







# People matter survey

# wellbeing check 2022

# Have your say

Overview

Privacy and

anonymity

framework

group

Your comparator

• Your response rate

**Report overview** 

About your report

#### **People outcomes**

**Result summary** 

- Scorecard: engagement index
- Engagement
- Scorecard: Survey's theoretical satisfaction, stress,
  - inclusion

  - levels
  - causes

 Scorecard: emotional effects of work

Inclusion

- Scorecard:
- negative behaviour Bullying
- intention to stay,
- Satisfaction
- Work-related stress
- Work-related stress
- Intention to stay

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from

Biggest negative

difference from

comparator

- Sexual harassment comparator
- Discrimination Violence and
- agaression Satisfaction with
- complaint processes

#### **Taking action**

 Taking action questions

**Detailed results** 

#### Senior leadership

 Senior leadership auestions

# Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

### factors Scorecard

 Manager leadership Manager support

Job and manager

- Workload
- Learning and
- development
- Job enrichment
- Meaningful work
- Flexible working

- Public sector values
- Scorecard

Impartiality

Leadership

Human rights

Respect

- Responsiveness
- Integrity
  - Aboriginal and/or Torres Strait Islander
- Accountability
  - Disability
  - Cultural diversity

Demographics

variations in sex

characteristics and

sexual orientation

Age, gender,

- Employment
- Adjustments
- Caring
- Categories · Primary role







#### About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

#### **Report contents**

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

#### Comparing data in this report

Your organisation took part in the survey in 2020 and 2021.

This means you'll be able to compare about 77% of this year's survey with your previous results.

#### Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

#### Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

# **Result summary**

#### People outcomes

- About your report Scorecard: Privacy and
  - engagement index Engagement
- Scorecard: Survey's theoretical
- satisfaction, stress, intention to stay, Your comparator
  - inclusion
  - Satisfaction Work-related stress
  - levels
  - Work-related stress causes Intention to stay

- **Key differences** 
  - Highest scoring
  - Lowest scoring
    - Most improved
    - Most declined Biggest positive
    - difference from comparator
    - Biggest negative
    - difference from comparator

#### **Taking action**

 Taking action auestions

 Satisfaction with complaint processes

# **Detailed results**

Senior leadership

auestions

climate

Overview

anonymity

framework

Your response rate

group

**Report overview** 

#### Senior leadership Workgroup climate

- - delivery
  - Innovation

# factors

Job and manager

- development

- Public sector values
- Scorecard

Impartiality

Integrity

Responsiveness

Accountability

- sexual orientation
  - Aboriginal and/or
    - Disability
    - Cultural diversity

    - Adjustments
    - Caring
    - Categories
    - Primary role





З

- Organisational
- Quality service
- Scorecard Organisational
- integrity
- Collaboration Safety climate
- Patient safety climate

- Scorecard

- Workgroup support
- Safe to speak up
- Scorecard
  - Manager leadership

Inclusion

Scorecard:

Bullying

Scorecard emotional

negative behaviour

Sexual harassment

Discrimination

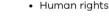
Violence and

agaression

effects of work

- Manager support Workload
- Learning and

- Job enrichment
- Meaningful work
- Flexible working
- Respect Leadership



Torres Strait Islander

characteristics and

**Demographics** 

variations in sex

Age, gender,

- Employment

#### Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.





### Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

| Senior<br>leadership  |                                  | ganisation<br>nate  | - | Workgroup<br>climate  | - | Job and<br>manager   | - | Outcomes  |
|---|----------------------------------|---|---|---|---|--|---|---|
| <ul> <li>Lead the organisation</li> <li>Set the culture</li> <li>Lead by example</li> <li>Actions influence outcomes</li> </ul> | inte<br>• Safe<br>• Pati<br>clim | anisational<br>egrity<br>ety climate<br>ient safety<br>nate<br>laboration |   | <ul> <li>Quality service<br/>delivery</li> <li>Innovation</li> <li>Workgroup<br/>support</li> <li>Safe to speak up</li> </ul> |   | <ul> <li>Manager<br/>leadership</li> <li>Manager support</li> <li>Workload</li> <li>Learning and<br/>development</li> <li>Job enrichment</li> <li>Meaningful work</li> <li>Flexible working</li> </ul> |   | <ul> <li>Engagement</li> <li>Satisfaction</li> <li>Wellbeing –<br/>work-related stress</li> <li>Wellbeing –<br/>job-related affect</li> <li>Intention to stay</li> <li>Acting on negative<br/>behaviours</li> </ul> |

Inclusion

# The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership











#### Your comparator group

### What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alexandra District Health **Alpine Health** Beaufort and Skipton Health Service **Beechworth Health Service Boort District Health Casterton Memorial Hospital** Central Highlands Rural Health Cohuna District Hospital **Corryong Health** East Wimmera Health Service Great Ocean Road Health Heathcote Health Hesse Rural Health Service Heywood Rural Health Inglewood and Districts Health Service

Kerang District Health

Kilmore and District Hospital

Kooweerup Regional Health Service

Mallee Track Health and Community Service

Mansfield District Hospital

NCN Health

Omeo District Health

Orbost Regional Health

Robinvale District Health Services

Rural Northwest Health

Seymour Health

South Gippsland Hospital

Tallangatta Health Service

Terang and Mortlake Health Service

Timboon and District Healthcare Service

Yarram and District Health Service

Yarrawonga Health

Yea and District Memorial Hospital



#### Your response rate

#### What this is

This is how many staff in your organisation did the survey in 2022.

#### Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

#### How to read this

The number in the brackets () shows how many staff completed the survey this year. We've also expressed this as a percentage of all the staff who work in your organisation.

| 2021         |     |
|--------------|-----|
| 47%<br>(111) |     |
| Comparator   | 52% |

Public Sector

39%

2022

# 48% (104)

52% Comparator **Public Sector** 42%







# People matter survey

# wellbeing check 2022

# Have your say

# **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

Engagement

Scorecard:

inclusion

Satisfaction

#### **Report overview**

• About your report Privacy and

Overview

- anonymity
- Survey's theoretical
- framework Your comparator group
- Your response rate
- Work-related stress levels
  - Work-related stress causes
  - Intention to stay

- **Key differences** 
  - Highest scoring
  - Lowest scoring
  - Most improved
  - Most declined Biggest positive
  - difference from comparator
  - Biggest negative difference from comparator

#### **Taking action**

 Taking action questions

**Detailed** results

#### Senior leadership

 Senior leadership auestions

### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

#### Job and manager factors

Inclusion

Scorecard:

Bullving

Scorecard emotional

negative behaviour

Sexual harassment

Discrimination

Violence and

aggression

Satisfaction with

complaint processes

effects of work

- Scorecard Manager leadership
- Manager support
- Workload
- Learning and
- development
- Meaningful work

- Public sector values
- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect

#### **Demographics**

- Age, gender,
- variations in sex characteristics and
- sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role







- Job enrichment

- Flexible working

- Leadership Human rights

Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points ٠
- agree is 75 points •
- neither agree nor disagree is 50 ٠ points
- disagree is 25 points ٠
- strongly disagree is 0 points ٠

#### Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

| 2021       |    | 2022 |
|------------|----|------|
| 65         |    | 67   |
| Comparator | 74 | Comp |

70

Public Sector

omparator 71 **Public Sector** 68



### **People matter survey** | results

**IA** 10

# **People outcomes**

### Engagement question results 1 of 2 $\,$

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 67.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

72% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

# I am proud to tell others I work for my organisation

Survey question

I feel a strong personal attachment to my organisation

I would recommend my organisation as a good place to work

My organisation motivates me to help achieve its objectives







absences, turnover and workplace stress.

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

comparator groups overall, lowest and highest scores with your own.

#### Example

56% of your staff who did the survey agreed or strongly agreed with 'My organisation inspires me to do the best in my job'.

# **People outcomes**

#### Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 67.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower

#### How to read this

Under 'Benchmark results', compare your

Neither agree nor disagree Disagree 2020 Agree 56% 13% My organisation inspires me to do the 58 %

31%

Survey question

best in my job



33 %

69 %

94 %

56 %

54 %





11

#### Your results

# Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

#### Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

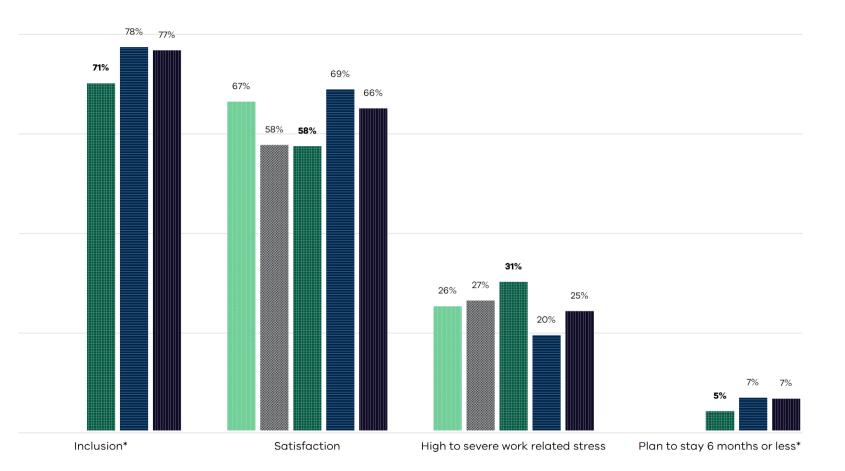
#### Example

In 2022:

• 71% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 78% of staff at your comparator and 77% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







### **People matter survey** | results



# **People outcomes**

#### Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

#### Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each auestion in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

organisation

#### Example

63% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.

#### Survey question Your results You Dissatisfied Neither satisfied nor dissatisfied Satisfied 2020 2021 2022 17% 63% How satisfied are you with the work/life 73 % 65 % 63 % balance in your current job 20% 16% 60% Considering everything, how satisfied 69 % 59 % 60 % 51 % are you with your current job 24% 17% 52% How satisfied are you with your career 59 % 51 % 52 % development within your current 31%





### Benchmark satisfied results

48 %

40 %

Comparator

Lowest Average Highest

69 %

75 %

64 %

82 %

96 %

84 %

### Work-related stress levels

### What this is

This is the level of stress experienced by employees in response to work-related factors.

### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

### Example

31% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 20% of staff in your comparator group and 25% of staff across the public sector.

27%

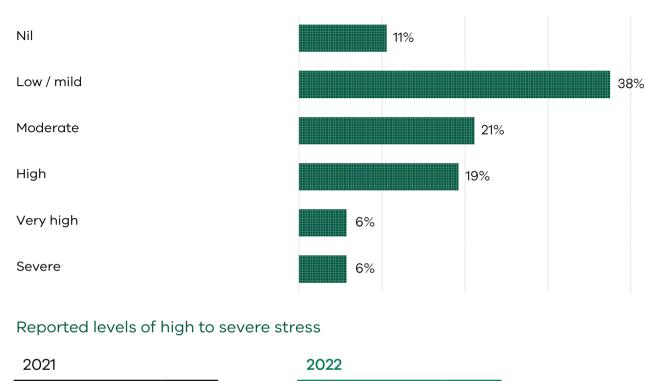
Comparator

**Public Sector** 

19%

26%

# How would you rate your current level of work-related stress? (You 2022)



31%

Comparator 20% Public Sector 25%



#### Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

#### Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

#### Example

89% of your staff who did the survey said they experienced mild to severe stress.

Of that 89%, 57% said the top reason was 'Workload'.

| Of those that experienced work related stress it was from                              | You<br>2021 | You<br>2022 | Comparator<br>2022 | Public<br>sector 2022 |
|--|-------------|-------------|--------------------|-----------------------|
| Workload   | 58%         | 57%         | 50%                | 53%                   |
| Time pressure  | 42%         | 40%         | 40%                | 43%                   |
| Social environment (e.g. relationships with colleagues, manager and/or senior leaders) | 22%         | 19%         | 14%                | 11%                   |
| Unclear job expectations   | 6%          | 15%         | 10%                | 12%                   |
| Incivility, bullying, harassment or discrimination                                     | 11%         | 14%         | 9%                 | 6%                    |
| Other changes due to COVID-19  | 24%         | 12%         | 16%                | 8%                    |
| Dealing with clients, patients or stakeholders   | 14%         | 11%         | 14%                | 15%                   |
| Management of work (e.g. supervision, training, information, support)                  | 11%         | 11%         | 11%                | 13%                   |
| Organisation or workplace change   | 15%         | 11%         | 8%                 | 11%                   |
| Physical environment   | 8%          | 11%         | 6%                 | 5%                    |





15

#### 89%

Experienced some work-related stress

Did not experience some work-related stress

11

11%

#### Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

#### Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

#### How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

#### Example

9% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

| Employees plan to work at your organisation for | You<br>2022 | Comparator<br>2022 | Public<br>sector 2022 |
|---|-------------|--------------------|-----------------------|
| 6 months or less                                | 5%          | 7%                 | 7%                    |
| Over 6 months and up to 1 year                  | 9%          | 9%                 | 10%                   |
| Over 1 year and up to 3 years                   | 28%         | 21%                | 23%                   |
| Over 3 years and up to 5 years                  | 15%         | 15%                | 16%                   |
| Over 5 years                                    | 43%         | 47%                | 44%                   |



#### Inclusion question results

#### What this is

This is how included staff feel in their workplace.

#### Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

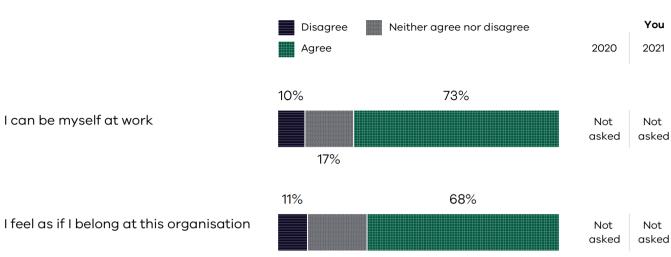
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

73% of your staff who did the survey agreed or strongly agreed with I can be myself at work'.



Your results

Survey question

21%

### Benchmark agree results

2022

73 %

68 %

56 %

48 %

Comparator

Lowest Average Highest

81%

75 %

94 %

96 %

You

2021

Not

Not

|  | Victorian<br>Public Sec<br>Commissi |
|--|-------------------------------------|
|--|-------------------------------------|

Sector ission



#### Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

#### Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'. Staff who experienced one or more barriers to success at work



Experienced barriers

Did not experience barriers

| During the last 12 months, employees experienced barriers to their success due to | You<br>2022 | Comparator<br>2022 | Public<br>sector 2022 |
|---|-------------|--------------------|-----------------------|
| My mental health  | 8%          | 6%                 | 7%                    |
| My age  | 7%          | 6%                 | 8%                    |
| My physical health  | 5%          | 4%                 | 4%                    |
| Other   | 5%          | 3%                 | 5%                    |
| My caring responsibilities  | 3%          | 6%                 | 7%                    |
| My physical features  | 2%          | 1%                 | 1%                    |
| My sex  | 2%          | 1%                 | 4%                    |
| My cultural background  | 1%          | 2%                 | 3%                    |
| My gender identity  | 1%          | 0%                 | 1%                    |
| My political belief   | 1%          | 0%                 | 1%                    |





## Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

#### Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

#### Example

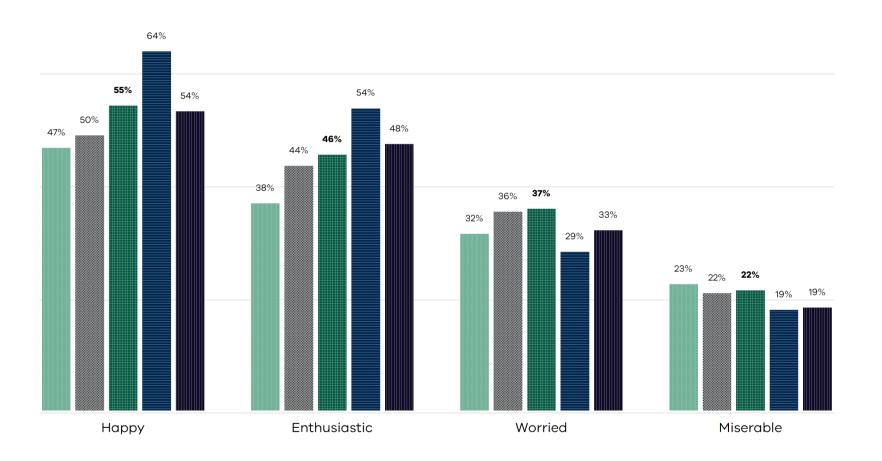
In 2022:

 55% of your staff who did the survey said work made them feel happy in 2022, which is up from 50% in 2021

Compared to:

• 64% of staff at your comparator and 54% of staff across the public sector.

## Thinking about the last three months, how often has work made you feel ...



📕 You 2020 🖉 You 2021 🔛 You 2022 📃 Comparator 2022 🛄 Pub







#### Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

#### Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

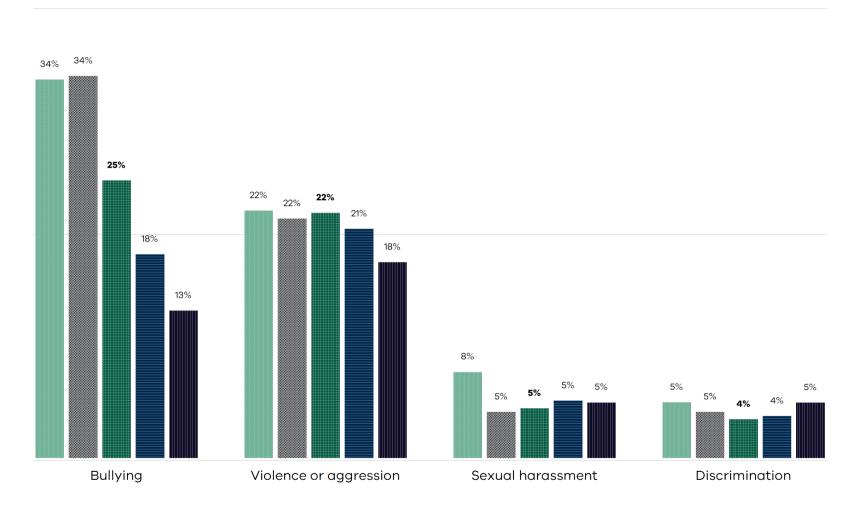
### Example

In 2022:

25% of your staff who did the survey • stated they experienced 'Bullying' in the last 12 months which is down from 34% in 2021.

Compared to:

• 18% of staff at your comparator and 13% of staff across the public sector.





#### Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Have you experienced bullying at

Being given impossible assignment(s)

work in the last 12 months?

#### Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

#### Example

25% of your staff who did the survey said they experienced bullying.

Of that 25%, 58% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

|   | 25%                          |             | 66%         |                     | 9%                    |
|---|------------------------------|-------------|-------------|---------------------|-----------------------|
|   | Experience                   | d bullying  | Did not     | experience bullying | Not sure              |
| If you experienced bullying, what ty did you experience?              | pe of bullying               | You<br>2021 | You<br>2022 | Comparator<br>2022  | Public<br>sector 2022 |
| Incivility (e.g. talking down to others, ma<br>listening to somebody) | aking demeaning remarks, not | 55%         | 58%         | 64%                 | 70%                   |
| Exclusion or isolation  |                              | 50%         | 46%         | 37%                 | 42%                   |
| Other   |                              | 8%          | 42%         | 16%                 | 15%                   |
| Withholding essential information for m                               | ne to do my job              | 26%         | 27%         | 25%                 | 28%                   |
| Verbal abuse  |                              | 21%         | 23%         | 21%                 | 20%                   |
| Being assigned meaningless tasks unre                                 | elated to the job            | 11%         | 12%         | 8%                  | 12%                   |
| Interference with my personal property                                | and/or work equipment        | 11%         | 8%          | 4%                  | 4%                    |
| Intimidation and/or threats   |                              | 37%         | 8%          | 32%                 | 31%                   |

5%

4%

26



5%

69

21

O)



9%

#### Telling someone about the bullying What this is

Have you experienced bullying at

Told employee assistance program (EAP) or peer support

Told someone else

This is if staff told someone when they experienced bullying.

#### Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. If they did, they could tell us with one or more answers who they told about it. In descending order, the table shows the answers.

#### Example

25% of your staff who did the survey said they experienced bullying, of which

- 46% said the top way they reported the bullying was 'Told a manager'.
- 88% said they didn't submit a formal • complaint.

| work in the last 12 months?              | 20  |                |             | 69          |                     | 9                     |
|--|-----|----------------|-------------|-------------|---------------------|-----------------------|
|  | 25% |                |             | 66%         |                     | 9%                    |
|  |     | Experienced bu | ullying     | Did not     | experience bullying | Not sure              |
| Did you tell anyone about the bullyir    | ng? |                | ′ou<br>:021 | You<br>2022 | Comparator<br>2022  | Public<br>sector 2022 |
| Told a manager                           |     | 5              | 3%          | 46%         | 44%                 | 48%                   |
| Told a colleague                         |     | 4              | 7%          | 42%         | 35%                 | 41%                   |
| Told a friend or family member           |     | 2              | 6%          | 38%         | 33%                 | 36%                   |
| I did not tell anyone about the bullying |     | 1              | 1%          | 19%         | 13%                 | 12%                   |
| Told the person the behaviour was not (  | Ж   | 1:             | 3%          | 15%         | 14%                 | 17%                   |
| Submitted a formal complaint             |     | 1:             | 3%          | 12%         | 14%                 | 11%                   |
| Told Human Resources                     |     | 2              | 4%          | 12%         | 16%                 | 12%                   |

16%

11%

8%

8%



6%

10%

22

9%

12%



Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

#### Why this is important

By understanding this, organisations can plan how to support staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

88% of your staff who experienced bullying did not submit a formal complaint, of which:

35% said the top reason was 'I ٠ believed there would be negative consequences for my reputation'.

| Did you submit a formal complaint? |
|------------------------------------|
|------------------------------------|



23

88%

Submitted formal complaint 🛛 Did not submit a formal complaint

| What was your reason for not submitting a formal complaint?                                  | You<br>2021 | You<br>2022 | Comparator<br>2022 | Public<br>sector 2022 |
|--|-------------|-------------|--------------------|-----------------------|
| I believed there would be negative consequences for my reputation                            | 39%         | 35%         | 40%                | 49%                   |
| I didn't think it would make a difference  | 58%         | 26%         | 50%                | 52%                   |
| Other  | 12%         | 26%         | 13%                | 11%                   |
| I believed there would be negative consequences for my career                                | 12%         | 17%         | 21%                | 37%                   |
| I didn't think it was serious enough   | 6%          | 17%         | 13%                | 16%                   |
| I believed there would be negative consequences for the person I was going to complain about | 18%         | 13%         | 9%                 | 9%                    |
| I didn't need to because I no longer had contact with the person(s) who<br>bullied me        | 6%          | 9%          | 5%                 | 7%                    |
| I didn't feel safe to report the incident  | 21%         | 4%          | 12%                | 18%                   |
| I didn't need to because I made the bullying stop  | 3%          | 4%          | 6%                 | 6%                    |
| I thought the complaint process would be embarrassing or difficult                           | 3%          | 4%          | 7%                 | 12%                   |





### Perpetrators of bullying

### What this is

This is who staff have said are responsible for bullying.

### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 25% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

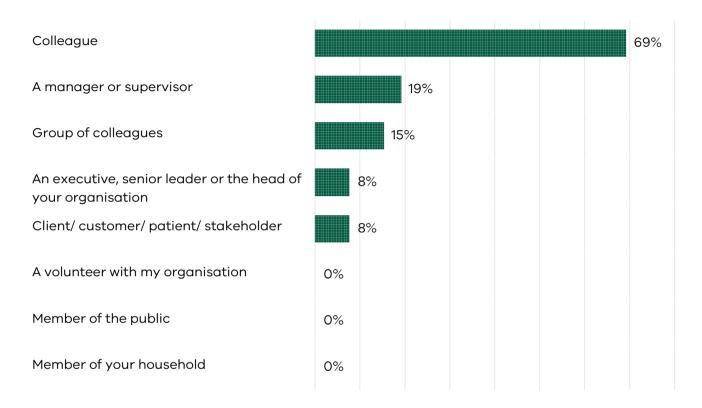
Each row is one perpetrator or group of perpetrators.

### Example

25% of your staff who did the survey said they experienced bullying.

Of that 25%, 69% said it was by 'Colleague'.

# 26 people (25% of staff) experienced bullying (You2022)







# Relationship to perpetrator What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

#### Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 25% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

#### Example

25% of your staff who did the survey said they experienced bullying.

Of that 25%, 96% said it was by someone within the organisation.

Of that 96%, 80% said it was 'They were in my workgroup'.

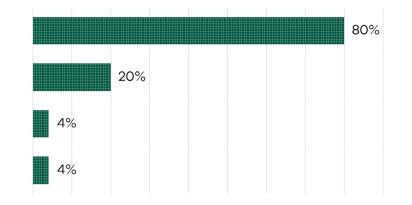
# 25 people (96% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





#### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced sexual harassment. We do this to protect the respondents.





#### Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

#### Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination. We do this to protect the respondents.







#### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the answers.

#### Example

22% of your staff who did the survey said they experienced violence or aggression. Of that 22%, 78% said it was from 'Abusive language'. Have you experienced violence or aggression at work in the last 12 months?

| 23  | 73  | 8  |
|-----|-----|----|
| 22% | 70% | 8% |
|     |     |    |

Experienced violence or aggression 🗾 Did not experience violence or aggression 📗 Not sure

| If you experienced violence or aggression,<br>what type did you experience?                        | You<br>2021 | You<br>2022 | Comparator<br>2022 | Public<br>sector 2022 |
|--|-------------|-------------|--------------------|-----------------------|
| Abusive language   | 71%         | 78%         | 77%                | 82%                   |
| Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects) | 38%         | 65%         | 31%                | 28%                   |
| Intimidating behaviour   | 58%         | 61%         | 58%                | 68%                   |
| Threats of violence  | 4%          | 26%         | 25%                | 37%                   |
| Other  | 4%          | 4%          | 3%                 | 4%                    |

Telling someone about violence and aggression

### What this is

This is who staff told about what violence and aggression they experienced.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

### Example

22% of your staff who did the survey said they experienced violence or aggression, fo which

- 52% said the top way they reported the violence or agression was
   'Submitted a formal incident report'
- 48% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?

| 23  | 73  | 8  |
|-----|-----|----|
| 22% | 70% | 8% |

Experienced violence or aggression 📕 Did not experience violence or aggression 📗 Not sure

| Did you tell anyone about the incident?                | You<br>2021 | You<br>2022 | Comparator<br>2022 | Public<br>sector 2022 |
|--|-------------|-------------|--------------------|-----------------------|
| Submitted a formal incident report                     | 17%         | 52%         | 42%                | 32%                   |
| Told a manager   | 46%         | 43%         | 52%                | 56%                   |
| Told the person the behaviour was not OK               | 42%         | 43%         | 30%                | 34%                   |
| Told a colleague                                       | 54%         | 39%         | 40%                | 47%                   |
| I did not tell anyone about the incident(s)            | 0%          | 9%          | 6%                 | 7%                    |
| Told a friend or family member                         | 13%         | 4%          | 14%                | 20%                   |
| Told employee assistance program (EAP) or peer support | 13%         | 4%          | 2%                 | 4%                    |
| Told Human Resources                                   | 8%          | 4%          | 7%                 | 4%                    |



Violence and aggression - reasons for not submitting a formal incident report What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

#### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

48% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 73% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?

52% 48%

Submitted formal incident report 📰 Did not submit a formal incident report

11

| What was your reason for not submitting a formal incident report?                            | You<br>2021 | You<br>2022 | Comparator<br>2022 | Public<br>sector 2022 |
|--|-------------|-------------|--------------------|-----------------------|
| I didn't think it would make a difference  | 60%         | 73%         | 34%                | 40%                   |
| I didn't think it was serious enough   | 15%         | 18%         | 28%                | 32%                   |
| I believed there would be negative consequences for the person I was going to complain about | 5%          | 9%          | 3%                 | 4%                    |
| I didn't feel safe to report the incident  | 20%         | 9%          | 4%                 | 4%                    |
| I didn't need to because I made the violence or aggression stop                              | 5%          | 9%          | 11%                | 15%                   |
| I thought the complaint process would be embarrassing or difficult                           | 5%          | 9%          | 2%                 | 4%                    |
| Other  | 15%         | 9%          | 24%                | 20%                   |





Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

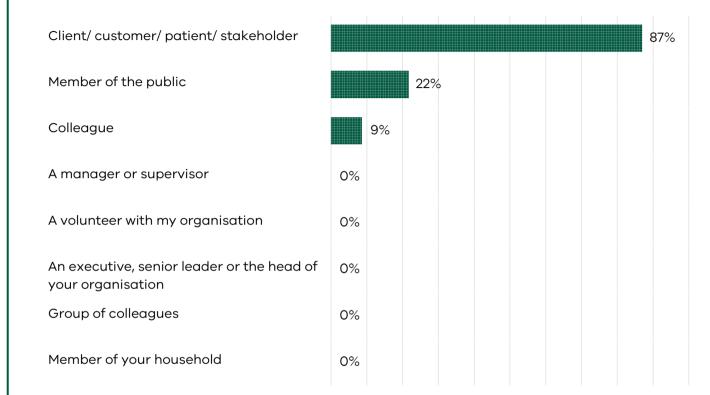
In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who the perpetrator was. In descending order, the bar chart shows the perpetrators with the largest number of responses.

Each row is one perpetrator or a group of perpetrators.

#### Example

22% of your staff who did the survey said they experienced violence or aggression. Of that 22%, 87% said it was 'Client/ customer/ patient/ stakeholder'.

# 23 people (22% of staff) experienced violence or aggression (You2022)







Negative behaviour — satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

#### Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

#### How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

42% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

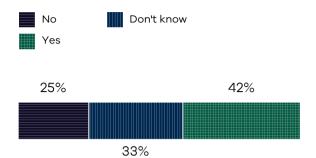
### Survey question

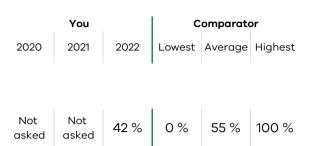
Were you satisfied with the way your formal complaint was handled

Violence or aggression

Your results

### Benchmark satisfied results









# People matter survey

# wellbeing check 2022

# Have your say

# Overview

# **Result summary**

#### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group
- Your response rate
- levels
  - causes

- People outcomes
- Scorecard:
  - engagement index
- Engagement Scorecard:
- satisfaction, stress,
  - intention to stay, inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress
  - Intention to stay

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from
- Sexual harassment comparator
  - Biggest negative difference from comparator

- **Taking action**
- Taking action questions

# **Detailed results**

#### Senior leadership

 Senior leadership auestions

#### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

#### Job and manager factors Scorecard

Inclusion

Scorecard:

Bullying

Scorecard: emotional

negative behaviour

effects of work

Discrimination

Violence and

agaression

Satisfaction with

complaint processes

- Manager leadership Manager support

- Public sector values
- Scorecard

Accountability

Respect

Leadership

Human rights

- Responsiveness
  - sexual orientation
    - Aboriginal and/or Torres Strait Islander

Age, gender,

Demographics

variations in sex

characteristics and

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories Primary role





- Meaningful work
- Flexible working
- Learning and
- development

- Job enrichment

Workload

- Integrity Impartiality

# Key differences

#### Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Job enrichment', the 'You 2022' column shows 92% of your staff agreed with 'I understand how my job helps my organisation achieve it's goals'. This question was not asked in 2021.

| Question group           | Highest scoring questions   | You<br>2022 | Change<br>from 2021  | Comparator<br>2022 |
|--------------------------|---|-------------|----------------------|--------------------|
| Job enrichment           | l understand how my job helps my organisation achieve it's goals                          | 92%         | Not asked<br>in 2021 | 92%                |
| Human rights             | I understand how the Charter of Human Rights and Responsibilities applies to my work      | 91%         | +3%                  | 87%                |
| Meaningful work          | I achieve something important through my work   | 91%         | +17%                 | 93%                |
| Meaningful work          | I can make a worthwhile contribution at work  | 91%         | Not asked<br>in 2021 | 94%                |
| Job enrichment           | I can use my skills and knowledge in my job   | 88%         | Not asked<br>in 2021 | 91%                |
| Job enrichment           | I clearly understand what I am expected to do in this job                                 | 84%         | +3%                  | 89%                |
| Meaningful work          | I get a sense of accomplishment from my work  | 84%         | +10%                 | 88%                |
| Organisational integrity | My organisation encourages employees to act in ways that are consistent with human rights | 84%         | +13%                 | 84%                |
| Manager leadership       | My manager treats employees with dignity and respect                                      | 83%         | +10%                 | 83%                |
| Collaboration            | I am able to work effectively with others outside my immediate workgroup                  | 83%         | -1%                  | 87%                |





# Key differences

Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 18% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

| Question subgroup        | Lowest scoring questions  | You<br>2022 | Change<br>from 2021  | Comparator<br>2022 |
|--------------------------|---|-------------|----------------------|--------------------|
| Taking action            | My organisation has made improvements based on the survey results from last year              | 18%         | Not asked<br>in 2021 | 36%                |
| Safety climate           | All levels of my organisation are involved in the prevention of stress                        | 39%         | +7%                  | 52%                |
| Taking action            | I believe my organisation will make improvements based<br>on the results of this survey       | 39%         | Not asked<br>in 2021 | 55%                |
| Organisational integrity | I believe the promotion processes in my organisation are fair                                 | 40%         | Not asked<br>in 2021 | 52%                |
| Organisational integrity | I have an equal chance at promotion in my organisation  | 47%         | Not asked<br>in 2021 | 54%                |
| Safety climate           | In my workplace, there is good communication about psychological safety issues that affect me | 47%         | +4%                  | 53%                |
| Workload                 | I have enough time to do my job effectively   | 48%         | +3%                  | 55%                |
| Learning and development | I am satisfied with the opportunities to progress in my organisation                          | 49%         | Not asked<br>in 2021 | 57%                |
| Workload                 | The workload I have is appropriate for the job that I do                                      | 50%         | 0%                   | 61%                |
| Patient safety climate   | This health service does a good job of training new and existing staff                        | 50%         | +1%                  | 58%                |





# Key differences

#### Most improved

#### What this is

This is where staff feel their organisation has most improved.

### How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

### Example

On the first row 'Meaningful work', the 'You 2022' column shows 91% of your staff agreed with 'I achieve something important through my work'. In the 'Increase from 2021' column, you have a 17% increase, which is a positive trend.

| Question group              | Most improved from last year   | You<br>2022 | Increase<br>from 2021 | Comparator<br>2022 |
|-----------------------------|--|-------------|-----------------------|--------------------|
| Meaningful work             | I achieve something important through my work  | 91%         | +17%                  | 93%                |
| Safety climate              | Senior leaders consider the psychological health of employees to be as important as productivity | 53%         | +15%                  | 62%                |
| Collaboration               | Workgroups across my organisation willingly share information with each other                    | 61%         | +15%                  | 61%                |
| Organisational<br>integrity | My organisation encourages employees to act in ways that are consistent with human rights        | 84%         | +13%                  | 84%                |
| Manager support             | My manager provides me with enough support when I need it  | 75%         | +13%                  | 77%                |
| Senior leadership           | Senior leaders demonstrate honesty and integrity   | 61%         | +13%                  | 67%                |
| Workgroup support           | People in my workgroup are politically impartial in their work                                   | 69%         | +12%                  | 70%                |
| Safety climate              | Senior leaders show support for stress prevention through involvement and commitment             | 51%         | +11%                  | 57%                |
| Senior leadership           | Senior leaders model my organisation's values  | 64%         | +11%                  | 67%                |
| Meaningful work             | I get a sense of accomplishment from my work   | 84%         | +10%                  | 88%                |



## **Key differences**

## Most declined

## What this is

This is where staff feel their organisation has most declined.

## How to read this

Use this data to see if your organisation has a developing or changing trend. In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

## Example

On the first row 'Patient safety climate', the 'You 2022' column shows 71% of your staff agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'. In the 'Decrease from 2021' column, you

have a 13% decrease, which is a negative trend.

| Question subgroup           | Largest decline from last year  | You<br>2022 | Decrease<br>from 2021 | Comparator<br>2022 |
|-----------------------------|---|-------------|-----------------------|--------------------|
| Patient safety climate      | I am encouraged by my colleagues to report any patient safety concerns I may have         | 71%         | -13%                  | 83%                |
| Safety climate              | My organisation provides a physically safe work environment                               | 68%         | -12%                  | 82%                |
| Patient safety climate      | My suggestions about patient safety would be acted upon if I expressed them to my manager | 64%         | -8%                   | 77%                |
| Patient safety climate      | Patient care errors are handled appropriately in my work area                             | 61%         | -7%                   | 70%                |
| Innovation                  | My workgroup learns from failures and mistakes  | 54%         | -7%                   | 70%                |
| Job enrichment              | I have the authority to do my job effectively   | 71%         | -5%                   | 81%                |
| Innovation                  | My workgroup is quick to respond to opportunities to do things better                     | 57%         | -5%                   | 69%                |
| Engagement                  | I feel a strong personal attachment to my organisation                                    | 58%         | -4%                   | 67%                |
| Quality service<br>delivery | My workgroup has clear lines of responsibility  | 63%         | -4%                   | 74%                |
| Satisfaction                | How satisfied are you with the work/life balance in your current job                      | 63%         | -2%                   | 69%                |





## **Key differences**

Biggest positive difference from comparator

## What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

## How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

## Example

On the first row 'Human rights', the 'You 2022' column shows 91% of your staff agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

The 'difference' column, shows that agreement for this question was 4 percentage points higher in your organisation than in your comparator.

| Question group           | Biggest positive difference from comparator   | You<br>2022 | Difference | Comparator<br>2022 |
|--------------------------|---|-------------|------------|--------------------|
| Human rights             | I understand how the Charter of Human Rights and Responsibilities applies to my work      | 91%         | +4%        | 87%                |
| Flexible working         | My manager supports working flexibly  | 80%         | +1%        | 79%                |
| Job enrichment           | I understand how my job helps my organisation achieve it's goals                          | 92%         | +0%        | 92%                |
| Organisational integrity | My organisation encourages employees to act in ways that are consistent with human rights | 84%         | +0%        | 84%                |





## **Key differences**

Biggest negative difference from comparator

## What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

## How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

## Example

On the first row 'Taking action', the 'You 2022' column shows 18% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

The 'difference' column, shows that agreement for this question was 18 percentage points lower in your organisation than in your comparator.

| Question subgroup           | Biggest negative difference from comparator   | You<br>2022 | Difference | Comparator<br>2022 |
|-----------------------------|---|-------------|------------|--------------------|
| Taking action               | My organisation has made improvements based on the survey results from last year          | 18%         | -18%       | 36%                |
| Innovation                  | My workgroup learns from failures and mistakes  | 54%         | -16%       | 70%                |
| Taking action               | I believe my organisation will make improvements based on the results of this survey      | 39%         | -16%       | 55%                |
| Satisfaction                | Considering everything, how satisfied are you with your current job                       | 60%         | -16%       | 75%                |
| Safety climate              | My organisation provides a physically safe work environment                               | 68%         | -14%       | 82%                |
| Quality service<br>delivery | My workgroup provides high quality advice and services                                    | 63%         | -14%       | 77%                |
| Engagement                  | My organisation inspires me to do the best in my job                                      | 56%         | -13%       | 69%                |
| Safe to speak up            | I feel safe to challenge inappropriate behaviour at work                                  | 55%         | -13%       | 68%                |
| Workgroup support           | People in my workgroup are honest, open and transparent in their dealings                 | 56%         | -12%       | 68%                |
| Patient safety climate      | My suggestions about patient safety would be acted upon if I expressed them to my manager | 64%         | -12%       | 77%                |





## People matter survey

## wellbeing check 2022

## Have your say

## Overview

## **Result summary**

People outcomes

engagement index

satisfaction, stress,

intention to stay,

Scorecard:

### **Report overview**

- About your report
- Privacy and anonymity
- Engagement Scorecard: Survey's theoretical
- framework
- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

inclusion

- Work-related stress causes
- Intention to stay

**Key differences** 

Most declined

Biggest positive

comparator

comparator

difference from

Biggest negative

difference from

- Highest scoring
- Scorecard: emotional Lowest scoring Most improved
- effects of work Scorecard:
- negative behaviour
- Bullying
- Sexual harassment Discrimination
- Violence and agaression

Inclusion

 Satisfaction with complaint processes

- **Taking action** 
  - Taking action questions

## **Detailed results**

## Senior leadership

 Senior leadership auestions

## Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

## Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support • Safe to speak up

#### Workload Learning and

Scorecard

factors

development

Manager support

Job and manager

Manager leadership

- Public sector values
- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability



- Respect
- Leadership
- Human rights

## Demographics

- Age, gender,
- variations in sex characteristics and
- sexual orientation Aboriginal and/or
- Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories Primary role



**Public Sector** 

Commission



- Job enrichment
- Meaningful work

- Flexible working





## Taking action

## What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

## Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

39% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

## Survey question

I believe my organisation will make

improvements based on the survey

My organisation has made

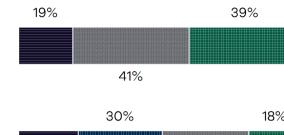
results from last year

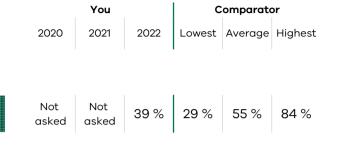
this survey

improvements based on the results of

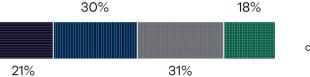


## Disagree Neither agree nor disagree Don't know Agree





Benchmark agree results









41

## S

## People matter survey

## wellbeing check 2022

## Have your say

## Overview

## **Result summary**

## **Report overview**

- About your report
- Privacy and
- anonymity Survey's theoretical
- framework
- Your comparator group
- Your response rate
- levels
  - causes
  - Intention to stay

- People outcomes
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress

- **Key differences**
- Highest scoring
- Lowest scoring
  - Most improved
  - Most declined Biggest positive
  - difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

Job and manager

### **Taking action**

 Taking action questions

- **Detailed results**
- Senior leadership Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

- Workgroup climate
- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up
- Learning and development

Scorecard

factors

- Public sector values
- Scorecard

Respect

Leadership

Human rights

- Responsiveness
- Integrity
- Impartiality
- Accountability

- - - characteristics and sexual orientation

Age, gender,

Demographics

variations in sex

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





- - Job enrichment
  - Meaningful work
  - Flexible working

- Manager leadership Manager support
- Workload

## Senior leadership

## Senior leadership

## What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

## Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

values

and integrity

and direction

## How to read this

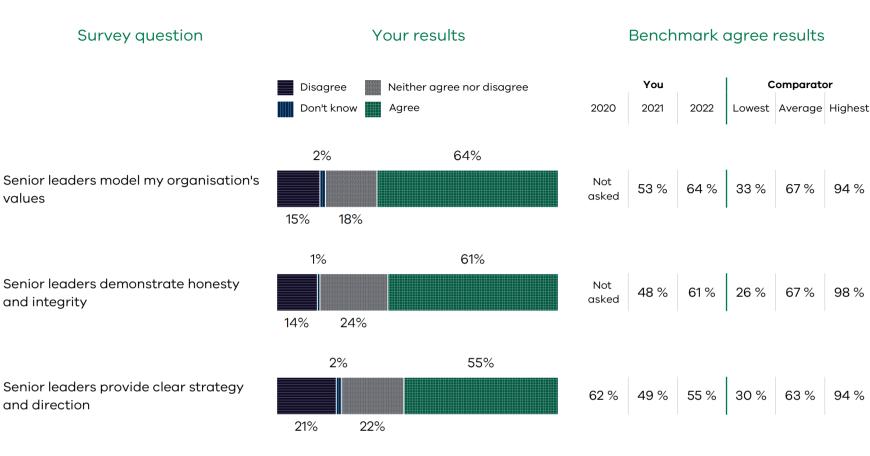
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

64% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.







## People matter survey

## wellbeing check 2022

## Have your say

## Overview

## **Result summary**

## **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework
- Your comparator group
- Your response rate
- levels
- causes

#### People outcomes

- Scorecard:
  - engagement index Engagement
- Scorecard:
  - satisfaction, stress, intention to stay,
  - inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress
  - Intention to stay

## **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

· Satisfaction with complaint processes

### **Taking action**

 Taking action questions

**Detailed results** 

## Senior leadership

 Senior leadership auestions

### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

## Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Safe to speak up

### Job and manager factors

- Workload
- development
- Job enrichment
- Meaningful work
- Flexible working

#### Public sector values

Scorecard

Impartiality

Leadership

Accountability

Integrity

Respect

- Responsiveness
  - - sexual orientation Aboriginal and/or

Demographics

Torres Strait Islander

characteristics and

- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





## Workgroup support

Scorecard

Manager leadership

Learning and

Manager support

Human rights

 Age, gender, variations in sex

## Scorecard

## What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

## How to read this

Each label represents a group of questions in the survey about organisational climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

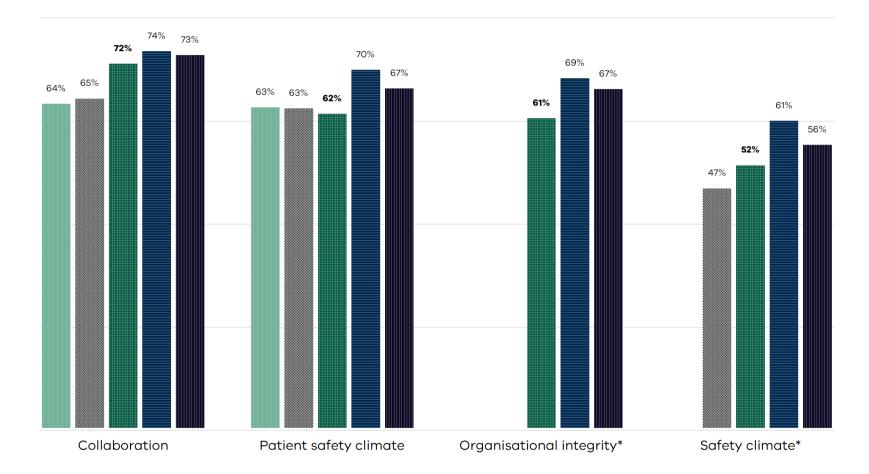
## Example

In 2022:

72% of your staff who did the survey • responded positively to questions about Collaboration which is up from 65% in 2021.

## Compared to:

• 74% of staff at your comparator and 73% of staff across the public sector.

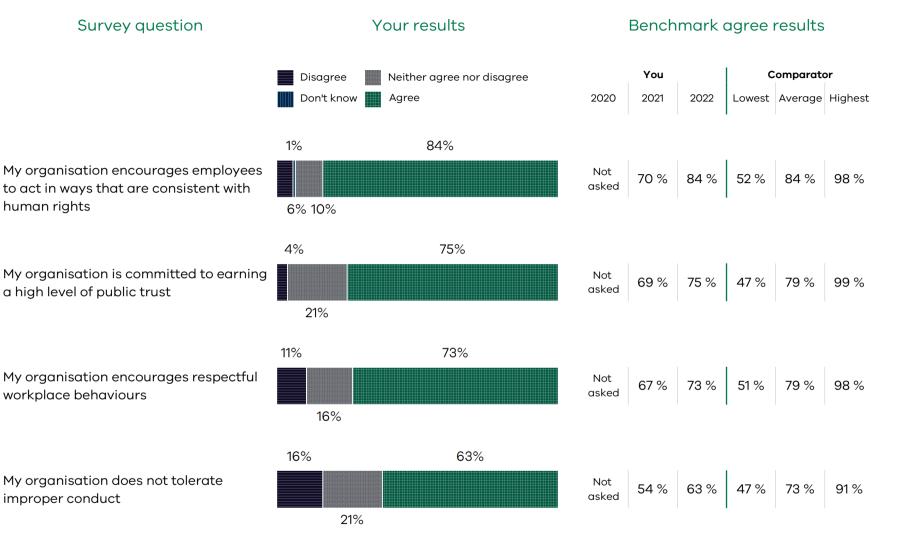


\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2020 You 2021







## Organisational integrity 1 of 2

## What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

## Why this is important

We need the community to have high trust in how we work and what we do.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

84% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.





**People matter survey** | results

My organisation does not tolerate improper conduct

## Organisational integrity 2 of 2

## What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

## Why this is important

We need the community to have high trust in how we work and what we do.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

54% of your staff who did the survey agreed or strongly agreed with "I believe the recruitment processes in my organisation are fair'.







84 %

83 %

75 %

78 %

47

## Collaboration

## What this is

This shows how well the workgroups in your organisation work together and share information.

## Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

## How to read this

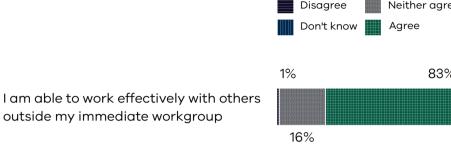
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

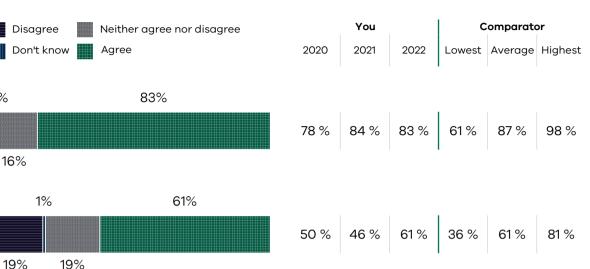
## Example

83% of your staff who did the survey agreed or strongly agreed with " am able to work effectively with others outside my immediate workgroup'.



Workgroups across my organisation willingly share information with each other

Survey question



19%

Your results







## Benchmark agree results

## Safety climate 1 of 2

## What this is

This is how well staff feel your organisation supports safety at work.

## Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

68% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

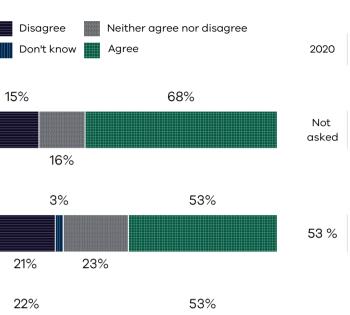
## 15% My organisation provides a physically safe work environment

Survey question

My organisation has effective procedures in place to support employees who may experience stress

Senior leaders consider the psychological health of employees to be as important as productivity

Senior leaders show support for stress prevention through involvement and commitment



51%

Your results

25%

28%

21%

## Benchmark agree results

2022

Comparator

Lowest Average Highest

You

2021







#### **Organisational climate** Survey question Your results Benchmark agree results Safety climate 2 of 2 What this is You Comparator Neither agree nor disagree Disaaree This is how well staff feel your organisation Don't know Agree 2020 2021 2022 Lowest Average Highest supports safety at work. Why this is important 22% 47% A safe workplace is a key outcome of In my workplace, there is good Leading the way and the Victorian public 53 % 43 % 47 % 29 % 53 % 80 % communication about psychological sector mental health and wellbeing safety issues that affect me 31% charter. How to read this 29% 39% Under 'Your results', see results for each auestion in descending order by most All levels of my organisation are involved 37 % 32 % 39 % 30 % 52 % 80 % in the prevention of stress agreed. 32% 'Agree' combines responses for agree and

strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your comparator groups overall, lowest and

highest scores with your own.

47% of your staff who did the survey agreed or strongly agreed with 'In my workplace, there is good communication about psychological safety issues that

disagree.

Example

affect me'.







## 72 % 64 % 58 % 77 % 71 % 94 %

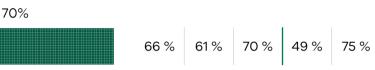
 67 %
 66 %
 68 %
 37 %
 77 %

59 %

75 % 84 % 71 %

You

2021



2020



🚺 Don't know 🚺 Agree

6%

11%

10%

3%

23%

19%

22%

Your results

71%

68%

64%

## **Organisational climate**

## Patient safety climate 1 of 2

## What this is

This is the safety culture in a healthcare workplace.

## Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

71% of your staff who did the survey agreed or strongly agreed with I am encouraged by my colleagues to report any patient safety concerns I may have'.

Survey question

I am encouraged by my colleagues to

report any patient safety concerns I

Management is driving us to be a

I would recommend a friend or relative

My suggestions about patient safety

would be acted upon if I expressed them

safety-centred organisation

to be treated as a patient here

to my manager

may have

## Benchmark agree results

2022

Comparator

Lowest Average Highest

83 %

94 %

96 %

96 %



51

## **People matter survey** | results

CTORIA 52

Victorian

**Public Sector** Commission

# 'Agree' combines responses for agree and

supervised

strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

61% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.

## **Organisational climate**

## Patient safety climate 2 of 2

## What this is

This is the safety culture in a healthcare workplace.

## Why this is important

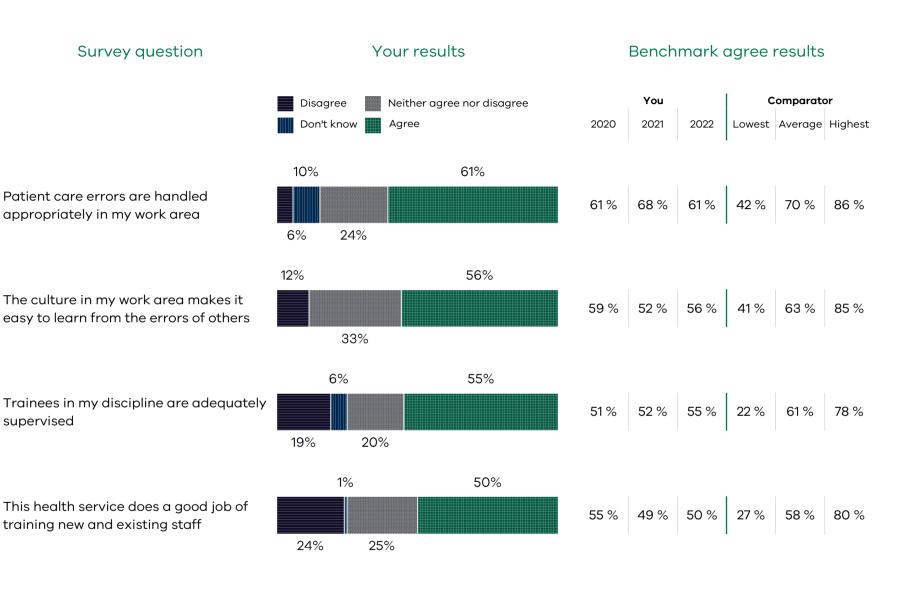
A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

## Example



## People matter survey

## wellbeing check 2022

## Have your say

## Overview

## **Result summary**

### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group
- Your response rate
- levels
  - causes
  - Intention to stay

### People outcomes

- Scorecard:
  - engagement index Engagement
  - Scorecard:
    - satisfaction, stress, intention to stay,
- inclusion
- Satisfaction Work-related stress

  - Work-related stress

## **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from

Biggest negative

difference from

comparator

- Sexual harassment comparator
- Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

Scorecard: emotional

negative behaviour

effects of work

 Satisfaction with complaint processes

### **Taking action**

 Taking action questions

**Detailed results** 

## Senior leadership

 Senior leadership auestions

#### Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

## Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support • Safe to speak up

## factors Scorecard

- Workload

  - development

- Public sector values
- Scorecard
- Responsiveness
- Impartiality
- Accountability
- Respect
- Leadership Human rights



- - Aboriginal and/or Torres Strait Islander
    - Disability
    - Cultural diversity

Demographics

variations in sex

characteristics and

sexual orientation

Age, gender,

- Employment
- Adjustments
- Caring
- Categories Primary role







- Job enrichment
- Flexible working

- Manager support
- Meaningful work
- Manager leadership

Job and manager

- Learning and

## Workgroup climate

## Scorecard

## What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

## How to read this

Each label represents a group of questions in the survey about workgroup climate. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

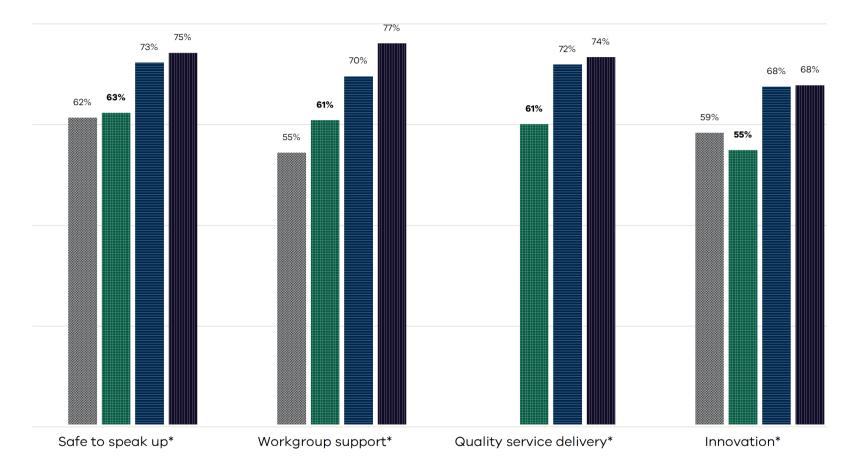
## Example

In 2022:

63% of your staff who did the survey • responded positively to questions about Safe to speak up which is up from 62% in 2021.

## Compared to:

• 73% of staff at your comparator and 75% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





## **People matter survey** | results







## disagree.

## Example

agreed or strongly agreed with 'My workgroup has clear lines of responsibility'.

## Workgroup climate

## Quality service delivery

## What this is

This is how well workgroups in your organisation operate to deliver quality services.

## Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

63% of your staff who did the survey

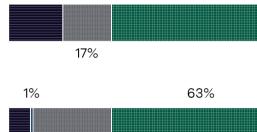
My workgroup has clear lines of responsibility

Survey question

My workgroup provides high quality advice and services

My workgroup uses its resources well

My workgroup acts fairly and without bias



Disaaree

19%

Don't know



You

Benchmark agree results

Comparator



Your results

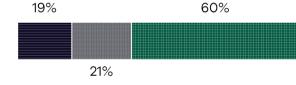
Agree

Neither agree nor disagree

63%

56%

#### Not Not 63 % 60 % 77 % 93 % asked asked



1%

21%

22%





#### Workgroup climate Survey question Your results Benchmark agree results Innovation What this is You Comparator Neither agree nor disagree Disaaree This is how well staff feel their workgroup Don't know Agree 2020 2021 2022 Lowest Average Highest innovates its operations. Why this is important 20% 57% Innovation can reduce costs, create public My workgroup is quick to respond to Not value and lead to higher engagement. 61 % 57 % 44 % 69 % 91 % asked opportunities to do things better How to read this 23% Under 'Your results', see results for each auestion in descending order by most 20% 56% agreed. My workgroup encourages employee 'Agree' combines responses for agree and Not 55 % 56 % 40 % 65 % 87 % asked creativity strongly agree and 'Disagree' combines 24% responses for disagree and strongly disagree. 2% 54% Under 'Benchmark results', compare your comparator groups overall, lowest and My workgroup learns from failures and Not 60 % 54 % 53 % 70 % 92 % highest scores with your own. asked mistakes Example 19% 25% 57% of your staff who did the survey agreed or strongly agreed with 'My workgroup is quick to respond to





opportunities to do things better'.

## **People matter survey** | results



## 57

## Example

69% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

## Workgroup climate

## Workgroup support 1 of 2

## What this is

This is how well staff feel people work together and support each other in your organisation.

## Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

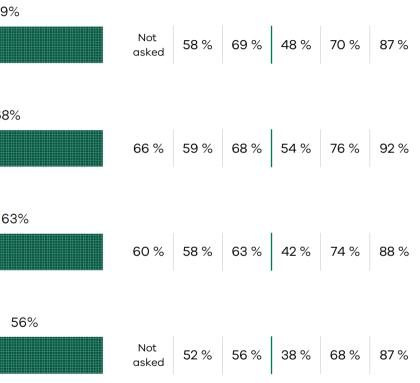
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Survey question Your results Neither agree nor disagree Disagree Don't know Agree 3% 69% People in my workgroup are politically impartial in their work 7% 21% 1% 68% People in my workgroup work together effectively to get the job done 16% 14% 21% 63% People in my workgroup treat each other with respect 16% 1% 56% People in my workgroup are honest,

21%

22%

open and transparent in their dealings



Victorian

**Public Sector** Commission

You

2021

2020

Benchmark agree results

2022

Comparator

Lowest Average Highest

## Workgroup climate

## Workgroup support 2 of 2

## What this is

This is how well staff feel people work together and support each other in your organisation.

## Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

## How to read this

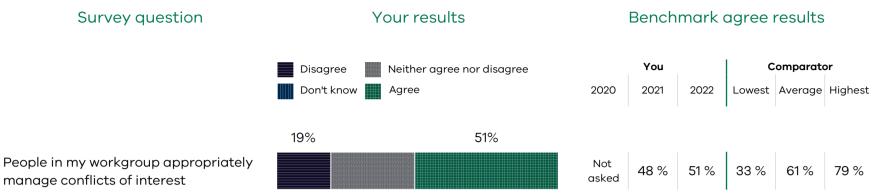
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

51% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.



30%







## **People matter survey** | results



## Workgroup climate

## Safe to speak up

## What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

## Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

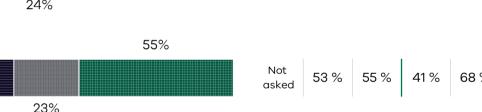
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

77% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

## Neither agree nor disagree Disaaree 🚺 Don't know 🚺 Agree 7% 77% I feel culturally safe at work 16% 19% 57% People in my workgroup are able to 59 % bring up problems and tough issues 24% 22%





58 %

57 %

Victorian

**Public Sector** Commission

38 %

You

Benchmark agree results

68 % 87 %

67 %

85 %

Comparator



Your results

Survey question

I feel safe to challenge inappropriate

behaviour at work

## People matter survey

## wellbeing check 2022

## Have your say

## Overview

## **Result summary**

### **Report overview**

- About your report
- Privacy and anonymity
- Survey's theoretical
- framework Your comparator
- group Your response rate
- levels
  - causes

#### People outcomes

- Scorecard:
  - engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction
  - Work-related stress
  - Work-related stress
  - · Intention to stay

## **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator

Biggest negative

difference from

comparator

Sexual harassment

Scorecard: emotional

negative behaviour

effects of work

 Discrimination Violence and agaression

Inclusion

Scorecard:

Bullying

 Satisfaction with complaint processes

Job and manager

### **Taking action**

 Taking action questions

**Detailed results** 

## Senior leadership

 Senior leadership auestions

## Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

## Workgroup climate

- Scorecard • Quality service
- delivery
- Innovation
- Workgroup support
- Safe to speak up

## Scorecard

factors

- Flexible working

- Public sector values
- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability

Leadership

Human rights

- - characteristics and
    - sexual orientation

variations in sex

Demographics

Age, gender,

- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories Primary role







Respect

- Manager leadership
  - Workload
  - Learning and
  - development
- Job enrichment
- Meaningful work
- Manager support

## Scorecard 1 of 2 $\,$

## What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

## How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

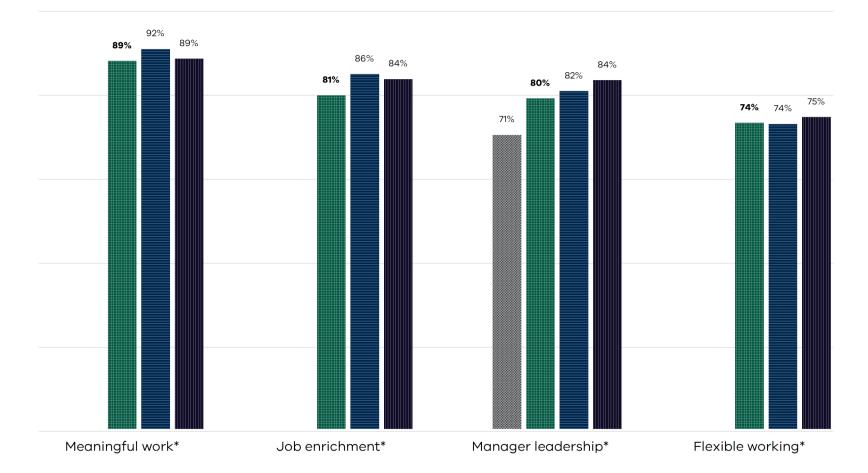
## Example

In 2022:

• 89% of your staff who did the survey responded positively to questions about Meaningful work.

## Compared to:

• 92% of staff at your comparator and 89% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 🖉 You 2021 🖉 You 2022 🧮 Comparator 2022 🚮 Public sector 2022





## Scorecard 2 of 2

## What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

## Why this is important

This page shows which factors are performing well and which factors you can look to improve.

## How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

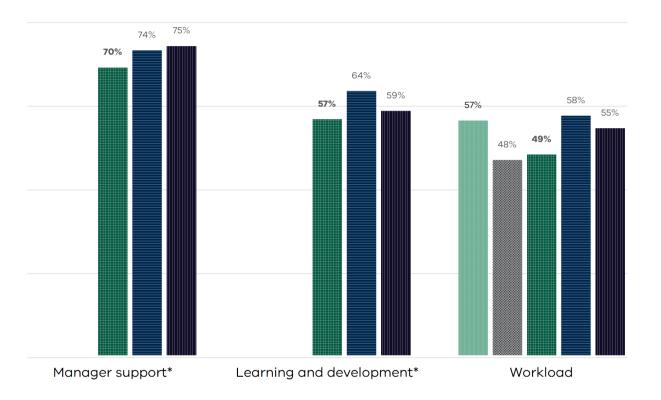
## Example

In 2022:

70% of your staff who did the survey • responded positively to questions about Manager support.

## Compared to:

• 74% of staff at your comparator and 75% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

Vou 2020 You 2021 You 2022 Comparator 2022 Public sector 2022







## Manager leadership

## What this is

This is how well staff perceive their direct managers lead.

## Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

values

integrity

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

83% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 7% 83% My manager treats employees with Not 73 % 83 % 63 % 83 % 97 % asked dignity and respect 11% 8% 80% My manager models my organisation's Not 72 % 80 % 63 % 81 % 95 % asked 13% 9% 77% My manager demonstrates honesty and Not 68 % 77 % 59 % 81 % 96 % asked 14%





63

## Manager support 1 of 2

## What this is

This is how supported staff feel by their direct manager.

## Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

## How to read this

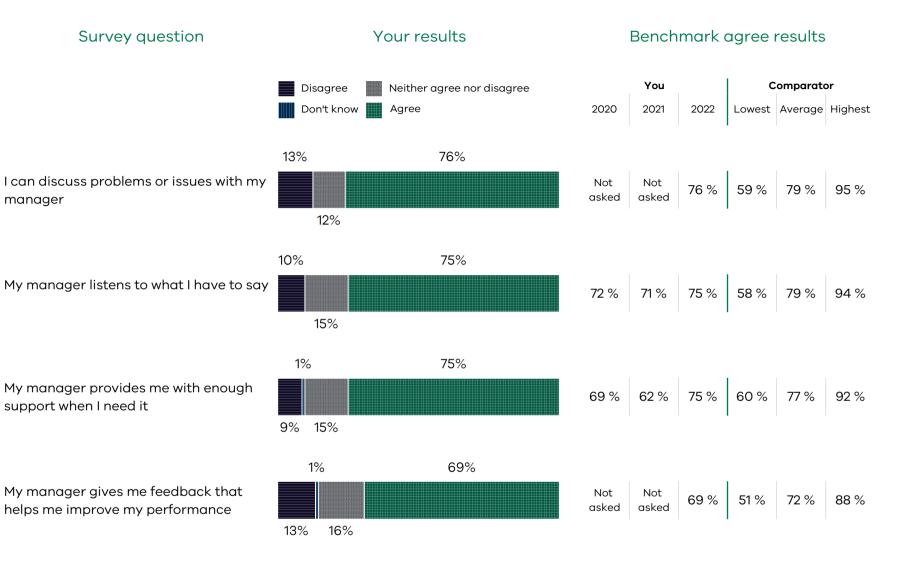
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

76% of your staff who did the survey agreed or strongly agreed with 'I can discuss problems or issues with my manager'.





64

People matter survey | results

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disaaree Don't know Agree 2020 2021 2022 Lowest Average Highest 20% 54% I receive meaningful recognition when I Not Not 54 % 38 % 62 % 85 % asked do good work asked

26%

## Job and manager factors

## Manager support 2 of 2

## What this is

This is how supported staff feel by their direct manager.

## Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

54% of your staff who did the survey agreed or strongly agreed with "I receive meaningful recognition when I do good work'.







## Workload

## What this is

This is how staff feel about workload and time pressure.

## Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

## How to read this

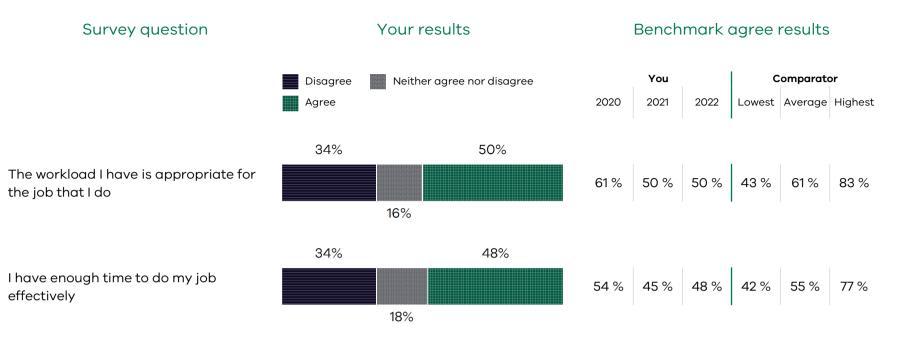
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

50% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.





66

**People matter survey** | results

## Learning and development

## What this is

This is how well staff feel they can learn and grow in your organisation.

## Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

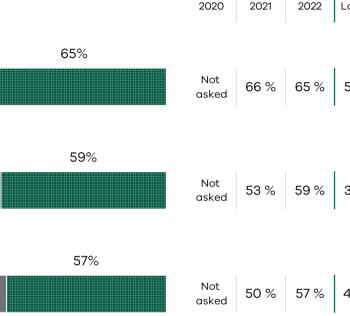
## Example

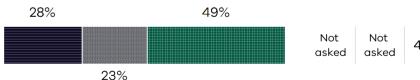
65% of your staff who did the survey agreed or strongly agreed with "I am developing and learning in my role'.

## Survey question Your results Neither agree nor disagree Disaaree Agree 12% 65% I am developing and learning in my role 23% 14% 59% My organisation places a high priority on the learning and development of 27% 16% 57% I am satisfied with the way my learning and development needs have been addressed in the last 12 months 27%

I am satisfied with the opportunities to progress in my organisation

staff







Benchmark agree results











67

## Job enrichment 1 of 2

## What this is

This is how staff feel about their autonomy at work and role clarity.

## Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

## How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

92% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

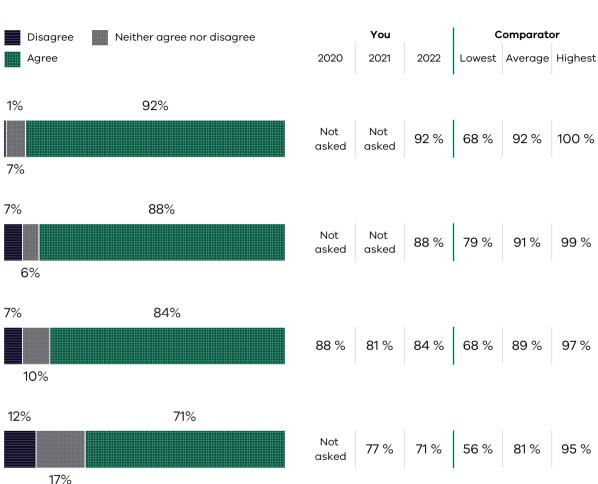
## Agree 1% I understand how my job helps my organisation achieve it's goals 7% 7% I can use my skills and knowledge in my

Survey question

iob

I clearly understand what I am expected to do in this job

I have the authority to do my job effectively



Your results

Victorian **Public Sector** Commission

Benchmark agree results



100 %

99 %

97 %

95 %

## Job enrichment 2 of 2

## What this is

This is how staff feel about their autonomy at work and role clarity.

## Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

## How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

68% of your staff who did the survey agreed or strongly agreed with I have a say in how I do my work'.

## Survey question

I have a say in how I do my work

## Your results

## Neither agree nor disagree Disagree Agree 68% 13%

19%

## Benchmark agree results

2022

68 %

52 %

Comparator

Lowest Average Highest

75 %

87 %

You

2021

Not

asked

2020

Not

asked

|  | Victorian<br>Public Sector<br>Commission |
|--|--|
|--|--|



## Meaningful work

## What this is

This is how staff feel about their contribution and how worthwhile their work is.

## Why this is important

Staff who feel their work is meaninaful can help achieve individual, team and organisational outcomes.

my work

work

my work

## How to read this

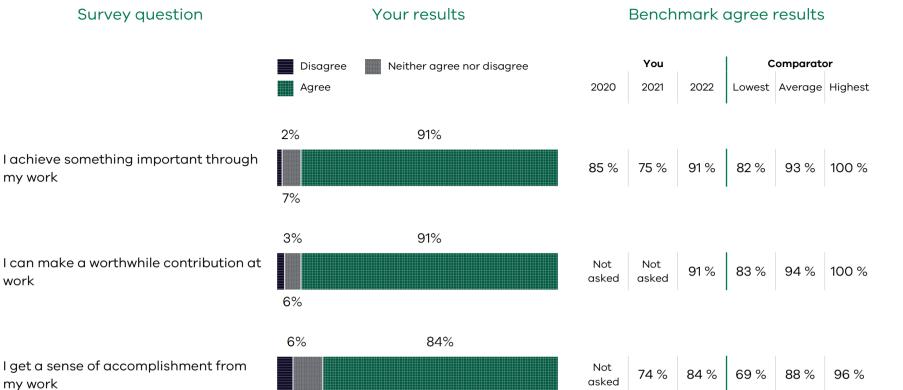
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

91% of your staff who did the survey agreed or strongly agreed with " achieve something important through my work'.





| F | Victor<br>Public<br>Comn |
|---|--------------------------|
|---|--------------------------|

ian

Sector ission



## Flexible working

## What this is

This is how well you organisation supports staff to work flexibly.

## Why this is important

Supporting flexible working can improve employee wellbeing.

## How to read this

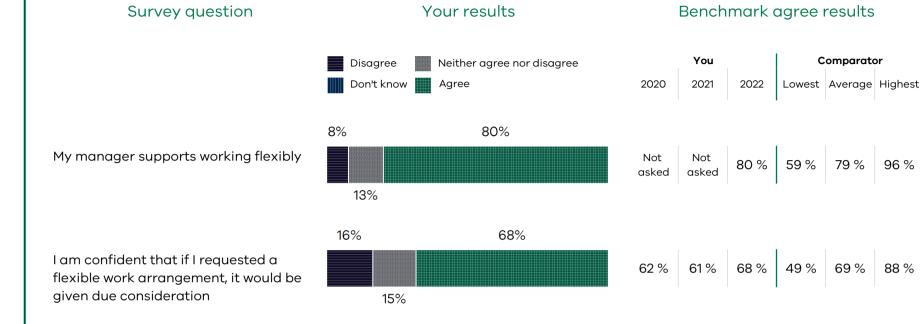
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

## Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.





## People matter survey

## wellbeing check 2022

## Have your say

## Overview

## **Result summary**

engagement index

satisfaction, stress,

intention to stay,

### **Report overview**

- About your report
- Privacy and anonymity
  - Engagement Scorecard:
- Survey's theoretical framework
- Your comparator group
- Your response rate
- Satisfaction Work-related stress levels

inclusion

Scorecard:

- Work-related stress causes
- Intention to stay

- People outcomes
  - Inclusion
  - Scorecard: emotional
  - effects of work Scorecard:
  - negative behaviour
  - Bullying
  - Sexual harassment
  - Discrimination Violence and agaression
  - Satisfaction with complaint processes

## **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined Biggest positive
- difference from comparator
- difference from
- Biggest negative
- comparator

- **Taking action**
- Taking action questions

**Detailed results** 

## Senior leadership

 Senior leadership auestions

## Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

## Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support • Safe to speak up
- development
- Job enrichment
- Meaningful work
- Flexible working

- Public sector values
- Scorecard
- Responsiveness
- Integrity

- Demographics

- Impartiality
- Accountability
- Respect
- Leadership
  - Human rights
- Employment Adjustments

Disability

Age, gender,

variations in sex

characteristics and

Torres Strait Islander

sexual orientation

Aboriginal and/or

• Cultural diversity

- Caring
- Categories Primary role





- Scorecard Manager leadership
- Manager support

Job and manager

 Workload Learning and

factors

### Scorecard 1 of 2

### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

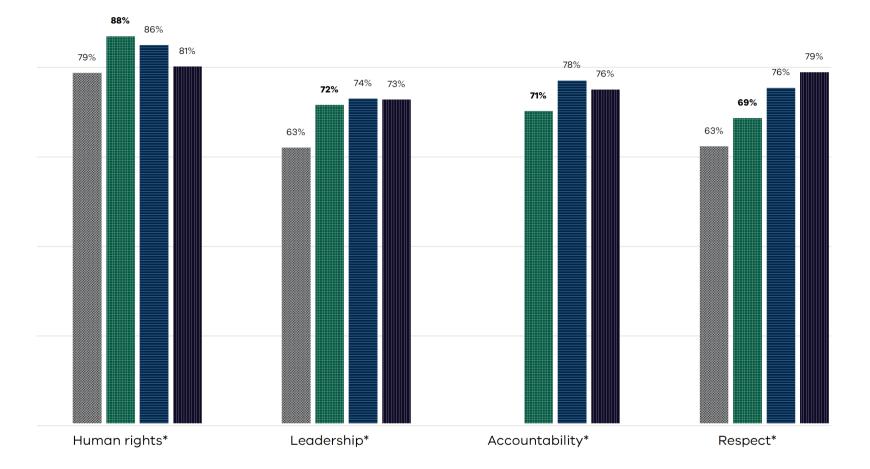
### Example

In 2022:

88% of your staff who did the survey • responded positively to questions about Human rights , which is up 8% in 2021.

### Compared to:

• 86% of staff at your comparator and 81% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2022 Comparator 2022 Public sector 2022 You 2020 You 2021





### Scorecard 2 of 2

### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

### How to read this

Each label represents a group of questions in the survey about public sector values. Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

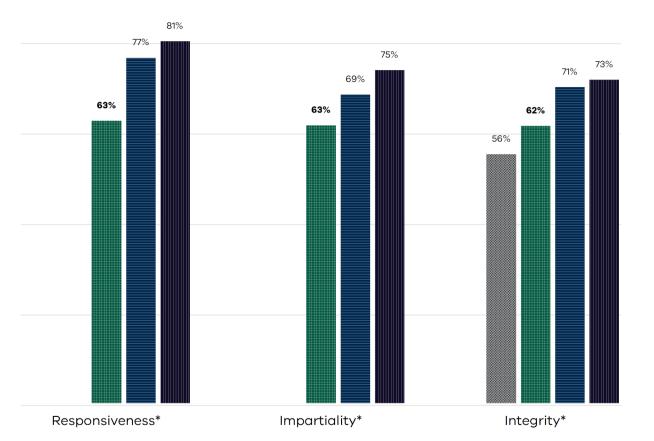
### Example

In 2022:

63% of your staff who did the survey • responded positively to questions about Responsiveness.

### Compared to:

• 77% of staff at your comparator and 81% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2020 You 2021 You 2022 Comparator 2022 Public sector 2022





### Responsiveness

### What this is

This is how responsive your staff feel they are to the community.

### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

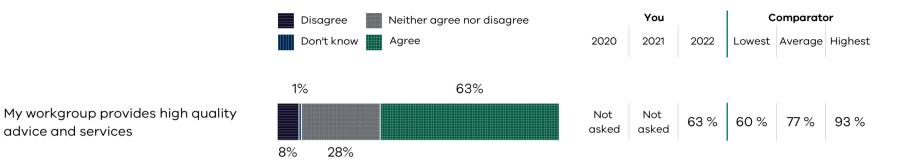
63% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

### Survey question

advice and services

Your results

### Benchmark agree results



Victorian **Public Sector** Commission





### **People matter survey** | results

## 76

### Example

77% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.

### Public sector values

### Integrity 1 of 2

### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

integrity

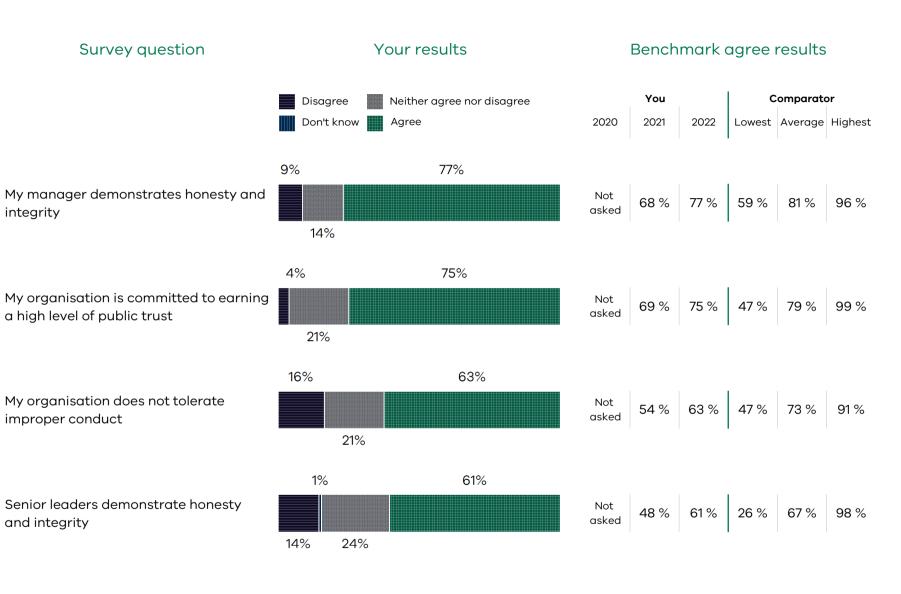
and integrity

### How to read this

Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.





### Under 'Your results', see results for each

and what they do. How to read this

Public sector values

our powers responsibly.

Why this is important

Integrity 2 of 2 What this is

auestion in descending order by most agreed.

Integrity is being honest and transparent,

conducting ourselves properly and using

The Victorian community need high trust

in how everyone in the public sector works

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

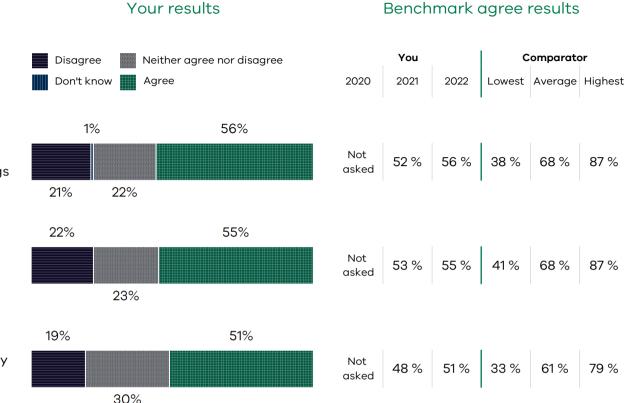
56% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are honest, open and transparent in their dealings'.

People in my workgroup are honest, open and transparent in their dealings

Survey question

I feel safe to challenge inappropriate behaviour at work

People in my workgroup appropriately manage conflicts of interest





77

87 %

87 %

79 %

### Impartiality

### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

bias

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

69% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

### Survey question Your results Benchmark agree results You Neither agree nor disagree Disaaree Don't know Agree 2020 2021 3% 69% People in my workgroup are politically Not 58 % 69 % asked impartial in their work 7% 21% 1% 56% My workgroup acts fairly and without Not Not 56 % asked asked 22% 21%

### Victorian **Public Sector** Commission

78

Comparator

Lowest Average Highest

70 %

68

87 %

82 %

2022

48 %

46 %

**People matter survey** | results

### Accountability 1 of 2

### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

92% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

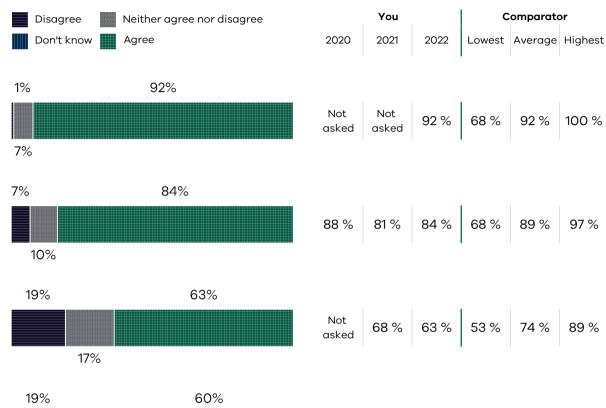
### Survey question

I understand how my job helps my organisation achieve it's goals

I clearly understand what I am expected to do in this job

My workgroup has clear lines of responsibility

My workgroup uses its resources well



Your results





Benchmark agree results



### **People matter survey** | results

79

### **Public sector values** Survey question Your results Accountability 2 of 2 You Neither agree nor disagree Disaaree Accountability is if your staff feel they work Don't know Agree 2020 2021 2022 Lowest Average Highest to clear objectives in a transparent manner and can accept responsibility for 55% 2% Senior leaders provide clear strategy Why this is important 62 % 49 % 55 % 30 % and direction

21%

22%

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

### How to read this

What this is

decisions.

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

55% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

### **People matter survey** | results





### Benchmark agree results

Comparator

63 %

94 %

### Public sector values Survey question Your results Benchmark agree results Respect 1 of 2 What this is You Comparator Neither agree nor disagree Disaaree Respect is how your staff feel they're Don't know Agree 2020 2021 2022 Lowest Average Highest treated in the workplace and community. Why this is important 7% 83% All staff need to treat their colleagues and My manager treats employees with Not Victorians with respect. 73 % 83 % 63 % 83 % 97 % asked dignity and respect How to read this 11% Under 'Your results', see results for each auestion in descending order by most 10% 75% agreed. My manager listens to what I have to say 'Agree' combines responses for agree and 72 % 71 % 75 % 58 % 79 % 94 % strongly agree and 'Disagree' combines 15% responses for disagree and strongly disagree. Under 'Benchmark results', compare your 11% 73% comparator groups overall, lowest and My organisation encourages respectful Not asked 67 % 73 % 51 % 79 % 98 % highest scores with your own. workplace behaviours Example 16% 83% of staff who did the survey agreed or strongly agreed with 'My manager treats 21% 63% employees with dignity and respect'. People in my workgroup treat each 60 % 58 % 63 % 42 % 74 % 88 % other with respect 16%





81

### Respect 2 of 2

### What this is

Respect is how your staff feel they're treated in the workplace and community.

### Why this is important

All staff need to treat their colleagues and Victorians with respect.

### How to read this

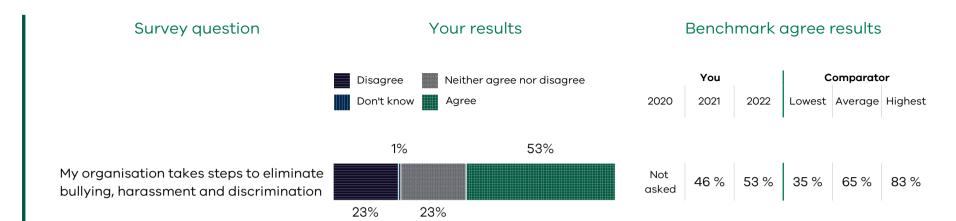
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

53% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







### Leadership

### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

values

values

### How to read this

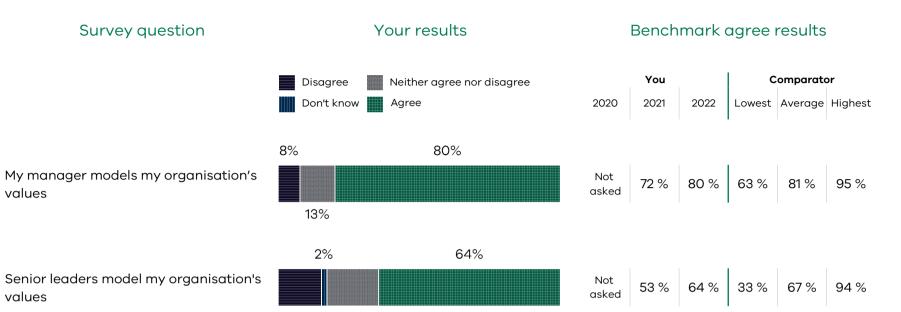
Under 'Your results', see results for each auestion in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

80% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.



15% 18%



83

### human rights in how they work and act. How to read this

Why this is important

Human rights What this is

Public sector values

Under 'Your results', see results for each question in descending order by most agreed.

Human rights is how your staff feel their

Using the Victorian Charter of Human

Rights, organisations must consider

organisation upholds basic human rights.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

91% of staff who did the survey agreed or strongly agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.



I understand how the Charter of Human

My organisation encourages employees

to act in ways that are consistent with

Rights and Responsibilities applies to

mv work

human rights

### Your results

# Disagree Neither agree nor disagree Don't know Agree 3% 91% 6%

84%

1%

You Comparator

Lowest Average Highest

Benchmark agree results

| Not<br>asked | 88 % | 91 % | 74 % | 87 % | 97 % |
|--------------|------|------|------|------|------|
|              |      |      |      |      |      |
|              |      |      |      |      |      |
|              |      |      | _    |      |      |

2022

### Not asked 70 % 84 % 52 % 84 % 98 %

2020

2021

\_\_\_\_



## People matter survey

# wellbeing check 2022

### Have your say

### Overview

### **Result summary**

### **Report overview**

- About your report
- Privacy and
- anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- People outcomes
- Scorecard:
- engagement index Engagement
- Scorecard:
- satisfaction, stress, intention to stay,
- inclusion
- Satisfaction

- **Key differences**
- Highest scoring
- Scorecard: emotional Lowest scoring
  - Most improved
  - Most declined Biggest positive
  - difference from comparator
- Sexual harassment
  - Biggest negative difference from
  - comparator

- **Taking action**
- Taking action questions

**Detailed results** 

### Senior leadership

 Senior leadership auestions

### Organisational

- climate
- Scorecard
- Organisational integrity
- Collaboration
- Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard • Quality service
  - delivery
- Innovation
- Workgroup support
- Safe to speak up

### Job and manager factors

Inclusion

Scorecard:

Bullying

effects of work

Discrimination

Violence and

agaression

· Satisfaction with

complaint processes

negative behaviour

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and
- development

- Flexible working

### Public sector values

- Scorecard
- Responsiveness

Human rights

- - Aboriginal and/or
    - Torres Strait Islander
    - Disability
    - Cultural diversity

Demographics

variations in sex

characteristics and

sexual orientation

Age, gender,

- Employment
- Adjustments
- Caring
- Categories
- Primary role





85



- Meaningful work

- Job enrichment

 Integrity Impartiality

- Accountability
- Respect
  - Leadership

Age, gender, variations in sex characteristics and sexual orientation

### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Age               | (n) | %   |
|-------------------|-----|-----|
| 15-34 years       | 8   | 8%  |
| 35-54 years       | 37  | 36% |
| 55+ years         | 40  | 38% |
| Prefer not to say | 19  | 18% |

| How would you describe your gender?   | (n) | %   |
|---------------------------------------|-----|-----|
| Woman                                 | 83  | 80% |
| Man                                   | 10  | 10% |
| Prefer not to say                     | 10  | 10% |
| Non-binary and I use a different term | 1   | 1%  |

### Are you trans, non-binary or gender

| diverse?          | (n) | %   |
|-------------------|-----|-----|
| Yes               | 1   | 1%  |
| No                | 91  | 88% |
| Prefer not to say | 12  | 12% |

# To your knowledge, do you have innate variation(s) of sex characteristics (often

| called intersex)?* | (n) | %   |
|--------------------|-----|-----|
| No                 | 89  | 86% |
| Don't know         | 5   | 5%  |
| Prefer not to say  | 10  | 10% |

### How do you describe your sexual

| orientation?            | (n) | %   |
|-------------------------|-----|-----|
| Straight (heterosexual) | 88  | 85% |
| Prefer not to say       | 15  | 14% |
| Gay or lesbian          | 1   | 1%  |





Aboriginal and/or Torres Strait Islander employees

### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey. The (n) column shows the number of respondents in each category. An asterisk (\*) means this is a new question for the 2022 survey.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Aboriginal and/or Torres Strait Islander     | (n) | %   |
|--|-----|-----|
| Yes  | 2   | 2%  |
| Non Aboriginal and/or Torres Strait Islander | 91  | 88% |
| Prefer not to say                            | 11  | 11% |





### Disability

### What this is

This is staff who identify as a person with disability and how they share that information.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey. This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category. How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Do you identify as a person with a disability? | (n) | %   |
|--|-----|-----|
| Yes  | 6   | 6%  |
| No   | 84  | 81% |
| Prefer not to say                              | 14  | 13% |







### Cultural diversity 1 of 2

### What this is

These are the personal characteristics of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Country of birth      | (n) | %   |
|-----------------------|-----|-----|
| Born in Australia     | 82  | 79% |
| Not born in Australia | 9   | 9%  |
| Prefer not to say     | 13  | 13% |

# Language other than English spoken<br/>with family or community(n)%Yes22%No9288%Prefer not to say1010%





### Cultural diversity 2 of 2

### What this is

This is the cultural identity and religion of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Cultural identity  | (n) | %   |
|--|-----|-----|
| Australian   | 79  | 76% |
| Prefer not to say  | 17  | 16% |
| English, Irish, Scottish and/or Welsh  | 6   | 6%  |
| New Zealander  | 3   | 3%  |
| European (including Western, Eastern and<br>South-Eastern Europe, and Scandinavia) | 2   | 2%  |
| South Asian  | 1   | 1%  |

| Religion          | (n) | %   |
|-------------------|-----|-----|
| No religion       | 48  | 46% |
| Christianity      | 29  | 28% |
| Prefer not to say | 24  | 23% |
| Other             | 3   | 3%  |





Employment characteristics 1 of 2

### What this is

These are the employment characteristics of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Working arrangement |    | %   |
|---------------------|----|-----|
| Full-Time           | 26 | 25% |
| Part-Time           | 78 | 75% |

### Gross base salary (ongoing/fixed term

| only)             | (n) | %   |
|-------------------|-----|-----|
| Below \$65k       | 37  | 40% |
| \$65k to \$95k    | 24  | 26% |
| \$95k to \$125k   | 5   | 5%  |
| \$125k or more    | 4   | 4%  |
| Prefer not to say | 23  | 25% |

| Organisational tenure    | (n) | %   |
|--------------------------|-----|-----|
| <1 year                  | 17  | 16% |
| 1 to less than 2 years   | 12  | 12% |
| 2 to less than 5 years   | 24  | 23% |
| 5 to less than 10 years  | 17  | 16% |
| 10 to less than 20 years | 24  | 23% |
| More than 20 years       | 10  | 10% |

| Management responsibility   | (n) | %   |
|-----------------------------|-----|-----|
| Non-manager                 | 81  | 78% |
| Other manager               | 15  | 14% |
| Manager of other manager(s) | 8   | 8%  |

| Employment type       | (n) | %   |
|-----------------------|-----|-----|
| Ongoing and executive | 88  | 85% |
| Other                 | 11  | 11% |
| Fixed term            | 5   | 5%  |



Employment characteristics 2 of 2

### What this is

These are the employment characteristics of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer • than 10 people in a demographic group have responded to the survey
- don't release employee opinion ٠ results for demographic groups where organisations have fewer than 30 responses in total.

| Primary workplace location over the las | t |
|---|---|
|---|---|

| 3 months            | (n) | %   |
|---------------------|-----|-----|
| Rural               | 94  | 90% |
| Large regional city | 9   | 9%  |
| Other               | 1   | 1%  |

### What have been your main places of

| work over the last 3-months?   | (n) | %   |
|--|-----|-----|
| Your employer's office   | 29  | 28% |
| A frontline or service delivery location   | 65  | 63% |
| Home or private location   | 4   | 4%  |
| A shared office space (where two or more<br>organisations share the same workspace e.g.<br>Gov hubs, suburban hubs etc.) | 8   | 8%  |
| Other  | 7   | 7%  |

| Flexible work  | (n) | %   |
|--|-----|-----|
| Part-time  | 37  | 36% |
| No, I do not use any flexible work<br>arrangements                         | 34  | 33% |
| Shift swap   | 21  | 20% |
| Flexible start and finish times  | 19  | 18% |
| Working more hours over fewer days   | 10  | 10% |
| Study leave  | 10  | 10% |
| Using leave to work flexible hours   | 7   | 7%  |
| Working from an alternative location (e.g.<br>home, hub/shared work space) | 6   | 6%  |
| Other  | 5   | 5%  |
| Job sharing  | 2   | 2%  |
| Purchased leave  | 1   | 1%  |





### Adjustments

### What this is

These are adjustments staff requested to perform in their role.

### Why this is important

This shows organisations how flexible they are in adjusting for staff.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Have you requested any of the following                 |     |     |
|---|-----|-----|
| adjustments at work?*                                   | (n) | %   |
| No, I have not requested adjustments                    | 75  | 72% |
| Flexible working arrangements                           | 21  | 20% |
| Physical modifications or improvements to the workplace | 6   | 6%  |
| Job redesign or role sharing                            | 4   | 4%  |
| Career development support strategies                   | 4   | 4%  |

| Why did you make this request? | (n) | %   |
|--------------------------------|-----|-----|
| Family responsibilities        | 11  | 38% |
| Work-life balance              | 10  | 34% |
| Health                         | 6   | 21% |
| Other                          | 6   | 21% |
| Caring responsibilities        | 5   | 17% |
| Disability                     | 1   | 3%  |

### What was your experience with making

| the request?  | (n) | %   |
|---|-----|-----|
| The adjustments I needed were made and the process was satisfactory | 19  | 66% |
| The adjustments I needed were not made                              | 10  | 34% |



93

### Caring

### What this is

These are staff-reported caring responsibilities.

### Why this is important

This shows organisations what caring responsibilities their staff have.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

| Caring responsibility                   | (n) | %   |
|---|-----|-----|
| None of the above                       | 33  | 32% |
| Frail or aged person(s)                 | 18  | 17% |
| Secondary school aged child(ren)        | 17  | 16% |
| Prefer not to say                       | 16  | 15% |
| Primary school aged child(ren)          | 11  | 11% |
| Child(ren) - younger than preschool age | 10  | 10% |
| Person(s) with a mental illness         | 10  | 10% |
| Person(s) with disability               | 7   | 7%  |
| Person(s) with a medical condition      | 6   | 6%  |
| Preschool aged child(ren)               | 3   | 3%  |
| Other                                   | 2   | 2%  |



### **Employment categories**

### What is this

This shows how many people in each employee category responded to the survey.

### Why this is important

This helps you assess how representative of your organisation your survey was.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer • than 10 people in a demographic group have responded to the survey
- don't release employee opinion • results for demographic groups where organisations have fewer than 30 responses in total.

| describes your current position?                 | (n) | %   |
|--|-----|-----|
| Nursing Employees                                | 42  | 40% |
| Management, Administration and Corporate support | 21  | 20% |
| Personal service worker                          | 16  | 15% |
| Support services                                 | 16  | 15% |
| Allied health professional                       | 7   | 7%  |
| Other health professional                        | 1   | 1%  |
| Lived experience specific worker                 | 1   | 1%  |





### Primary role

### What is this

This shows the primary role of your staff.

### Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

### Which of the following best describes the primary operational area in which you work?

| Hospital-based services  | 64 | 62% |
|--------------------------|----|-----|
| Corporate services       | 14 | 13% |
| Community-based services | 26 | 25% |

(n)

%

### Is your primary work role in one of the

| following areas?       | (n) | %   |
|------------------------|-----|-----|
| Aged care              | 62  | 60% |
| Critical care          | 1   | 1%  |
| Emergency              | 2   | 2%  |
| Medical                | 6   | 6%  |
| Mixed medical/surgical | 2   | 2%  |
| Rehabilitation         | 2   | 2%  |
| Other                  | 14  | 13% |
| Administration         | 15  | 14% |









Victorian **Public Sector** Commission



vpsc.vic.gov.au/peoplemattersurvey







**People matter survey** | results