





# People matter survey

# wellbeing check 2022

Have your say

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- Your response rate

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- Accountability
- Respect
- Leadership
- Human rights

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



#### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

#### Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 75% of this year's survey with your previous results.

#### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

#### Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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#### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



#### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

# Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

# Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

# Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

**Outcomes** 

- Satisfaction
- Wellbeing –
   work-related stress
- Wellbeing –
  job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

## The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



**Human Rights** 





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Launch Victoria

Melbourne Market Authority

Parliament of Victoria

State Trustees Limited

V/Line Corporation

**VETASSESS** 

Victoria Legal Aid

Victorian Institute of Teaching

Victorian Managed Insurance Authority

Victorian Rail Track Corporation

VITS LanguageLink



#### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2022.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021		2022	
50% (32)		68% (52)	
Comparator Public Sector	49% 39%	Comparator Public Sector	55% 52%



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#### Taking action

• Taking action questions

## **Detailed results**

#### Senior leadership

 Senior leadership questions

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Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
63		77	
Comparator	68	Comparator	68

**Public Sector** 

69

70

**Public Sector** 



#### Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 77.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

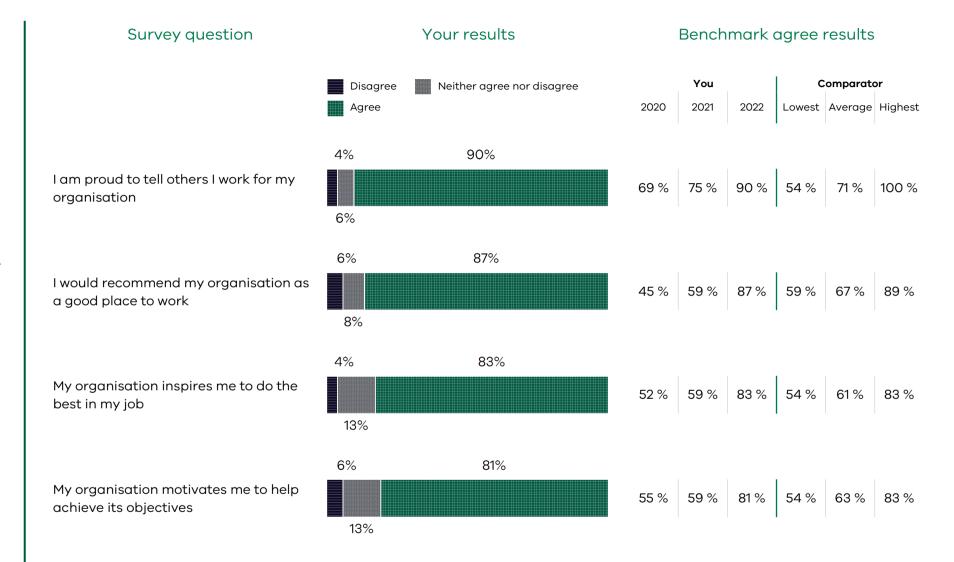
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

90% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.







Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 77.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

# Survey question Your results Benchmark agree results Disagree Neither agree nor disagree 2020 2021 2022 Lowest Average Highest 8% 79% I feel a strong personal attachment to

13%

I feel a strong personal attachment to my organisation



Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

#### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

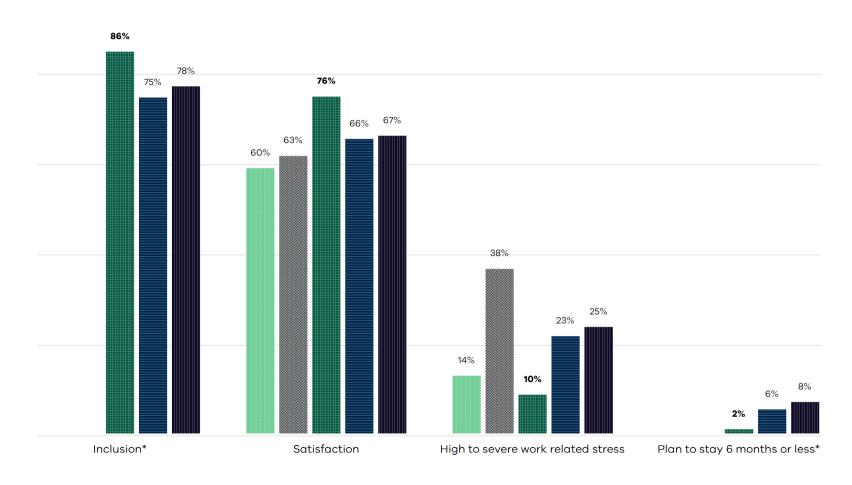
## Example

#### In 2022:

 86% of your staff who did the survey responded positively to questions about Inclusion.

#### Compared to:

• 75% of staff at your comparator and 78% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



#### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

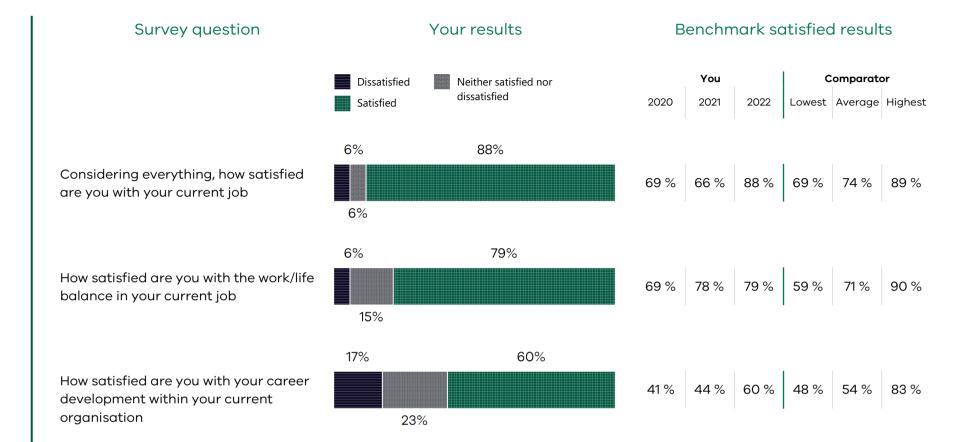
Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.







#### Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

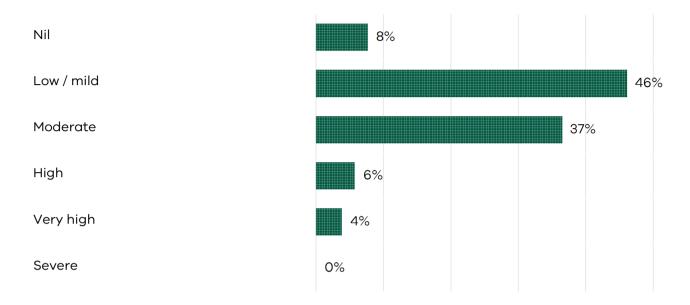
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

#### Example

10% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 23% of staff in your comparator group and 25% of staff across the public sector.

## How would you rate your current level of work-related stress? (You 2022)



### Reported levels of high to severe stress

2021 2022	_
38% 10%	

Comparator	24%	Comparator	23%	
Public Sector	26%	Public Sector	25%	



Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

## Example

92% of your staff who did the survey said they experienced mild to severe stress.

Of that 92%, 40% said the top reason was 'Time pressure'.

40	
/18	
<del>_</del>	

92% 8%

Experienced some work-related stress

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Time pressure	46%	40%	42%	44%
Workload	36%	33%	46%	51%
Dealing with clients, patients or stakeholders	0%	25%	17%	15%
Management of work (e.g. supervision, training, information, support)	21%	19%	16%	12%
Organisation or workplace change	32%	17%	11%	13%
Competing home and work responsibilities	7%	15%	11%	14%
Other	7%	15%	9%	9%
Unclear job expectations	18%	13%	12%	14%
Content, variety, or difficulty of work	11%	10%	13%	11%
Job security	7%	10%	7%	10%



## Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

## Example

2% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for		Comparator 2022	Public sector 2022
6 months or less	2%	6%	8%
Over 6 months and up to 1 year	10%	8%	10%
Over 1 year and up to 3 years	17%	21%	25%
Over 3 years and up to 5 years	12%	15%	16%
Over 5 years	60%	49%	41%



#### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

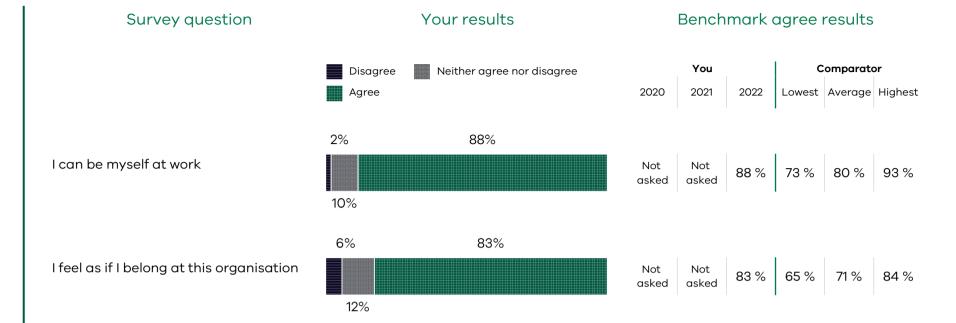
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.





Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My age'. Staff who experienced one or more barriers to success at work

 7
 45

 13%
 87%

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My age	8%	8%	8%
My physical health	4%	3%	4%
My race	4%	2%	1%
My cultural background	2%	3%	3%
My sex	2%	7%	4%

**E**xperienced barriers





Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

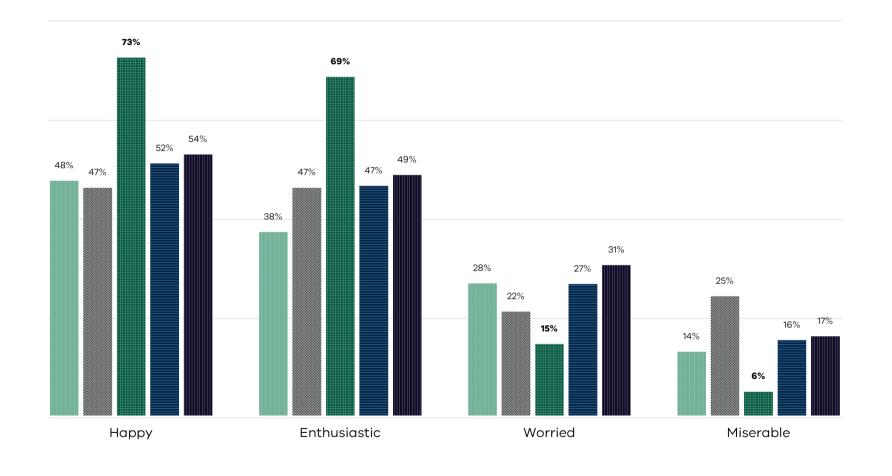
#### Example

#### In 2022:

 73% of your staff who did the survey said work made them feel happy in 2022, which is up from 47% in 2021

#### Compared to:

 52% of staff at your comparator and 54% of staff across the public sector. Thinking about the last three months, how often has work made you feel ...



You 2022 Comparator 2022

Public sector 2022

#### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

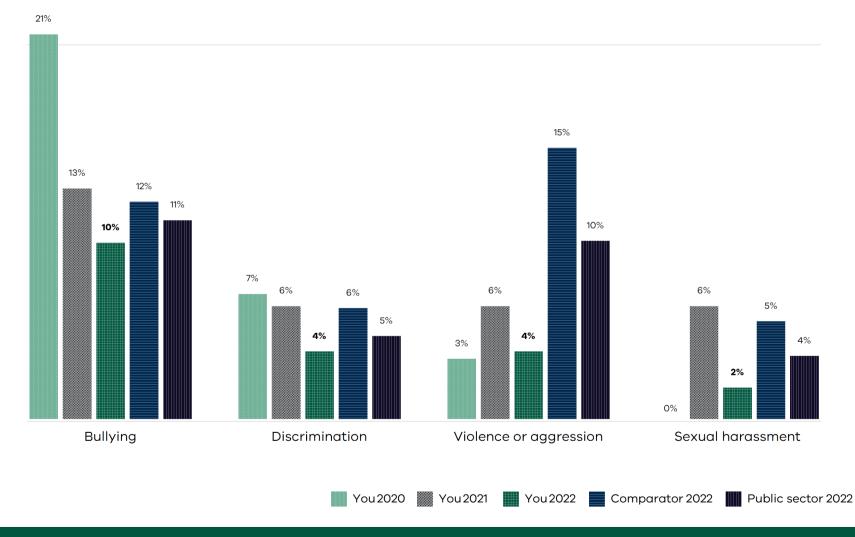
#### Example

#### In 2022:

 10% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months which is down from 13% in 2021.

#### Compared to:

12% of staff at your comparator and
 11% of staff across the public sector.



#### Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

#### Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced bullying.

We do this to protect the respondents.



#### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment.

We do this to protect the respondents.

#### Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

#### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.

We do this to protect the respondents.

#### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced violence or aggression. We do this to protect the respondents.

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Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Job enrichment', the 'You 2022' column shows 96% of your staff agreed with 'I understand how my job helps my organisation achieve it's goals'. This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Job enrichment	I understand how my job helps my organisation achieve it's goals	96%	Not asked in 2021	92%
Manager leadership	My manager treats employees with dignity and respect	96%	+15%	85%
Meaningful work	I achieve something important through my work	96%	+12%	89%
Meaningful work	I can make a worthwhile contribution at work	96%	Not asked in 2021	91%
Flexible working	My manager supports working flexibly	94%	Not asked in 2021	81%
Manager support	I can discuss problems or issues with my manager	94%	Not asked in 2021	81%
Manager support	My manager listens to what I have to say	94%	+22%	80%
Meaningful work	I get a sense of accomplishment from my work	94%	+19%	83%
Safety climate	My organisation provides a physically safe work environment	94%	+4%	86%
Manager support	My manager provides me with enough support when I need it	92%	+24%	78%



#### Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 27% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	27%	Not asked in 2021	30%
Learning and development	My organisation places a high priority on the learning and development of staff	42%	+5%	53%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	52%	+14%	54%
Learning and development	I am satisfied with the opportunities to progress in my organisation	58%	Not asked in 2021	46%
Satisfaction	How satisfied are you with your career development within your current organisation	60%	+16%	54%
Organisational integrity	I have an equal chance at promotion in my organisation	62%	Not asked in 2021	46%
Workload	I have enough time to do my job effectively	63%	+1%	58%
Organisational integrity	I believe the promotion processes in my organisation are fair	63%	Not asked in 2021	40%
Workload	The workload I have is appropriate for the job that I do	65%	-3%	61%
Organisational integrity	I believe the recruitment processes in my organisation are fair	67%	Not asked in 2021	54%



#### Most improved

#### What this is

This is where staff feel their organisation has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

#### Example

trend.

On the first row 'Safety climate', the 'You 2022' column shows 87% of your staff agreed with 'Senior leaders consider the psychological health of employees to be as important as productivity'.

In the 'Increase from 2021' column, you

have a 52% increase, which is a positive

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	87%	+52%	55%
Senior leadership	Senior leaders provide clear strategy and direction	83%	+48%	55%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	85%	+44%	49%
Senior leadership	Senior leaders model my organisation's values	81%	+43%	61%
Innovation	My workgroup encourages employee creativity	79%	+32%	61%
Senior leadership	Senior leaders demonstrate honesty and integrity	83%	+30%	61%
Safety climate	All levels of my organisation are involved in the prevention of stress	69%	+29%	47%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	75%	+28%	55%
Organisational integrity	My organisation does not tolerate improper conduct	90%	+28%	71%
Engagement	I would recommend my organisation as a good place to work	87%	+27%	67%



#### Most declined

#### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Workgroup support', the 'You 2022' column shows 71% of your staff agreed with 'People in my workgroup appropriately manage conflicts of interest'.

In the 'Decrease from 2021' column, you have a 7% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Workgroup support	People in my workgroup appropriately manage conflicts of interest	71%	-7%	71%
Innovation	My workgroup is quick to respond to opportunities to do things better	71%	-4%	66%
Workload	The workload I have is appropriate for the job that I do	65%	-3%	61%



# Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Safety climate', the 'You 2022' column shows 85% of your staff agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

The 'difference' column, shows that agreement for this question was 36 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	85%	+36%	49%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	87%	+31%	55%
Taking action	I believe my organisation will make improvements based on the results of this survey	75%	+28%	47%
Senior leadership	Senior leaders provide clear strategy and direction	83%	+28%	55%
Organisational integrity	I believe the promotion processes in my organisation are fair	63%	+24%	40%
Manager support	I receive meaningful recognition when I do good work	81%	+23%	58%
Safety climate	All levels of my organisation are involved in the prevention of stress	69%	+22%	47%
Senior leadership	Senior leaders demonstrate honesty and integrity	83%	+22%	61%
Engagement	My organisation inspires me to do the best in my job	83%	+21%	61%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	75%	+21%	54%



# Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Learning and development', the 'You 2022' column shows 42% of your staff agreed with 'My organisation places a high priority on the learning and development of staff'.

The 'difference' column, shows that agreement for this question was 10 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Learning and development	My organisation places a high priority on the learning and development of staff	42%	-10%	53%
Taking action	My organisation has made improvements based on the survey results from last year	27%	-3%	30%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	69%	-2%	72%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	52%	-2%	54%
Job enrichment	I can use my skills and knowledge in my job	90%	-1%	92%



# People matter survey

# wellbeing check 2022

Have your say

# Overview

# **Result summary**

#### Report overview

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- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
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#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### **Key differences**

- · Highest scoring
- Lowest scoringMost improved
- Most improved
   Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

 Taking action questions

# **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
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- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- · Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



# **Taking action**

#### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

#### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

75% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 6% 75% I believe my organisation will make Not asked improvements based on the results of this survey 19% 35% 27% My organisation has made asked improvements based on the survey results from last year 10% 29%

# People matter survey

# wellbeing check 2022

Have your say

## Overview

# **Result summary**

#### Report overview

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- Discrimination
- Violence and aggression

#### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

• Taking action questions

## **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
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- · Job enrichment
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- Cultural diversity
- Employment
- Adjustments
- Caring



## Senior leadership

#### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

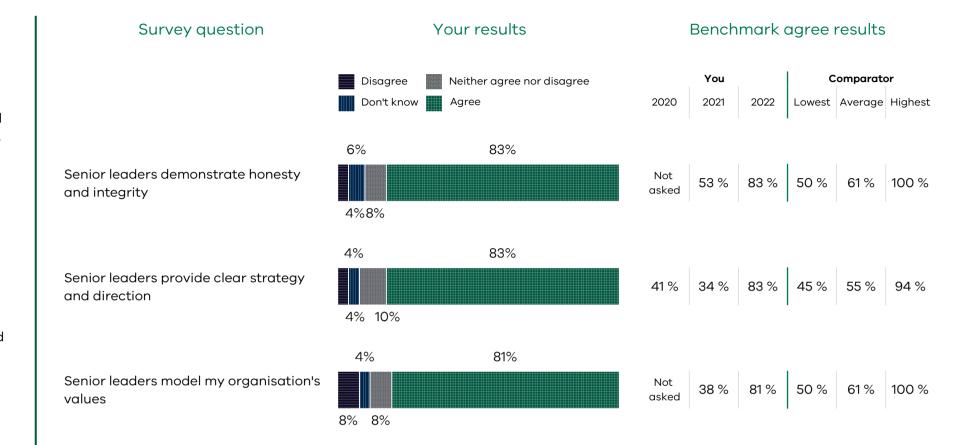
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.







# People matter survey

# wellbeing check 2022

Have your say

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# Result summary

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#### Inclusion

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- Scorecard: negative behaviour
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- · Discrimination
- Violence and aggression

#### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

 Taking action questions

# **Detailed results**

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 Senior leadership questions

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- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
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- · Safe to speak up

# Job and manager factors

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- Meaningful work
- · Flexible working

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- Disability
- · Cultural diversity
- Employment
- Adjustments
- Caring

#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

# Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

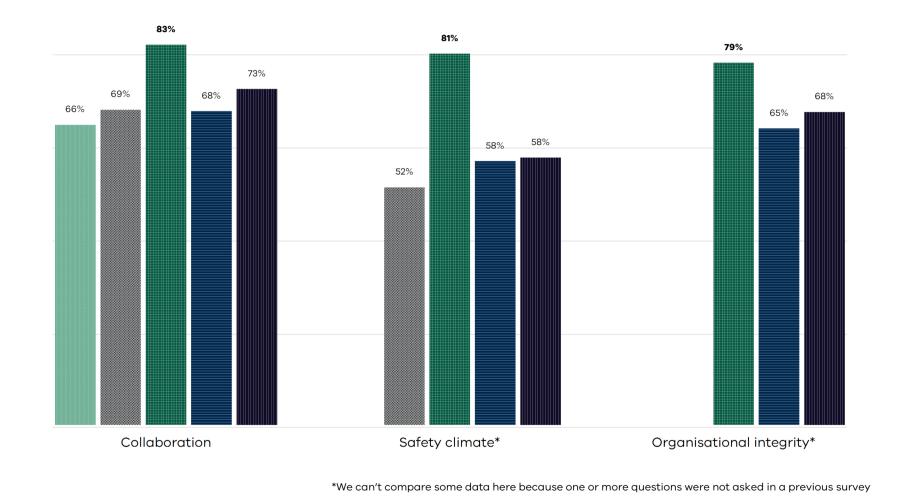
#### Example

#### In 2022:

 83% of your staff who did the survey responded positively to questions about Collaboration which is up from 69% in 2021.

# Compared to:

68% of staff at your comparator and
 73% of staff across the public sector.





You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022

# Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

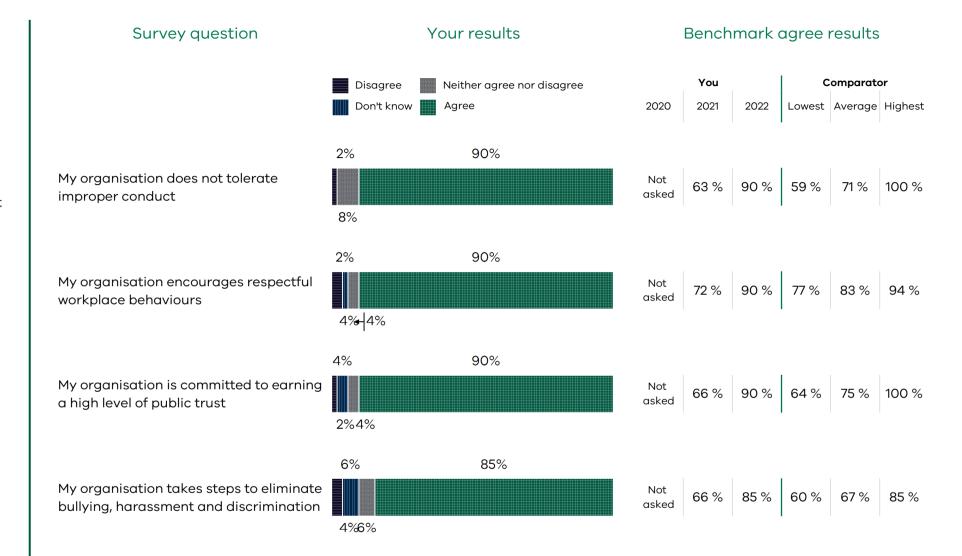
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

90% of your staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.







# Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

# Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

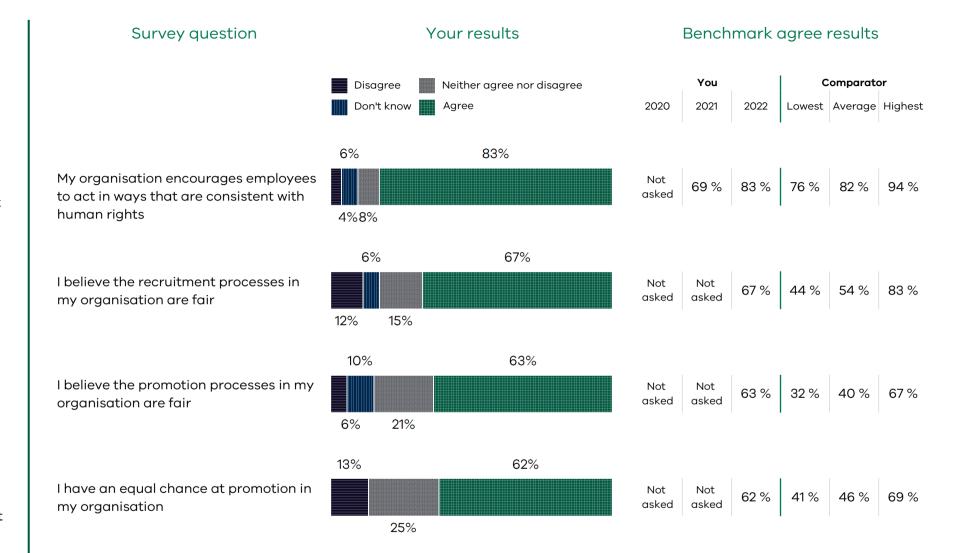
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.







#### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

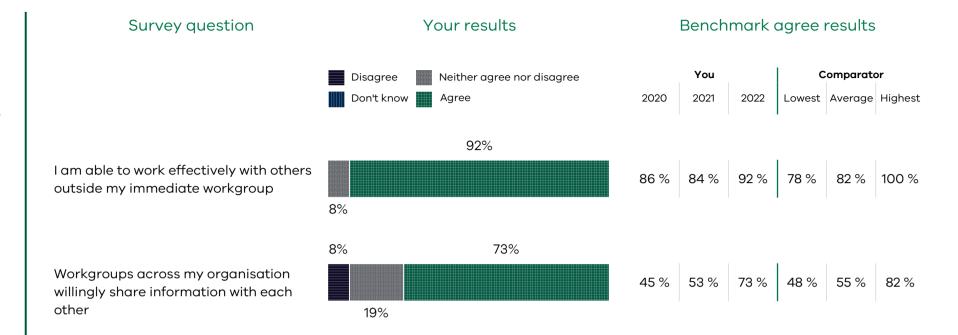
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

92% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.





# Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

# Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

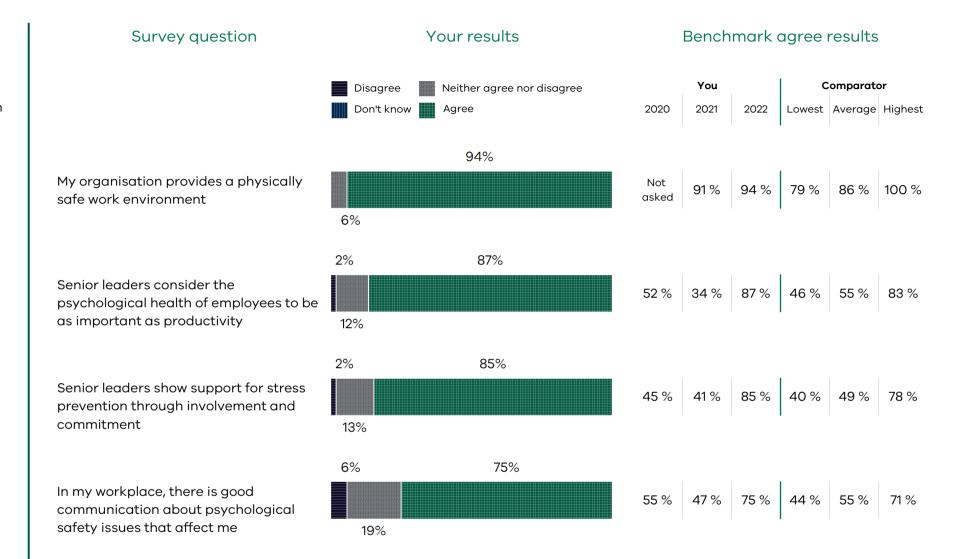
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

94% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.







#### Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

## Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

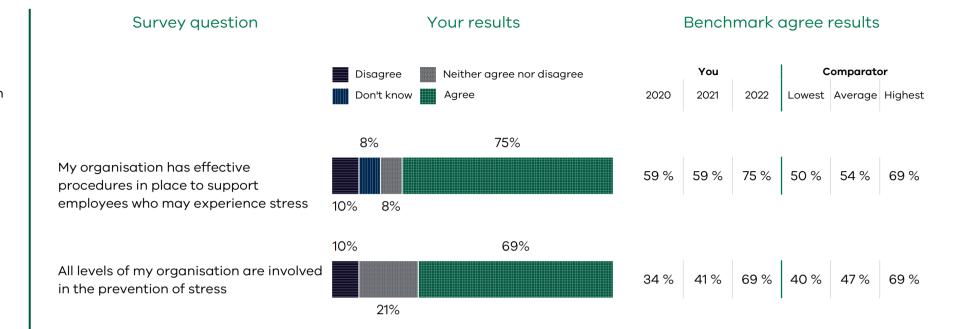
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

75% of your staff who did the survey agreed or strongly agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.



# People matter survey

# wellbeing check 2022

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- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

• Taking action questions

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# Job and manager factors

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- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
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- Accountability
- Respect
- Leadership
- Human rights

# **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

# Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

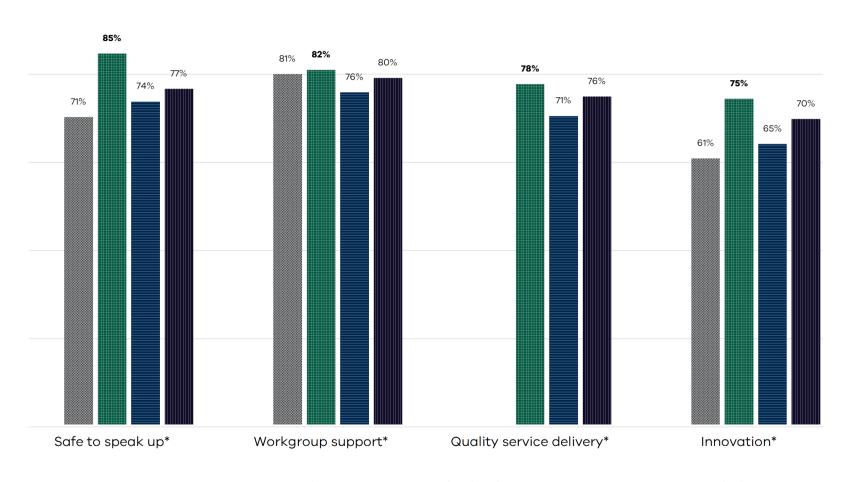
#### Example

#### In 2022:

 85% of your staff who did the survey responded positively to questions about Safe to speak up which is up from 71% in 2021.

# Compared to:

• 74% of staff at your comparator and 77% of staff across the public sector.



 $\hbox{$^*$We can't compare some data here because one or more questions were not asked in a previous survey}$ 





## Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

### Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

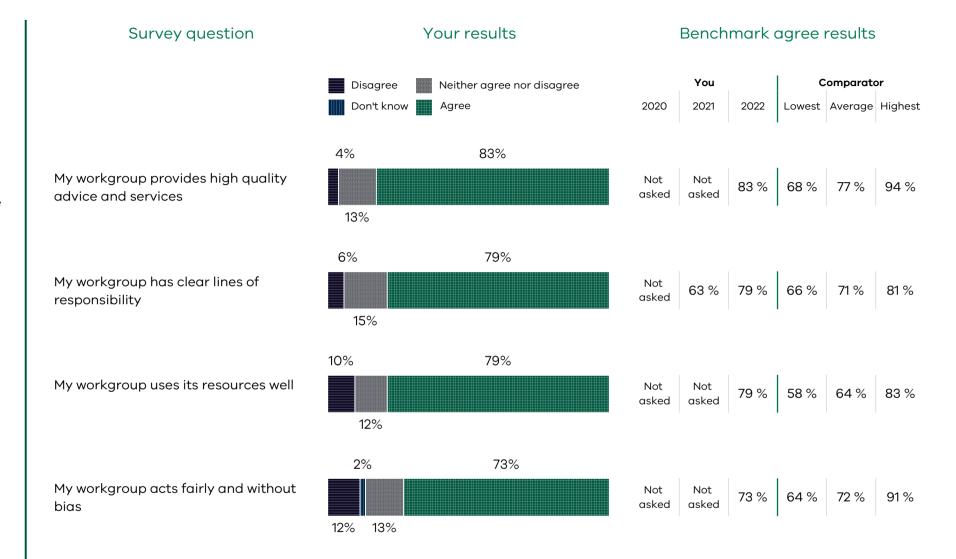
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.







#### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

## Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup encourages employee creativity'.

## Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 8% 79% My workgroup encourages employee creativity 13% 2% 75% My workgroup learns from failures and mistakes 13% 10% 13% 71% My workgroup is quick to respond to opportunities to do things better 15%





## Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.







Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

People in my workgroup appropriately

manage conflicts of interest

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

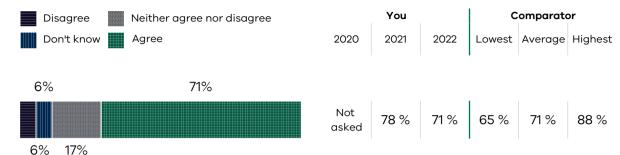
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

71% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

# Survey question Your results Benchmark agree results







# Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

92% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

# Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2020 2021 2022 Lowest Average Highest 8% 92% I feel culturally safe at work 8% 85% I feel safe to challenge inappropriate behaviour at work 8% 6% 79% People in my workgroup are able to 62 % bring up problems and tough issues 15%

# People matter survey

# wellbeing check 2022

Have your say

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- Intention to stay

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- Scorecard: negative behaviour
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- Sexual harassment
- Discrimination
- Violence and aggression

- Highest scoringtionalLowest scoring
  - Most improvedMost declined

**Key differences** 

 Biggest positive difference from

comparator

 Biggest negative difference from comparator

### Taking action

• Taking action questions

# **Detailed results**

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 Senior leadership auestions

# Organisational climate

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- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

# Job and manager factors

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- · Flexible working

# Public sector values

- Scorecard
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- Respect
- Leadership
- Human rights

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



#### Scorecard 1 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

# Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

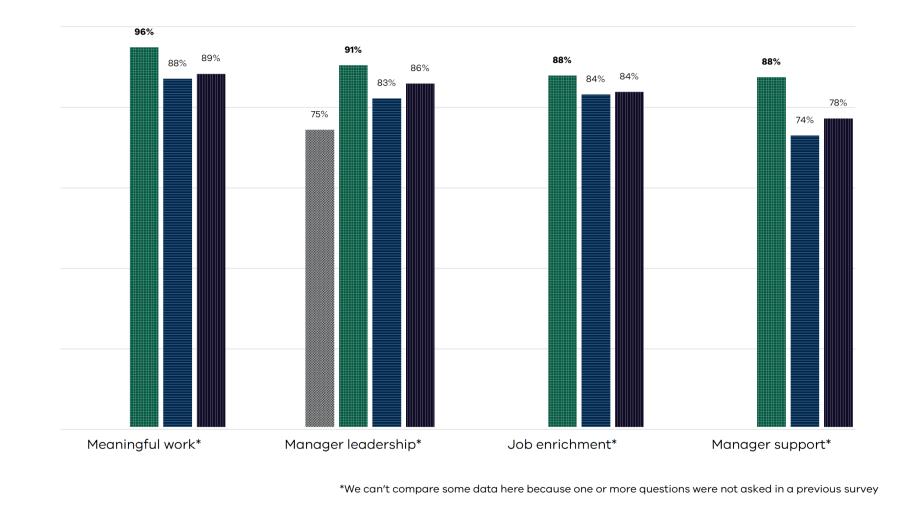
### Example

#### In 2022:

 96% of your staff who did the survey responded positively to questions about Meaningful work.

# Compared to:

• 88% of staff at your comparator and 89% of staff across the public sector.





You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022



#### Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

# Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

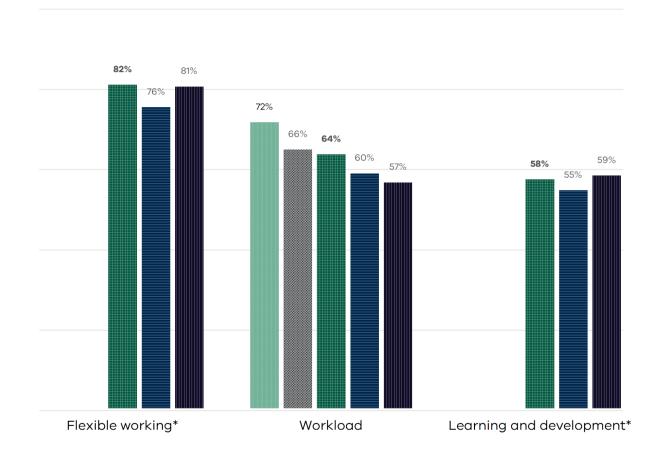
# Example

#### In 2022:

 82% of your staff who did the survey responded positively to questions about Flexible working.

# Compared to:

• 76% of staff at your comparator and 81% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022

## Manager leadership

#### What this is

This is how well staff perceive their direct managers lead.

# Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

#### How to read this

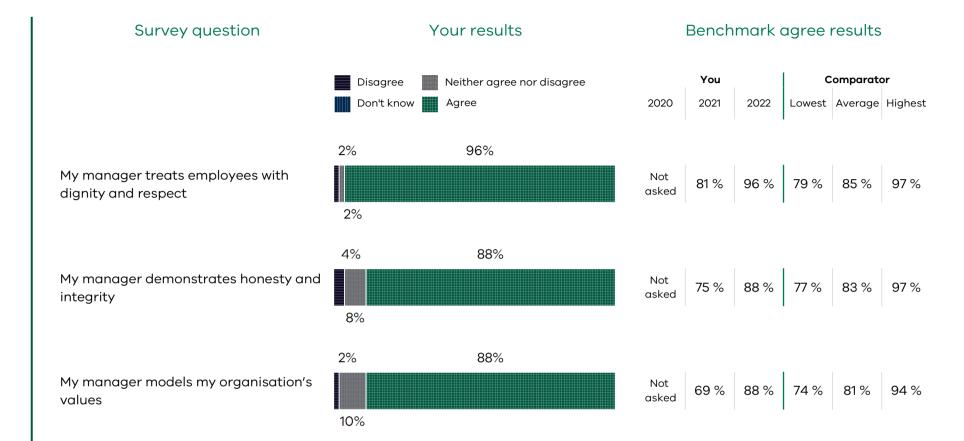
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

96% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.





#### Manager support 1 of 2

#### What this is

This is how supported staff feel by their direct manager.

## Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

94% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.





#### Manager support 2 of 2

#### What this is

This is how supported staff feel by their direct manager.

## Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

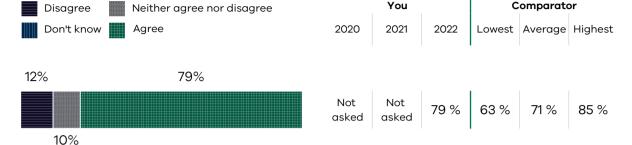
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'My manager gives me feedback that helps me improve my performance'.

# Survey question Your results Benchmark agree results

My manager gives me feedback that helps me improve my performance



#### Workload

#### What this is

This is how staff feel about workload and time pressure.

## Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

65% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Agree 2020 2021 2022 Lowest Average Highest 15% 65% The workload I have is appropriate for the job that I do 19% 15% 63% I have enough time to do my job effectively 21%



## Learning and development

#### What this is

This is how well staff feel they can learn and grow in your organisation.

#### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

#### How to read this

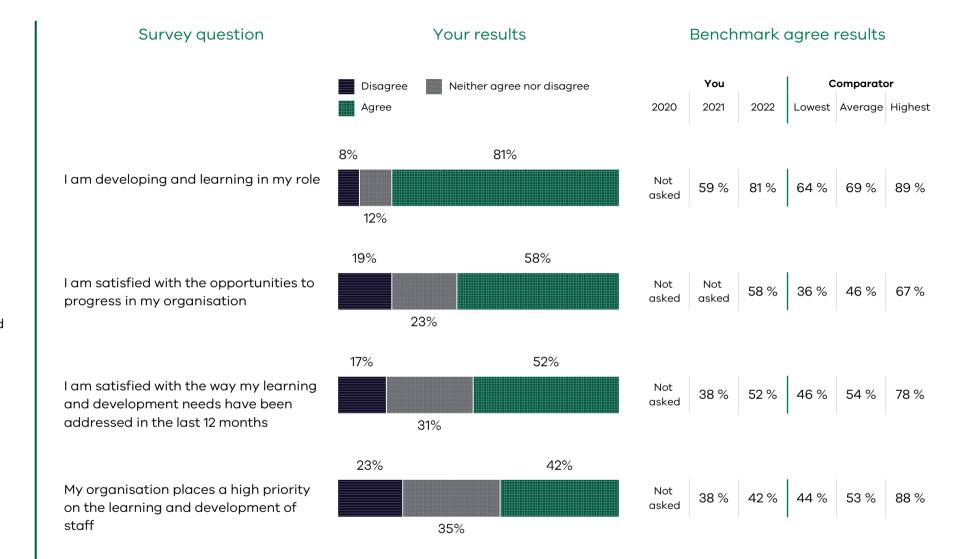
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.







#### Job enrichment 1 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

## Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

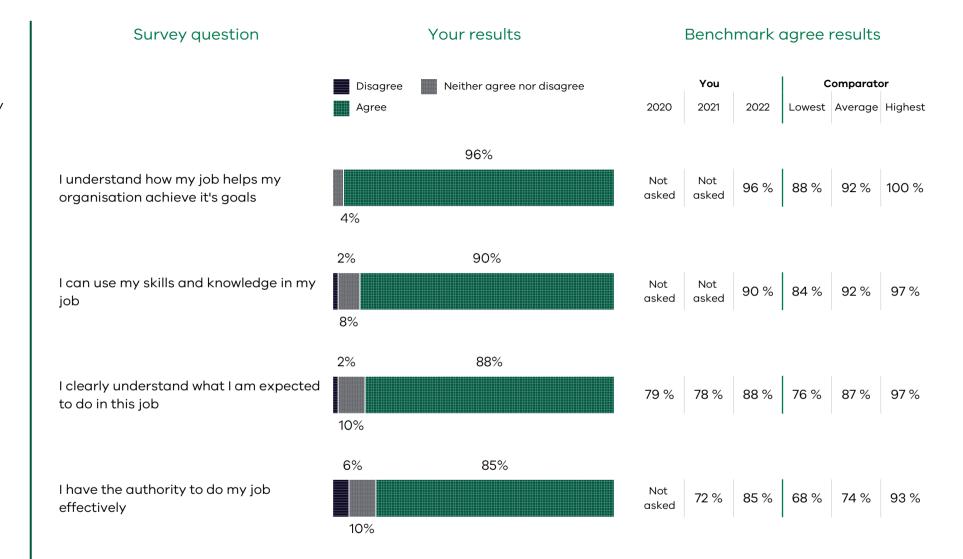
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

96% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.







Job enrichment 2 of 2

#### What this is

This is how staff feel about their autonomy at work and role clarity.

## Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

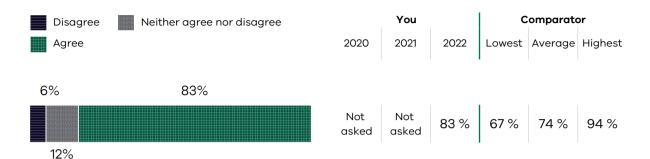
83% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

# Survey question

I have a say in how I do my work

# Your results

# Benchmark agree results





# Meaningful work

#### What this is

This is how staff feel about their contribution and how worthwhile their work is.

#### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

96% of your staff who did the survey agreed or strongly agreed with 'I achieve something important through my work'.







## Flexible working

#### What this is

This is how well you organisation supports staff to work flexibly.

## Why this is important

Supporting flexible working can improve employee wellbeing.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

94% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2020 2021 2022 Lowest Average Highest 6% 94% My manager supports working flexibly asked 10% 69% I am confident that if I requested a flexible work arrangement, it would be given due consideration 21%



# People matter survey

# wellbeing check 2022

Have your say

# Overview

# **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- · Intention to stay

#### Inclusion

- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression

#### **Key differences**

- · Highest scoring
- · Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

• Taking action questions

# **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

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- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
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# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- · Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring



# Scorecard 1 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

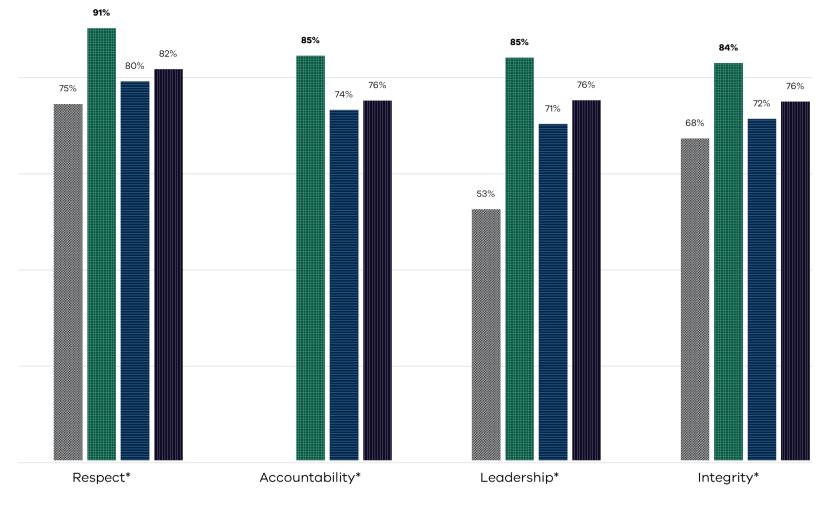
#### Example

#### In 2022:

 91% of your staff who did the survey responded positively to questions about Respect, which is up 16% in 2021.

#### Compared to:

• 80% of staff at your comparator and 82% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey





# Scorecard 2 of 2

#### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

#### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

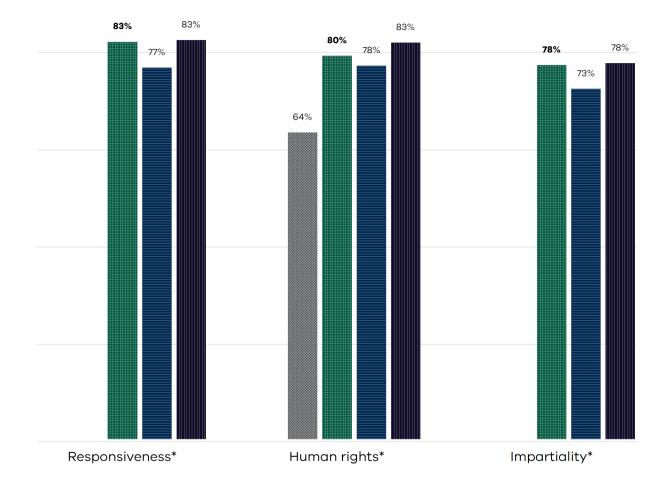
#### Example

#### In 2022:

 83% of your staff who did the survey responded positively to questions about Responsiveness.

#### Compared to:

• 77% of staff at your comparator and 83% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022

#### Responsiveness

#### What this is

This is how responsive your staff feel they are to the community.

## Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

83% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

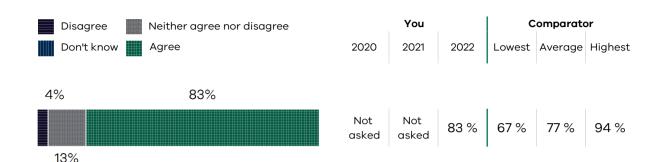
# Survey question

My workgroup provides high quality

advice and services

#### Your results

# Benchmark agree results





# Integrity 1 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

90% of staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.







# Integrity 2 of 2

#### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

# Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Don't know 2020 2021 2022 Lowest Average Highest 6% 83% Senior leaders demonstrate honesty and integrity 4%8% 10% 77% People in my workgroup are honest, open and transparent in their dealings 13% 6% 71% People in my workgroup appropriately manage conflicts of interest 17% 6%





# Impartiality

#### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

#### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree 2020 2021 2022 Lowest Average Highest 2% 83% People in my workgroup are politically Not asked impartial in their work 15% 2% 73% My workgroup acts fairly and without Not asked bias 12% 13%

# Accountability 1 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

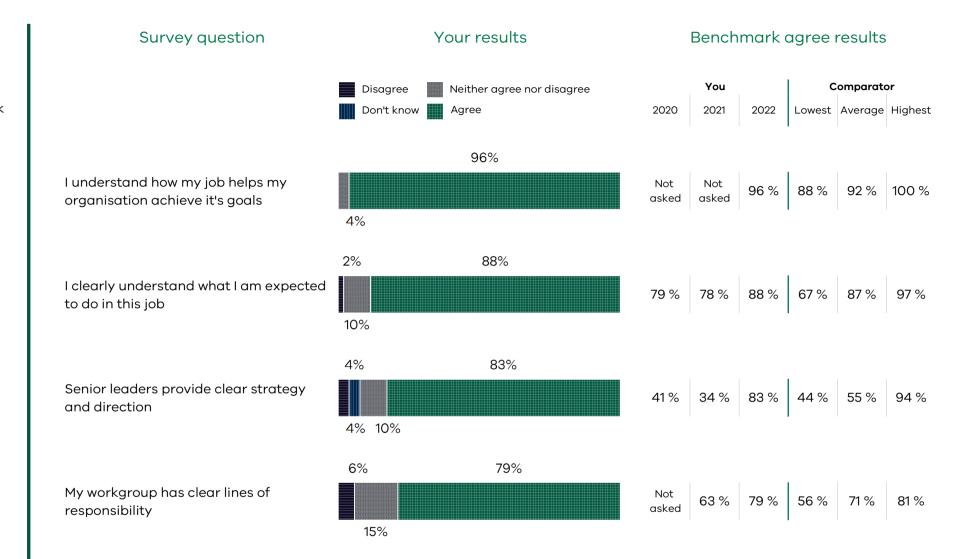
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

96% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.





## Accountability 2 of 2

#### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

#### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

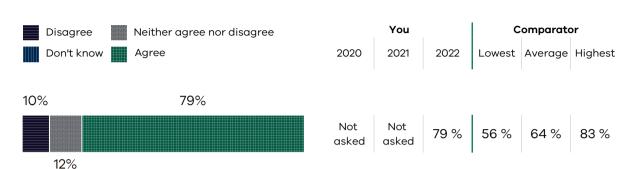
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of staff who did the survey agreed or strongly agreed with 'My workgroup uses its resources well'.

# Survey question Your results Benchmark agree results



My workgroup uses its resources well

## Respect 1 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

## Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

96% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.







## Respect 2 of 2

#### What this is

Respect is how your staff feel they're treated in the workplace and community.

## Why this is important

All staff need to treat their colleagues and Victorians with respect.

#### How to read this

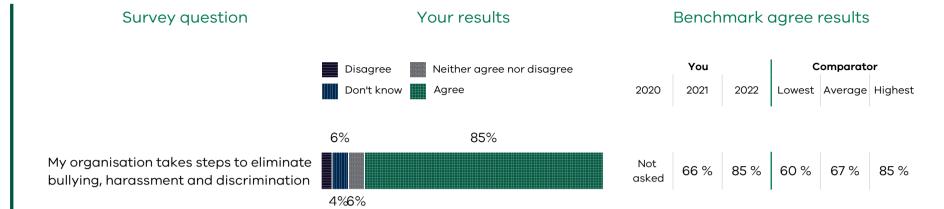
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

85% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.





#### **Public sector values**

#### Leadership

#### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

#### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

#### How to read this

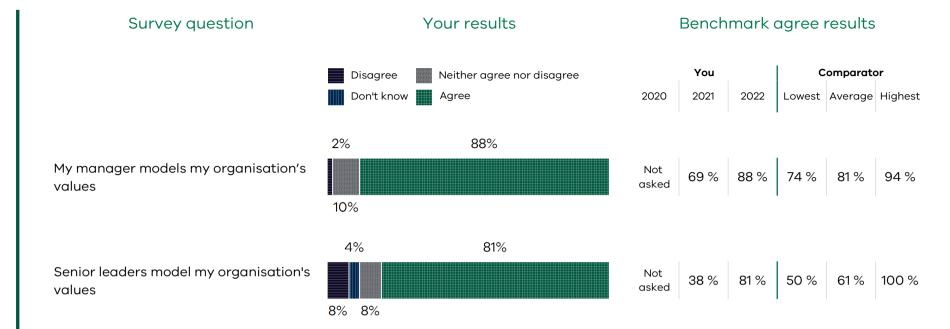
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

88% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



#### **Public sector values**

#### Human rights

#### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

#### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

83% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree 2020 2021 2022 Lowest Average Highest 6% 83% My organisation encourages employees asked to act in ways that are consistent with human rights 4%8% 8% 77% Lunderstand how the Charter of Human Rights and Responsibilities applies to my work 15%



# People matter survey

# wellbeing check 2022

Have your say

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# **Result summary**

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- Violence and aggression

#### **Key differences**

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- · Lowest scoring
- Most improved
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- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

• Taking action questions

# **Detailed results**

#### Senior leadership

 Senior leadership auestions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

# Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- · Disability
- Cultural diversity
- Employment
- Adjustments
- Caring

Age, gender, variations in sex characteristics and sexual orientation

#### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

## Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	4	8%
35-54 years	24	46%
55+ years	17	33%
Prefer not to say	7	13%

How would you describe your gender?	(n)	%
Man	38	73%
Woman	9	17%
Prefer not to say	5	10%
Are you trans, non-binary or gender		

Are you trans, non-binary or gender diverse?	(n)	%
No	47	90%
Prefer not to say	5	10%

# To your knowledge, do you have innate variation(s) of sex characteristics (often

called intersex)?*	(n)	<u>%</u>
No	47	90%
Don't know	1	2%
Prefer not to say	4	8%

How do you describe your sexual		
orientation?	(n)	%
Straight (heterosexual)	43	83%
Prefer not to say	7	13%
Pansexual	1	2%
I use a different term	1	2%

# Aboriginal and/or Torres Strait Islander employees

#### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	0	0%
Non Aboriginal and/or Torres Strait Islander	47	90%
Prefer not to say	5	10%



#### Disability

#### What this is

This is staff who identify as a person with disability and how they share that information.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.
This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	3	6%
No	45	87%
Prefer not to say	4	8%



#### Cultural diversity 1 of 2

#### What this is

These are the personal characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	25	48%
Not born in Australia	18	35%
Prefer not to say	9	17%

Language other than English spoken with family or community	(n)	%
Yes	7	13%
No	37	71%
Prefer not to say	8	15%



### Cultural diversity 2 of 2

#### What this is

This is the cultural identity and religion of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	25	48%
Prefer not to say	10	19%
Other	5	10%
Central Asian	4	8%
South Asian	3	6%
English, Irish, Scottish and/or Welsh	3	6%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	3	6%
Pacific Islander	1	2%
East and/or South-East Asian	1	2%

Religion	(n)	%
Christianity	22	42%
No religion	18	35%
Prefer not to say	9	17%
Buddhism	2	4%
Hinduism	1	2%



#### Employment characteristics 1 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	47	90%
Part-Time	5	10%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$65k	2	4%
\$95k to \$125k	8	18%
\$125k or more	27	60%
Prefer not to say	8	18%
Organisational tenure	(n)	%
<1 year	9	17%
1 to less than 2 years	3	6%
2 to less than 5 years	15	29%
5 to less than 10 years	8	15%
10 to less than 20 years	14	27%
More than 20 years	3	6%

Management responsibility	(n)	%
Non-manager	32	62%
Other manager	13	25%
Manager of other manager(s)	7	13%
Employment type	/ <b>\</b>	
Employment type	(n)	%
Ongoing and executive	33	63%
		1



#### Employment characteristics 2 of 2

#### What this is

These are the employment characteristics of staff.

#### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

#### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last		
3 months	(n)	%
Melbourne CBD	27	52%
Melbourne: Suburbs	14	27%
Large regional city	7	13%
Other	3	6%
Rural	1	2%
What have been your main places of		
work over the last 3-months?	(n)	%
Your employer's office	39	75%
A frontline or service delivery location	10	19%
Home or private location	20	38%
Other	3	6%

Flexible work	(n)	%
No, I do not use any flexible work arrangements	21	40%
Flexible start and finish times	13	25%
Working from an alternative location (e.g. home, hub/shared work space)	11	21%
Shift swap	8	15%
Working more hours over fewer days	5	10%
Part-time	3	6%
Other	2	4%
Using leave to work flexible hours	2	4%
Study leave	1	2%



#### Adjustments

#### What this is

These are adjustments staff requested to perform in their role.

#### Why this is important

This shows organisations how flexible they are in adjusting for staff.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following		
adjustments at work?*	(n)	%
No, I have not requested adjustments	37	71%
Flexible working arrangements	11	21%
Physical modifications or improvements to the workplace	6	12%
Job redesign or role sharing	2	4%
Accessible communications technologies	1	2%

Why did you make this request?	(n)	%
Work-life balance	9	60%
Health	6	40%
Family responsibilities	5	33%
Caring responsibilities	3	20%
Disability	2	13%

#### What was your experience with making the request? (n) % The adjustments I needed were made and 14 93% the process was satisfactory The adjustments I needed were not made

1



#### Caring

#### What this is

These are staff-reported caring responsibilities.

#### Why this is important

This shows organisations what caring responsibilities their staff have.

#### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

#### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
Secondary school aged child(ren)	13	25%
None of the above	13	25%
Prefer not to say	9	17%
Child(ren) - younger than preschool age	7	13%
Primary school aged child(ren)	7	13%
Frail or aged person(s)	5	10%
Person(s) with disability	4	8%
Other	4	8%
Preschool aged child(ren)	3	6%
Person(s) with a medical condition	1	2%
Person(s) with a mental illness	1	2%







vpsc.vic.gov.au/peoplemattersurvey