





People matter survey

wellbeing check 2022

Have your say

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Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

Outcomes

- Satisfaction
- Wellbeing –
 work-related stress
- Wellbeing –
 job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



Human Rights





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Echuca Regional Health

Mildura Base Public Hospital

The Queen Elizabeth Centre

Victorian Institute of Forensic Mental Health



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021	2022
30%	12%
(3947)	(1974)

Comparator

Public Sector

57%

52%

43%

39%

Comparator

Public Sector



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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
71		64	
Comparator	67	Comparator	68
Public Sector	70	Public Sector	69



Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 64.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.





Engagement question results 2 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 64.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

55% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question Pisagree Neither agree nor disagree Agree 18% 55% I feel a strong personal attachment to my organisation

28%

Benchmark agree results

Yo	ou	l c	omparato	or
2021	2022	Lowest Average		Highest
		ı		
		I		
67 %	55 %	56 %	59 %	74 %

Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

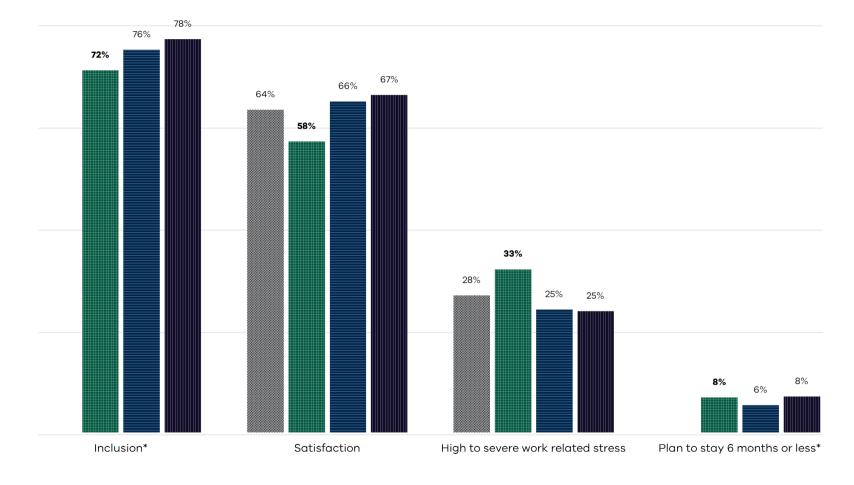
Example

In 2022:

 72% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 76% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey



Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

63% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question Your results Dissatisfied Neither satisfied nor dissatisfied Satisfied 63% 19% Considering everything, how satisfied are you with your current job 18% 25% 58% How satisfied are you with the work/life balance in your current job 17% 22% 53% How satisfied are you with your career development within your current organisation 25%

Yo	ou	С	omparato	or
2021	2022	Lowest	Average	Highest
			71 %	
64 %	58 %	61 %	65 %	81 %
58 %	53 %	60 %	61 %	65 %

Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

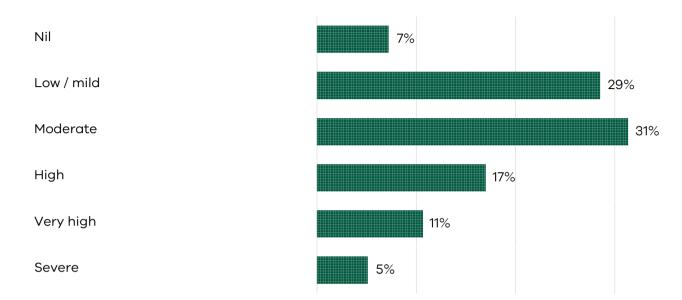
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

33% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 25% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021		2022	
28%		33%	
Comparator	28%	Comparator	25%
Public Sector	26%	Public Sector	25%



Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

93% of your staff who did the survey said they experienced mild to severe stress.

Of that 93%, 56% said the top reason was 'Workload'.

1831 143

93%

Experienced some work-related stress

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	55%	56%	54%	51%
Time pressure	45%	43%	41%	44%
Competing home and work responsibilities	12%	15%	16%	14%
Other changes due to COVID-19	16%	14%	15%	7%
Management of work (e.g. supervision, training, information, support)	13%	14%	12%	12%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	13%	14%	14%	10%
Dealing with clients, patients or stakeholders	16%	13%	15%	15%
Organisation or workplace change	9%	12%	9%	13%
Content, variety, or difficulty of work	12%	10%	11%	11%
Work schedule or hours	8%	10%	10%	6%



Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

8% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	8%	6%	8%
Over 6 months and up to 1 year	10%	8%	10%
Over 1 year and up to 3 years	22%	22%	25%
Over 3 years and up to 5 years	16%	17%	16%
Over 5 years	45%	47%	41%



Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

76% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question Disagree Agree 11% 76% I can be myself at work 13% 12% 68% I feel as if I belong at this organisation

Benchmark agree results

Yo			omparato	
2021	2022	Lowest	Average	Highest
Not asked			79 %	
Not asked	68 %	71 %	73 %	80 %

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

9% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My age'. Staff who experienced one or more barriers to success at work

661 1313 33% 67%

Experienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My age	9%	7%	8%
My caring responsibilities	8%	8%	7%
My mental health	8%	6%	7%
Other	6%	5%	4%
My physical health	6%	4%	4%
My cultural background	4%	3%	3%
My sex	4%	3%	4%
My race	2%	2%	1%
My physical features	1%	2%	1%
My disability	1%	1%	1%



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

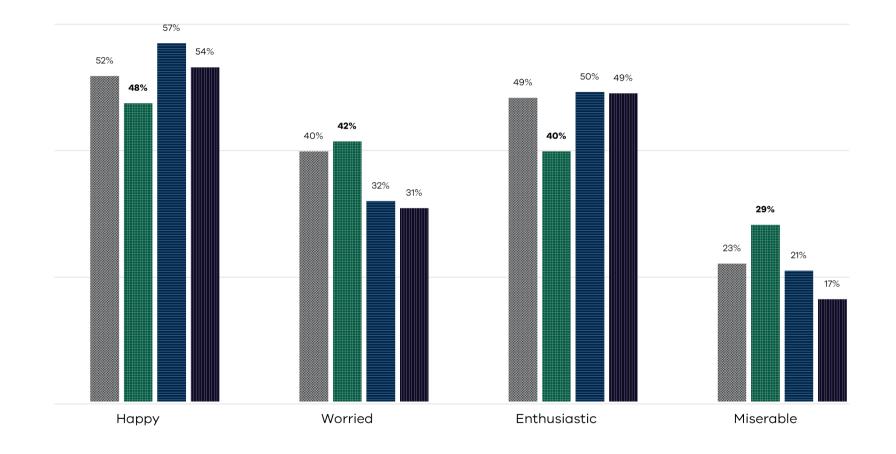
In 2022:

 48% of your staff who did the survey said work made them feel happy in 2022, which is down from 52% in 2021

Compared to:

• 57% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...





You 2022 Comparator 2022



Public sector 2022

Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

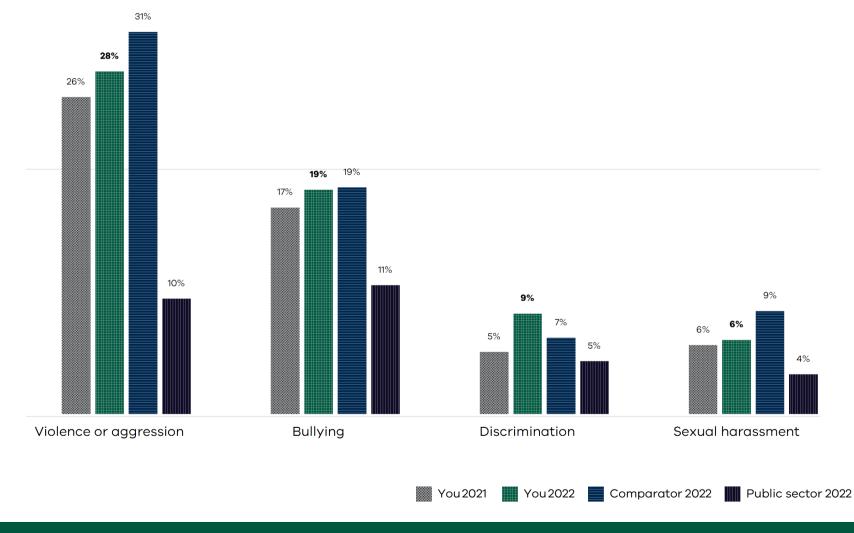
Example

In 2022:

 28% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 26% in 2021.

Compared to:

 31% of staff at your comparator and 10% of staff across the public sector.



Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

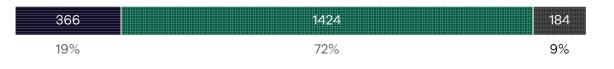
In descending order, the table shows the answers.

Example

19% of your staff who did the survey said they experienced bullying.

Of that 19%, 67% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



■ Ex	Experienced bullying		t experience bullyin	Not sure	
If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022	
Incivility (e.g. talking down to others, making demeaning remarks listening to somebody)	67%	67%	75%	71%	
Exclusion or isolation	38%	36%	42%	43%	
Intimidation and/or threats	36%	32%	34%	30%	
Withholding essential information for me to do my job	23%	23%	26%	33%	
Verbal abuse	24%	23%	23%	19%	
Other	17%	18%	13%	15%	
Being assigned meaningless tasks unrelated to the job	11%	12%	13%	13%	
Being given impossible assignment(s)	9%	11%	9%	10%	
Interference with my personal property and/or work equipment	4%	4%	5%	4%	





Telling someone about the bullying

What this is

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

In descending order, the table shows the answers.

Example

19% of your staff who did the survey said they experienced bullying, of which

- 50% said the top way they reported the bullying was 'Told a manager'.
- 91% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

366	1424	184
19%	72%	9%

	Experienced bullying	Did no	ot experience bullyin	g Not sure	
Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022	
Told a manager	48%	50%	42%	49%	
Told a colleague	39%	41%	46%	41%	
Told a friend or family member	30%	37%	31%	35%	
Told the person the behaviour was not OK	17%	16%	16%	17%	
Told someone else	10%	13%	10%	12%	
Told Human Resources	13%	12%	13%	13%	
I did not tell anyone about the bullying	13%	11%	11%	12%	
Submitted a formal complaint	13%	9%	13%	11%	
Told employee assistance program (EAP) or peer supp	ort 8%	7%	5%	10%	





Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

91% of your staff who experienced bullying did not submit a formal complaint, of which:

• 52% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?

bullied me



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	50%	52%	58%	51%
I believed there would be negative consequences for my reputation	48%	51%	45%	52%
I believed there would be negative consequences for my career	38%	35%	32%	41%
I didn't feel safe to report the incident	21%	17%	18%	19%
I didn't think it was serious enough	17%	13%	19%	16%
I thought the complaint process would be embarrassing or difficult	16%	12%	10%	13%
I believed there would be negative consequences for the person I was going to complain about	13%	10%	6%	9%
Other	13%	10%	12%	12%
I didn't need to because I made the bullying stop	6%	7%	5%	6%
I didn't need to because I no longer had contact with the person(s) who	6%	7%	7%	7%





Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 19% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

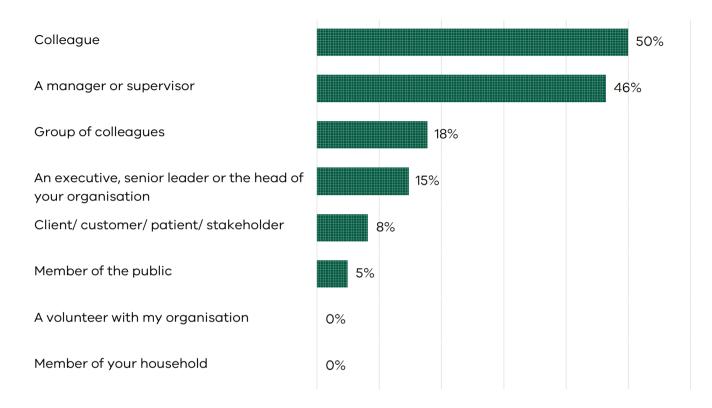
Each row is one perpetrator or group of perpetrators.

Example

19% of your staff who did the survey said they experienced bullying.

Of that 19%, 50% said it was by 'Colleague'.

366 people (19% of staff) experienced bullying (You 2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 19% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

19% of your staff who did the survey said they experienced bullying.

Of that 19%, 97% said it was by someone within the organisation.

Of that 97%, 60% said it was 'They were in my workgroup'.

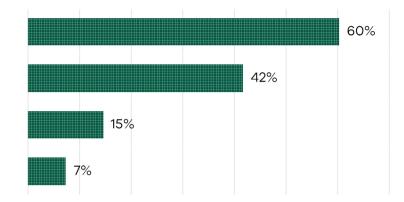
355 people (97% of staff who experienced bullying) experienced bullying from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 answers.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of those, 52% said the top type was 'Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)'.

Have you experienced sexual harassment at work in the last 12 months?

126	1848
6%	94%
Experienced sexual harassment	Did not experience sexual harassment

Behaviours reported		You 2022	Comparator 2022	Public sector 2022
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)		52%	50%	49%
Intrusive questions about your private life or comments about your physical appearance	53%	43%	46%	46%
Inappropriate physical contact (including momentary or brief physical contact)	23%	28%	18%	14%
Unwelcome touching, hugging, cornering or kissing	15%	26%	19%	11%
Inappropriate staring or leering that made you feel intimidated	18%	11%	19%	14%
Sexual gestures, indecent exposure or inappropriate display of the body	11%	10%	9%	3%
Any other unwelcome conduct of a sexual nature	8%	4%	11%	6%
Repeated or inappropriate invitations to go out on dates	4%	3%	5%	3%
Request or pressure for sex or other sexual acts	3%	2%	2%	1%
Sexually explicit posts or messages on social media (including Facebook, Snapchat, Instagram etc)	2%	1%	2%	1%



Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of those, 43% said their top response was 'Pretended it didn't bother you'.

Have you experienced sexual harassment at work in the last 12 months?

126	1848
6%	94%
Experienced sexual harassment	Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Pretended it didn't bother you	43%	43%	36%	43%
Avoided the person(s) by staying away from them	44%	39%	34%	32%
Told a colleague	36%	37%	30%	24%
Told the person the behaviour was not OK	36%	37%	37%	22%
Tried to laugh it off or forget about it	40%	35%	25%	37%
Told a friend or family member	20%	18%	15%	21%
Told a manager	20%	16%	28%	17%
Avoided locations where the behaviour might occur	14%	13%	16%	12%
Submitted a formal complaint	6%	7%	6%	5%
Took time off work	5%	6%	6%	5%



Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

93% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 45% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?

9	117
7%	93%

Submitted formal complaint	Did not submit a formal complaint

What was your reason for not submitting a formal complaint?		You 2022	Comparator 2022	Public sector 2022	
I didn't think it would make a difference	39%	45%	35%	38%	
I didn't think it was serious enough	50%	42%	39%	44%	
I believed there would be negative consequences for my reputation	24%	25%	21%	33%	
I didn't need to because I made the harassment stop	12%	15%	14%	9%	
I thought the complaint process would be embarrassing or difficult	10%	14%	10%	13%	
I didn't need to because I no longer had contact with the person(s) who harassed me	15%	13%	4%	8%	
Other	11%	13%	11%	10%	
I believed there would be negative consequences for my career	14%	12%	11%	24%	
I believed there would be negative consequences for the person I was going to complain about	10%	12%	7%	13%	
I didn't feel safe to report the incident	8%	6%	3%	10%	





Perpetrators of sexual harassment

What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

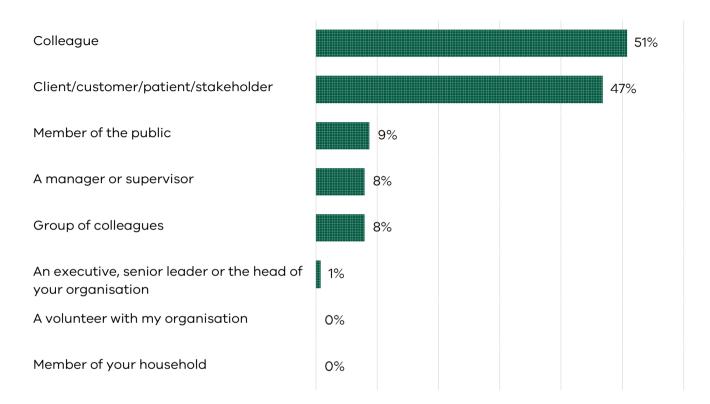
Each row is one perpetrator or group of perpetrators.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of that 6%, 51% said it was by 'Colleague'.

126 people (6% of staff) experienced sexual harassment (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

6% of your staff who did the survey said they experienced sexual harassment.

Of that 6%, 60% said it was by someone within the organisation.

Of that 60%, 75% said it was 'They were in my workgroup'.

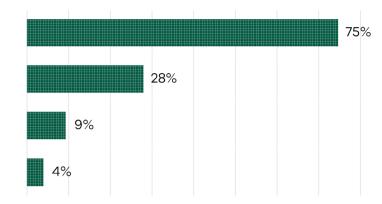
75 people (60% of staff who experienced harassment) experienced harassment from within your organisation (You2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

In descending order, the table shows the top 10 answers.

Example

9% of your staff who did the survey said they experienced discrimination.

Of that 9%, 31% said it was 'Employment activity'.

Have you experienced discrimination at work?

168	1583	223
9%	80%	11%

	Experienced discrimination		Did not experience discrimination		Not sure
--	----------------------------	--	-----------------------------------	--	----------

Why were you discriminated against?	You 2021	You 2022	Comparator 2022	Public sector 2022
Employment activity	28%	31%	30%	29%
Age	28%	27%	31%	28%
Race	30%	21%	21%	13%
Sex	7%	15%	11%	19%
Parent or carer status (including pregnancy and breastfeeding)	15%	13%	12%	12%
Disability	10%	11%	6%	10%
Physical features	7%	6%	11%	6%
Religious belief or activity	0%	6%	1%	5%



Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

Example

9% of your staff who did the survey said they experienced discrimination.

Of that 9%, 38% said it was 'Other'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Other	40%	38%	44%	39%
Opportunities for promotion	37%	32%	36%	38%
Denied flexible work arrangements or other adjustments	24%	30%	27%	20%
Opportunities for training	25%	17%	19%	22%
Employment security - threats of dismissal or termination	10%	13%	10%	16%
Access to leave	8%	11%	11%	8%
Opportunities for transfer/secondment	15%	11%	18%	13%
Pay or conditions offered by employer	9%	11%	11%	12%





Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

9% of your staff who did the survey said they experienced discrimination, of which

- 38% said the top way they reported the discrimination was 'Told a colleague'.
- 95% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?

168	1583	223
9%	80%	11%

Experienced discrimination Did not experience discrimination

Did you tell anyone about the discrimination?	You 2021	You 2022	Comparator 2022	Public sector 2022	
Told a colleague	38%	38%	35%	36%	
Told a friend or family member	29%	35%	30%	33%	
I did not tell anyone about the discrimination	22%	25%	25%	24%	
Told a manager	31%	23%	26%	31%	
Told someone else	17%	18%	13%	14%	
Told employee assistance program (EAP) or peer support	7%	7%	5%	10%	
Told Human Resources	12%	7%	12%	13%	
Told the person the behaviour was not OK	10%	7%	5%	9%	
Submitted a formal complaint	9%	5%	9%	7%	





Not sure

Discrimination - reasons for not submitting a formal complaint

What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

95% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 64% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Sul	omitted formal c	omplaint	Did not submit a f	formal complaint	
nat was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator	Public sector 2022	

You 2021	You 2022	Comparator 2022	Public sector 2022
58%	64%	50%	59%
46%	45%	41%	53%
47%	38%	44%	53%
22%	21%	17%	20%
12%	14%	10%	13%
10%	11%	14%	12%
8%	9%	8%	8%
7%	8%	3%	7%
2%	7%	3%	6%
8%	6%	9%	9%
	2021 58% 46% 47% 22% 12% 10% 8% 7% 2%	2021 2022 58% 64% 46% 45% 47% 38% 22% 21% 12% 14% 10% 11% 8% 9% 7% 8% 2% 7%	2021 2022 2022 58% 64% 50% 46% 45% 41% 47% 38% 44% 22% 21% 17% 12% 14% 10% 10% 11% 14% 8% 9% 8% 7% 8% 3% 2% 7% 3%





Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 9% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

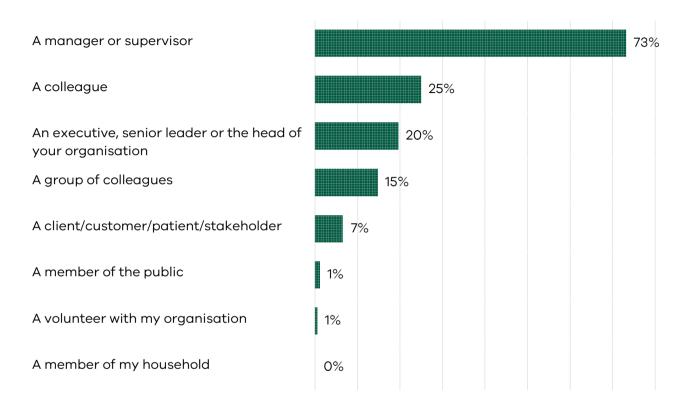
Each row is one perpetrator or group of perpetrators.

Example

9% of your staff who did the survey said they experienced discrimination.

Of that 9%, 73% said it was by 'A manager or supervisor'.

168 people (9% of staff) experienced discrimination (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 9% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

9% of your staff who did the survey said they experienced discrimination.

Of that 9%, 97% said it was by someone within the organisation.

Of that 97%, 56% said it was 'They were my immediate manager or supervisor'.

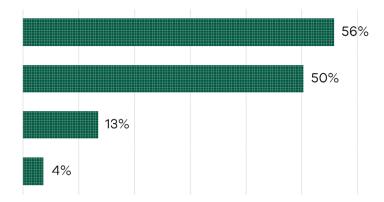
163 people (97% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were my immediate manager or supervisor

They were in my workgroup

They were outside my workgroup

They were someone I supervise or manage





Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the answers.

Example

28% of your staff who did the survey said they experienced violence or aggression. Of that 28%, 82% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	85%	82%	91%	73%
Intimidating behaviour	70%	68%	70%	69%
Threats of violence	40%	36%	52%	27%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	32%	31%	35%	14%
Damage to my property or work equipment	12%	9%	11%	5%
Other	3%	4%	3%	6%
Stalking, including cyber-stalking	1%	1%	2%	2%





Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

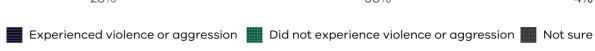
Example

28% of your staff who did the survey said they experienced violence or aggression, fo which

- 55% said the top way they reported the violence or agression was 'Told a manager'
- 66% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?





Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	53%	55%	57%	59%
Told a colleague	48%	46%	50%	44%
Told the person the behaviour was not OK	39%	35%	37%	26%
Submitted a formal incident report	37%	34%	39%	26%
Told a friend or family member	20%	21%	19%	20%
I did not tell anyone about the incident(s)	5%	8%	5%	8%
Told someone else	5%	5%	4%	6%
Told employee assistance program (EAP) or peer support	3%	4%	1%	5%
Told Human Resources	3%	3%	3%	6%



Violence and aggression - reasons for not submitting a formal incident report

What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

66% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 43% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



What was your reason for not submitting a formal incident report?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	39%	43%	40%	39%
I didn't think it was serious enough	37%	31%	32%	31%
Other		20%	25%	19%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	15%	16%	12%	14%
I believed there would be negative consequences for my reputation		14%	9%	21%
I didn't need to because I made the violence or aggression stop		13%	16%	14%
I believed there would be negative consequences for my career	9%	9%	8%	17%
I thought the complaint process would be embarrassing or difficult	4%	4%	3%	6%
I didn't feel safe to report the incident	5%	4%	4%	7%
I didn't know how to make a complaint	2%	2%	3%	4%





Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

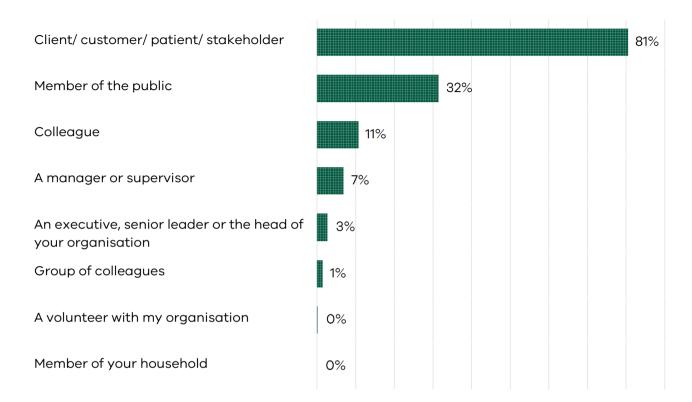
Each row is one perpetrator or a group of perpetrators.

Example

28% of your staff who did the survey said they experienced violence or aggression.

Of that 28%, 81% said it was 'Client/ customer/ patient/ stakeholder'.

555 people (28% of staff) experienced violence or aggression (You2022)





People outcomes

Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 28% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

28% of your staff who did the survey said they experienced violence or aggression.

Of that 28%, 18% said it was by someone within the organisation.

Of that 18%, 51% said it was 'They were in my workgroup'.

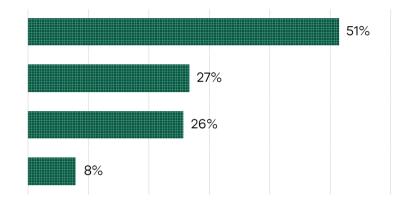
101 people (18% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





People outcomes

Negative behaviour — satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

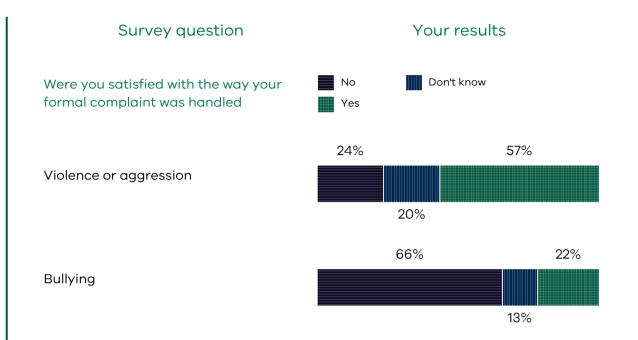
How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

57% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.



Benchmark satisfied results

Yo	u	С	omparato	or
2021	2022	Lowest Average Hig		Highest
51 %	57 %	45 %	53 %	58 %
25 %	22 %	0 %	38 %	64 %

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 92% of your staff agreed with 'I can use my skills and knowledge in my job'.
This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Job enrichment	I can use my skills and knowledge in my job		Not asked in 2021	92%
Meaningful work	I can make a worthwhile contribution at work	92%	Not asked in 2021	94%
Meaningful work	I achieve something important through my work	90%	+6%	93%
Job enrichment	I understand how my job helps my organisation achieve it's goals		Not asked in 2021	89%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+4%	87%
Collaboration	I am able to work effectively with others outside my immediate workgroup	84%	-7%	85%
Meaningful work	I get a sense of accomplishment from my work	83%	+2%	84%
Safe to speak up	I feel culturally safe at work		+2%	82%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights	81%	-1%	84%
Organisational integrity	My organisation encourages respectful workplace behaviours	79%	-5%	79%



Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 20% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions	You 2022	Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year		Not asked in 2021	39%
Safety climate	All levels of my organisation are involved in the prevention of stress	36%	-7%	43%
Taking action	I believe my organisation will make improvements based on the results of this survey	37%	Not asked in 2021	55%
Organisational integrity	I believe the promotion processes in my organisation are fair	42%	Not asked in 2021	48%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment		-7%	51%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	44%	-10%	48%
Organisational integrity	I have an equal chance at promotion in my organisation	44%	Not asked in 2021	51%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	45%	-16%	49%
Workload	I have enough time to do my job effectively	45%	-4%	52%
Learning and development	I am satisfied with the opportunities to progress in my organisation	46%	Not asked in 2021	54%



Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 90% of your staff agreed with 'I achieve something important through my work'. In the 'Increase from 2021' column, you have a 6% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Meaningful work	I achieve something important through my work	90%	+6%	93%
Job enrichment	I clearly understand what I am expected to do in this job	89%	+4%	87%
Workgroup support	People in my workgroup are politically impartial in their work	71%	+3%	72%
Meaningful work	I get a sense of accomplishment from my work	83%	+2%	84%
Safe to speak up	I feel culturally safe at work	82%	+2%	82%



Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Safety climate', the 'You 2022' column shows 45% of your staff agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

In the 'Decrease from 2021' column, you have a 16% decrease, which is a negative trend.

Question subgroup	roup Largest decline from last year		Decrease from 2021	Comparator 2022
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	45%	-16%	49%
Engagement	I would recommend my organisation as a good place to work	60%	-15%	66%
Engagement	I am proud to tell others I work for my organisation		-14%	73%
Engagement	I feel a strong personal attachment to my organisation		-13%	59%
Learning and development	My organisation places a high priority on the learning and development of staff	53%	-12%	59%
Patient safety climate	Patient care errors are handled appropriately in my work area	64%	-12%	66%
Patient safety climate	This health service does a good job of training new and existing staff	52%	-11%	52%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me		-10%	48%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	49%	-10%	58%
Patient safety climate	I would recommend a friend or relative to be treated as a patient here		-10%	63%



Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Job enrichment', the 'You 2022' column shows 89% of your staff agreed with 'I clearly understand what I am expected to do in this job'.

The 'difference' column, shows that agreement for this question was 3 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Job enrichment	I clearly understand what I am expected to do in this job	89%	+3%	87%
Organisational integrity	My organisation does not tolerate improper conduct	68%	+2%	67%
Job enrichment	I understand how my job helps my organisation achieve it's goals	90%	+1%	89%
Organisational integrity	My organisation takes steps to eliminate bullying, harassment and discrimination	65%	+1%	64%
Job enrichment	I can use my skills and knowledge in my job	92%	+1%	92%
Collaboration	Workgroups across my organisation willingly share information with each other	61%	+0%	61%
Patient safety climate	Trainees in my discipline are adequately supervised	58%	+0%	57%
Organisational integrity	My organisation encourages respectful workplace behaviours	79%	+0%	79%
Safety climate	My organisation provides a physically safe work environment	74%	+0%	74%
Patient safety climate	I would recommend a friend or relative to be treated as a patient here	63%	+0%	63%



Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Taking action', the 'You 2022' column shows 20% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

The 'difference' column, shows that agreement for this question was 20 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	20%	-20%	39%
Taking action	I believe my organisation will make improvements based on the results of this survey	37%	-19%	55%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration		-14%	65%
Flexible working	My manager supports working flexibly		-13%	78%
Manager support	My manager provides me with enough support when I need it	68%	-10%	78%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work		-10%	81%
Manager support	My manager gives me feedback that helps me improve my performance	61%	-10%	71%
Manager support	I receive meaningful recognition when I do good work	50%	-9%	59%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	49%	-9%	58%
Manager support	I can discuss problems or issues with my manager	71%	-9%	80%



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- Intention to stay

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- Highest scoring
- Lowest scoringMost improved
- Most declined
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Custom questions

 Questions requested by your organisation

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- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

37% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question

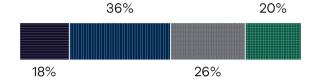
Disagree Neither agree nor disagree Don't know Agree

Your results

I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year

24% 37% 39%



Benchmark agree results

Yo			omparato	
2021	2022	Lowest	Average	Highest
Not asked	37 %	51 %	55 %	61 %
Not asked	20 %	31 %	39 %	46 %

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- Primary role





Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

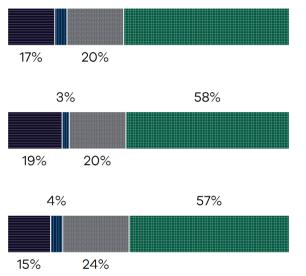
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

59% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

Survey question Your results Neither agree nor disagree Disagree Don't know 59% 4% Senior leaders model my organisation's values 17% 20% 3% 58% Senior leaders provide clear strategy and direction 19% 20% 4% 57%

Senior leaders demonstrate honesty and integrity



Benchmark agree results

Yo	ou	c	omparato	or
2021	2022	Lowest	Average	Highest
			64 %	
62 %	58 %	52 %	59 %	80 %
62 %	57 %	51 %	62 %	81 %

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Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

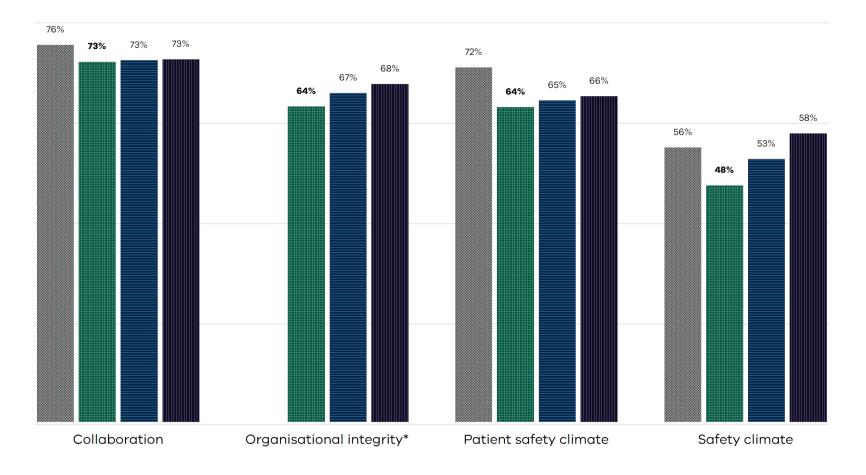
Example

In 2022:

 73% of your staff who did the survey responded positively to questions about Collaboration which is down from 76% in 2021.

Compared to:

• 73% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

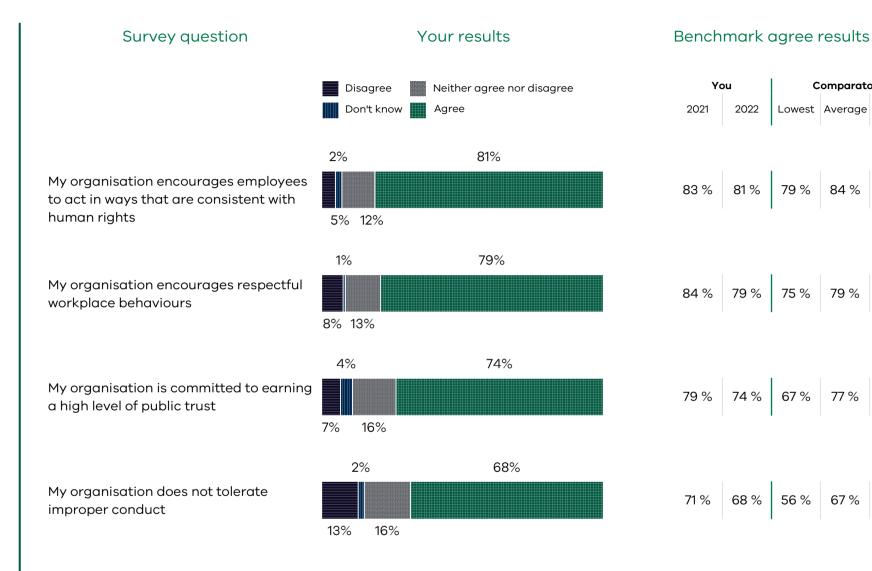
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.







Comparator

Lowest Average Highest

Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

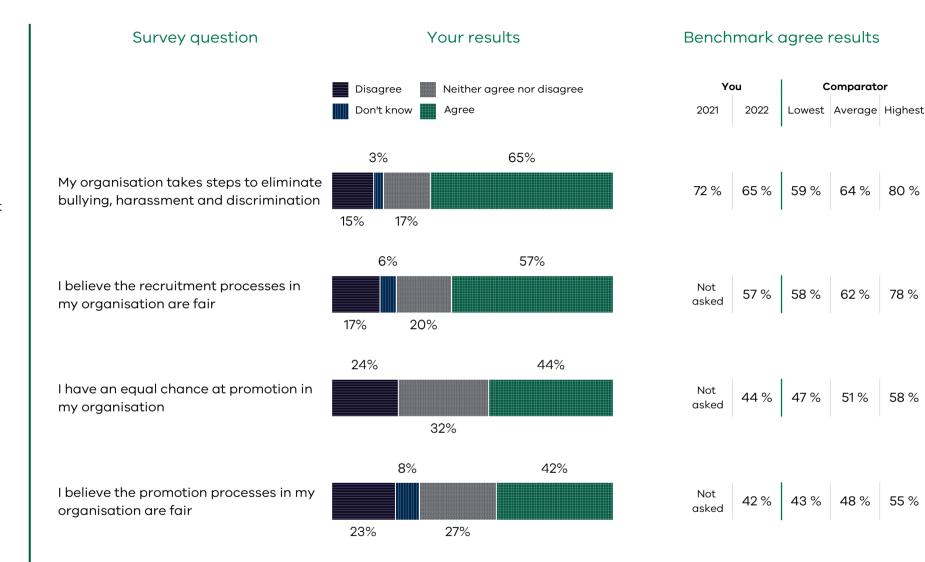
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







Comparator

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

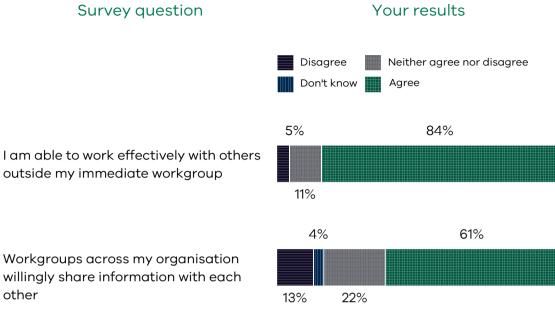
84% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Benchmark agree results

	Comparator				
22	Lowest	Average	Higl		

You

2021



Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2021 Lowest Average Highest 1% 74% My organisation provides a physically safe work environment 14% 12% 29% 48% Senior leaders consider the psychological health of employees to be as important as productivity 24% 7% 45% My organisation has effective procedures in place to support employees who may experience stress 27% 21% 28% 44% In my workplace, there is good communication about psychological safety issues that affect me 29%



Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

42% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

Survey question Your results Neither agree nor disagree Disagree Don't know 30% 42% Senior leaders show support for stress prevention through involvement and commitment 27% 37% 36% All levels of my organisation are involved in the prevention of stress 28%

Benchmark agree results

You		Comparator		
2021	2022	Lowest	Average	Highest
	42 %			
42 %	36 %	36 %	43 %	64 %

Patient safety climate 1 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

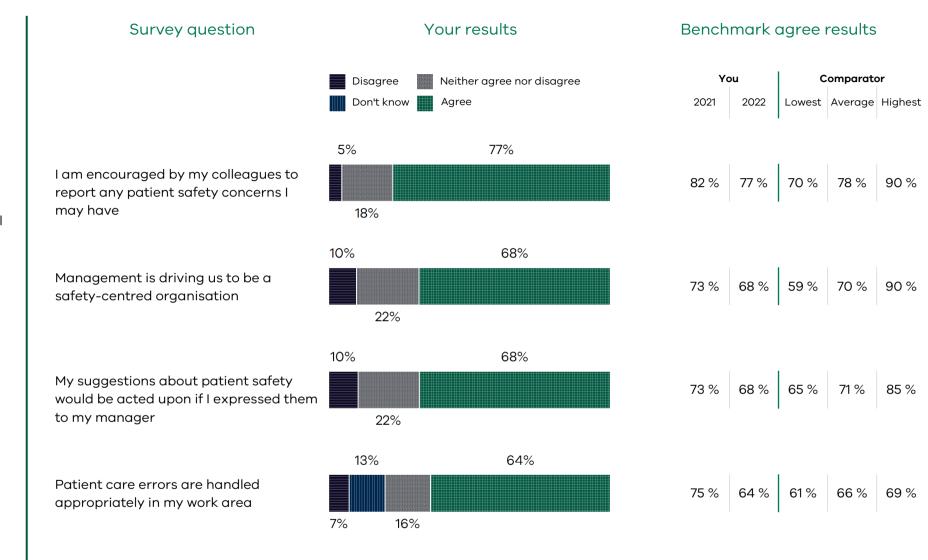
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.







Patient safety climate 2 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

63% of your staff who did the survey agreed or strongly agreed with 'I would recommend a friend or relative to be treated as a patient here'.





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 Questions requested by your organisation

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- Age, gender, variations in sex characteristics and sexual orientation
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- Categories
- Primary role





Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

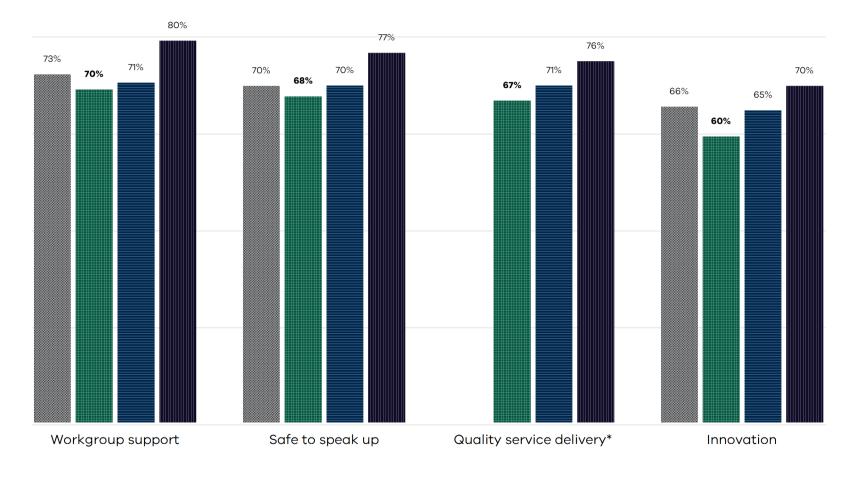
Example

In 2022:

 70% of your staff who did the survey responded positively to questions about Workgroup support which is down from 73% in 2021.

Compared to:

• 71% of staff at your comparator and 80% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

74% of your staff who did the survey agreed or strongly agreed with 'My and services'.

Survey question

Your results

Neither agree nor disagree

Benchmark agree results

Comparator

Lowest Average Highest

You

2021

My workgroup provides high quality
advice and services

My workgroup acts fairly and without

My workgroup uses its resources well

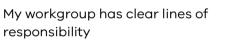
responsibility

bias

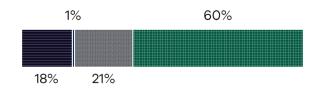


Disagree

Don't know Agree







1%	74%
10% 16%	
1%	70%
13% 16%	
1%	65%

Not asked 60 %	66 %	79 %
----------------	------	------

Example

workgroup provides high quality advice

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

Survey question Your results Neither agree nor disagree Disagree Don't know 1% 65% My workgroup learns from failures and mistakes 15% 20% 1% 61% My workgroup is quick to respond to opportunities to do things better 18% 20% 1% 55% My workgroup encourages employee creativity

19%

25%

Benchmark agree results

You		Comparator Lowest Average Highes			
	2021	2022	Lowest	Average	Highest
				67 %	
	69 %	61 %	62 %	67 %	79 %
	59 %	55 %	56 %	62 %	76 %

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup treat each other with respect'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2021 Lowest Average Highest 77% People in my workgroup treat each 79 % 77 % 73 % 77 % 88 % other with respect 11% 12% 76% People in my workgroup work together 81 % | 76 % | 73 % | 77 % | 86 % effectively to get the job done 11% 12% 4% 71% People in my workgroup are politically 69 % 71 % 70 % 72 % 84 % impartial in their work 18% 1% 65% People in my workgroup are honest, open and transparent in their dealings 15% 19%



Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

59% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

People in my workgroup appropriately

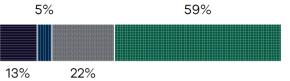
manage conflicts of interest

Your results

Disagree

Don't know

Neither agree nor disagree Agree



Benchmark agree results

You		Comparator			
2021 2022		Average	Highest		
59 %	58 %	62 %	78 %		
		ı	2022 Lowest Average 59 % 58 % 62 %		

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question Your results Neither agree nor disagree Disagree Don't know 8% 82% I feel culturally safe at work 10% 19% 62% People in my workgroup are able to bring up problems and tough issues 20% 21% 61% I feel safe to challenge inappropriate behaviour at work

18%

Benchmark agree results

You		Comparator Lowest Average Higher		
2021	2022	Lowest	Average	Highest
			82 %	
68 %	62 %	61 %	65 %	74 %
63 %	61 %	57 %	64 %	76 %

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- Biggest positive difference from comparator
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- Categories
- Primary role





Job and manager factors

Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

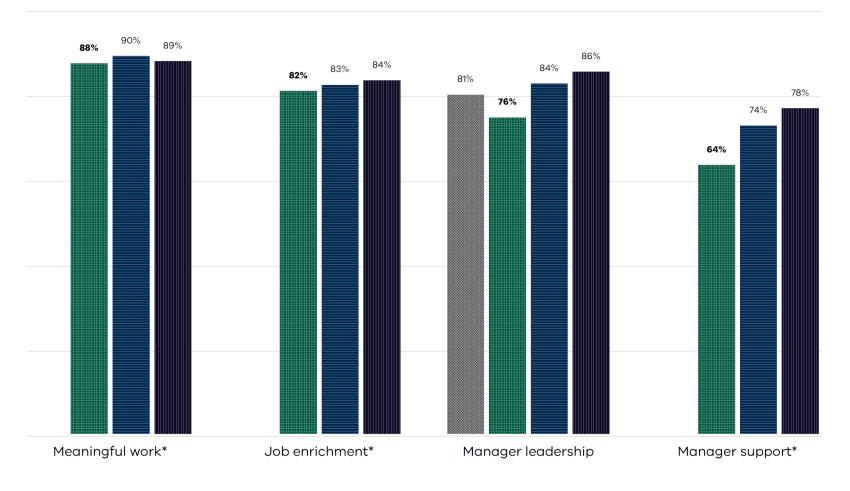
Example

In 2022:

 88% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Job and manager factors

Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

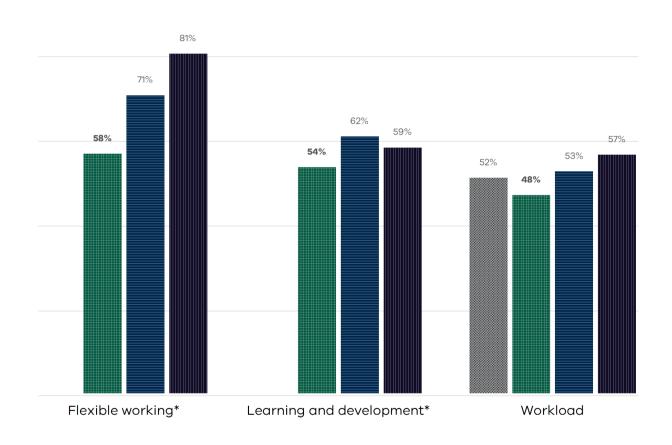
Example

In 2022:

58% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

• 71% of staff at your comparator and 81% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey





You 2022 Comparator 2022 Public sector 2022

Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

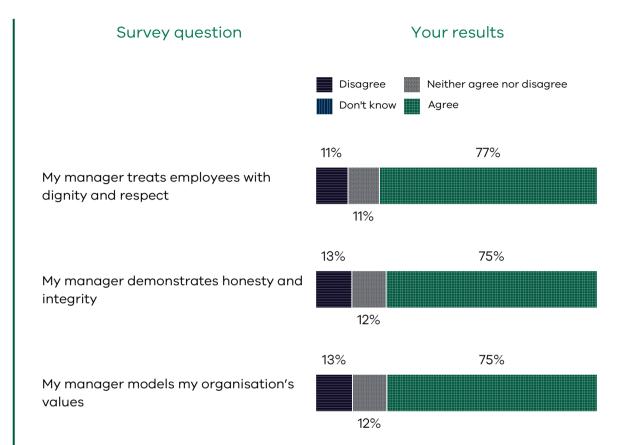
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			86 %	
81 %	75 %	80 %	83 %	88 %
80 %	75 %	80 %	82 %	90 %

Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

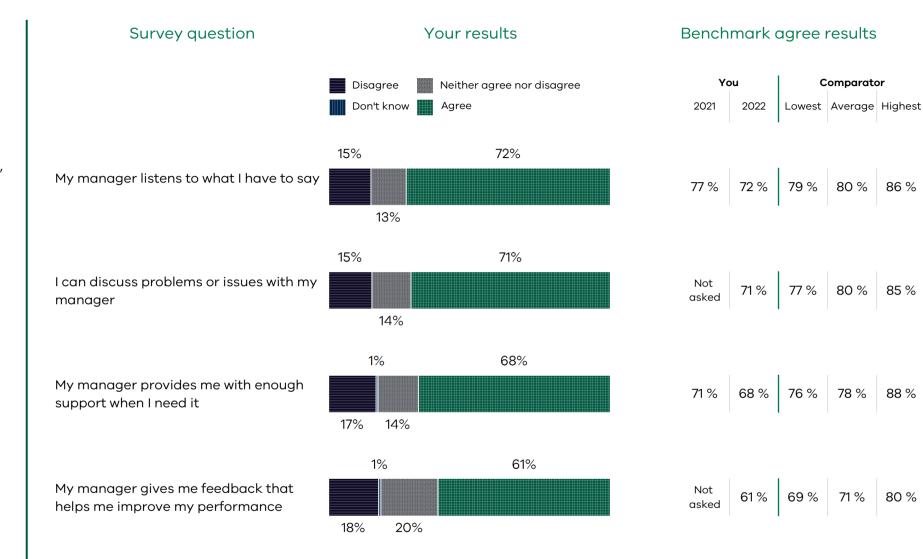
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

72% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.





Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Disagree Neither agree nor disagree Don't know Agree 27% 50% I receive meaningful recognition when I do good work 24%

You		Comparator			
2021 2022		Lowest	Average	Highest	
		l			
Not asked	50 %	54 %	59 %	70 %	

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Disagree Neither agree nor disagree Agree 34% 50% The workload I have is appropriate for the job that I do 16% I have enough time to do my job effectively 19%

You		Comparator			
2021	2022	Lowest	Average	Highest	
55 %	50 %	49 %	55 %	73 %	
49 %	45 %	47 %	52 %	66 %	

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

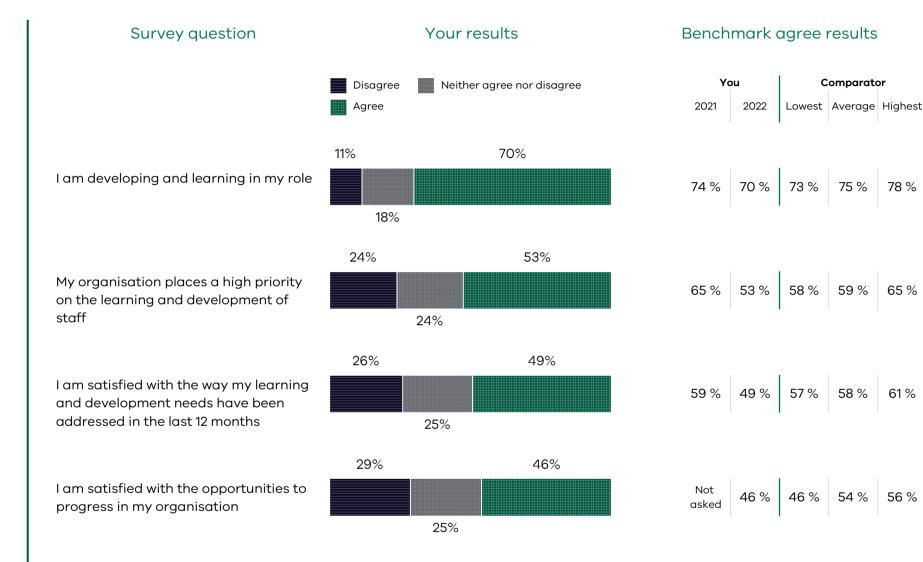
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

70% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.



Ye	You		Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highest	
Not asked	92 %	89 %	92 %	95 %	
Not asked	90 %	85 %	89 %	99 %	
86 %	89 %	81 %	87 %	96 %	
78 %	71 %	70 %	77 %	86 %	

Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Disagree Neither agree nor disagree

Agree

16%
67%

Your results

You		Comparator			
2021	2022	Lowest	Average	Highest	
		l			
Not asked	67 %	70 %	72 %	83 %	

Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.

Survey question Your results Neither agree nor disagree Disagree Agree 3% 92% I can make a worthwhile contribution at work 6% 3% 90% I achieve something important through my work 7% 83% I get a sense of accomplishment from my work 10%

You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			94%	
85 %	90 %	89 %	93 %	97 %
81 %	83 %	80 %	84 %	98 %

Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question Disagree Neither agree nor disagree Don't know Agree 18% 65% My manager supports working flexibly 18% 30% 51% I am confident that if I requested a flexible work arrangement, it would be

19%

given due consideration

Yo	ou	Comparator		
2021	2022	Lowest	Average	Highest
Not asked	65 %	73 %	78 %	81 %
59 %	51 %	61 %	65 %	75 %

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wellbeing check 2022

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Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

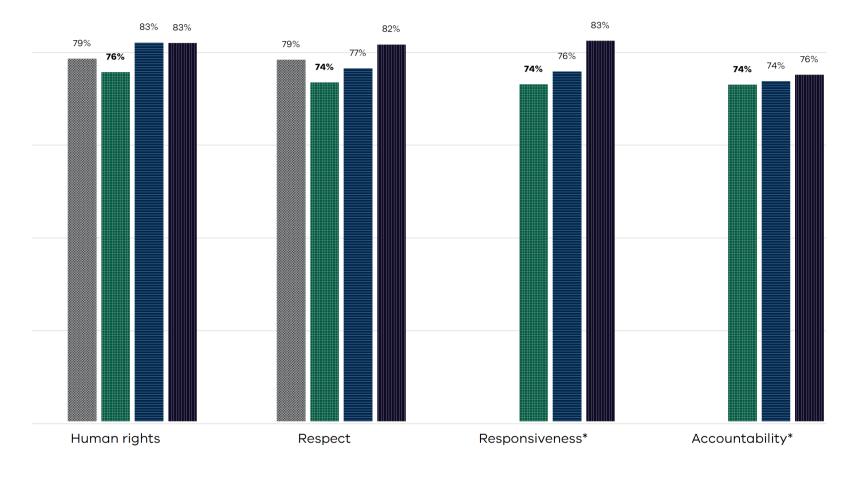
Example

In 2022:

 76% of your staff who did the survey responded positively to questions about Human rights, which is down 3% in 2021.

Compared to:

• 83% of staff at your comparator and 83% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

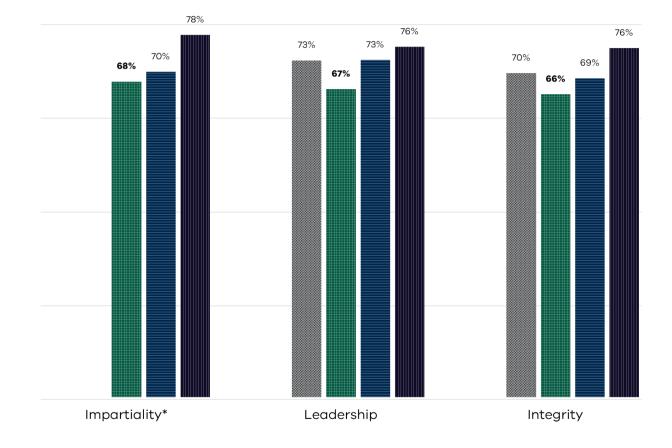
Example

In 2022:

68% of your staff who did the survey responded positively to questions about Impartiality.

Compared to:

• 70% of staff at your comparator and 78% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey









Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question

My workgroup provides high quality

advice and services

Disagree Neither agree nor disagree

Don't know Agree

1% 74%

Your results

You		Comparator			
2021	2022	Lowest	Average	Highest	
Not asked	74 %	71 %	76 %	91 %	

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

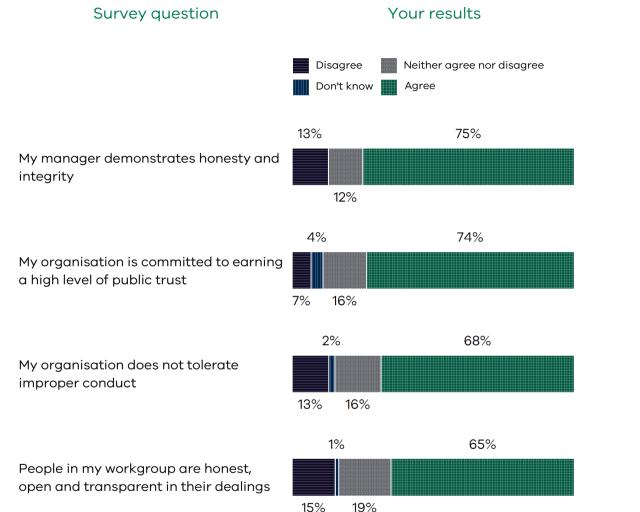
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

75% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			83 %	
79 %	74 %	67 %	77 %	94 %
71 %	68 %	56 %	67 %	88 %
69 %	65 %	62 %	68 %	83 %

Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

61% of staff who did the survey agreed or strongly agreed with 'I feel safe to challenge inappropriate behaviour at work'.

Survey question Your results Neither agree nor disagree 21% 61% I feel safe to challenge inappropriate behaviour at work 18% 5% 59% People in my workgroup appropriately manage conflicts of interest 13% 22% 4% 57% Senior leaders demonstrate honesty and integrity 15% 24%

You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			64 %	
66 %	59 %	58 %	62 %	78 %
62 %	57 %	51 %	62 %	81 %

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

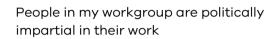
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question

Your results



My workgroup acts fairly and without bias

Disagree Neither agree nor disagree Agree 4% 71% 7% 18% 1% 65%

16%

18%

Benchmark agree results

You		Comparator			
202	21	2022	Lowest	Average	Highest
				72 %	
No	t od	65 %	64 %	69 %	84 %

asked

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

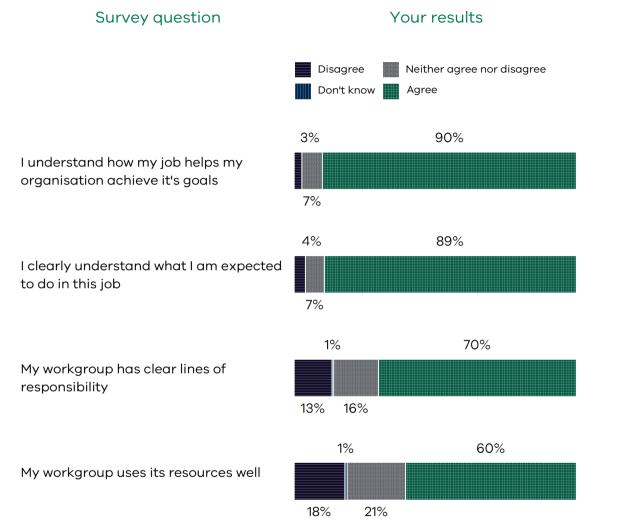
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

90% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.





You		Comparator Lowest Average Highes		
2021	2022	Lowest	Average	Highes
	'		89 %	
86 %	89 %	81 %	87 %	96 %
78 %	70 %	64 %	71 %	79 %
Not asked	60 %	56 %	66 %	79 %



Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

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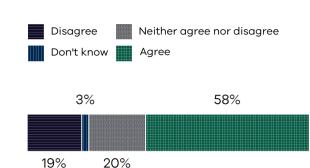
Example

58% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

Senior leaders provide clear strategy

and direction



Your results

Yo	ou	Comparator		or
2021	2022	Lowest	Average	Highest
		ı		
62 %	58 %	52 %	59 %	80 %

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of staff who did the survey agreed or strongly agreed with 'My organisation encourages respectful workplace behaviours'.



Yo	ou	l c	omparato	or
2021	2022	Lowest	Average	Highes
		•	79 %	
82 %	77 %	81 %	86 %	93 %
79 %	77 %	73 %	77 %	88 %
77 %	72 %	79 %	80 %	86 %

Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

65% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question Disagree Don't know Agree 3% 65% My organisation takes steps to eliminate bullying, harassment and discrimination 15% 17%

Yo	ou	Comparator		or
2021	2022	Lowest	Average	Highest
70.0/	CE 0/	FO 0/	64 %	00.0/
12%	65 %	59 %	64 %	80 %

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

75% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Disagree Neither agree nor disagree Don't know Agree 13% 75% My manager models my organisation's values 12% 4% 59% Senior leaders model my organisation's values

Benchmark agree results

You

2021	2022	Lowest	Average	Highest
80 %	75 %	80 %	82 %	90 %
66 %	59 %	54 %	64 %	86 %

Comparator

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question Disagree Neither agree nor disagree Don't know Agree 2% 81% My organisation encourages employees to act in ways that are consistent with human rights 10% 71% I understand how the Charter of Human Rights and Responsibilities applies to my work 19%

Y			omparato	
2021	2022	Lowest	Average	Highest
			84 %	
76 %	71 %	78 %	81 %	91 %

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Inclusion

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- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

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Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





What this is

Your organisation asked 4 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

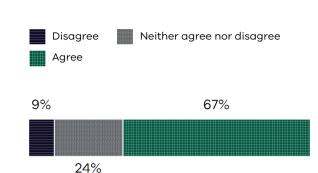
67% of staff who did the survey agreed or strongly agreed with 'If yes, the Be Well Be Safe initiatives have supported my Health and Well Being'.

Survey question

If ves, the Be Well Be Safe initiatives

have supported my Health and Well

Being



Your results

Benchmark results



asked

What this is

Your organisation asked 4 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed with each question.

Example

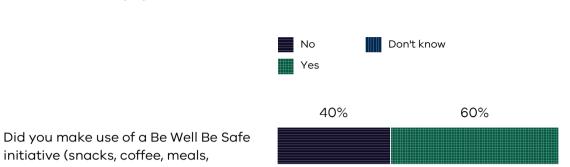
60% of staff who did the survey agreed with 'Did you make use of a Be Well Be Safe initiative (snacks, coffee, meals, massages, Health and Wellbeing supports)'.

Survey question

initiative (snacks, coffee, meals,

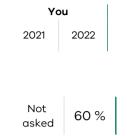
supports)

massages, Health and Wellbeing



Your results

Benchmark results



What this is

Your organisation asked 4 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

The table shows you responses to the question 'If yes, how did you hear about the Be Well Be Safe initiative'.

Example

36% of staff who did the survey responded 'Chief Executive Update' to the question.

If yes, how did you hear about the Be Well Be Safe initiative	You 2022
Chief Executive Update	36%
Site email / Communication	35%
My Manager	34%
Employee Forum	27%
Colleague	27%
iNews	19%
Intranet	17%
Manager Forum	9%



What this is

Your organisation asked 4 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

The table shows you responses to the question 'Which of the Be well Be Safe initiatives did you access'.

Example

62% of staff who did the survey responded 'Free Coffee' to the question.

Which of the Be well Be Safe initiatives did you access	You 2022
Free Coffee	62%
Snacks	47%
Massages	43%
Smoothies	30%
Meals	13%
Health and Well being supports	11%
Walking Challenge	10%



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People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- · Highest scoring
- Lowest scoring
- Most improved
 Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
 Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	485	25%
35-54 years	957	48%
55+ years	425	22%
Prefer not to say	107	5%
How would you describe your gender?	(n)	%
Woman	1563	79%
Man	262	13%
Prefer not to say	137	7%
Non-binary and I use a different term	12	1%
Are you trans, non-binary or gender	-	
diverse?	(n)	%
Yes	10	1%
No	1835	93%
Prefer not to say	129	7%

To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?* (n) % Yes 8 0% No 91% 1792 Don't know 55 Prefer not to say 119 6% How do you describe your sexual

orientation?	(n)	%
Straight (heterosexual)	1635	83%
Prefer not to say	224	11%
Bisexual	37	2%
Gay or lesbian	37	2%
Don't know	18	1%
Pansexual	11	1%
I use a different term	10	1%
Asexual	2	0%



Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

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Aboriginal and/or Torres Strait Islander	(n)	%
Yes	11	1%
Non Aboriginal and/or Torres Strait Islander	1879	95%
Prefer not to say	84	4%

Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system?*	(n)	%
Yes	6	55%
No	4	36%
Don't know	1	9%

Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	105	5%
No	1788	91%
Prefer not to say	81	4%

If so, have you shared your disability information within your organisation (e.g. to your manager or		
Human Resources staff)?	(n)	%
Yes	57	54%
No	44	42%
Prefer not to say	4	4%

If not, which statement most accurately reflects your decision not to share your disability information		
within your organisation?	(n)	%
My disability does not impact on my ability to perform my role	16	36%
I feel that sharing my disability information will reflect negatively on me	14	32%
I do not require any adjustments to be made to perform my role	12	27%
Other	2	5%



Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

To protect you, we:

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Country of birth	(n)	%
Born in Australia	1277	65%
Not born in Australia	498	25%
Prefer not to say	199	10%

(n)

0/

If you speak another language with your family or community, what language(s) do you speak?

ao you speak?	(n)	%
Other	151	33%
Mandarin	54	12%
Hindi	48	11%
Cantonese	44	10%
Tamil	28	6%
Filipino	26	6%
Greek	23	5%
Italian	23	5%
Sinhalese	22	5%
Vietnamese	22	5%
German	17	4%
Arabic	14	3%

Language other than English spoken with family or community	(n)	%
Yes	452	23%
No	1374	70%
Prefer not to say	148	7%

If you speak another language with your family or community, what language(s) do you speak?

do you speak?	(n)	%
Spanish	13	3%
Tagalog	13	3%
Punjabi	12	3%
French	9	2%
Indonesian	8	2%
Korean	7	2%
Urdu	6	1%
Macedonian	3	1%
Auslan	2	0%
Australian Indigenous Language	2	0%



Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	1280	65%
English, Irish, Scottish and/or Welsh	205	10%
Prefer not to say	198	10%
East and/or South-East Asian	168	9%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	144	7%
South Asian	58	3%
Other	55	3%
New Zealander	37	2%
Central Asian	31	2%
African	23	1%
Middle Eastern	13	1%
Pacific Islander	8	0%
Aboriginal and/or Torres Strait Islander	8	0%
North American	6	0%
Central and/or South American	4	0%
Maori	3	0%

Religion	(n)	%
No religion	865	44%
Christianity	691	35%
Prefer not to say	212	11%
Other	68	3%
Buddhism	42	2%
Hinduism	41	2%
Judaism	24	1%
Islam	22	1%
Sikhism	9	0%



Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	1038	53%
Part-Time	936	47%
Gross base salary (ongoing/fixed term		
only)	(n)	%
Below \$65k	413	22%
\$65k to \$95k	584	31%
\$95k to \$125k	415	22%
\$125k or more	201	11%
Prefer not to say	258	14%
Organisational tenure	(n)	%
<1 year	208	11%
1 to less than 2 years	164	8%
2 to less than 5 years	384	19%
5 to less than 10 years	424	21%
10 to less than 20 years	517	26%
More than 20 years	277	14%

Management responsibility	(n)	%
Non-manager	1545	78%
Other manager	284	14%
Manager of other manager(s)	145	7%
Employment type	(n)	%
Employment type	(n)	%
Employment type Ongoing and executive	(n) 1649	%
. , , , ,	1	1.0



Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last		
3 months	(n)	%
Melbourne: Suburbs	1885	95%
Melbourne CBD	51	3%
Other	23	1%
Rural	10	1%
Large regional city	5	0%
What have been your main places of		
work over the last 3-months?	(n)	0/
	(n)	%
Your employer's office	637	32%
Your employer's office A frontline or service delivery location	1	1
	637	32%
A frontline or service delivery location	637 1131	32% 57%

Flexible work	(n)	%
No, I do not use any flexible work arrangements	805	41%
Part-time	575	29%
Shift swap	298	15%
Flexible start and finish times	297	15%
Using leave to work flexible hours	174	9%
Working from an alternative location (e.g. home, hub/shared work space)	166	8%
Study leave	120	6%
Working more hours over fewer days	98	5%
Other	57	3%
Job sharing	33	2%
Purchased leave	20	1%



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Have you requested any of the following adjustments at work?*		%
No, I have not requested adjustments	1378	70%
Flexible working arrangements	398	20%
Physical modifications or improvements to the workplace	211	11%
Career development support strategies	72	4%
Other	49	2%
Job redesign or role sharing	48	2%
Accessible communications technologies	20	1%

Why did you make this request?	(n)	%
Health	265	44%
Work-life balance	257	43%
Family responsibilities	151	25%
Caring responsibilities	135	23%
Other	78	13%
Study commitments	37	6%
Disability	18	3%

What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory The process was unsatisfactory



Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	750	38%
Primary school aged child(ren)	401	20%
Secondary school aged child(ren)	351	18%
Frail or aged person(s)	260	13%
Child(ren) - younger than preschool age	181	9%
Prefer not to say	153	8%
Preschool aged child(ren)	151	8%
Person(s) with a medical condition	131	7%
Person(s) with a mental illness	126	6%
Person(s) with disability	83	4%
Other	49	2%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Which of the following categories best describes your current position?	(n)	%
Nursing Employees	691	35%
Management, Administration and Corporate support	522	26%
Allied health professional	369	19%
Other health professional	221	11%
Medical Employees	99	5%
Support services	50	3%
Personal service worker	13	1%
Lived experience specific worker	9	0%



Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

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Which of the following best describes the primary operational area in which

you work?	(n)	%
Hospital-based services	1420	72%
Corporate services	181	9%
Community-based services	373	19%

Is your primary work role in one of the following grogs?

- 1	_	١	
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		•	

(n)	%

following areas?	(n)	%
Aged care	75	4%
Critical care	96	5%
Drug and alcohol	5	0%
Emergency	62	3%
Maternity care	86	4%
Medical	170	9%
Mental health	156	8%
Mixed medical/surgical	83	4%
Neonatal care	30	2%
Palliative care	13	1%
Paediatrics	87	4%
Peri-operative	67	3%
Rehabilitation	103	5%
Surgical	85	4%
Other	433	22%
Administration	423	21%







vpsc.vic.gov.au/peoplemattersurvey