





People matter survey

wellbeing check 2022

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About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

Outcomes

- Satisfaction
- Wellbeing –
 work-related stress
- Wellbeing –
 job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



Human Rights





Your comparator group1 of 2

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Bushfire Recovery Victoria

CenlTex

Commission for Children and Young People

Emergency Services Superannuation Board

Essential Services Commission

Game Management Authority

Independent Broad-based Anticorruption Commission

Infrastructure Victoria

Labour Hire Licensing Authority

Latrobe Valley Authority

Major Transport Infrastructure Authority

Office of the Chief Parliamentary Counsel

Office of the Governor Victoria

Office of the Legal Services
Commissioner

Office of the Ombudsman Victoria

Office of the Victorian Electoral Commissioner

Office of the Victorian Government Architect

Office of the Victorian Information Commissioner

Office of the Victorian Inspectorate

Portable Long Service Authority

Public Record Office Victoria

Safer Care Victoria

Service Victoria

Suburban Rail Loop Authority

Victorian Auditor-General's Office

Victorian Commission for Gambling and Liquor Regulation

Victorian Disability Worker Commission

Victorian Equal Opportunity and Human Rights Commission

Victorian Fisheries Authority

Victorian Government Solicitor's Office





Your comparator group 2 of 2

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Victorian Public Sector Commission

Victorian Responsible Gambling Foundation

Victorian Skills Authority

Wage Inspectorate Victoria



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021		2022	
- -		92% (12)	
Comparator Public Sector	50% 39%	Comparator Public Sector	52% 52%



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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
-		72	
Comparator	73	Comparator	73

Public Sector

69

70

Public Sector



Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 72.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

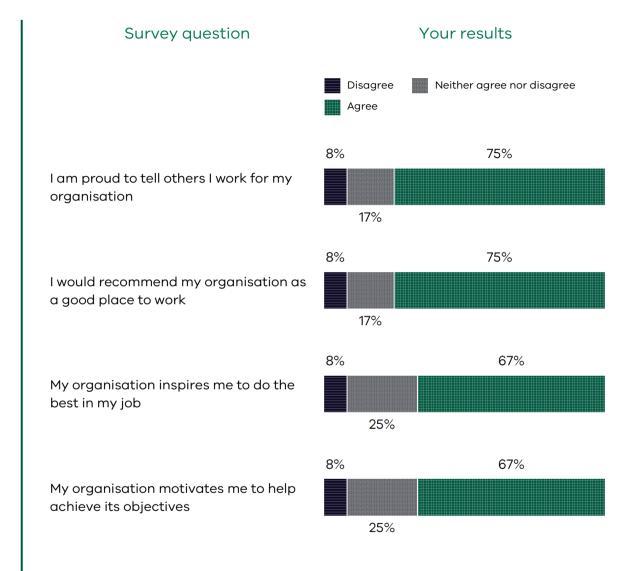
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

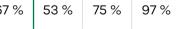
Example

75% of your staff who did the survey agreed or strongly agreed with I am proud to tell others I work for my organisation'.



Benchmark agree results

You	c	omparato	or
2022	Lowest	omparato Average	Highest
		79 %	
75 %	50 %	74 %	100 %
67 %	53 %	73 %	97 %
67 %	53 %	75 %	97 %







Engagement question results 2 of 2

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High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

58% of your staff who did the survey agreed or strongly agreed with 'I feel a strong personal attachment to my organisation'.

Survey question Pisagree Disagree Agree 17% 58% I feel a strong personal attachment to my organisation

25%

You Comparator
2022 Lowest Average Highest

Benchmark agree results



Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

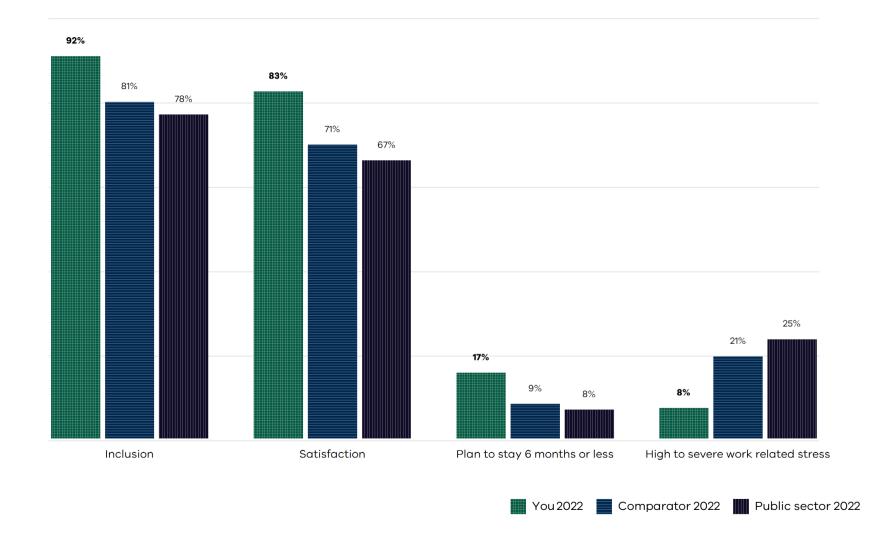
Example

In 2022:

 92% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 81% of staff at your comparator and 78% of staff across the public sector.



Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

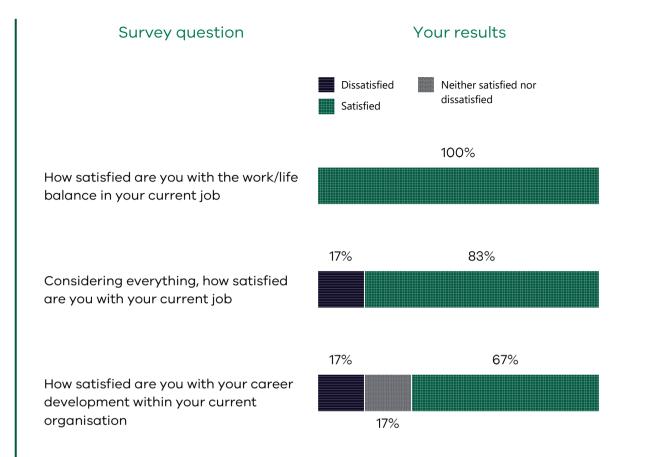
Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.



Benchmark satisfied results

You	C	omparato	or
2022	Lowest	Average	Highest
,		76 %	
83 %	55 %	76 %	97 %
67 %	36 %	59 %	81 %

Comparator





Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

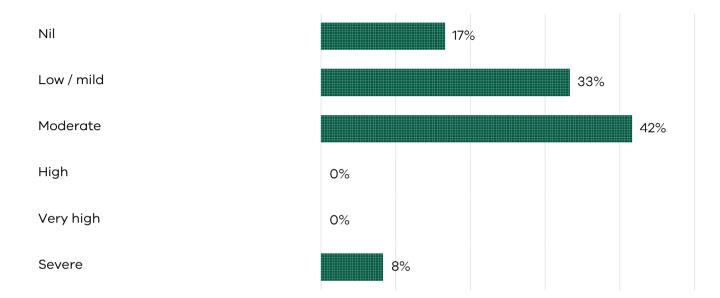
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to your comparator.

Example

8% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 21% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021		2022	
-		8%	
Comparator	26%	Comparator	21%
Public Sector	26%	Public Sector	25%



Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

83% of your staff who did the survey said they experienced mild to severe stress.

Of that 83%, 30% said the top reason was 'Management of work (e.g. supervision, training, information, support)'.

10	2
83%	17%

Experienced some work-related stress

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2022	Comparator 2022	Public sector 2022
Management of work (e.g. supervision, training, information, support)	30%	12%	12%
Other	30%	8%	9%
Dealing with clients, patients or stakeholders	20%	15%	15%
Time pressure	20%	47%	44%
Unclear job expectations	20%	16%	14%
Workload	20%	49%	51%
Content, variety, or difficulty of work	10%	14%	11%
Job security	10%	9%	10%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	10%	9%	10%
Work that doesn't match my skills or experience	10%	8%	7%





Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

17% of your staff who did the survey said they intended to work for your organisation for 6 months or less.

Employees plan to work at your organisation for		Comparator 2022	Public sector 2022
6 months or less	17%	9%	8%
Over 6 months and up to 1 year	8%	14%	10%
Over 1 year and up to 3 years	17%	31%	25%
Over 3 years and up to 5 years	25%	18%	16%
Over 5 years	33%	28%	41%



Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

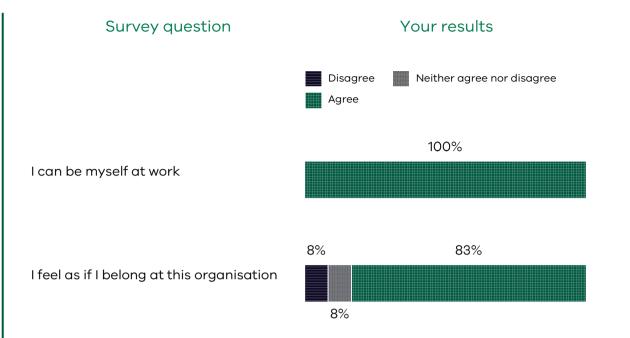
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.



Benchmark agree results

You

2022	Lowest	Average	Highest
100 %	74 %	86 %	100 %
83 %	54 %	76 %	97 %

Comparator

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

8% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'. Staff who experienced one or more barriers to success at work



Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My caring responsibilities	8%	6%	7%
My physical health	8%	3%	4%
Other	8%	3%	4%

Experienced barriers



Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

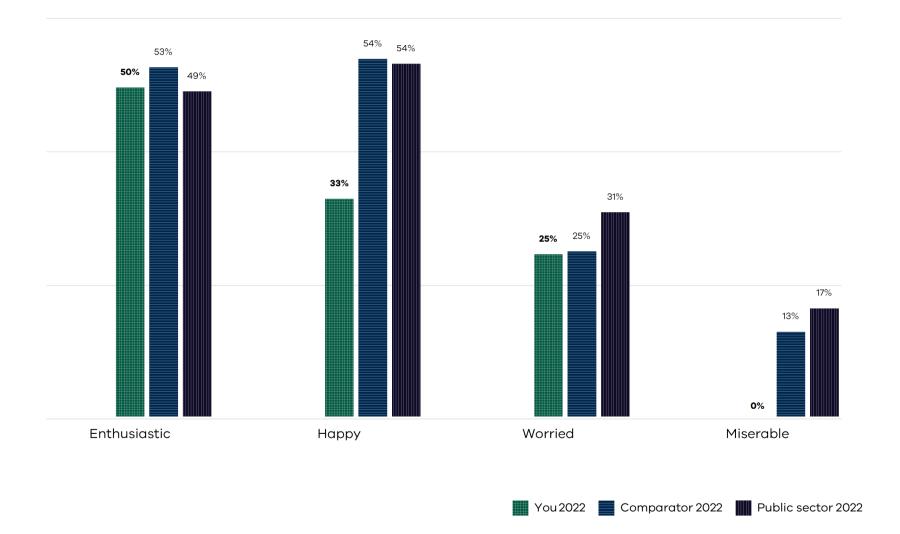
In 2022:

 33% of your staff who did the survey said work made them feel happy in 2022

Compared to:

• 54% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

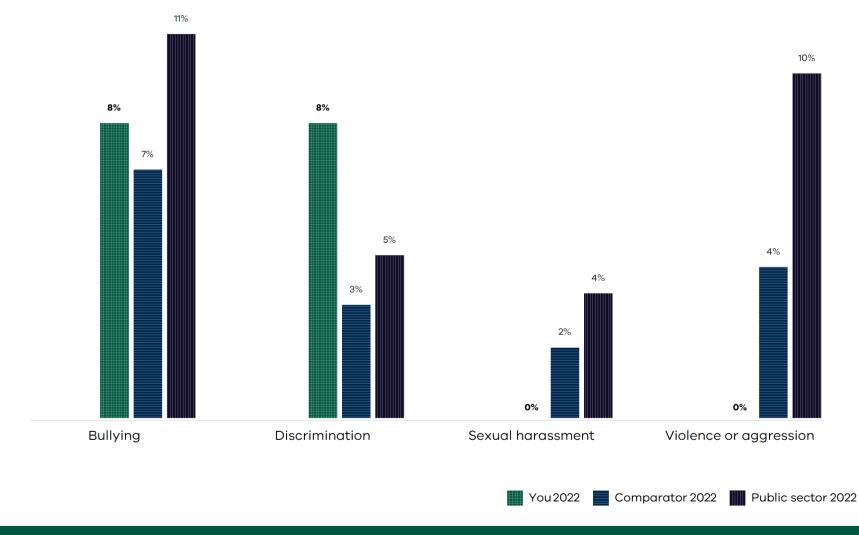
Example

In 2022:

 8% of your staff who did the survey stated they experienced 'Bullying' in the last 12 months.

Compared to:

• 7% of staff at your comparator and 11% of staff across the public sector.



Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced bullying.

We do this to protect the respondents.

Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

Why there is no data here

We've not published the results for this section because less than 10 people said they experienced discrimination.

We do this to protect the respondents.

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Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 comparator group.

Example

On the first row 'Flexible working', the 'You 2022' column shows 100% of your staff agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

Question group	Highest scoring questions	You 2022	Comparator 2022
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	100%	84%
Job enrichment	I can use my skills and knowledge in my job	100%	91%
Job enrichment	I clearly understand what I am expected to do in this job	100%	84%
Job enrichment	I have a say in how I do my work	100%	83%
Job enrichment	I have the authority to do my job effectively	100%	77%
Job enrichment	I understand how my job helps my organisation achieve it's goals	100%	93%
Meaningful work	I can make a worthwhile contribution at work	100%	92%
Collaboration	I am able to work effectively with others outside my immediate workgroup	100%	86%
Organisational integrity	My organisation is committed to earning a high level of public trust	100%	88%
Safety climate	My organisation provides a physically safe work environment	100%	91%



Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 8% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

Question subgroup	Lowest scoring questions	You 2022	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	8%	35%
Learning and development	I am satisfied with the opportunities to progress in my organisation	50%	50%
Learning and development	My organisation places a high priority on the learning and development of staff	58%	62%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	58%	59%
Taking action	I believe my organisation will make improvements based on the results of this survey	58%	59%
Engagement	I feel a strong personal attachment to my organisation	58%	61%
Senior leadership	Senior leaders provide clear strategy and direction	58%	69%
Innovation	My workgroup encourages employee creativity	58%	74%
Innovation	My workgroup learns from failures and mistakes	58%	76%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	67%	59%



Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Organisational integrity', the 'You 2022' column shows 83% of your staff agreed with 'I believe the promotion processes in my organisation are fair'.

The 'difference' column, shows that agreement for this question was 33 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Organisational integrity	I believe the promotion processes in my organisation are fair	83%	+33%	50%
Workload	I have enough time to do my job effectively	92%	+29%	63%
Workload	The workload I have is appropriate for the job that I do	92%	+25%	67%
Satisfaction	How satisfied are you with the work/life balance in your current job	100%	+24%	76%
Job enrichment	I have the authority to do my job effectively	100%	+23%	77%
Organisational integrity	I believe the recruitment processes in my organisation are fair	92%	+21%	71%
Organisational integrity	I have an equal chance at promotion in my organisation	75%	+21%	54%
Workgroup support	People in my workgroup appropriately manage conflicts of interest	100%	+18%	82%
Job enrichment	I have a say in how I do my work	100%	+17%	83%
Manager support	I receive meaningful recognition when I do good work	92%	+17%	74%



Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Taking action', the 'You 2022' column shows 8% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

The 'difference' column, shows that agreement for this question was 27 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	8%	-27%	35%
Innovation	My workgroup learns from failures and mistakes	58%	-18%	76%
Innovation	My workgroup encourages employee creativity	58%	-15%	74%
Workgroup support	People in my workgroup work together effectively to get the job done	75%	-12%	87%
Manager support	My manager gives me feedback that helps me improve my performance	67%	-12%	78%
Senior leadership	Senior leaders provide clear strategy and direction	58%	-11%	69%
Manager support	My manager provides me with enough support when I need it	75%	-10%	85%
Innovation	My workgroup is quick to respond to opportunities to do things better	67%	-10%	77%
Manager leadership	My manager treats employees with dignity and respect	83%	-8%	92%
Engagement	My organisation motivates me to help achieve its objectives	67%	-8%	75%



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Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

58% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

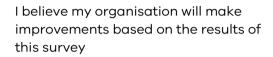
Survey question

Your results

Benchmark agree results

Disc	agree	Neither o	agree nor dis	sagree		You	c	omparate	or
Don	i't know	Agree				2022	Lowest	Average	Highest
17%			58%						
						58 %	32 %	59 %	100 %
	25%				•				
	50%	%		8%					

33%



My organisation has made improvements based on the survey results from last year

8%





People matter survey

wellbeing check 2022

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Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

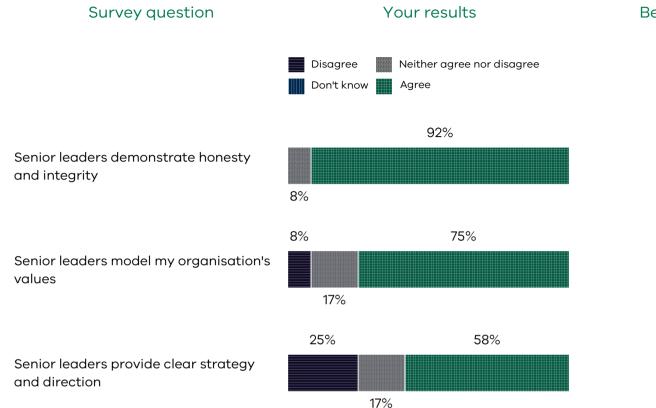
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.



Benchmark agree results

You

You	Lowest Average Highest					
2022	Lowest	Average	Highest			
'	•	77 %				
75 %	43 %	75 %	100 %			
58 %	35 %	69 %	100 %			

Comparator



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Organisational climate

Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

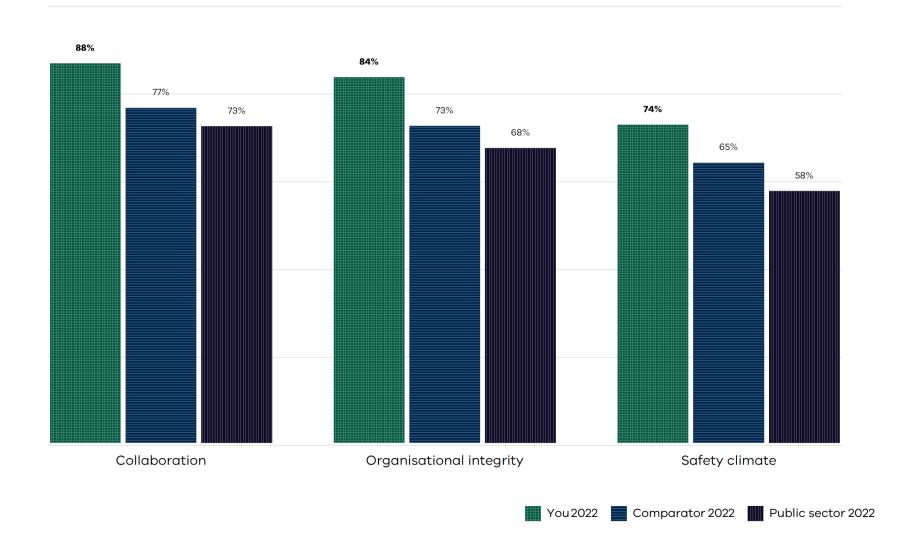
Example

In 2022:

 88% of your staff who did the survey responded positively to questions about Collaboration.

Compared to:

• 77% of staff at your comparator and 73% of staff across the public sector.





Organisational climate

Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

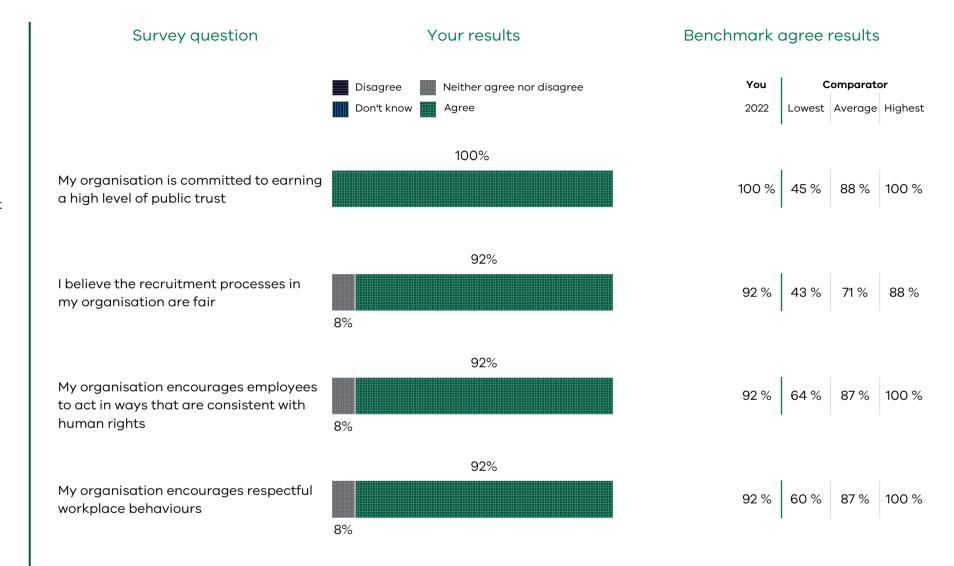
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.







Organisational climate

Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

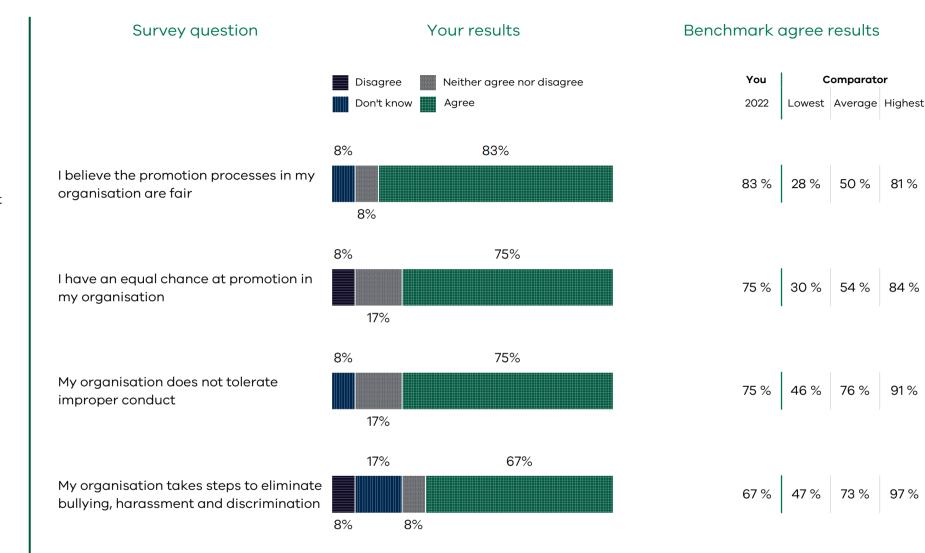
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'I believe the promotion processes in my organisation are fair'.







Organisational climate

Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.



Benchmark agree results

You

2022	Lowest	Average	Highest
100 %	63 %	86 %	100 %
75 %	50 %	69 %	100 %

Comparator

Organisational climate

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

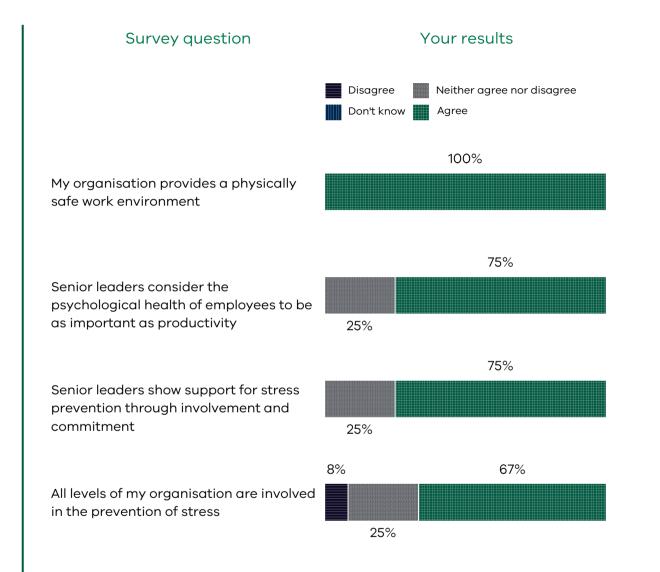
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.



You	C	omparato	or
2022	Lowest	Average	Highest
'		91 %	
75 %	35 %	67 %	94 %
75 %	35 %	61 %	91 %
67 %	28 %	55 %	91 %



Organisational climate

Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'My organisation has effective procedures in place to support employees who may experience stress'.

Survey question

Neither agree nor disagree Disagree Don't know

Your results

My organisation has effective procedures in place to support employees who may experience stress

In my workplace, there is good communication about psychological safety issues that affect me

17% 67% 8% 17% 58%

25%

You	С	omparato	or
2022	Lowest	Average	Highest
		56 %	
58 %	40 %	59 %	84 %

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Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

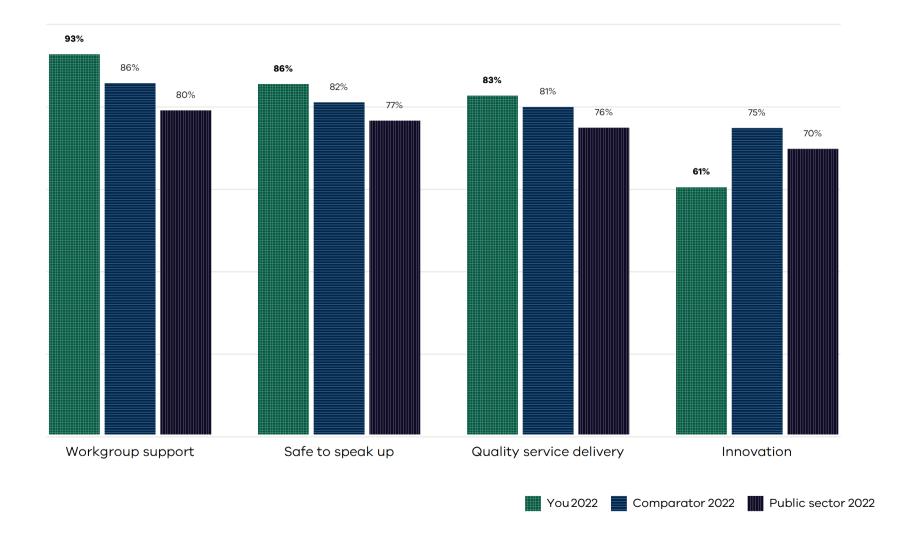
Example

In 2022:

 93% of your staff who did the survey responded positively to questions about Workgroup support.

Compared to:

• 86% of staff at your comparator and 80% of staff across the public sector.





Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.

Survey question Your results Benchmark agree results You Neither agree nor disagree Disagree Don't know Agree 2022 100% My workgroup acts fairly and without bias 92% My workgroup provides high quality advice and services 8% 17% 75% My workgroup has clear lines of responsibility 8% 17% 67% My workgroup uses its resources well 17%



Comparator

Lowest Average Highest

Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

67% of your staff who did the survey agreed or strongly agreed with 'My workgroup is quick to respond to opportunities to do things better'.

Survey question Your results Neither agree nor disagree Disagree Don't know Agree 33% 67% My workgroup is quick to respond to opportunities to do things better 25% 58% My workgroup encourages employee creativity 17% 17% 58% My workgroup learns from failures and mistakes 25%

Benchmark agree results

You	С	omparato	or
2022	Lowest	Average	Highest
·		77 %	
58 %	46 %	74 %	97 %
58 %	63 %	76 %	95 %

Comparator

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

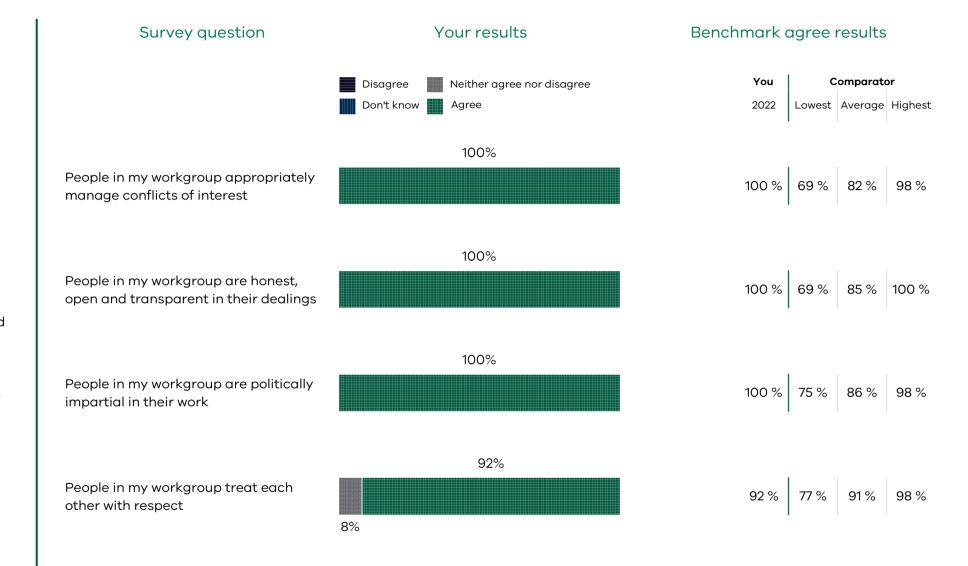
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.





Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

75% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

Survey question

People in my workgroup work together

effectively to get the job done

Your results

You	Comparator		
2022	Lowest	Average	Highest

75 %	76 %	87 %	97

Disagree Don't know	Neither agree nor disagree Agree
8%	75%
17%	

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question Your results Neither agree nor disagree Disagree Don't know Agree 100% I feel culturally safe at work 8% 83% I feel safe to challenge inappropriate behaviour at work 17% 75% People in my workgroup are able to bring up problems and tough issues 8%

You	С	omparato	or
2022	Lowest	Average	Highest
,		88 %	
83 %	51 %	77 %	100 %
75 %	68 %	80 %	97 %

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Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

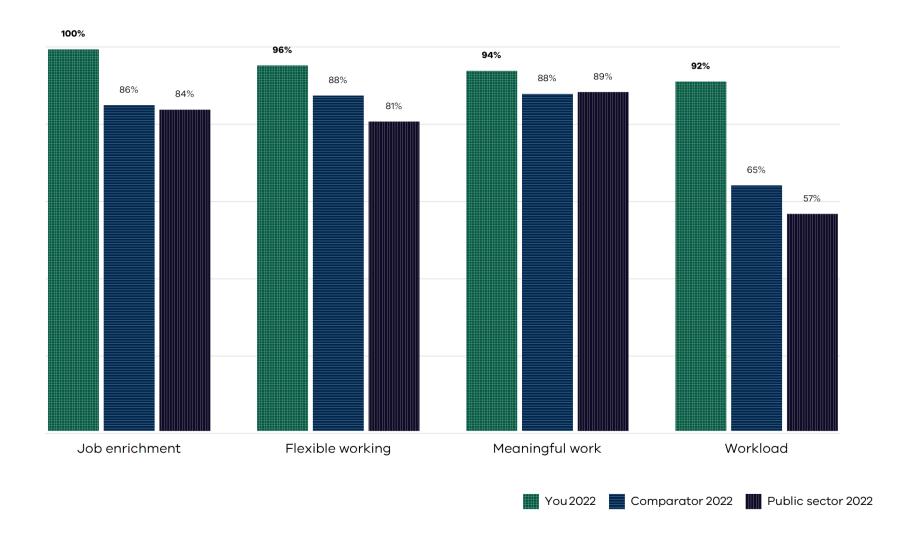
Example

In 2022:

 100% of your staff who did the survey responded positively to questions about Job enrichment.

Compared to:

• 86% of staff at your comparator and 84% of staff across the public sector.



Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

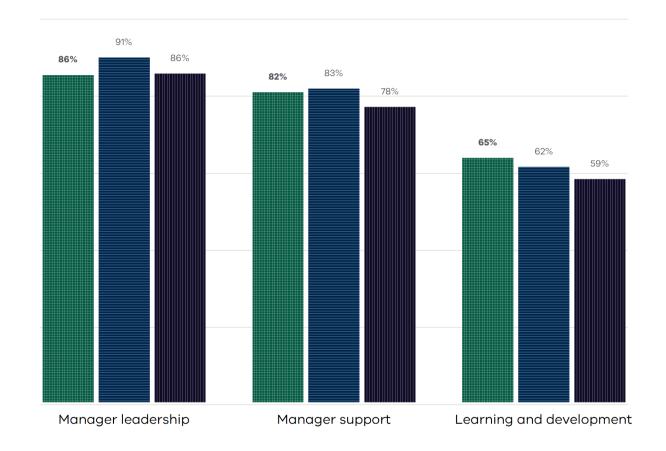
Example

In 2022:

 86% of your staff who did the survey responded positively to questions about Manager leadership.

Compared to:

• 91% of staff at your comparator and 86% of staff across the public sector.



You 2022 Comparator 2022 Public sector 2022

Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

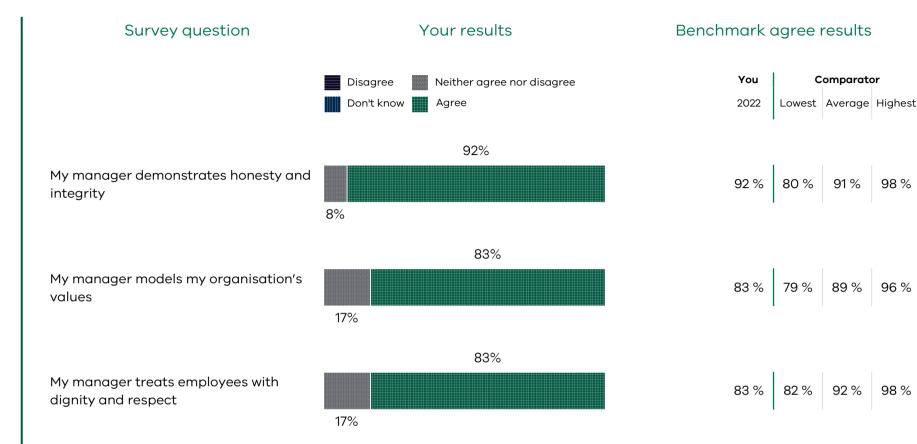
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.







Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

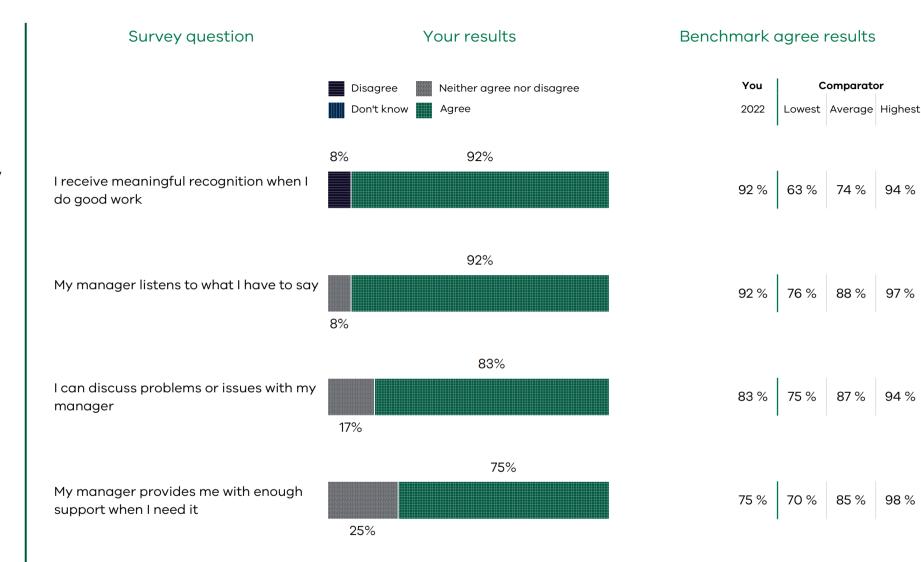
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.







Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

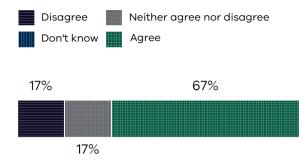
67% of your staff who did the survey agreed or strongly agreed with 'My manager gives me feedback that helps me improve my performance'.

Survey question

My manager gives me feedback that

helps me improve my performance

Your results



You	Comparator		
2022	Lowest	Average	Highest
	I		
	I		
67 %	60 %	78 %	91 %
0, 70	00 /0	, 0 , 0	0.70

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of your staff who did the survey agreed or strongly agreed with 'I have enough time to do my job effectively'.

Survey question Pisagree Agree Neither agree nor disagree 8% 92% I have enough time to do my job effectively 92% The workload I have is appropriate for the job that I do 8%

Benchmark agree results

You	٠	omparato	or
2022	Lowest	Average	Highest
,		63 %	
92 %	43 %	67 %	100 %

Comparator

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.







Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.

Survey question Your results Disagree Neither agree nor of Agree

I understand how my job helps my organisation achieve it's goals

Disagree Neither agree nor disagree Agree You Comparator Lowest Average Highest 100% 100 % 79 % 93 % 100 %



Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.

Survey question Your results Benchmark agree results Comparator Neither agree nor disagree You Disagree 2022 Lowest Average Highest Agree 100% I can make a worthwhile contribution at work 92% I achieve something important through my work 8% 92% I get a sense of accomplishment from my work 8%





Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

100% of your staff who did the survey agreed or strongly agreed with 'I am confident that if I requested a flexible work arrangement, it would be given due consideration'.

Survey question Disagree Don't know Agree 100% I am confident that if I requested a flexible work arrangement, it would be given due consideration 92% My manager supports working flexibly

Benchmark agree results

Vou

100	·	omparace	,
2022	Lowest	Average	Highest
		84 %	
92 %	78 %	92 %	100 %

Comparator

People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
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- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

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- Scorecard: negative behaviour
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- · Sexual harassment
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- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership auestions

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- Scorecard
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Public sector values

- Scorecard
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- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

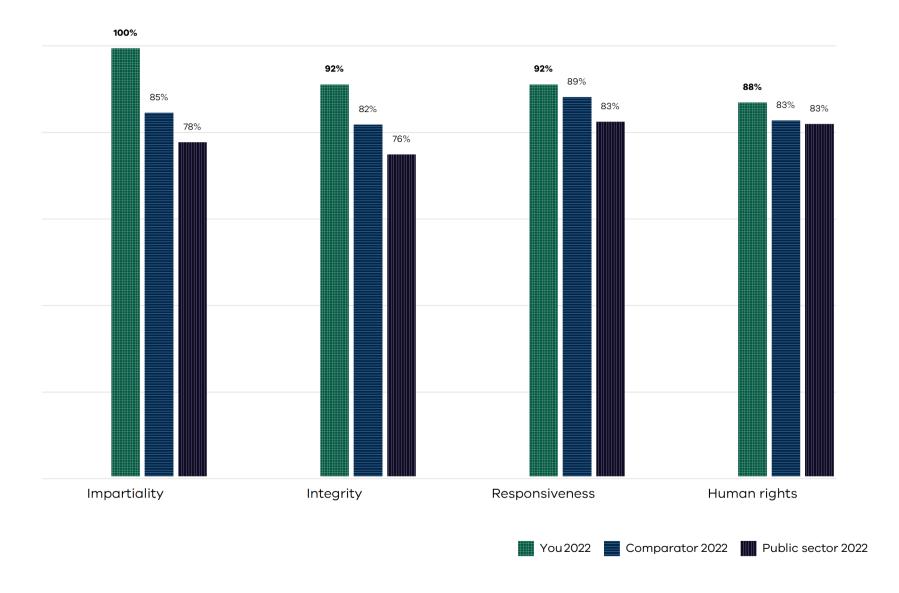
Example

In 2022:

 100% of your staff who did the survey responded positively to questions about Impartiality.

Compared to:

• 85% of staff at your comparator and 78% of staff across the public sector.





Scorecard 2 of 2

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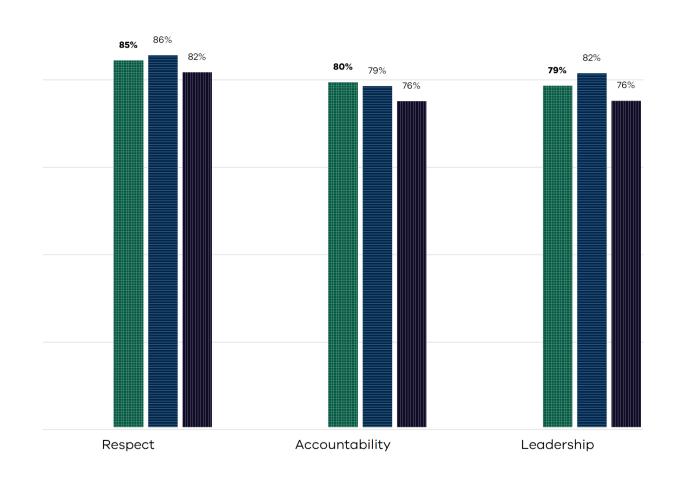
Example

In 2022:

 85% of your staff who did the survey responded positively to questions about Respect.

Compared to:

• 86% of staff at your comparator and 82% of staff across the public sector.





You 2022 Comparator 2022 Public sector 2022

Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

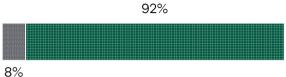
Survey question

advice and services

My workgroup provides high quality

Neither agree nor disagree

Your results



You	Comparator		
2022	Lowest	Average	Highest
92 %	75 %	89 %	100 %

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

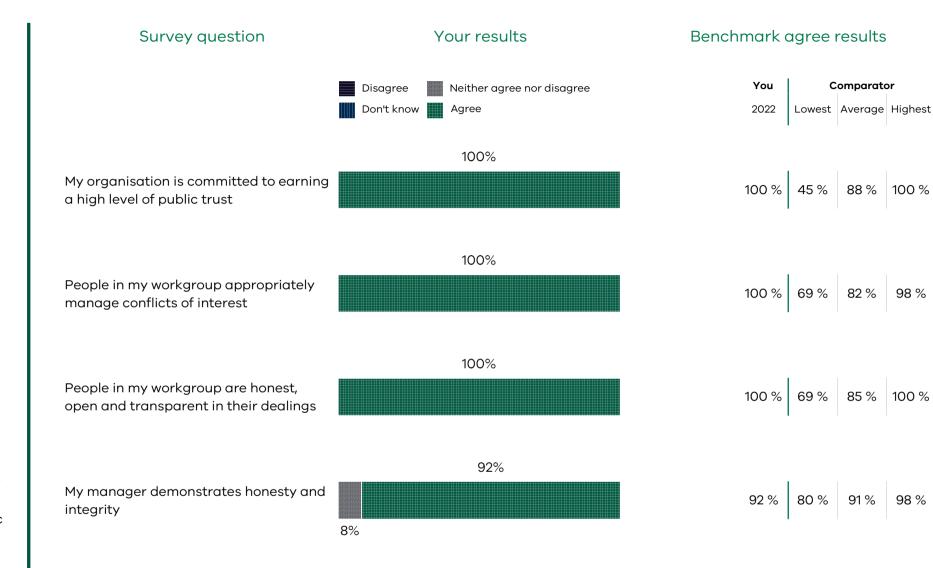
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Example

100% of staff who did the survey agreed or strongly agreed with 'My organisation is committed to earning a high level of public trust'.







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Example

92% of staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

Survey question Your results Neither agree nor disagree 92% Senior leaders demonstrate honesty and integrity 8% 8% 83% I feel safe to challenge inappropriate behaviour at work 8% 8% 75% My organisation does not tolerate improper conduct 17%

You	Comparator Lowest Average Highest		
2022	Lowest	Average	Highest
		77 %	
83 %	51 %	77 %	100 %
75 %	46 %	76 %	91 %

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

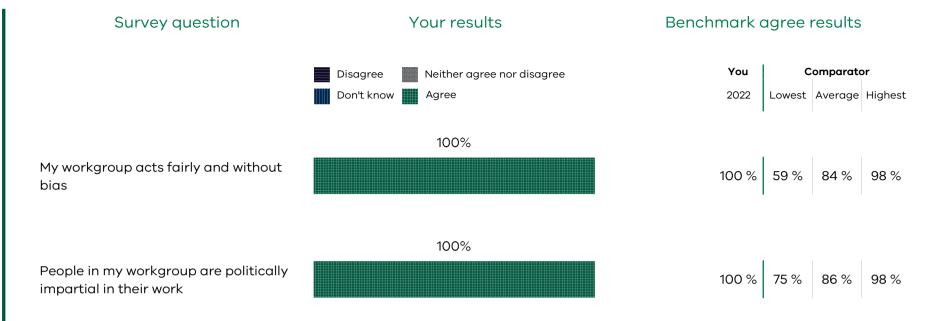
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Example

100% of staff who did the survey agreed or strongly agreed with 'My workgroup acts fairly and without bias'.



Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

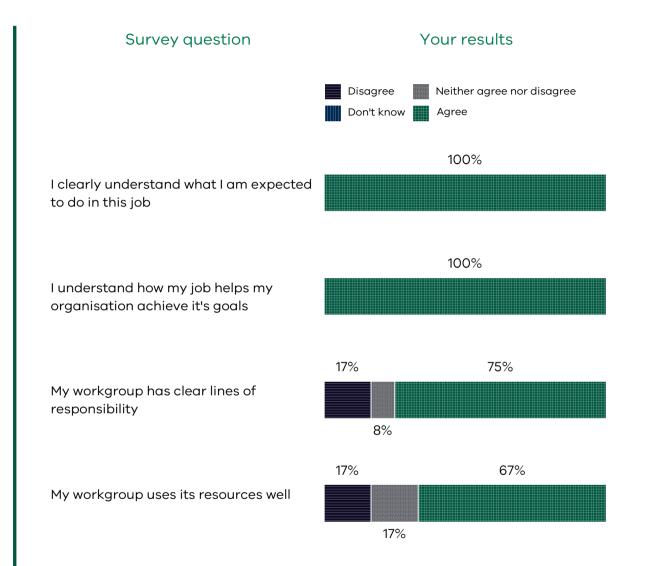
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Example

100% of staff who did the survey agreed or strongly agreed with 'I clearly understand what I am expected to do in this job'.



You	С	omparato	or
2022	Lowest	omparato Average	Highest
100 %	58 %	84 %	100 %
100 %	79 %	93 %	100 %
75 %	55 %	76 %	100 %
67 %	59 %	73 %	88 %



Accountability 2 of 2

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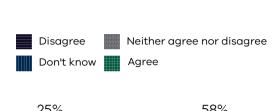
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Example

58% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question



Senior leaders provide clear strategy and direction

25% 58%

Your results

You	Comparator		
2022	Lowest	Average	Highest
l			
58 %	35 %	69 %	100 %

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

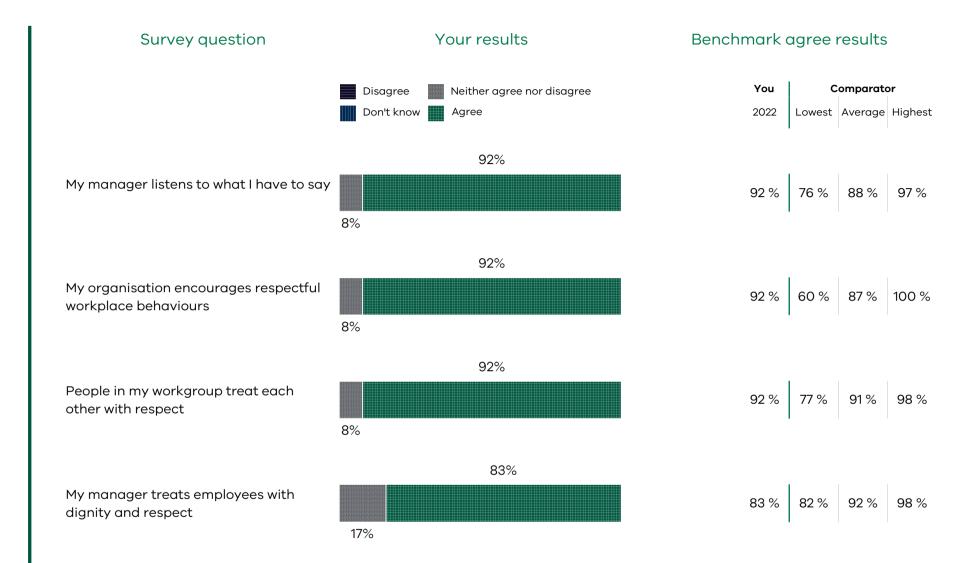
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Example

92% of staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.







Respect 2 of 2

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Example

67% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

Survey question Disagree Don't know Agree 17% 67% My organisation takes steps to eliminate bullying, harassment and discrimination 8% 8%

You	Comparator		
2022	Lowest	Average	Highest
67 %	47 %	73 %	97 %

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Disagree Neither agree nor disagree Agree 83% My manager models my organisation's values 17% 8% 75% Senior leaders model my organisation's values

Benchmark agree results

You

	_		
2022	Lowest	Average	Highest
		89 %	
75 %	43 %	75 %	100 %

Comparator

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

my work

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

92% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question Poisagree Neither agree nor disagree Don't know Agree 92% My organisation encourages employees to act in ways that are consistent with human rights 8% 8% 83% I understand how the Charter of Human Rights and Responsibilities applies to

8%

Benchmark agree results

You	Lowest Average Highest		
2022	Lowest	Average	Highest
,		87 %	
83 %	67 %	80 %	100 %

Comparator





vpsc.vic.gov.au/peoplemattersurvey