

Inglewood and Districts Health Service

Kerang District Health

Kilmore and District Hospital

Mallee Track Health and Community Service

Mansfield District Hospital

Omeo District Health

Timboon and District Healthcare Service



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2020		2022		
67% (103)		41% (72)		
Comparator Public Sector	49% 49%	Comparator Public Sector	50% 52%	



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- Scorecard: negative behaviour
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- Violence and aggression

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- Lowest scoring
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• Taking action questions

Detailed results

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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2020		2022	
69		68	
Comparator	73	Comparator	71
Public Sector	68	Public Sector	69



Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 68.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

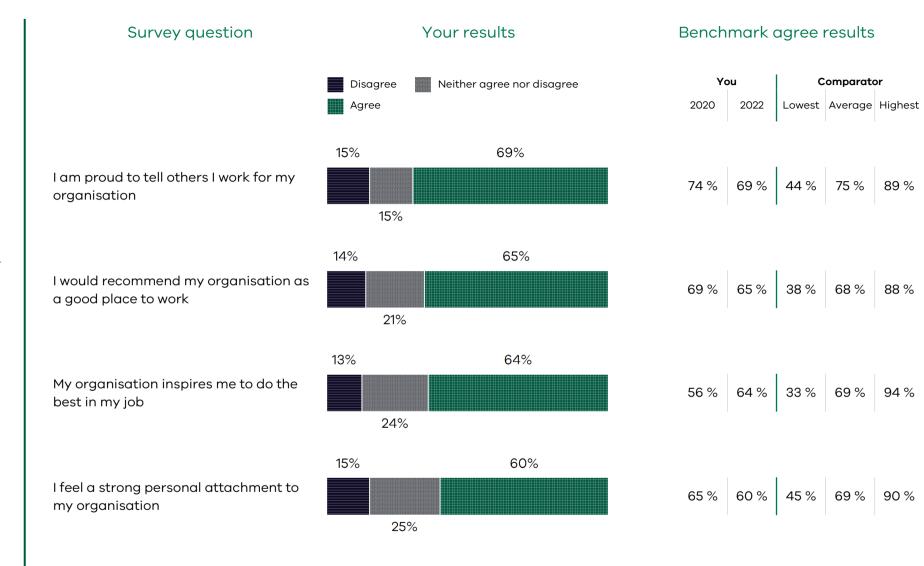
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.





Engagement question results 2 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 68.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

60% of your staff who did the survey agreed or strongly agreed with 'My organisation motivates me to help achieve its objectives'.

Survey question

My organisation motivates me to help

achieve its objectives

Your results

Benchmark agree results

Disagree Agree	Neither agree nor disagree
7%	60%
33%	

Yo	ou	C	omparato	or
2020	2022	Lowest	Average	Highest
		•		
		I		
58 %	60 %	41 %	66 %	94 %

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

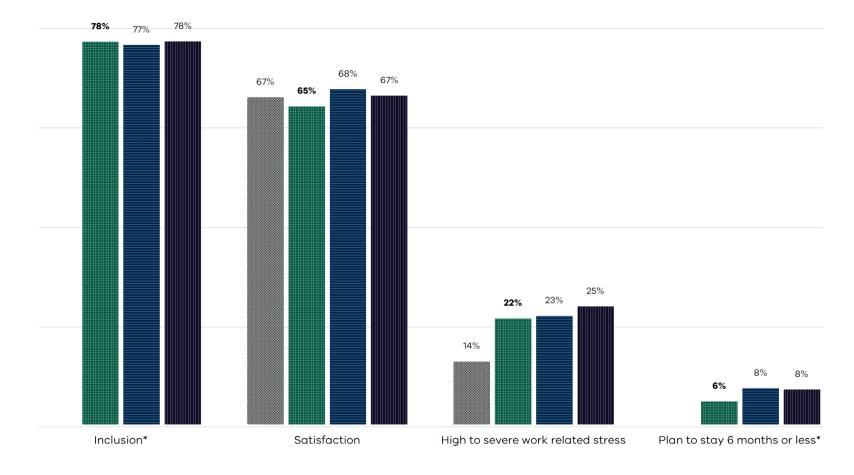
Example

In 2022:

 78% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 77% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2022 Comparator 2022 Public sector 2022

Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question Your results Benchmark satisfied results You Dissatisfied Neither satisfied nor dissatisfied Satisfied 2020 71% 17% Considering everything, how satisfied are you with your current job 13% 19% 67% How satisfied are you with the work/life balance in your current job 14% 11% 57% How satisfied are you with your career development within your current organisation 32%





Comparator

Lowest Average Highest

Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

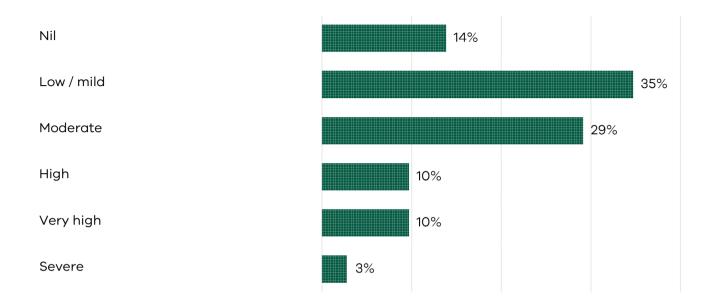
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2020 and your comparator.

Example

22% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 23% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2020		2022			
14%		22%			
Comparator	14%	Comparator	23%		
Public Sector	23%	Public Sector	25%		



Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

86% of your staff who did the survey said they experienced mild to severe stress.

Of that 86%, 52% said the top reason was 'Time pressure'.

62	10
86%	14%

Experienced some work-related stress Did not experience

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2020	You 2022	Comparator 2022	Public sector 2022
Time pressure	45%	52%	41%	44%
Workload	55%	50%	51%	51%
Other changes due to COVID-19	22%	18%	20%	7%
Competing home and work responsibilities	12%	16%	15%	14%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	15%	15%	16%	10%
Unclear job expectations	6%	13%	9%	14%
Dealing with clients, patients or stakeholders	15%	11%	11%	15%
Management of work (e.g. supervision, training, information, support)	12%	11%	10%	12%
Work schedule or hours	6%	11%	9%	6%
Other	7%	10%	11%	9%





Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

6% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	6%	8%	8%
Over 6 months and up to 1 year	10%	8%	10%
Over 1 year and up to 3 years	15%	19%	25%
Over 3 years and up to 5 years	21%	15%	16%
Over 5 years	49%	49%	41%



Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question Disagree Agree Neither agree nor disagree Agree 1 can be myself at work 13% 10% 74% I feel as if I belong at this organisation

Benchmark agree results

You

2020	2022	Lowest	Average	Highest
Not asked	82 %	56 %	80 %	94 %
Not asked	74 %	52 %	74 %	96 %

Comparator

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'. Staff who experienced one or more barriers to success at work



Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My caring responsibilities	8%	6%	7%
My mental health	6%	5%	7%
My physical health	6%	5%	4%
My age	3%	7%	8%
My sex	3%	1%	4%
Other	3%	3%	4%
My cultural background	1%	2%	3%

Experienced barriers



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

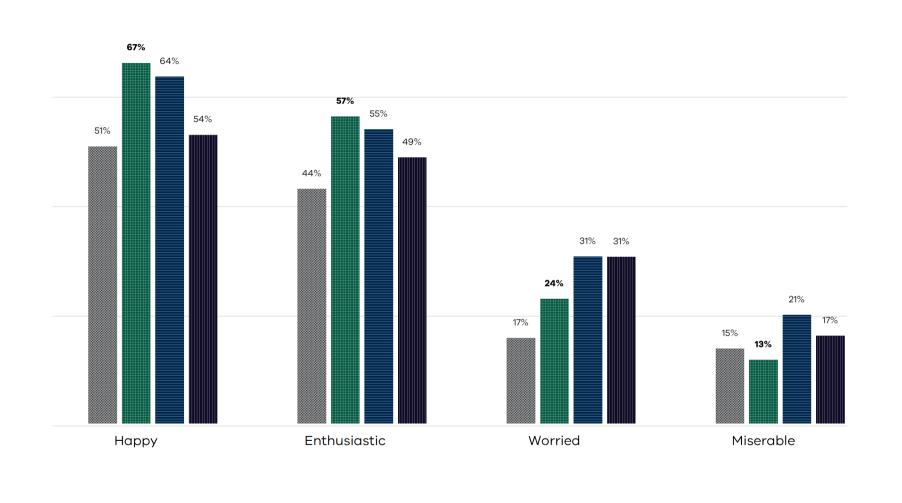
In 2022:

 67% of your staff who did the survey said work made them feel happy in 2022, which is up from 51% in 2020

Compared to:

• 64% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



You 2020 You 2022 Comparator 2022



Public sector 2022

Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

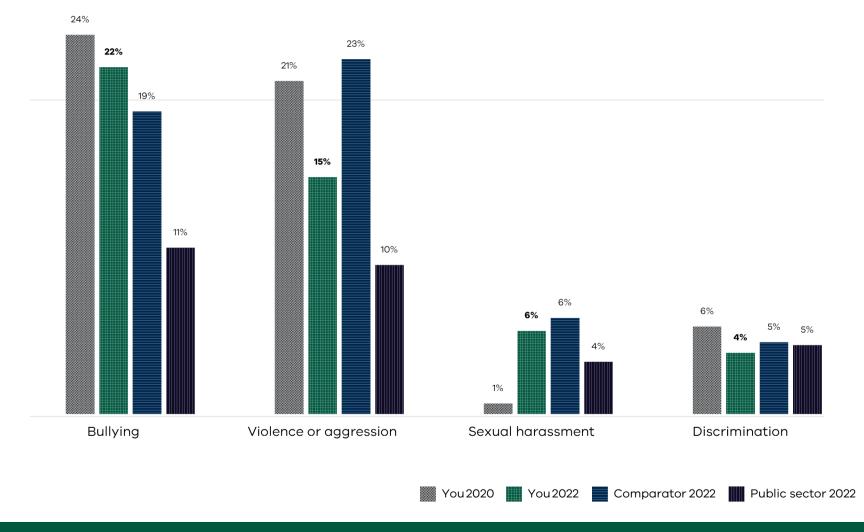
Example

In 2022:

 22% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months which is down from 24% in 2020.

Compared to:

• 19% of staff at your comparator and 11% of staff across the public sector.



Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

22% of your staff who did the survey said they experienced bullying.

Of that 22%, 50% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



Did not experience bullying

ea builying	Diane	t experience builty in	g Not sure
You 2020	You 2022	Comparator 2022	Public sector 2022
56%	50%	70%	71%
24%	38%	31%	30%
20%	38%	15%	15%
24%	25%	29%	33%
40%	19%	39%	43%
0%	6%	3%	10%
0%	6%	4%	4%
12%	6%	21%	19%
	You 2020 56% 24% 20% 24% 40% 0%	You You 2022 56% 50% 24% 38% 20% 38% 24% 25% 40% 19% 0% 6% 0% 6%	You 2020 You 2022 Comparator 2022 56% 50% 70% 24% 38% 31% 20% 38% 15% 24% 25% 29% 40% 19% 39% 0% 6% 3% 0% 6% 4%

Experienced bullying



Not sure

Telling someone about the bullying

What this is

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

In descending order, the table shows the answers.

Example

22% of your staff who did the survey said they experienced bullying, of which

- 44% said the top way they reported the bullying was 'Told a friend or family member'.
- 88% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?



Did not experience bullying

	Experienced builying	Dia no	L experience bullying	g Not sure
Did you tell anyone about the bullying?	You 2020	You 2022	Comparator 2022	Public sector 2022
Told a friend or family member	40%	44%	30%	35%
Told a manager	44%	44%	44%	49%
Told a colleague	28%	25%	34%	41%
I did not tell anyone about the bullying	8%	19%	12%	12%
Submitted a formal complaint	0%	13%	15%	11%
Told Human Resources	0%	13%	13%	13%
Told employee assistance program (EAP) or peer support	0%	6%	6%	10%
Told someone else	12%	6%	13%	12%

Experienced bullying





Not sure

Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

88% of your staff who experienced bullying did not submit a formal complaint, of which:

• 43% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	43%	50%	51%
I believed there would be negative consequences for my reputation	29%	40%	52%
I believed there would be negative consequences for my career	21%	17%	41%
I believed there would be negative consequences for the person I was going to complain about	21%	7%	9%
Other	21%	14%	12%
I didn't need to because I no longer had contact with the person(s) who bullied me	7%	3%	7%
I didn't think it was serious enough	7%	16%	16%



Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 22% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

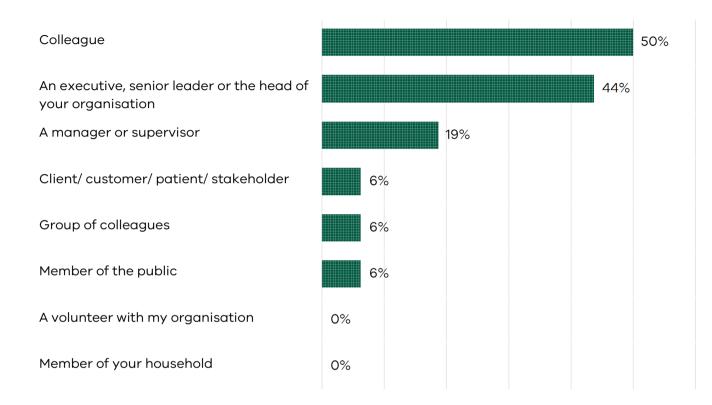
Each row is one perpetrator or group of perpetrators.

Example

22% of your staff who did the survey said they experienced bullying.

Of that 22%, 50% said it was by 'Colleague'.

16 people (22% of staff) experienced bullying (You2022)



Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 22% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

22% of your staff who did the survey said they experienced bullying.

Of that 22%, 100% said it was by someone within the organisation.

Of that 100%, 69% said it was 'They were in my workgroup'.

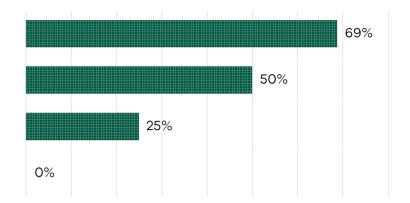
16 people (100% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment.

We do this to protect the respondents.



Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.

We do this to protect the respondents.

Negative behaviour

Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

15% of your staff who did the survey said they experienced violence or aggression.

Of that 15%, 82% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



If you experienced violence or aggression, what type did you experience?	You 2020	You 2022	Comparator 2022	Public sector 2022
Abusive language	41%	82%	78%	73%
Intimidating behaviour	50%	55%	56%	69%
Threats of violence	23%	36%	22%	27%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	36%	9%	34%	14%



Negative behaviour

Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

15% of your staff who did the survey said they experienced violence or aggression, fo which

- 45% said the top way they reported the violence or agression was 'Told a manager'
- 73% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?



Experienced violence or aggression	Did not experience violence or aggression	Not sure

Did you tell anyone about the incident?	You 2020	You 2022	Comparator 2022	Public sector 2022
Told a manager	68%	45%	55%	59%
Told a friend or family member	9%	36%	13%	20%
Submitted a formal incident report	55%	27%	44%	26%
Told a colleague	41%	18%	44%	44%
Told the person the behaviour was not OK	0%	18%	32%	26%
I did not tell anyone about the incident(s)	0%	9%	4%	8%
Told Human Resources	5%	9%	5%	6%
Told someone else	5%	9%	4%	6%



Negative behaviour

Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

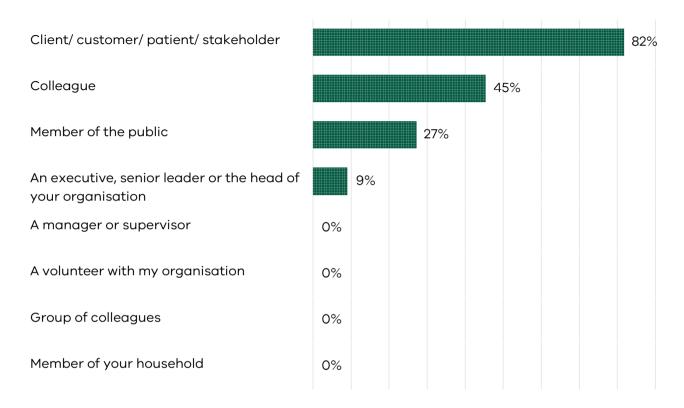
Each row is one perpetrator or a group of perpetrators.

Example

15% of your staff who did the survey said they experienced violence or aggression.

Of that 15%, 82% said it was 'Client/ customer/ patient/ stakeholder'.

11 people (15% of staff) experienced violence or aggression (You2022)





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Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2020 scores and your 2022 comparator group.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 96% of your staff agreed with 'I understand how my job helps my organisation achieve it's goals'. This question was not asked in 2020.

Question group	Highest scoring questions	You 2022	Change from 2020	Comparator 2022
Job enrichment	I understand how my job helps my organisation achieve it's goals	96%	Not asked in 2020	90%
Meaningful work	I achieve something important through my work	93%	+11%	92%
Job enrichment	I can use my skills and knowledge in my job	92%	Not asked in 2020	91%
Safe to speak up	I feel culturally safe at work	90%	Not asked in 2020	83%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+1%	89%
Meaningful work	I get a sense of accomplishment from my work	89%	Not asked in 2020	87%
Collaboration	I am able to work effectively with others outside my immediate workgroup	89%	+3%	87%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	89%	Not asked in 2020	82%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	88%	Not asked in 2020	87%
Meaningful work	I can make a worthwhile contribution at work	88%	Not asked in 2020	94%



Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2020 scores and your 2022 comparator group.

Example

On the first row 'Workload', the 'You 2022' column shows 46% of your staff agreed with 'I have enough time to do my job effectively'.

In the 'Change from 2020' column, you have a 5% increase, which is a positive trend.

Question subgroup	Lowest scoring questions	You 2022	Change from 2020	Comparator 2022
Workload	I have enough time to do my job effectively	46%	+5%	52%
Safety climate	All levels of my organisation are involved in the prevention of stress	47%	+6%	49%
Organisational integrity	I believe the promotion processes in my organisation are fair	50%	Not asked in 2020	52%
Organisational integrity	I have an equal chance at promotion in my organisation	50%	Not asked in 2020	55%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	50%	+7%	51%
Learning and development	I am satisfied with the opportunities to progress in my organisation	51%	Not asked in 2020	55%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	51%	+10%	56%
Taking action	I believe my organisation will make improvements based on the results of this survey	53%	Not asked in 2020	56%
Workload	The workload I have is appropriate for the job that I do	56%	+6%	59%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	56%	+9%	56%



Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2020' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2020 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Workgroup support', the 'You 2022' column shows 79% of your staff agreed with 'People in my workgroup work together effectively to get the job done'. In the 'Increase from 2020' column, you have a 15% increase, which is a positive trend.

Question group	Most improved from last survey	You 2022	Increase from 2020	Comparator 2022
Workgroup support	People in my workgroup work together effectively to get the job done	79%	+15%	74%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	58%	+12%	61%
Manager support	My manager provides me with enough support when I need it	81%	+11%	75%
Patient safety climate	My suggestions about patient safety would be acted upon if I expressed them to my manager	81%	+11%	74%
Meaningful work	I achieve something important through my work	93%	+11%	92%
Manager support	My manager listens to what I have to say	86%	+10%	77%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	72%	+10%	64%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	51%	+10%	56%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	56%	+9%	56%
Workgroup support	People in my workgroup treat each other with respect	81%	+8%	71%



Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2020' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2020 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Patient safety climate', the 'You 2022' column shows 60% of your staff agreed with 'This health service does a good job of training new and existing staff'. In the 'Decrease from 2020' column, you have a 7% decrease, which is a negative trend.

Question subgroup	Largest decline from last survey	You 2022	Decrease from 2020	Comparator 2022
Patient safety climate	This health service does a good job of training new and existing staff	60%	-7%	58%
Engagement	I feel a strong personal attachment to my organisation	60%	-5%	69%
Satisfaction	How satisfied are you with your career development within your current organisation	57%	-5%	63%
Engagement	I am proud to tell others I work for my organisation	69%	-4%	75%
Patient safety climate	Patient care errors are handled appropriately in my work area	67%	-4%	70%
Patient safety climate	Trainees in my discipline are adequately supervised	58%	-4%	61%
Engagement	I would recommend my organisation as a good place to work	65%	-4%	68%
Satisfaction	How satisfied are you with the work/life balance in your current job	67%	-2%	67%
Senior leadership	Senior leaders provide clear strategy and direction	58%	-2%	65%



Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Safe to speak up', the 'You 2022' column shows 79% of your staff agreed with 'I feel safe to challenge inappropriate behaviour at work'.

The 'difference' column, shows that agreement for this question was 14 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	79%	+14%	66%
Workgroup support	People in my workgroup treat each other with respect	81%	+10%	71%
Manager support	My manager listens to what I have to say	86%	+9%	77%
Safe to speak up	People in my workgroup are able to bring up problems and tough issues	72%	+8%	64%
Organisational integrity	My organisation encourages respectful workplace behaviours	85%	+7%	77%
Safe to speak up	I feel culturally safe at work	90%	+7%	83%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	69%	+7%	63%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	89%	+6%	82%
Manager leadership	My manager models my organisation's values	85%	+6%	79%
Patient safety climate	My suggestions about patient safety would be acted upon if I expressed them to my manager	81%	+6%	74%



Key differences

Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Engagement', the 'You 2022' column shows 60% of your staff agreed with 'I feel a strong personal attachment to my organisation'.

The 'difference' column, shows that agreement for this question was 9 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Engagement	I feel a strong personal attachment to my organisation	60%	-9%	69%
Quality service delivery	My workgroup uses its resources well	60%	-8%	68%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	60%	-8%	68%
Innovation	My workgroup learns from failures and mistakes	61%	-7%	68%
Quality service delivery	My workgroup provides high quality advice and services	68%	-7%	75%
Job enrichment	I have a say in how I do my work	68%	-6%	74%
Meaningful work	I can make a worthwhile contribution at work	88%	-6%	94%
Workload	I have enough time to do my job effectively	46%	-6%	52%
Senior leadership	Senior leaders provide clear strategy and direction	58%	-6%	65%
Satisfaction	How satisfied are you with your career development within your current organisation	57%	-6%	63%



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Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

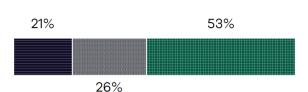
53% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question

Your results



I believe my organisation will make improvements based on the results of this survey



You			C	omparato	or
	2020	2022	Lowest	Average	Highest
			l		
			ı		
	Not	53 %	34 %	56 %	84 %

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Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

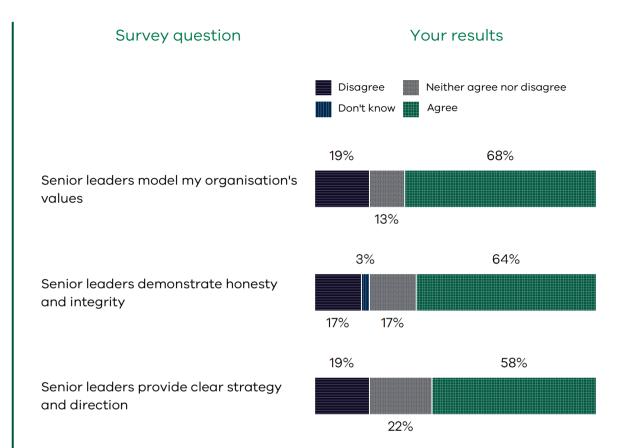
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.



You		Comparator Lowest Average Highes			
	2020	2022	Lowest	Average	Highest
				68 %	
	Not asked	64 %	26 %	68 %	98 %
	60 %	58 %	30 %	65 %	94 %





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Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

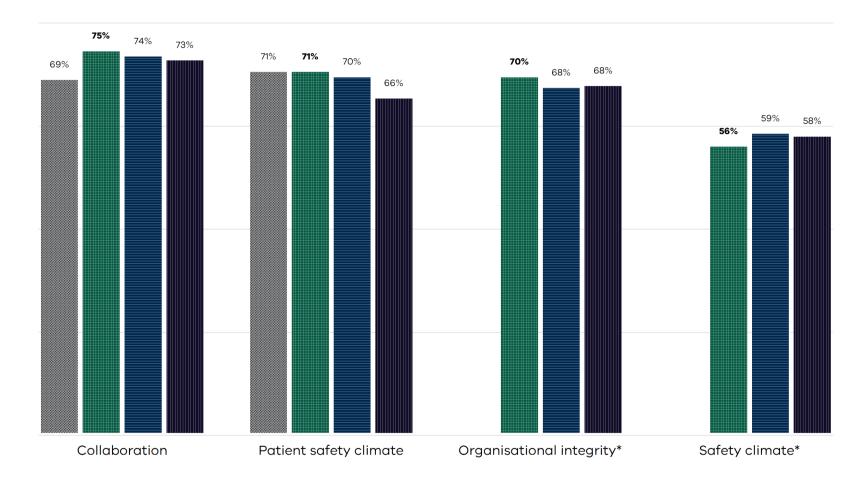
Example

In 2022:

 75% of your staff who did the survey responded positively to questions about Collaboration which is up from 69% in 2020.

Compared to:

• 74% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2022 Comparator 2022 Public sector 2022

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

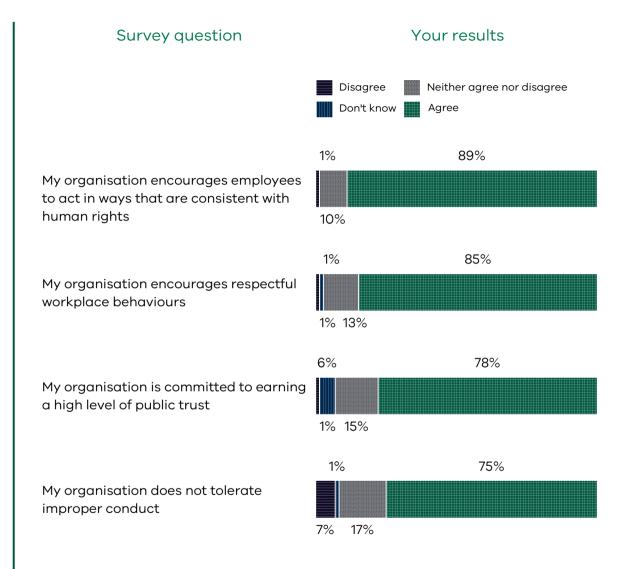
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



You		Comparator Lowest Average Highes		
2020	2022	Lowest	Average	Highes
		•	82 %	
Not asked	85 %	52 %	77 %	98 %
Not asked	78 %	47 %	78 %	92 %
Not	75 %	48 %	71 %	90 %

Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

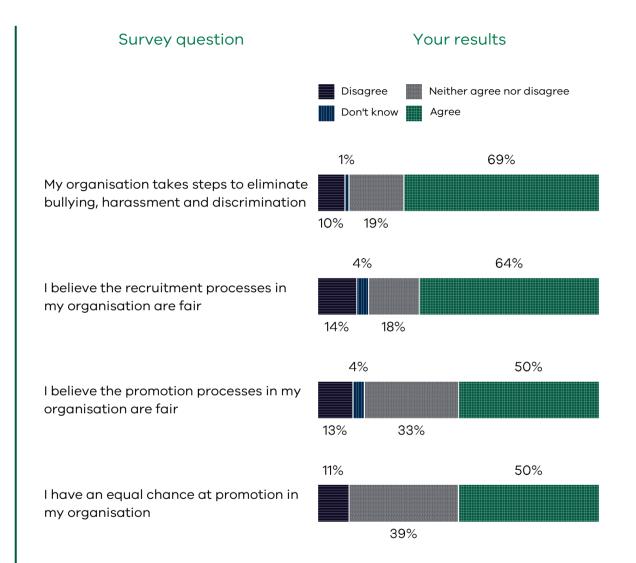
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



You		Comparator Lowest Average Highest		
2020	2022	Lowest	Average	Highest
			63 %	
Not asked	64 %	30 %	65 %	84 %
Not asked	50 %	22 %	52 %	78 %
Not	50 %	30 %	55 %	71 %

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question

Your results

Benchmark agree results

Disagree	Neither agree nor disagree
Don't know	Agree
3%	89%
8%	
4%	61%
= 170	J 170
11% 24%	

You		Comparator Lowest Average Highest		
2020	2022	Lowest	Average	Highest
85 %	89 %	74 %	87 %	98 %
53 %	61 %	38 %	61 %	78 %

Workgroups across my organisation willingly share information with each other

I am able to work effectively with others

outside my immediate workgroup



Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results You Neither agree nor disagree Disagree Don't know 2020 Lowest Average Highest 13% 76% My organisation provides a physically safe work environment 11% 26% 58% Senior leaders consider the psychological health of employees to be as important as productivity 15% 3% 56% My organisation has effective procedures in place to support employees who may experience stress 19% 22% 28% 51% Senior leaders show support for stress prevention through involvement and commitment 21%





Comparator

Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'In my workplace, there is good communication about psychological safety issues that affect me'.

Survey question Your results Neither agree nor disagree Disagree Don't know 50% 17% In my workplace, there is good communication about psychological safety issues that affect me 33% 25% 47% All levels of my organisation are involved in the prevention of stress 28%

Yo	ou	С	omparato	or
2020	2022	Lowest	Average	Highest
			51 %	
41 %	47 %	30 %	49 %	76 %

Patient safety climate 1 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

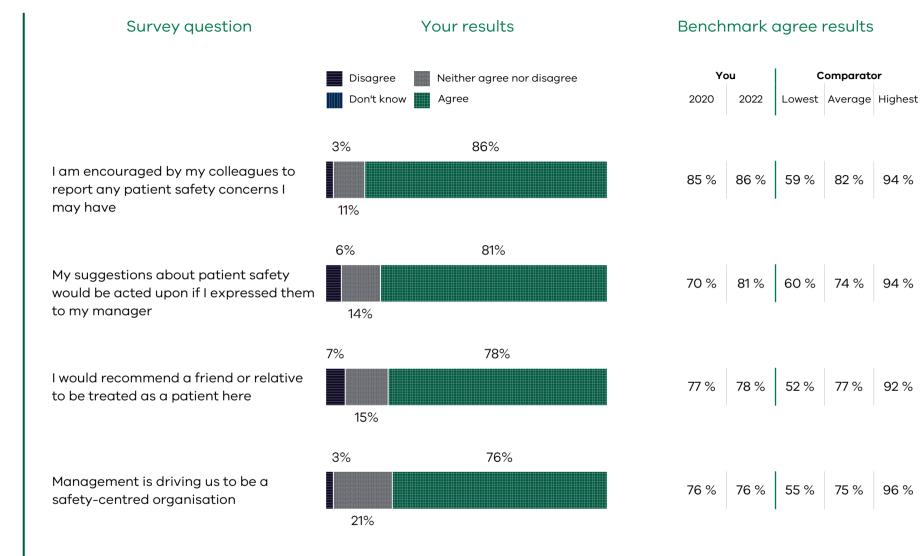
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

86% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.





Patient safety climate 2 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2020 Lowest Average Highest 67% Patient care errors are handled appropriately in my work area 17% 8% 63% The culture in my work area makes it easy to learn from the errors of others 29% 60% 24% This health service does a good job of training new and existing staff 17% 4% 58% Trainees in my discipline are adequately supervised 19% 18%



People matter survey

wellbeing check 2022

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Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

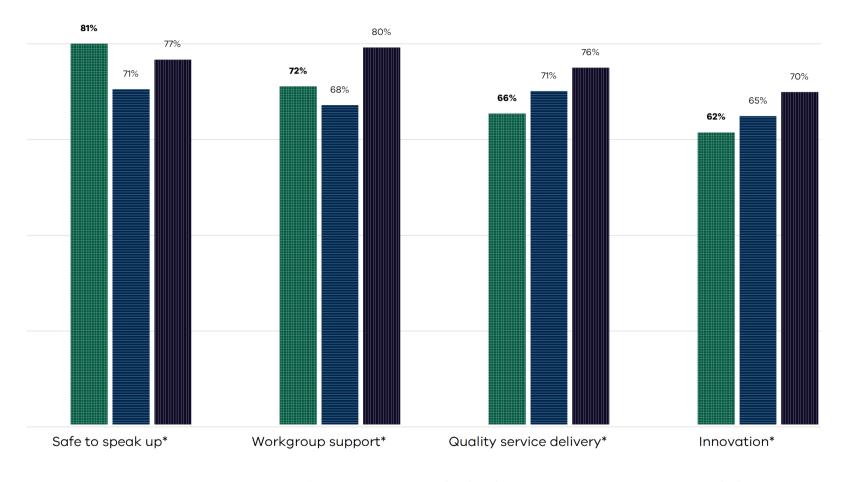
Example

In 2022:

 81% of your staff who did the survey responded positively to questions about Safe to speak up.

Compared to:

• 71% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2022 Comparator 2022 Public sector 2022

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'My workgroup has clear lines of responsibility'.

Survey question Your results Neither agree nor disagree Disagree Don't know 71% 17% My workgroup has clear lines of responsibility 13% 6% 68% My workgroup provides high quality advice and services 26% 15% 65% My workgroup acts fairly and without bias 19% 14% 60% My workgroup uses its resources well 26%

Yo	ou	c	omparato	or
2020	2022	Lowest	Average	Highes
		•	74 %	
Not asked	68 %	60 %	75 %	87 %
Not asked	65 %	46 %	66 %	77 %
Not asked	60 %	52 %	68 %	82 %

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

64% of your staff who did the survey agreed or strongly agreed with 'My workgroup is quick to respond to opportunities to do things better'.

Survey question Your results Neither agree nor disagree Disagree Don't know 22% 64% My workgroup is quick to respond to opportunities to do things better 14% 17% 61% My workgroup encourages employee creativity 22% 14% 61% My workgroup learns from failures and mistakes 25%

You		Comparator Lowest Average Highes			
:	2020	2022	Lowest	Average	Highest
		,	'	66 %	
C	Not usked	61 %	40 %	62 %	75 %
	Not	61 %	53 %	68 %	78 %

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

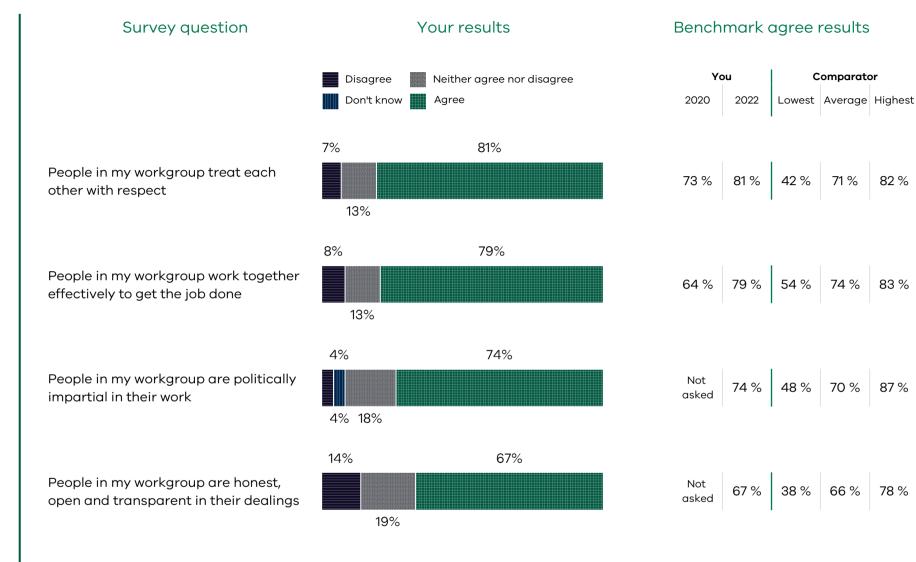
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.





Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

58% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

People in my workgroup appropriately

manage conflicts of interest

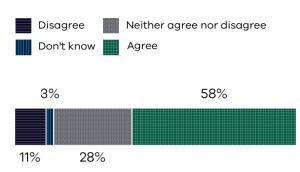
Your results

2020

You

Comparator Lowest Average Highest

Not asked 58 % 33 % 58 %



Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question

Your results

	Disagree Don't know	Neither agree nor disagree Agree
I feel culturally safe at work	3% 7%	90%
I feel safe to challenge inappropriate behaviour at work	11%	79%
People in my workgroup are able to bring up problems and tough issues	14%	72%

You		Comparator Lowest Average Highest		
2020	2022	Lowest	Average	Highest
		•	83 %	
Not asked	79 %	41 %	66 %	86 %
62 %	72 %	38 %	64 %	76 %

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wellbeing check 2022

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- Employment
- Adjustments
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- Primary role

Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

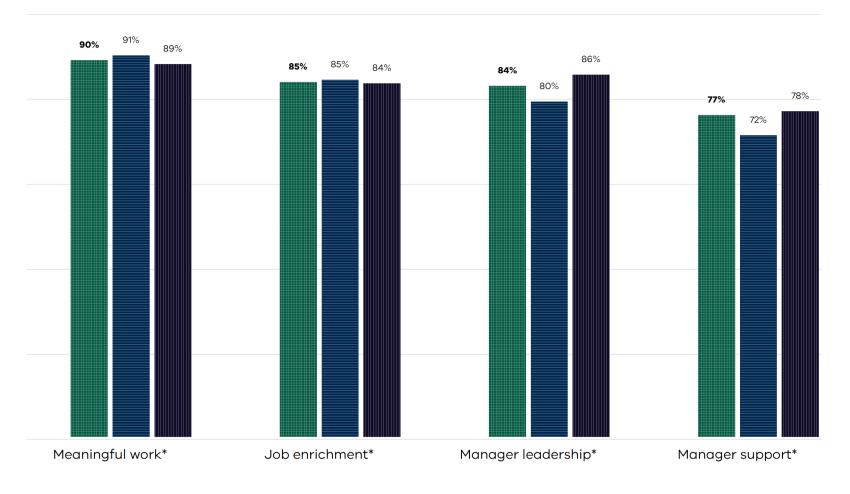
Example

In 2022:

 90% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 91% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2022 Comparator 2022 Public sector 2022

Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

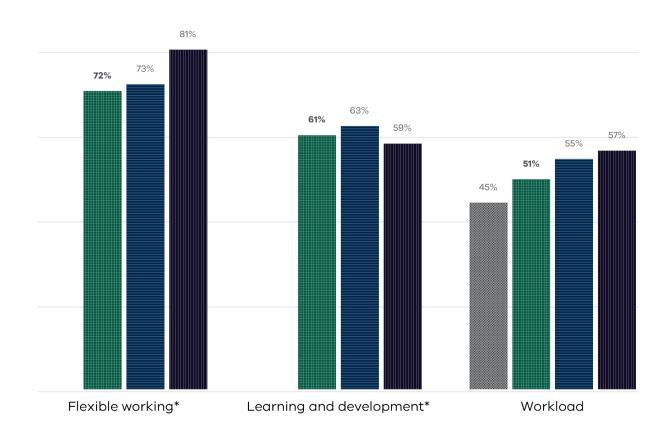
Example

In 2022:

72% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

• 73% of staff at your comparator and 81% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey











Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

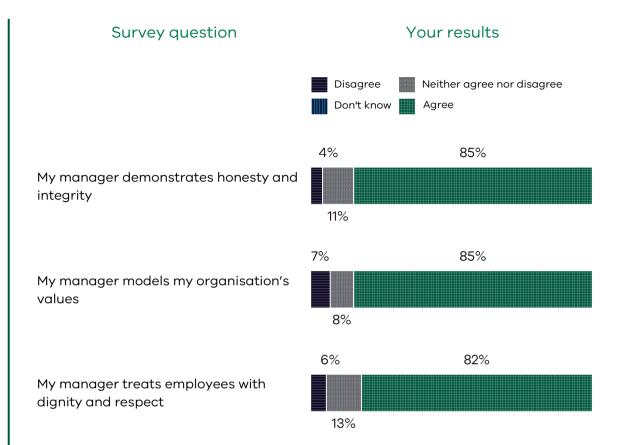
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



You		Comparator Lowest Average Highest		
2020	2022	Lowest	Average	Highest
			80 %	
Not asked	85 %	63 %	79 %	93 %
Not asked	82 %	63 %	82 %	96 %

Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

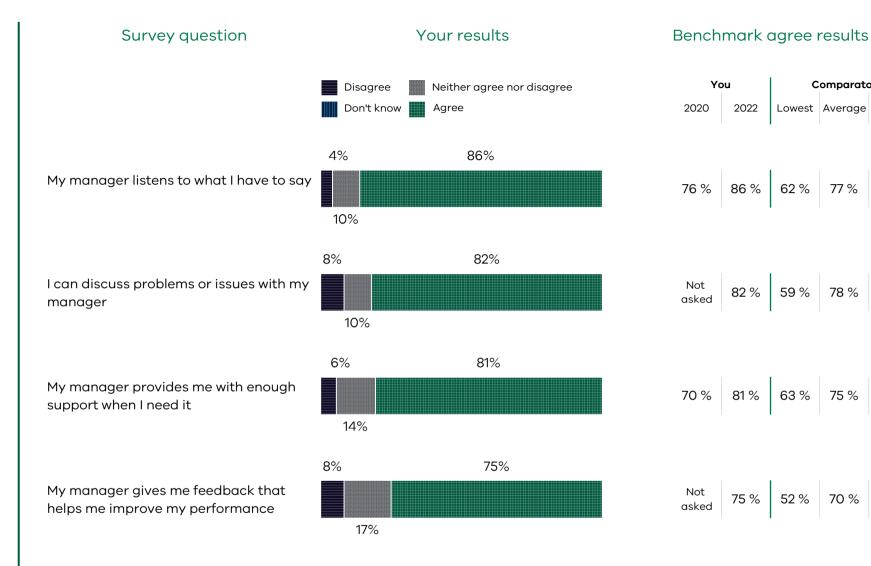
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

86% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.







Comparator

Lowest Average Highest

Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

61% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Pisagree Disagree Don't know Agree 17% 61% I receive meaningful recognition when I do good work

22%

You		Comparator		
2020	2022	Lowest	Average	Highest
		l		
		ı		
Not asked	61 %	40 %	61 %	80 %
uskeu		l		

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

56% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Disagree Agree Neither agree nor disagree Agree 25% 56% The workload I have is appropriate for the job that I do 19% I have enough time to do my job effectively

You			omparato	
2020	2022	Lowest	Average	Highest
50 %		ı	59 %	
41 %	46 %	42 %	52 %	61 %

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

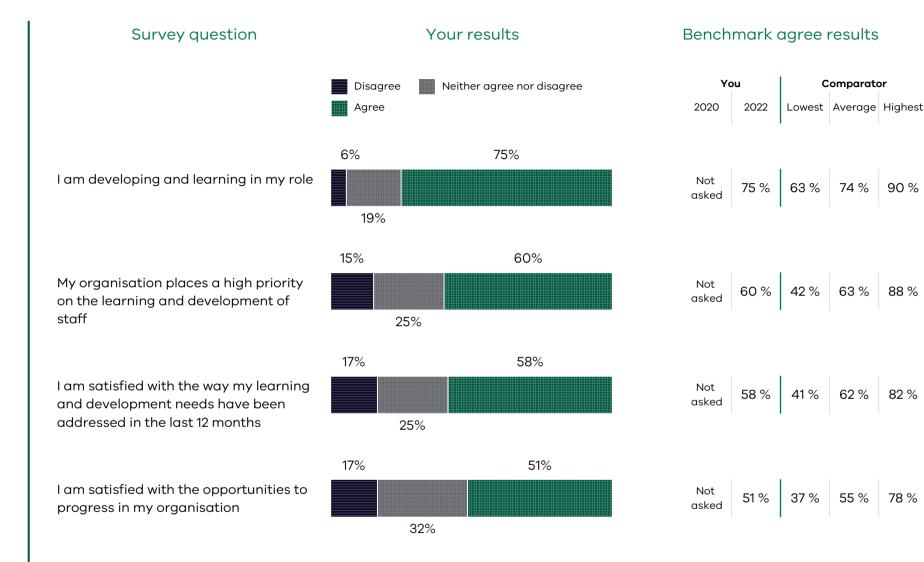
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

75% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

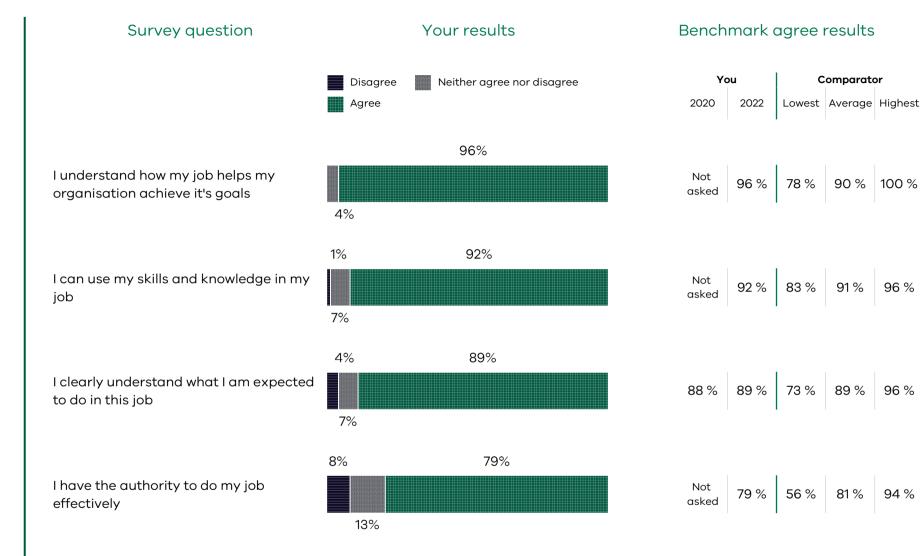
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.







Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Disagree Neither agree nor disagree

Agree

13%
68%

Your results

You		Comparator		
2020	2022	Lowest	Average	Highest
Not asked	68 %	62 %	74 %	84 %

Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

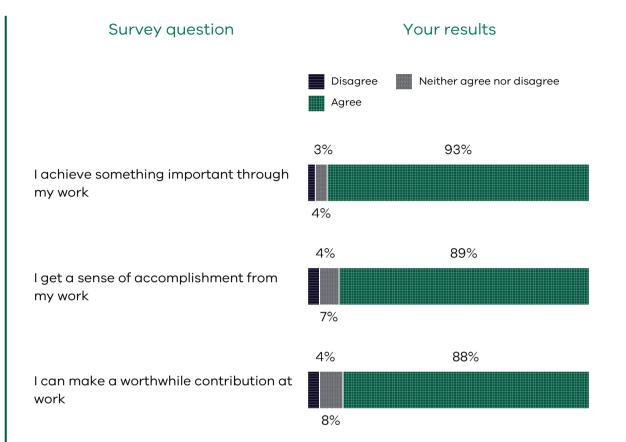
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'I achieve something important through my work'.



You		Comparator Lowest Average Highest			
	2020	2022	Lowest	Average	Highest
				92 %	
	Not asked	89 %	79 %	87 %	96 %
	Not asked	88 %	85 %	94 %	100 %

Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question Your results Neither agree nor disagree Disagree Don't know 6% 83% My manager supports working flexibly 11% 19% 60% I am confident that if I requested a flexible work arrangement, it would be given due consideration

21%

You		Comparator		
2020	2022	Lowest	Average	Highest
			79 %	
58 %	60 %	49 %	68 %	88 %

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wellbeing check 2022

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Public sector values

Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

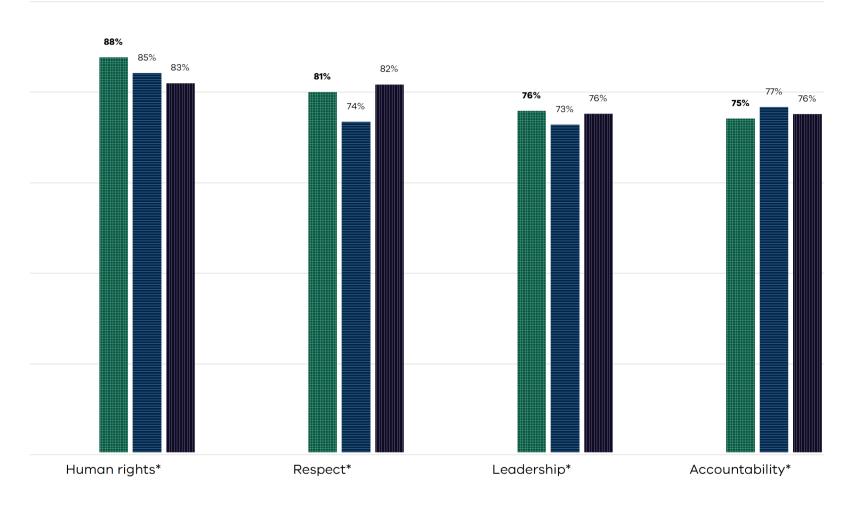
Example

In 2022:

 88% of your staff who did the survey responded positively to questions about Human rights.

Compared to:

• 85% of staff at your comparator and 83% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2022 Comparator 2022 Public sector 2022

Public sector values

Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

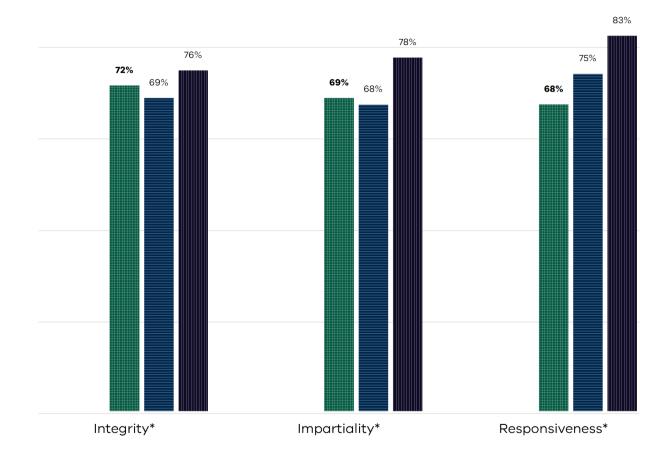
Example

In 2022:

72% of your staff who did the survey responded positively to questions about Integrity.

Compared to:

69% of staff at your comparator and 76% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey



You 2020 You 2022 Comparator 2022 Public sector 2022

Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

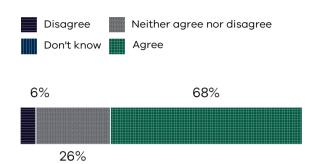
Example

68% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

My workgroup provides high quality

advice and services



Your results

You		С	omparato	or
2020	2022	Lowest	Average	Highest
Not asked	68 %	60 %	75 %	87 %

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

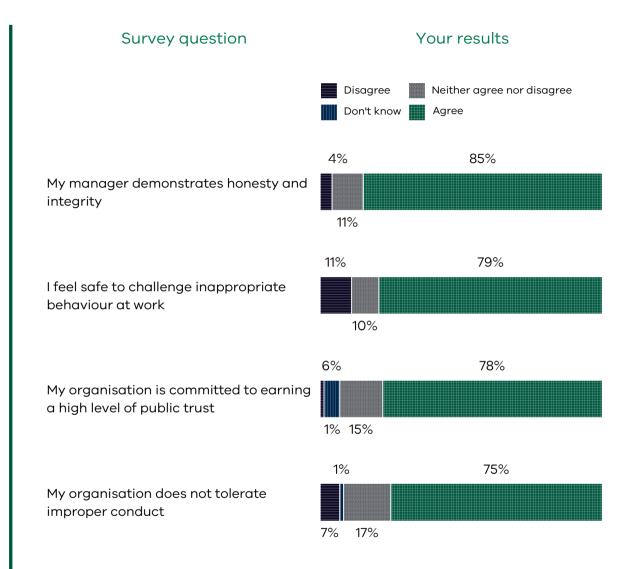
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



You 2022		C	omparato	or	
	2020	2022	Lowest	Average	Highes
	Not asked	85 %	59 %	80 %	96 %
	Not asked	79 %	41 %	66 %	86 %
	Not asked	78 %	47 %	78 %	92 %
	Not asked	75 %	48 %	71 %	90 %

Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are honest, open and transparent in their dealings'.

Survey question Your results Neither agree nor disagree 67% 14% People in my workgroup are honest, open and transparent in their dealings 19% 3% 64% Senior leaders demonstrate honesty and integrity 17% 3% 58% People in my workgroup appropriately manage conflicts of interest 11% 28%

You		Comparator Lowest Average Highes		
2020	2022	Lowest	Average	Highest
			66 %	
Not asked	64 %	26 %	68 %	98%
Not asked	58 %	33 %	58 %	70 %

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question Pisagree Disagree Don't know Agree 4% 74% People in my workgroup are politically impartial in their work 15% 65% My workgroup acts fairly and without bias

19%

Benchmark agree results

You

2020

Not asked	74 %	48 %	70 %	87 %	
Not asked	65 %	46 %	66 %	77 %	

Comparator

Lowest Average Highest

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

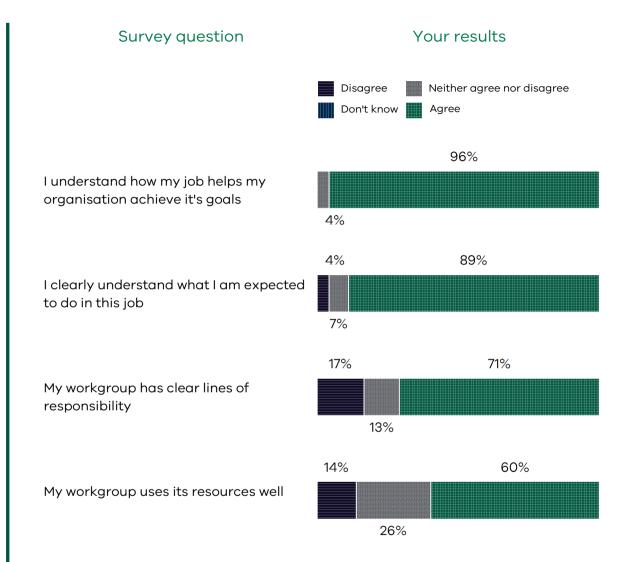
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

96% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.



You		Comparator Lowest Average Highes			
20	020	2022	Lowest	Average	Highest
		'	'	90 %	
88	8 %	89 %	73 %	89 %	96 %
as V	lot sked	71 %	58 %	74 %	88 %
N	lot sked	60 %	52 %	68 %	82 %

Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

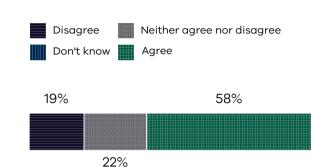
Example

58% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

Senior leaders provide clear strategy

and direction



Your results

You		С	omparato	or	
	2020	2022	Lowest	Average	Highest
	60 %	58 %	30 %	65 %	94 %

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

86% of staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.



You		Comparator Lowest Average Highest			
2	2020	2022	Lowest	Average	Highest
				77 %	
a	Not sked	85 %	52 %	77 %	98 %
a	Not sked	82 %	63 %	82 %	96 %
7	73 %	81 %	42 %	71 %	82 %



Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question Disagree Don't know Agree 1% 69% My organisation takes steps to eliminate bullying, harassment and discrimination 10% 19%

Benchmark agree results

Vali

Tou			·	omparate	,
	2020	2022	Lowest	Average	Highest
		'			
			ı		
	Not asked	69 %	35 %	63 %	81 %

Comparator

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Disagree Neither agree nor disagree Agree 7% 85% My manager models my organisation's values 19% 68% Senior leaders model my organisation's values

Benchmark agree results

You

2	020	2022	Lowest	Average	Highest
1 a	Not sked	85 %	63 %	79 %	93 %
1 a:	Not sked	68 %	33 %	68 %	94 %

Comparator

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question Disagree Disagree Don't know Agree 1% 89% My organisation encourages employees to act in ways that are consistent with human rights 10% 4% 88% Lunderstand how the Charter of Human

8%

Rights and Responsibilities applies to

my work

Benchmark agree results

You

2020	2022	Lowest	Average	Highest
Not asked	89 %	52 %	82 %	98 %
Not asked	88 %	74 %	87 %	96 %

Comparator

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- · Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	8	11%
35-54 years	32	44%
55+ years	26	36%
Prefer not to say	6	8%
How would you describe your gender?	(n)	%
Woman	57	79%
Man	10	14%
Prefer not to say	4	6%
Non-binary and I use a different term	1	1%
Are you trans, non-binary or gender		
diverse?	(n)	%
Yes	1	1%
No	67	93%
Prefer not to say	4	6%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?* (n) % Yes 1 No 65 90% Don't know 3 4% Prefer not to say 3 4% How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	62	86%
Prefer not to say	7	10%
Pansexual	2	3%
Gay or lesbian	1	1%



Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	1	1%
Non Aboriginal and/or Torres Strait Islander	70	97%
Prefer not to say	1	1%



Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	4	6%
No	67	93%
Prefer not to say	1	1%



Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	61	85%
Not born in Australia	7	10%
Prefer not to say	4	6%

Language other than English spoken with family or community	(n)	%
Yes	6	8%
No	65	90%
Prefer not to say	1	1%



Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	63	88%
English, Irish, Scottish and/or Welsh	3	4%
New Zealander	2	3%
East and/or South-East Asian	2	3%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	2	3%
South Asian	1	1%
Prefer not to say	1	1%
Central and/or South American	1	1%

Religion	(n)	%
No religion	33	46%
Christianity	25	35%
Prefer not to say	7	10%
Other	5	7%
Hinduism	1	1%
Islam	1	1%



Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	18	25%
Part-Time	54	75%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$65k	24	39%
\$65k to \$95k	18	30%
\$95k to \$125k	9	15%
\$125k or more	4	7%
Prefer not to say	6	10%
Organisational tenure	(n)	%
<1 year	14	19%
1 to less than 2 years	11	15%
2 to less than 5 years	19	26%
5 to less than 10 years	11	15%
10 to less than 20 years	12	17%
More than 20 years	5	7%

Management responsibility	(n)	%
Non-manager	52	72%
Other manager	11	15%
Manager of other manager(s)	9	13%
		0/
Employment type	(n)	%
Employment type Ongoing and executive	(n) 56	% 78%
		1



Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last 3 months	(n)	%
Rural	68	94%
Large regional city	2	3%
Melbourne: Suburbs	1	1%
Other	1	1%
What have been your main places of		
work over the last 3-months?	(n)	%
Your employer's office	(n) 29	% 40%
		1
Your employer's office	29	40%
Your employer's office A frontline or service delivery location	29 41	40% 57%

Flexible work	(n)	%
Part-time	25	35%
Flexible start and finish times	21	29%
Shift swap	20	28%
No, I do not use any flexible work arrangements	17	24%
Study leave	8	11%
Working from an alternative location (e.g. home, hub/shared work space)	4	6%
Using leave to work flexible hours	4	6%
Other	3	4%
Working more hours over fewer days	2	3%
Job sharing	2	3%



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	52	72%
Flexible working arrangements	14	19%
Physical modifications or improvements to the workplace	4	6%
Job redesign or role sharing	4	6%
Career development support strategies	3	4%
Accessible communications technologies	1	1%

Why did you make this request?	(n)	%
Family responsibilities	9	45%
Caring responsibilities	6	30%
Work-life balance	6	30%
Health	5	25%
Other	2	10%

Other

1%

1

What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made 3 15%



Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	27	38%
Primary school aged child(ren)	14	19%
Secondary school aged child(ren)	12	17%
Child(ren) - younger than preschool age	8	11%
Prefer not to say	7	10%
Person(s) with a medical condition	7	10%
Person(s) with a mental illness	7	10%
Frail or aged person(s)	6	8%
Preschool aged child(ren)	5	7%
Person(s) with disability	4	6%
Other	4	6%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Which of the following categories best describes your current position?	(n)	%
Nursing Employees	21	29%
Management, Administration and Corporate support	16	22%
Support services	16	22%
Personal service worker	9	13%
Allied health professional	8	11%
Medical Employees	1	1%
Other health professional	1	1%



Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Which of the following best describes the primary operational area in which you work? Hospital-based services Corporate services 5 7% Community-based services 18 25%

Is your primary work role in one of the following areas?	(n)	%
Aged care	46	64%
Medical	5	7%
Other	8	11%
Administration	13	18%







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