





# People matter survey

# wellbeing check 2022

Have your say

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- AccountabilityRespect
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 Questions requested by your organisation

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- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





# About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

# Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

# Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 77% of this year's survey with your previous results.

# Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

# Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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# Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



# Survey's theoretical framework

#### What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

#### Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

#### Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

# Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

# Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

# Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

# Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

**Outcomes** 

- Satisfaction
- Wellbeing –
   work-related stress
- Wellbeing –
  job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

# The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



**Human Rights** 





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alfred Health

**Austin Health** 

Melbourne Health

Monash Health

Northern Health

Peninsula Health

Peter MacCallum Cancer Centre

Royal Children's Hospital

Royal Victorian Eye and Ear Hospital

Royal Women's Hospital

The Queen Elizabeth Centre

Tweddle Child and Family Health Service

Victorian Institute of Forensic Mental Health

Western Health



Your response rate

### What this is

This is how many staff in your organisation did the survey in 2022.

# Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

# How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021	2022
57%	70%
(403)	(443)

29%

39%

Comparator

**Public Sector** 

Comparator	28%
<b>Public Sector</b>	42%



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Scorecard: employee engagement index

#### What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

# Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
63		63	
Comparator	72	Comparator	70
Comparator	12	Comparator	
Public Sector	70	Public Sector	68



# Engagement question results 1 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index
Your 2022 index is 63.

#### Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

63% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.

# Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree 2021 Lowest Average Highest Agree 11% 63% I am proud to tell others I work for my organisation 27% 17% 56% My organisation motivates me to help achieve its objectives 27% 15% 55% I feel a strong personal attachment to 54 % 63 % my organisation 30% 21% 53% I would recommend my organisation as a good place to work 26%





# Engagement question results 2 of 2

#### What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index Your 2022 index is 63.

# Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

52% of your staff who did the survey agreed or strongly agreed with 'My organisation inspires me to do the best in my job'.

# Survey question

# Your results

Disagree

30%

Agree

18%

Neither agree nor disagree

52%



# Benchmark agree results

Yo	ou	Comparator			
2021	2022	Lowest	Average	Highest	
55 %	52 %	55 %	66 %	80 %	

My organisation inspires me to do the best in my job



Scorecard: satisfaction, stress, intention to stay, inclusion

#### What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

## Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

## How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

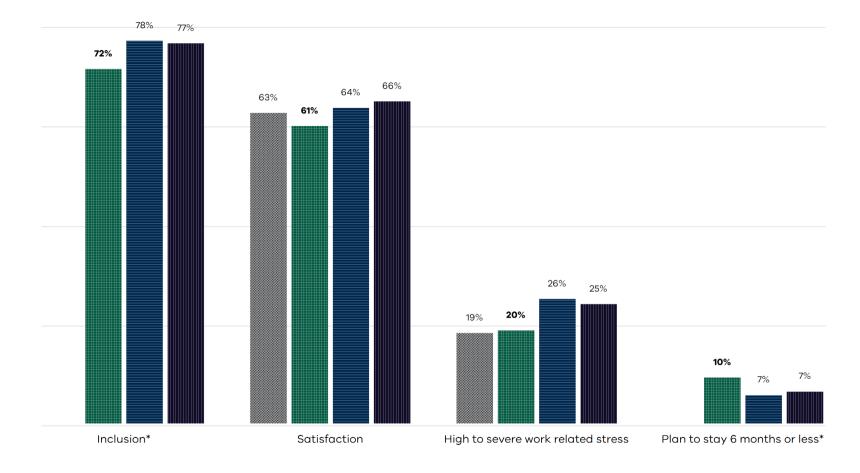
# Example

#### In 2022:

 72% of your staff who did the survey responded positively to questions about Inclusion.

# Compared to:

• 78% of staff at your comparator and 77% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



# Satisfaction question results

#### What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

# Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

#### How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

67% of your staff who did the survey were satisfied or very satisfied with 'How satisfied are you with the work/life balance in your current job'.

# Survey question Your results Dissatisfied Neither satisfied nor dissatisfied Satisfied 67% 13% How satisfied are you with the work/life balance in your current job 20% 14% 64% Considering everything, how satisfied are you with your current job 22% 20% 51% How satisfied are you with your career development within your current organisation 29%



Benchmark satisfied results

Comparator

Lowest Average Highest

You

2021



## Work-related stress levels

#### What this is

This is the level of stress experienced by employees in response to work-related factors.

# Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

#### How to read this

In this survey we asked staff to tell us their stress level.

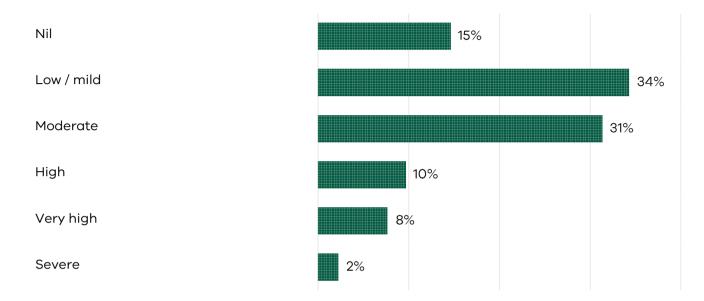
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

# Example

20% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 26% of staff in your comparator group and 25% of staff across the public sector.

# How would you rate your current level of work-related stress? (You 2022)



# Reported levels of high to severe stress

2021	2022
19%	20%

Comparator	26%	Comparator	26%
Public Sector	26%	Public Sector	25%

Work-related stress causes

#### What this is

This is the main work-related causes of stress reported by staff.

# Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

# How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

# Example

85% of your staff who did the survey said they experienced mild to severe stress.

Of that 85%, 38% said the top reason was 'Workload'.

270	

85%

Experienced some work-related stress

Did not experience some work-related stress

15%

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	34%	38%	56%	53%
Time pressure	32%	30%	43%	43%
Dealing with clients, patients or stakeholders	24%	19%	17%	15%
Management of work (e.g. supervision, training, information, support)	15%	16%	13%	13%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	10%	14%	13%	11%
Competing home and work responsibilities	8%	12%	16%	15%
Other	8%	12%	9%	9%
Unclear job expectations	14%	12%	8%	12%
Physical environment	10%	10%	8%	5%
Incivility, bullying, harassment or discrimination	6%	9%	7%	6%



# Intention to stay

#### What this is

This is what your staff intend to do with their careers in the near future.

# Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

# How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

# Example

13% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	10%	7%	7%
Over 6 months and up to 1 year	13%	10%	10%
Over 1 year and up to 3 years	23%	23%	23%
Over 3 years and up to 5 years	15%	16%	16%
Over 5 years	39%	45%	44%



# Inclusion question results

#### What this is

This is how included staff feel in their workplace.

# Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

# Example

77% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

# Survey question Disagree Agree Neither agree nor disagree 9% 77% I can be myself at work 14% 14% 68% I feel as if I belong at this organisation

# Benchmark agree results

Yo		Comparator				
2021	2022	Lowest	Average	Highest		
Not asked			81 %			
Not asked	68 %	68 %	74 %	80 %		

Inclusion - Barriers to success

#### What this is

This is a list of things that staff felt were barriers to their success at work.

#### Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

#### How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

# Example

7% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My mental health'. Staff who experienced one or more barriers to success at work

116 327 26% 74%

**E**xperienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My mental health	7%	7%	7%
My age	7%	8%	8%
My caring responsibilities	6%	8%	7%
My physical health	5%	4%	4%
My cultural background	5%	4%	3%
Other	5%	5%	5%
My sex	2%	4%	4%
My religious belief	1%	1%	1%
My industrial activity	1%	1%	1%
My race	1%	2%	1%



Scorecard: emotional effects of work

#### What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

# Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

#### How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

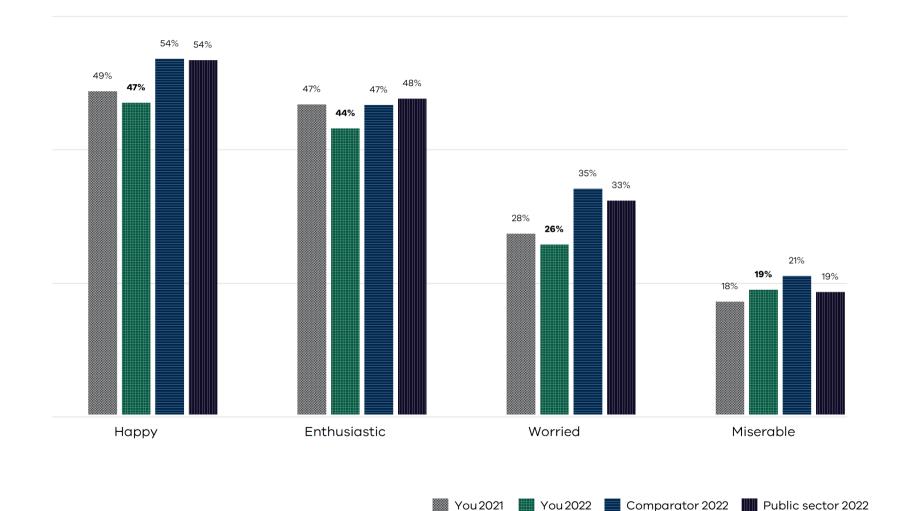
# Example

#### In 2022:

• 47% of your staff who did the survey said work made them feel happy in 2022, which is down from 49% in 2021

# Compared to:

• 54% of staff at your comparator and 54% of staff across the public sector. Thinking about the last three months, how often has work made you feel ...







Public sector 2022

# Scorecard: negative behaviours

#### What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

# Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

#### How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

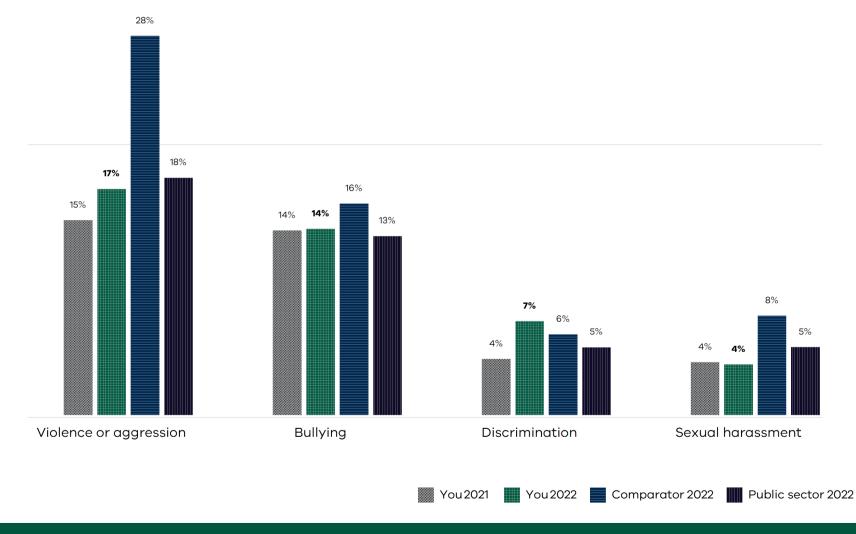
# Example

#### In 2022:

 17% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 15% in 2021.

# Compared to:

28% of staff at your comparator and
 18% of staff across the public sector.



# Bullying

#### What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

# Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

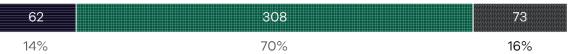
In descending order, the table shows the answers.

# Example

14% of your staff who did the survey said they experienced bullying.

Of that 14%, 53% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



14/0	70%			10 /0	
	Experienced bullying	Did no	ot experience bullying	g Not sure	
If you experienced bullying, what type of bullying	You	You	Comparator	Public	
did you experience?	2021	2022	2022	sector 2022	

If you experienced bullying, what type of bullying did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)	59%	53%	72%	70%
Exclusion or isolation	34%	40%	38%	42%
Other	21%	39%	15%	15%
Withholding essential information for me to do my job	32%	29%	23%	28%
Intimidation and/or threats	29%	23%	31%	31%
Being assigned meaningless tasks unrelated to the job	16%	11%	12%	12%
Verbal abuse	23%	10%	22%	20%
Being given impossible assignment(s)	7%	5%	8%	9%
Interference with my personal property and/or work equipment	4%	5%	4%	4%



# Telling someone about the bullying

#### What this is

This is if staff told someone when they experienced bullying.

# Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

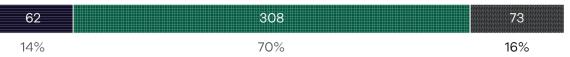
In descending order, the table shows the answers.

# Example

14% of your staff who did the survey said they experienced bullying, of which

- 40% said the top way they reported the bullying was 'Told a manager'.
- 85% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?



	14%	70%			16%	
	=	Experienced bull	ying	Did not e	experience bullying	Not sure
Did you tell anyone about the bullying?		Y 0		You 2022	Comparator 2022	Public sector 2022

You 2021	You 2022	Comparator 2022	Public sector 2022
45%	40%	47%	48%
30%	37%	44%	41%
21%	35%	37%	36%
11%	18%	10%	12%
21%	15%	11%	12%
9%	15%	11%	11%
11%	15%	12%	12%
13%	15%	17%	17%
4%	5%	8%	9%
	2021 45% 30% 21% 11% 21% 9% 11% 13%	2021     2022       45%     40%       30%     37%       21%     35%       11%     18%       21%     15%       9%     15%       11%     15%       13%     15%	2021     2022     2022       45%     40%     47%       30%     37%     44%       21%     35%     37%       11%     18%     10%       21%     15%     11%       9%     15%     11%       11%     15%     12%       13%     15%     17%



Bullying - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

# Why this is important

By understanding this, organisations can plan how to support staff.

# How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

## Example

85% of your staff who experienced bullying did not submit a formal complaint, of which:

• 51% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint	Did not submit a formal complaint
----------------------------	-----------------------------------

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	49%	51%	52%	52%
I believed there would be negative consequences for my reputation	45%	47%	47%	49%
I believed there would be negative consequences for my career	29%	28%	34%	37%
I didn't feel safe to report the incident	12%	15%	18%	18%
I didn't think it was serious enough	12%	13%	18%	16%
Other	18%	13%	11%	11%
I believed there would be negative consequences for the person I was going to complain about	4%	9%	11%	9%
I didn't need to because I made the bullying stop	6%	9%	7%	6%
I was advised not to	8%	9%	5%	5%
I didn't know how to make a complaint	4%	6%	6%	5%



# Perpetrators of bullying

#### What this is

This is who staff have said are responsible for bullying.

# Why this is important

Understanding where bullying happens means organisations can work out what action to take.

# How to read this

In this year's survey, 14% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

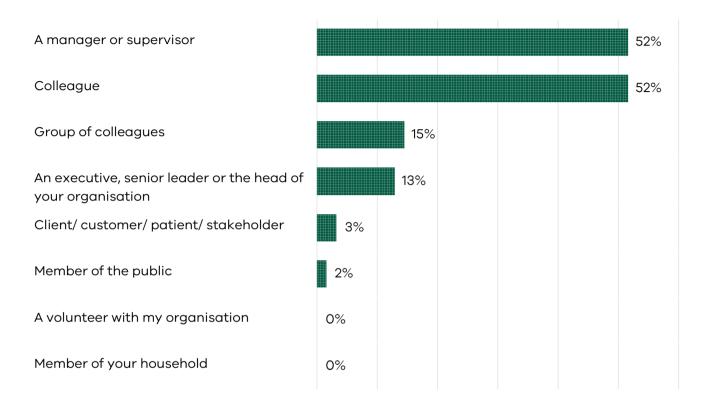
Each row is one perpetrator or group of perpetrators.

# Example

14% of your staff who did the survey said they experienced bullying.

Of that 14%, 52% said it was by 'A manager or supervisor'.

# 62 people (14% of staff) experienced bullying (You2022)





# Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

# Why this is important

Understanding where bullying happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 14% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

# Example

14% of your staff who did the survey said they experienced bullying.

Of that 14%, 100% said it was by someone within the organisation.

Of that 100%, 60% said it was 'They were in my workgroup'.

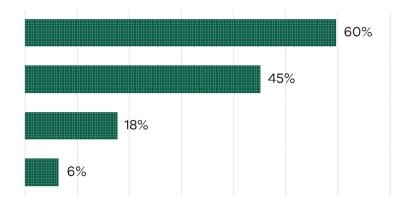
# 62 people (100% of staff who experienced bullying) experienced bullying from within your organisation (You 2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



#### Sexual harassment

#### What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

#### Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 answers.

# Example

4% of your staff who did the survey said they experienced sexual harassment.

Of those, 50% said the top type was 'Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)'.

Have you experienced sexual harassment at work in the last 12 months?

18	425
4%	96%
Experienced sexual harassment	Did not experience sexual harassment

Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	65%	50%	54%	53%
Intrusive questions about your private life or comments about your physical appearance	47%	39%	51%	48%
Unwelcome touching, hugging, cornering or kissing	0%	17%	20%	16%
Inappropriate physical contact (including momentary or brief physical contact)	6%	11%	25%	20%
Repeated or inappropriate invitations to go out on dates	0%	11%	4%	4%
Any other unwelcome conduct of a sexual nature	12%	6%	8%	7%
Inappropriate staring or leering that made you feel intimidated	6%	6%	18%	16%
Sexual gestures, indecent exposure or inappropriate display of the body	6%	6%	12%	8%
Sexually explicit email or SMS message	6%	6%	0%	1%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	0%	0%	2%	2%



# Response to sexual harassment

#### What this is

This is how staff responded when they experienced sexual harassment.

#### Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

# Example

4% of your staff who did the survey said they experienced sexual harassment.

Of those, 33% said their top response was 'Avoided the person(s) by staying away from them'.

Have you experienced sexual harassment at work in the last 12 months?

18	425
4%	96%
Experienced sexual harassment	Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Avoided the person(s) by staying away from them	24%	33%	34%	33%
Avoided locations where the behaviour might occur	12%	22%	13%	12%
Pretended it didn't bother you	59%	22%	39%	41%
Told a friend or family member	12%	22%	21%	20%
Told the person the behaviour was not OK	12%	22%	41%	33%
Told a colleague	18%	17%	31%	27%
Tried to laugh it off or forget about it	41%	17%	36%	36%
Other	0%	11%	4%	4%
Told a manager	6%	11%	23%	20%
Told Human Resources	0%	6%	2%	3%



Sexual harassment - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

# Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

# Example

100% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 39% said the top reason was 'I didn't think it was serious enough'.

Did you submit a formal complaint?

18

100%

Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it was serious enough	47%	39%	49%	46%
I believed there would be negative consequences for the person I was going to complain about	12%	28%	10%	10%
I didn't think it would make a difference	35%	28%	40%	40%
I believed there would be negative consequences for my reputation	29%	22%	18%	25%
I believed there would be negative consequences for my career	24%	11%	12%	17%
I didn't feel safe to report the incident	6%	6%	5%	7%
I didn't know how to make a complaint	0%	6%	5%	5%
I didn't know who to talk to	6%	6%	4%	4%
I didn't need to because I made the harassment stop	0%	6%	12%	11%
I didn't need to because I no longer had contact with the person(s) who harassed me	6%	6%	11%	9%





# Perpetrators of sexual harassment

#### What this is

This is who staff have said are responsible for sexual harassment.

# Why this is important

Understanding where harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 4% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

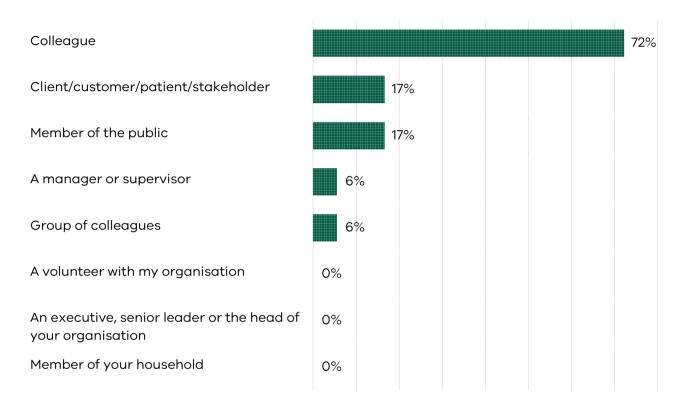
Each row is one perpetrator or group of perpetrators.

# Example

4% of your staff who did the survey said they experienced sexual harassment.

Of that 4%, 72% said it was by 'Colleague'.

# 18 people (4% of staff) experienced sexual harassment (You2022)





# Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

## Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 4% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

# Example

4% of your staff who did the survey said they experienced sexual harassment.

Of that 4%, 83% said it was by someone within the organisation.

Of that 83%, 60% said it was 'They were in my workgroup'.

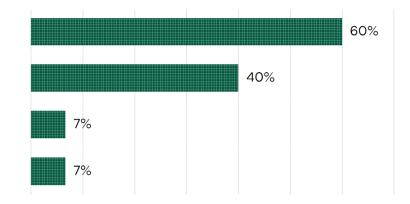
15 people (83% of staff who experienced harassment) experienced harassment from within your organisation (You 2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



## Discrimination

#### What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

# Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

In descending order, the table shows the top 10 answers.

# Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 47% said it was 'Employment activity'.

Have you experienced discrimination at work?	32	343	68
ut work:	7%	77%	15%
		Experienced discrimination Did not experience discrimination	Not sure
Why were you discriminated agains	t?	You You Comparator 2021 2022 2022	Public sector 2022
Employment activity		0% 47% 30%	30%



# Type of discrimination

#### What this is

This is what types of discrimination staff report experiencing in their organisation.

# Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

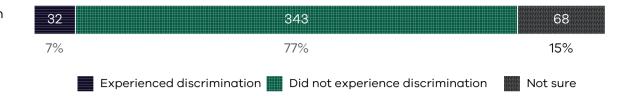
In descending order, the table shows the top 10 types.

# Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 44% said it was 'Opportunities for promotion'.

Have you experienced discrimination at work in the last 12 months?



If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Opportunities for promotion	11%	44%	33%	36%
Other	50%	44%	40%	39%
Opportunities for training	22%	31%	23%	22%
Denied flexible work arrangements or other adjustments	33%	16%	27%	22%
Opportunities for transfer/secondment	0%	16%	9%	12%
Pay or conditions offered by employer	0%	16%	11%	11%
Access to leave	6%	9%	12%	9%
Employment security - threats of dismissal or termination	28%	9%	12%	14%





Telling someone about the discrimination

#### What this is

This is who staff told about the discrimination they experienced.

# Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

## How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

# Example

7% of your staff who did the survey said they experienced discrimination, of which

- 41% said the top way they reported the discrimination was 'Told a colleague'.
- 94% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?

32	343	68
7%	77%	15%
	Experienced discrimination Did not experience discrimination	Not sure

Did you tell anyone about the discrimination?		You 2022	Comparator 2022	Public sector 2022
Told a colleague	39%	41%	39%	37%
Told a friend or family member	33%	38%	36%	34%
Told a manager	33%	28%	24%	28%
I did not tell anyone about the discrimination	17%	25%	24%	24%
Told Human Resources	11%	13%	9%	11%
Told someone else	11%	13%	15%	14%
Told the person the behaviour was not OK	11%	9%	9%	9%
Submitted a formal complaint	22%	6%	7%	8%
Told employee assistance program (EAP) or peer support	6%	3%	7%	8%



Discrimination - reasons for not submitting a formal complaint

#### What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

# Why this is important

By understanding this, organisations can work out what action to take.

# How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

# Example

94% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 63% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	64%	63%	60%	59%
I believed there would be negative consequences for my career	36%	30%	46%	49%
I believed there would be negative consequences for my reputation		27%	48%	50%
I didn't feel safe to report the incident	7%	20%	20%	19%
I didn't think it was serious enough	7%	13%	15%	13%
I believed there would be negative consequences for the person I was going to complain about	7%	10%	8%	8%
I didn't know how to make a complaint	7%	7%	5%	5%
I didn't know who to talk to	14%	7%	8%	7%
I was advised not to	0%	7%	5%	4%
I didn't need to because I no longer had contact with the person(s) who discriminated against me	7%	3%	4%	3%





# Perpetrators of discrimination

#### What this is

This is who staff have said are responsible for discrimination.

# Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 7% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

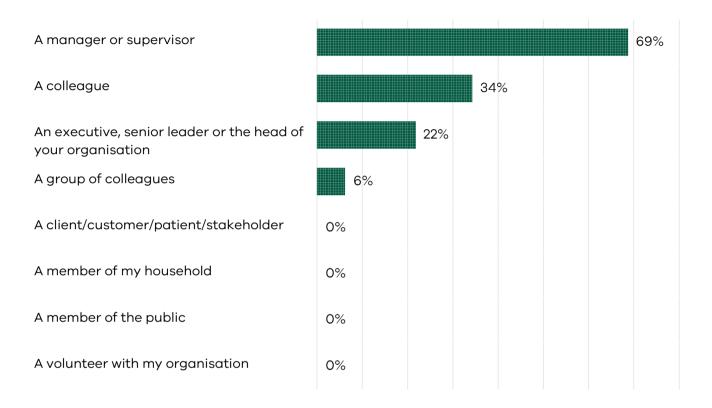
Each row is one perpetrator or group of perpetrators.

# Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 69% said it was by 'A manager or supervisor'.

# 32 people (7% of staff) experienced discrimination (You2022)





# Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

# Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 7% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

# Example

7% of your staff who did the survey said they experienced discrimination.

Of that 7%, 100% said it was by someone within the organisation.

Of that 100%, 47% said it was 'They were in my workgroup'.

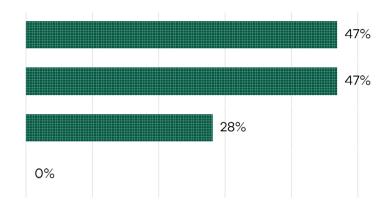
# 32 people (100% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





#### Violence and aggression

#### What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

#### Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the

# answers. **Example**

17% of your staff who did the survey said they experienced violence or aggression. Of that 17%, 76% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	90%	76%	86%	82%
Intimidating behaviour	68%	65%	70%	68%
Threats of violence	25%	16%	41%	37%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	14%	8%	32%	28%
Other	7%	7%	3%	4%
Damage to my property or work equipment	5%	3%	10%	8%



Telling someone about violence and aggression

#### What this is

This is who staff told about what violence and aggression they experienced.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

#### Example

17% of your staff who did the survey said they experienced violence or aggression, fo which

- 44% said the top way they reported the violence or agression was 'Told a colleague'
- 85% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?



Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	61%	44%	50%	47%
Told a manager	39%	41%	56%	56%
Told the person the behaviour was not OK	29%	32%	39%	34%
Told a friend or family member	17%	23%	22%	20%
Submitted a formal incident report	25%	15%	34%	32%
I did not tell anyone about the incident(s)	7%	11%	6%	7%
Told Human Resources	3%	5%	2%	4%
Told someone else	7%	3%	6%	6%
Told employee assistance program (EAP) or peer support	2%	1%	3%	4%



Violence and aggression - reasons for not submitting a formal incident report

#### What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

### Why this is important

By understanding this, organisations can work out what action to take.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

#### Example

85% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 33% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



Submitted formal incident report Did not submit a formal incident report

What was your reason for not submitting a formal incident report?		You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	52%	33%	39%	40%
I didn't think it was serious enough	36%	30%	34%	32%
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	16%	20%	17%	16%
I didn't need to because I made the violence or aggression stop	20%	17%	17%	15%
I believed there would be negative consequences for my reputation	7%	14%	10%	14%
Other		9%	22%	20%
I didn't know how to make a complaint	0%	8%	4%	4%
I believed there would be negative consequences for my career	7%	6%	7%	10%
I didn't know who to talk to	0%	6%	2%	2%
I didn't feel safe to report the incident	2%	5%	3%	4%





# Perpetrators of violence and aggression

#### What this is

This is who staff have said are responsible for violence and aggression.

#### Why this is important

Understanding this means organisations can plan how to support and protect staff.

#### How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

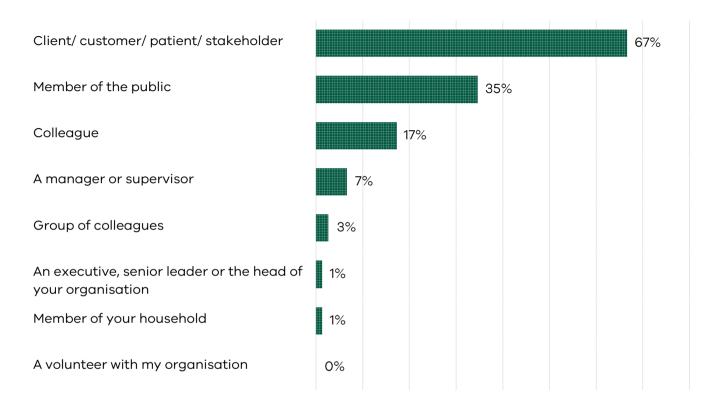
Each row is one perpetrator or a group of perpetrators.

#### Example

17% of your staff who did the survey said they experienced violence or aggression.

Of that 17%, 67% said it was 'Client/ customer/ patient/ stakeholder'.

### 75 people (17% of staff) experienced violence or aggression (You2022)





## People outcomes

#### Relationship to perpetrator

#### What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

#### Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

#### How to read this

In this year's survey, 17% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

### Example

17% of your staff who did the survey said they experienced violence or aggression.

Of that 17%, 23% said it was by someone within the organisation.

Of that 23%, 82% said it was 'They were in my workgroup'.

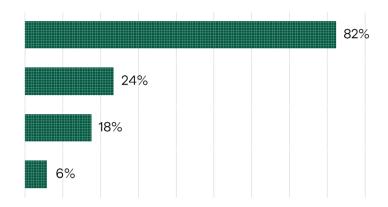
17 people (23% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





## **People outcomes**

Negative behaviour — satisfaction with making a formal complaint

#### What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

#### Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

#### How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

27% of staff who did the survey were satisfied with the way your organisation handled their formal 'Violence or aggression' complaint.

#### Survey question

Were you satisfied with the way your formal complaint was handled

Violence or aggression

#### Your results

No Don't know
Yes

73%

### Benchmark satisfied results

You			С	omparato	or
	2021	2022	Lowest	Average	Highest
	27 %	27 %	43 %	56 %	64 %

# People matter survey

# wellbeing check 2022

Have your say

## Overview

## **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

#### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

#### **Key differences**

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

• Taking action questions

## **Detailed results**

#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

## Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

## Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Highest scoring questions

#### What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Meaningful work', the 'You 2022' column shows 91% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work	91%	Not asked in 2021	93%
Job enrichment	I can use my skills and knowledge in my job	91%	Not asked in 2021	94%
Meaningful work	I achieve something important through my work	89%	+10%	92%
Job enrichment	I understand how my job helps my organisation achieve it's goals		Not asked in 2021	92%
Job enrichment	I clearly understand what I am expected to do in this job	85%	+2%	90%
Meaningful work	I get a sense of accomplishment from my work	84%	+8%	85%
Safe to speak up	I feel culturally safe at work	81%	+7%	84%
Collaboration	I am able to work effectively with others outside my immediate workgroup	79%	-5%	86%
Manager leadership	My manager treats employees with dignity and respect	78%	-5%	84%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work		-1%	73%



#### Lowest scoring questions

#### What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

#### How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

#### Example

On the first row 'Taking action', the 'You 2022' column shows 31% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions		Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	31%	Not asked in 2021	27%
Organisational integrity	I believe the promotion processes in my organisation are fair	40%	Not asked in 2021	47%
Organisational integrity	I have an equal chance at promotion in my organisation		Not asked in 2021	51%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment		+3%	51%
Safety climate	All levels of my organisation are involved in the prevention of stress		+11%	43%
Taking action	I believe my organisation will make improvements based on the results of this survey		Not asked in 2021	47%
Patient safety climate	This health service does a good job of training new and existing staff	47%	+1%	58%
Learning and development	I am satisfied with the opportunities to progress in my organisation	48%	Not asked in 2021	53%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	48%	+2%	50%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	49%	-1%	50%



#### Most improved

#### What this is

This is where staff feel their organisation has most improved.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

#### Example

On the first row 'Safety climate', the 'You 2022' column shows 44% of your staff agreed with 'All levels of my organisation are involved in the prevention of stress'. In the 'Increase from 2021' column, you have a 11% increase, which is a positive trend.

Question group	Most improved from last year	You 2022	Increase from 2021	Comparator 2022
Safety climate	All levels of my organisation are involved in the prevention of stress	44%	+11%	43%
Meaningful work	I achieve something important through my work	89%	+10%	92%
Meaningful work	I get a sense of accomplishment from my work	84%	+8%	85%
Safe to speak up	I feel safe to challenge inappropriate behaviour at work		+7%	66%
Collaboration	Workgroups across my organisation willingly share information with each other		+7%	66%
Safe to speak up	I feel culturally safe at work		+7%	84%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	51%	+5%	55%
Innovation	My workgroup encourages employee creativity	61%	+5%	61%
Learning and development	I am satisfied with the way my learning and development needs have been addressed in the last 12 months	53%	+4%	58%
Senior leadership	Senior leaders demonstrate honesty and integrity	56%	+4%	63%



#### Most declined

#### What this is

This is where staff feel their organisation has most declined.

#### How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the

'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

#### Example

On the first row 'Quality service delivery', the 'You 2022' column shows 67% of your staff agreed with 'My workgroup has clear lines of responsibility'.

In the 'Decrease from 2021' column, you have a 7% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Quality service delivery	My workgroup has clear lines of responsibility	67%	-7%	75%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	58%	-7%	66%
Satisfaction	Considering everything, how satisfied are you with your current job		-6%	70%
Engagement	I am proud to tell others I work for my organisation		-5%	78%
Job enrichment	I have the authority to do my job effectively		-5%	79%
Workload	The workload I have is appropriate for the job that I do		-5%	55%
Manager leadership	My manager treats employees with dignity and respect	78%	-5%	84%
Collaboration	I am able to work effectively with others outside my immediate workgroup	79%	-5%	86%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have		-4%	80%
Engagement	I would recommend my organisation as a good place to work		-4%	70%



# Biggest positive difference from comparator

#### What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Workload', the 'You 2022' column shows 57% of your staff agreed with 'I have enough time to do my job effectively'.

The 'difference' column, shows that agreement for this question was 7 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Workload	I have enough time to do my job effectively	57%	+7%	51%
Workload	The workload I have is appropriate for the job that I do	61%	+6%	55%
Flexible working	I am confident that if I requested a flexible work arrangement, it would be given due consideration	65%	+5%	60%
Satisfaction	How satisfied are you with the work/life balance in your current job	67%	+5%	62%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	77%	+4%	73%
Taking action	My organisation has made improvements based on the survey results from last year	31%	+4%	27%
Safety climate	All levels of my organisation are involved in the prevention of stress	44%	+1%	43%
Innovation	My workgroup encourages employee creativity	61%	+1%	61%



# Biggest negative difference from comparator

#### What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

#### How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

#### Example

On the first row 'Engagement', the 'You 2022' column shows 53% of your staff agreed with 'I would recommend my organisation as a good place to work'.

The 'difference' column, shows that agreement for this question was 16 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator		Difference	Comparator 2022
Engagement	I would recommend my organisation as a good place to work	53%	-16%	70%
Engagement	I am proud to tell others I work for my organisation	63%	-15%	78%
Engagement	My organisation inspires me to do the best in my job	52%	-14%	66%
Collaboration	Workgroups across my organisation willingly share information with each other		-14%	66%
Organisational integrity	My organisation is committed to earning a high level of public trust		-13%	80%
Patient safety climate	I would recommend a friend or relative to be treated as a patient here		-12%	75%
Patient safety climate	This health service does a good job of training new and existing staff		-11%	58%
Learning and development	My organisation places a high priority on the learning and development of staff	49%	-11%	60%
Senior leadership	Senior leaders provide clear strategy and direction		-10%	62%
Organisational integrity	My organisation encourages respectful workplace behaviours	72%	-10%	82%



# People matter survey

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- Scorecard: satisfaction, stress, intention to stay, inclusion
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- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

#### **Key differences**

- Highest scoring
- Lowest scoringMost improved
- Most declined
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- Biggest negative difference from comparator

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## Public sector values

- Scorecard
- Responsiveness
- Integrity
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- Respect
- Leadership
- Human rights

## **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





## **Taking action**

#### What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

#### Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

46% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

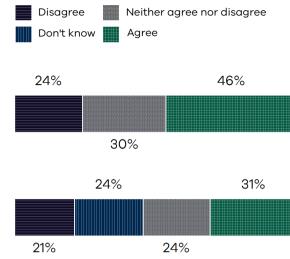
#### Survey question



I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year

#### Your results



Yo	-		omparato	
2021	2022	Lowest	Average	Highest
Not asked			47 %	
Not asked	31 %	20 %	27 %	42 %

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- Bullying
- Sexual harassment
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- Violence and aggression
- Satisfaction with complaint processes

#### **Key differences**

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- Lowest scoring
- Most improved
- Most declined
   Piggest positive
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- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





## Senior leadership

#### Senior leadership

#### What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

#### Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

56% of your staff who did the survey agreed or strongly agreed with 'Senior leaders demonstrate honesty and integrity'.

## Survey question Your results Neither agree nor disagree Disagree Don't know 5% 56% Senior leaders demonstrate honesty and integrity 15% 24% 5% 55% Senior leaders model my organisation's values 17% 23% 3% 52% Senior leaders provide clear strategy and direction 21% 24%

Yo	ou	C	omparato	or
2021	2022	Lowest	Average	Highest
52 %	56 %	51 %	63 %	81 %
55 %	55 %	54 %	65 %	86 %
50 %	52 %	52 %	62 %	80 %



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- Categories
- Primary role





#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

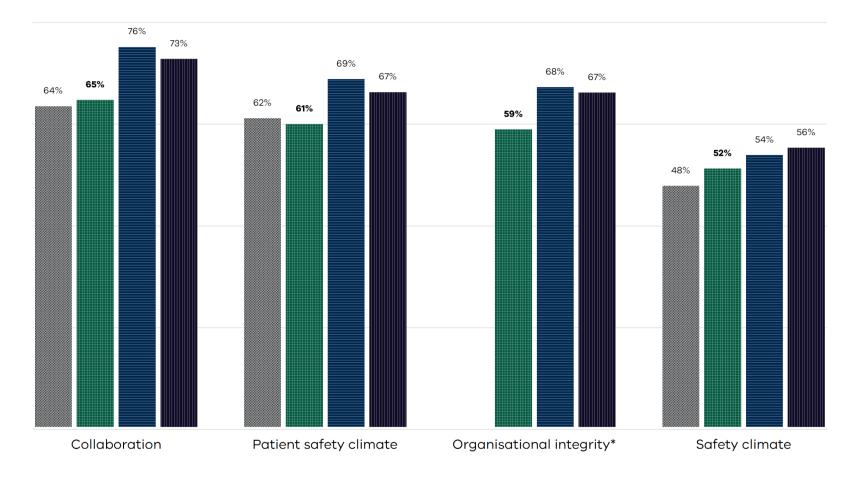
#### Example

#### In 2022:

 65% of your staff who did the survey responded positively to questions about Collaboration which is up from 64% in 2021.

#### Compared to:

• 76% of staff at your comparator and 73% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

#### Organisational integrity 1 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

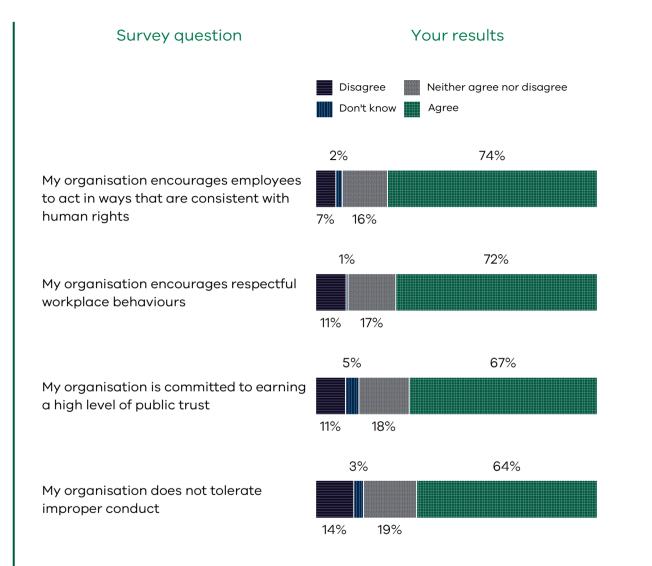
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

74% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



Yo	u	Comparator Lowest Average Highes			
2021	2022	Lowest	Average	Highest	
74 %	74 %	76 %	84 %	93 %	
74 %	72 %	74 %	82 %	91%	
66 %	67 %	65 %	80 %	94 %	
60 %	64 %	56 %	71 %	88 %	

#### Organisational integrity 2 of 2

#### What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

#### Why this is important

We need the community to have high trust in how we work and what we do.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

60% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.





#### Collaboration

#### What this is

This shows how well the workgroups in your organisation work together and share information.

#### Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

79% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

#### Survey question

I am able to work effectively with others

outside my immediate workgroup

#### Your results

Disagree  Don't know	Neither agree nor disagree Agree
8%	79%
14%	
5%	52%

14%							
	5%			52	%		

Workgroups across my organisation willingly share information with each			
other	23%	21%	

You			С	omparate	or
	2021	2022	Lowest	Average	Highest
	83 %	79 %	82 %	86 %	93 %

#### Safety climate 1 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

74% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

#### Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know 2021 Lowest Average Highest 74% 1% My organisation provides a physically safe work environment 14% 12% 21% 51% Senior leaders consider the psychological health of employees to be as important as productivity 28% 8% 49% My organisation has effective procedures in place to support employees who may experience stress 21% 23% 20% 48% In my workplace, there is good communication about psychological safety issues that affect me 31%



#### Safety climate 2 of 2

#### What this is

This is how well staff feel your organisation supports safety at work.

#### Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

#### How to read this

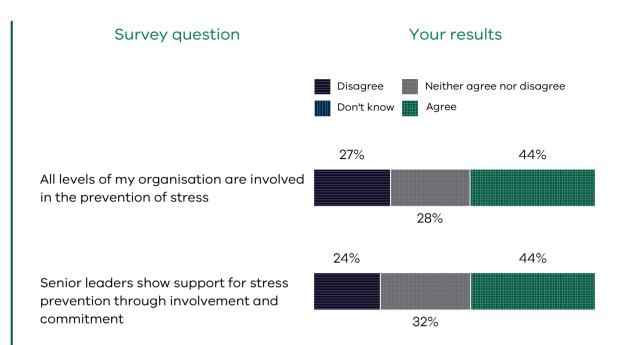
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

44% of your staff who did the survey agreed or strongly agreed with 'All levels of my organisation are involved in the prevention of stress'.



You			Comparator				
	2021	2022	Lowest	Average	Highest		
	33 %	44%	36 %	43 %	64 %		
	41 %	44 %	42 %	51 %	64 %		

#### Patient safety climate 1 of 2

#### What this is

This is the safety culture in a healthcare workplace.

#### Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

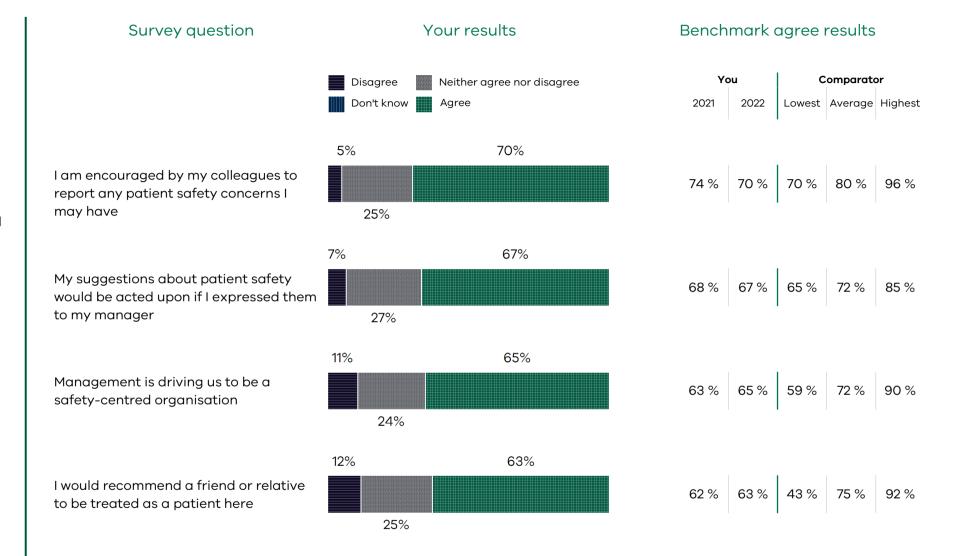
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

70% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.







#### Patient safety climate 2 of 2

#### What this is

This is the safety culture in a healthcare workplace.

#### Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

#### How to read this

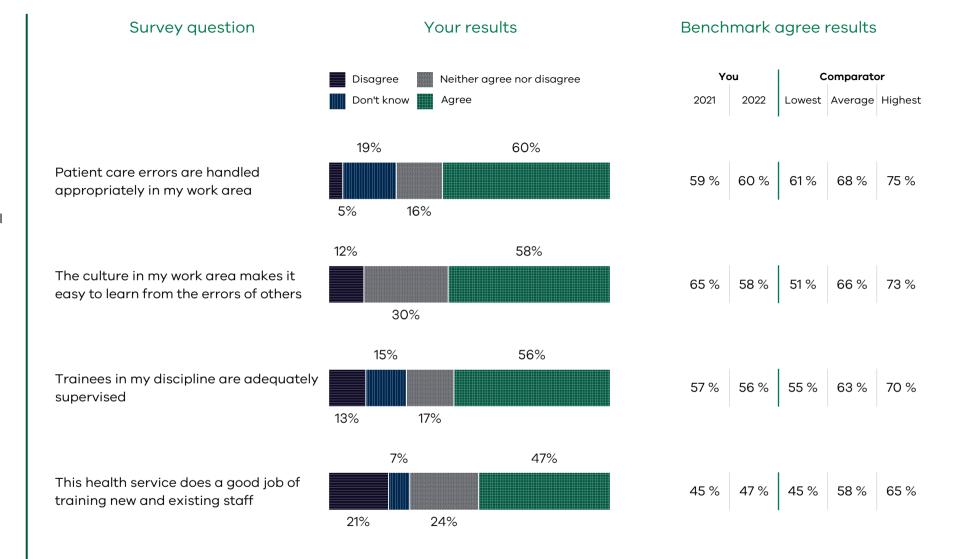
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

60% of your staff who did the survey agreed or strongly agreed with 'Patient care errors are handled appropriately in my work area'.







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- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

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- Biggest positive difference from comparator
- Biggest negative difference from comparator

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- · Flexible working

## Public sector values

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- Respect
- Leadership
- Human rights

## **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
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- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





#### Scorecard

#### What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

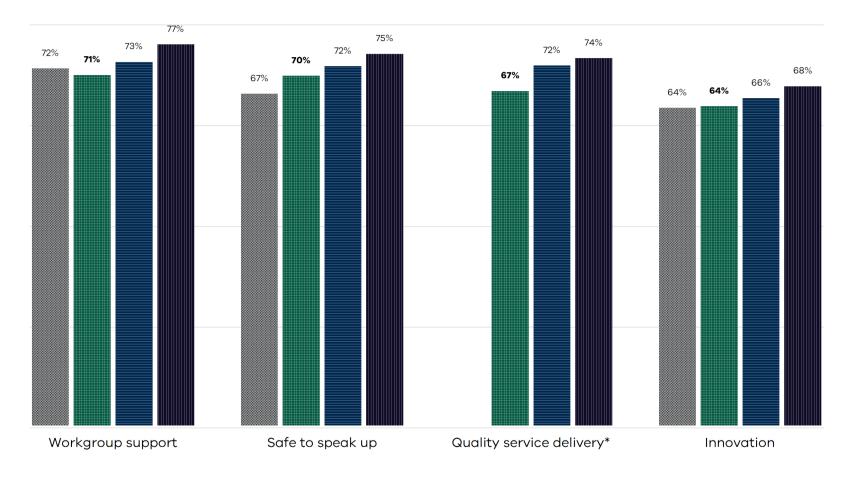
#### Example

#### In 2022:

 71% of your staff who did the survey responded positively to questions about Workgroup support which is down from 72% in 2021.

### Compared to:

• 73% of staff at your comparator and 77% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022



#### Quality service delivery

#### What this is

This is how well workgroups in your organisation operate to deliver quality services.

#### Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

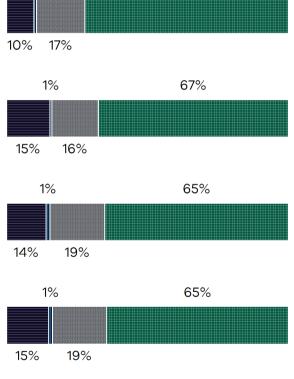
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

72% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

## Survey question Your results Neither agree nor disagree Disagree Don't know 72% 1% My workgroup provides high quality advice and services 10% 17% 1% 67% My workgroup has clear lines of responsibility 16% 1% 65% My workgroup acts fairly and without bias

My workgroup uses its resources well



Yo	ou	Comparator Lowest Average Highes				
2021	2022	Lowest	Average	Highest		
			79 %			
75 %	67 %	64 %	75 %	79 %		
Not asked	65 %	60 %	68 %	84 %		
Not asked	65 %	56 %	68 %	79 %		



#### Innovation

#### What this is

This is how well staff feel their workgroup innovates its operations.

#### Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

67% of your staff who did the survey agreed or strongly agreed with 'My workgroup is quick to respond to opportunities to do things better'.

## Survey question Your results Neither agree nor disagree Disagree Don't know 1% 67% My workgroup is quick to respond to opportunities to do things better 15% 18% 1% 65% My workgroup learns from failures and mistakes 18% 1% 61% My workgroup encourages employee creativity

17%

20%

Yo	ou	Comparator Lowest Average Highes				
2021	2022	Lowest	Average	Highest		
69 %	67 %	61 %	67 % 70 %	79 %		
57 %	61 %	55 %	61 %	76 %		



#### Workgroup support 1 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

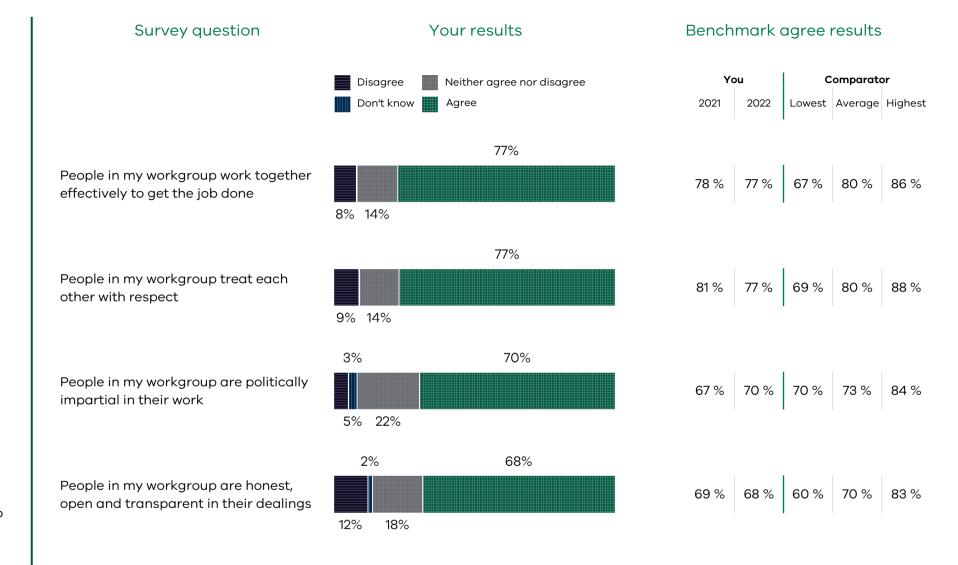
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

77% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.





Workgroup support 2 of 2

#### What this is

This is how well staff feel people work together and support each other in your organisation.

#### Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

61% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

## Survey question

#### Your results

Disagree

5%

13%

Don't know

22%

Neither agree nor disagree

61%



Yo	ou	Comparator		
2021	2022	2 Lowest Ave		Highest
65 %	61 %	58 %	63 %	78 %

#### Safe to speak up

#### What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

#### Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

#### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

#### Example

81% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

## Survey question

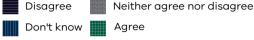
Neither agree nor disagree Disagree

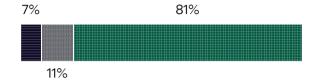
I feel culturally safe at work

People in my workgroup are able to bring up problems and tough issues

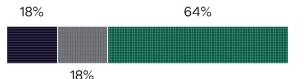
I feel safe to challenge inappropriate behaviour at work

Your results









Yo	ou	Comparator Lowest Average Highe				
2021	2022	Lowest	Average	Highest		
74 %	81 %	75 %	84 %	95 %		
69 %	66 %	61 %	67 %	74 %		
		I				

# People matter survey

# wellbeing check 2022

Have your say

## Overview

## **Result summary**

#### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

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- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

#### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

#### Taking action

• Taking action questions

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#### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

#### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

# Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

## Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

## **Custom questions**

 Questions requested by your organisation

#### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





## Job and manager factors

#### Scorecard 1 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

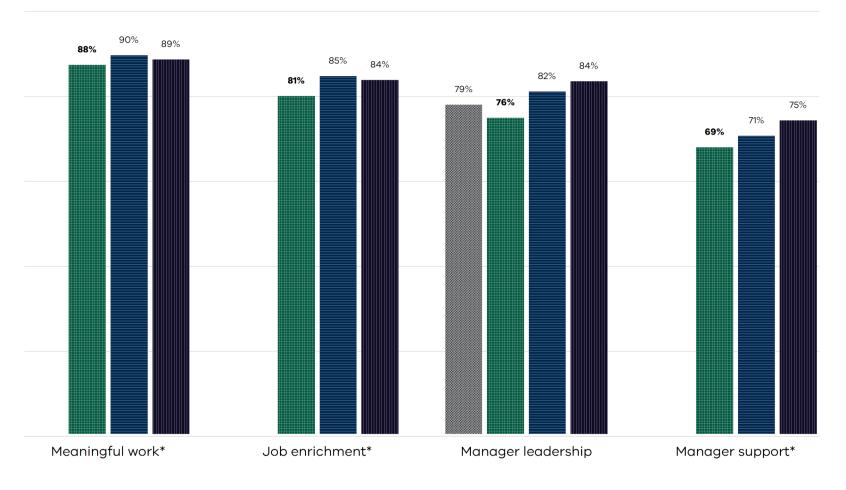
### Example

#### In 2022:

 88% of your staff who did the survey responded positively to questions about Meaningful work.

### Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

## Job and manager factors

### Scorecard 2 of 2

#### What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

#### Why this is important

This page shows which factors are performing well and which factors you can look to improve.

#### How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

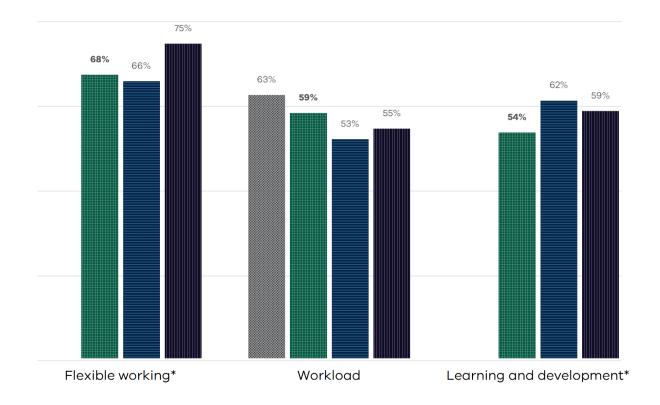
### Example

#### In 2022:

68% of your staff who did the survey responded positively to questions about Flexible working.

### Compared to:

66% of staff at your comparator and 75% of staff across the public sector.

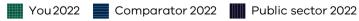


\*We can't compare some data here because one or more questions were not asked in a previous survey









### Manager leadership

### What this is

This is how well staff perceive their direct managers lead.

### Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

### How to read this

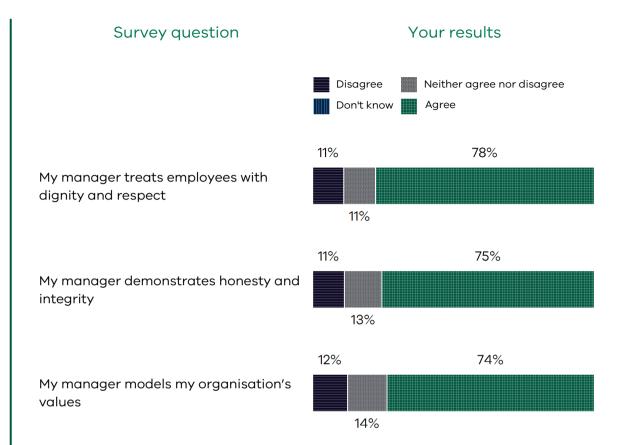
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

78% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.



You		Comparator Lowest Average Highe		
2021	2022	Lowest	Average	Highest
			84 %	
78 %	75 %	75 %	81 %	93 %
76 %	74 %	75 %	81 %	91 %

### Manager support 1 of 2

### What this is

This is how supported staff feel by their direct manager.

### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

### How to read this

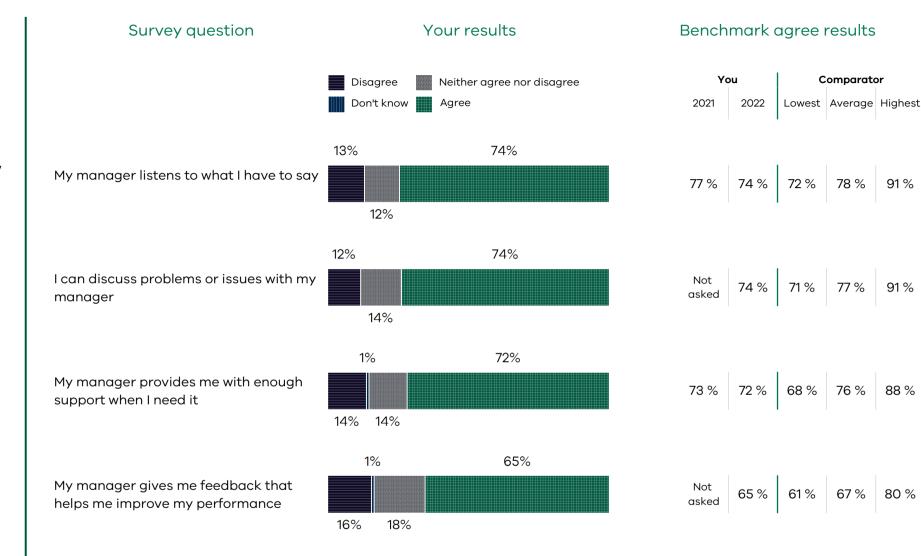
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

74% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.







### Manager support 2 of 2

### What this is

This is how supported staff feel by their direct manager.

### Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

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Under 'Your results', see results for each question in descending order by most agreed.

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Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

58% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

# Survey question Pour results Disagree Neither agree nor disagree Don't know Agree 23% I receive meaningful recognition when I do good work

19%

You		Comparator		
2021	2022	Lowest	Average	Highest
		l		
Not asked	58 %	50 %	58 %	70 %

### Workload

### What this is

This is how staff feel about workload and time pressure.

### Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

61% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

# Survey question Disagree Agree 19% 61% The workload I have is appropriate for the job that I do 21% I have enough time to do my job effectively

You		Comparator			
2021	2022	Lowest	Average	Highest	
66 %			55 %		
61 %	57 %	42 %	51 %	66 %	

### Learning and development

### What this is

This is how well staff feel they can learn and grow in your organisation.

### Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

67% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





### Job enrichment 1 of 2

### What this is

This is how staff feel about their autonomy at work and role clarity.

### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

### How to read this

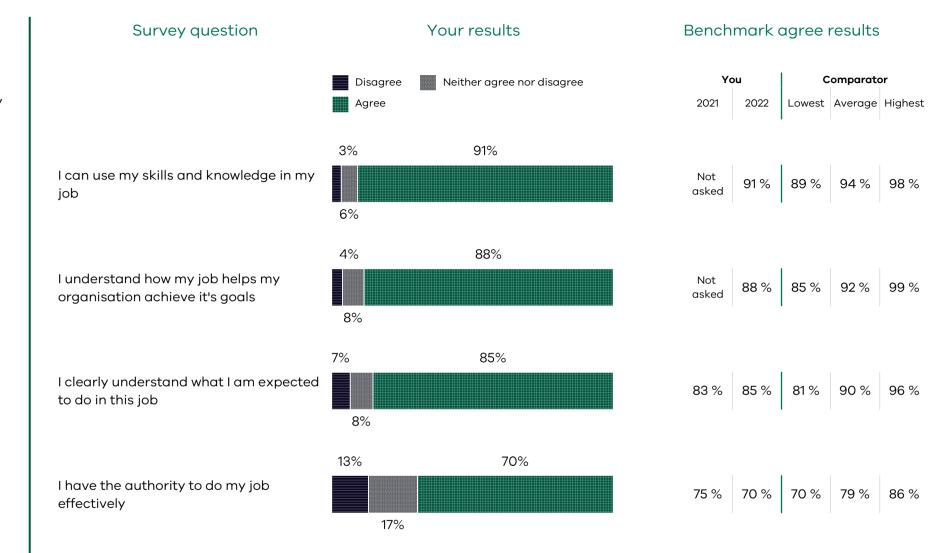
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'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

91% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.





Job enrichment 2 of 2

### What this is

This is how staff feel about their autonomy at work and role clarity.

### Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

69% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

### Survey question

I have a say in how I do my work

Disagree Neither agree nor disagree

Agree

15%
69%

Your results

You		Comparator			
2021	2022	Lowest	Average	Highest	
Not asked	69 %	67 %	73 %	83 %	

### Meaningful work

### What this is

This is how staff feel about their contribution and how worthwhile their work is.

### Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

### How to read this

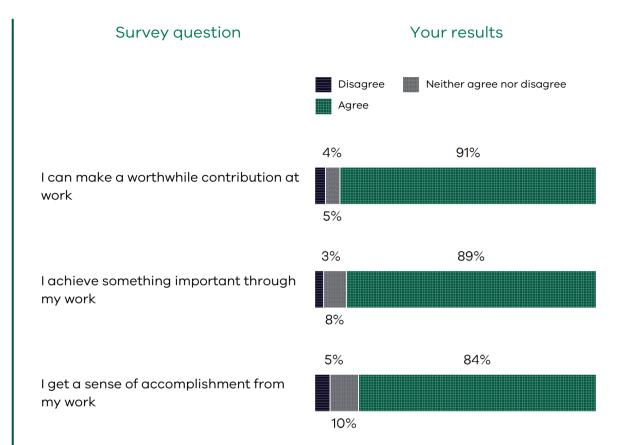
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

91% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.



You		Comparator Lowest Average Highes			
	2021	2022	Lowest	Average	Highest
				93 %	
	79 %	89 %	89 %	92 %	96 %
	76 %	84 %	80 %	85 %	98 %

### Flexible working

### What this is

This is how well you organisation supports staff to work flexibly.

### Why this is important

Supporting flexible working can improve employee wellbeing.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

71% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

# Survey question Disagree Neither agree nor disagree Don't know Agree 12% 71% My manager supports working flexibly 16% 19% 65% I am confident that if I requested a flexible work arrangement, it would be

16%

given due consideration

Yo	ou	C	omparato	or
2021	2022	Lowest	Average	Highest
Not asked	71 %	65 %	73 %	87 %
67 %	65 %	51 %	60 %	75 %



# People matter survey

# wellbeing check 2022

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• Taking action questions

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### Senior leadership

 Senior leadership questions

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- Employment
- Adjustments
- Caring
- Categories
- Primary role





### Scorecard 1 of 2

### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

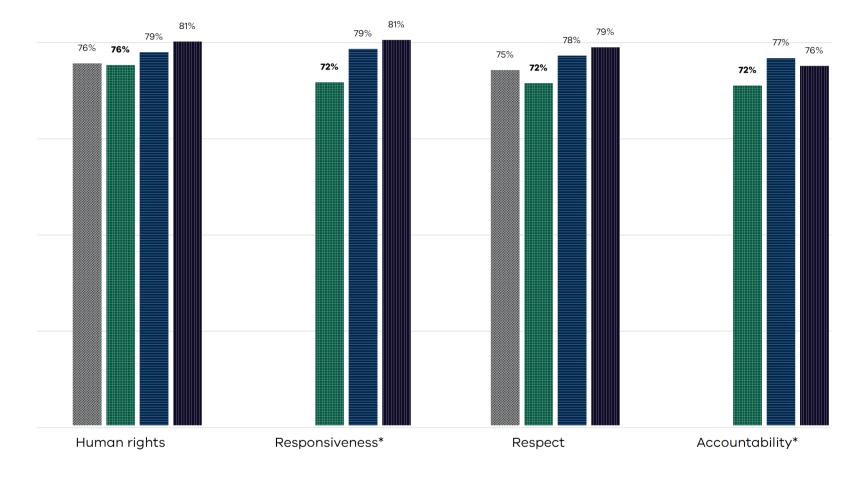
### Example

### In 2022:

 76% of your staff who did the survey responded positively to questions about Human rights, which is down 0% in 2021.

### Compared to:

• 79% of staff at your comparator and 81% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

### Scorecard 2 of 2

### What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

### Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

### How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

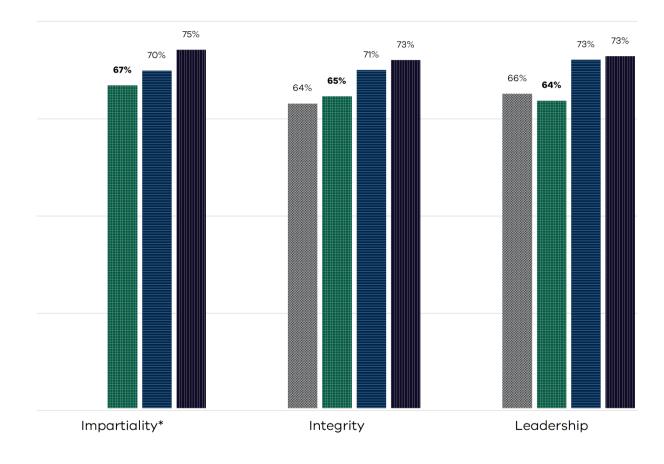
### Example

### In 2022:

67% of your staff who did the survey responded positively to questions about Impartiality.

### Compared to:

• 70% of staff at your comparator and 75% of staff across the public sector.



\*We can't compare some data here because one or more questions were not asked in a previous survey



You 2021 You 2022 Comparator 2022 Public sector 2022

### Responsiveness

### What this is

This is how responsive your staff feel they are to the community.

### Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

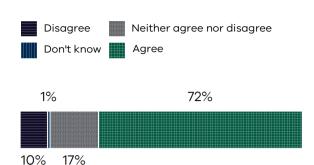
### Example

72% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

### Survey question

My workgroup provides high quality

advice and services



Your results

### Benchmark agree results

10	ou .	٠	omparate	or .
2021	2022	Lowest	Average	Highest
Not	70.0/	71.0/	79 %	01.0/
asked	72%	/1%	79 %	91%

Comparator

### Integrity 1 of 2

### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

### How to read this

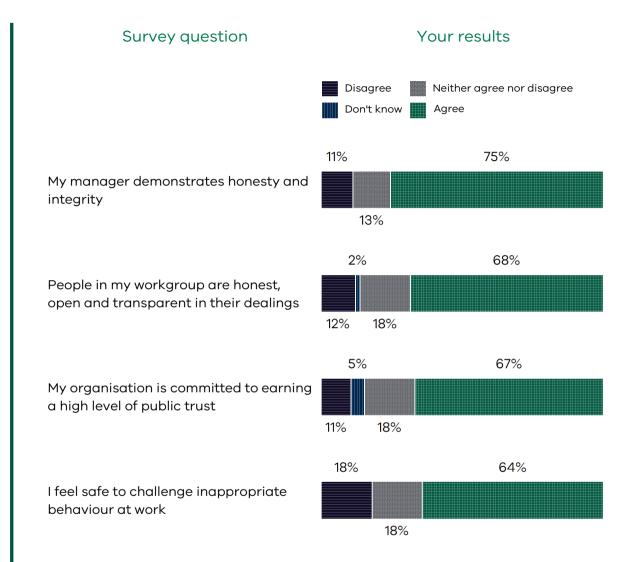
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

75% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



You		Comparator  Lowest Average Higher		
2021	2022	Lowest	Average	Highest
			81 %	
69 %	68 %	60 %	70 %	83 %
66 %	67 %	65 %	80 %	94 %
57 %	64 %	57 %	66 %	76 %



### Integrity 2 of 2

### What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

### Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

64% of staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

### Survey question Your results Neither agree nor disagree 3% 64% My organisation does not tolerate improper conduct 14% 19% 5% 61% People in my workgroup appropriately manage conflicts of interest 13% 22% 5% 56% Senior leaders demonstrate honesty and integrity

15%

24%

You		C	Comparator  Lowest Average Highest		
2021	2022	Lowest	Average	Highest	
		56 %			
65 %	61 %	58 %	63 %	78 %	
52 %	56 %	51 %	63 %	81 %	

### Impartiality

### What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

### Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

70% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

### Survey question

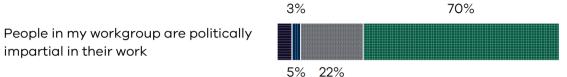
impartial in their work

bias

My workgroup acts fairly and without

### Your results

# Neither agree nor disagree





### Benchmark agree results

You

2021

asked

				3
		ı		
67 %	70 %	70 %	73 %	84 %
Not	65 %	60 %	68 %	84 %

Comparator

Lowest Average Highest

### Accountability 1 of 2

### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

### Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

88% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.



You		Comparator Lowest Average Higher			
	2021	2022	Lowest	Average	Highes
	Not asked	88 %	85 %	92 %	99 %
	83 %	85 %	81 %	90 %	96 %
	75 %	67 %	64 %	75 %	79 %
	Not asked	65 %	56 %	68 %	79 %

### Accountability 2 of 2

### What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

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As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

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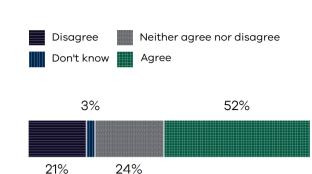
### Example

52% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

### Survey question

Senior leaders provide clear strategy

and direction



Your results

u	С	omparato	or
2022	Lowest	Average	Highest
52 %	52 %	62 %	80 %
	2022	2022 Lowest	

### Respect 1 of 2

### What this is

Respect is how your staff feel they're treated in the workplace and community.

### Why this is important

All staff need to treat their colleagues and Victorians with respect.

### How to read this

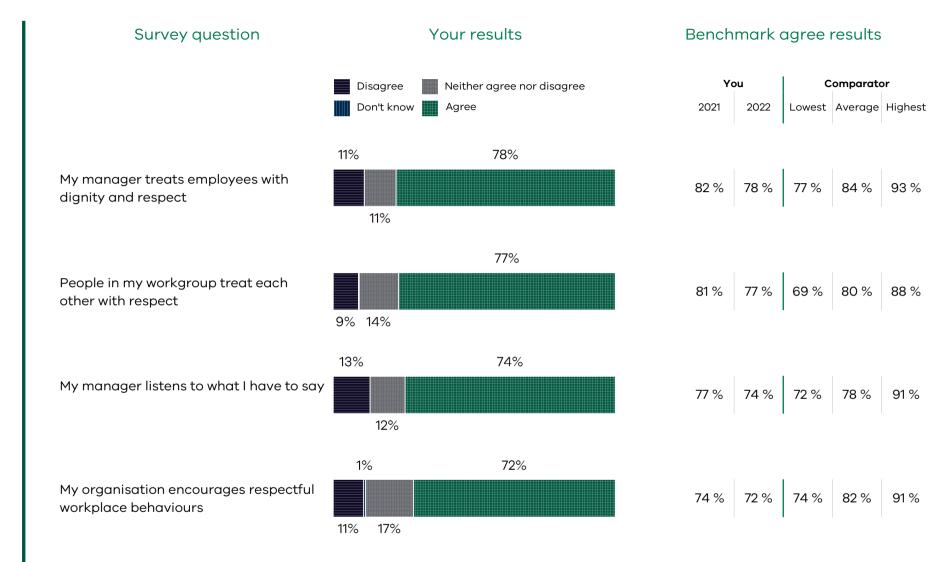
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

78% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.





### Respect 2 of 2

### What this is

Respect is how your staff feel they're treated in the workplace and community.

### Why this is important

All staff need to treat their colleagues and Victorians with respect.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

60% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.

# Survey question Pisagree Disagree Don't know Agree 4% 60% My organisation takes steps to eliminate bullying, harassment and discrimination 18% 18%

You		Comparator		
2021	2022	Lowest	Average	Highest
60 %	60 %	58 %	65 %	80 %

### Leadership

### What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

### Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

74% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

# Survey question Disagree Neither agree nor disagree Don't know Agree 12% 74% My manager models my organisation's values 14% 5% 55% Senior leaders model my organisation's values

### Benchmark agree results

		Comparator		
2021	2022	Lowest	Average	Highest
			81 %	
55 %	55 %	54 %	65 %	86 %

Comparator

### Human rights

### What this is

Human rights is how your staff feel their organisation upholds basic human rights.

### Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

### How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

### Example

77% of staff who did the survey agreed or strongly agreed with 'I understand how the Charter of Human Rights and Responsibilities applies to my work'.

### Survey question Your results Neither agree nor disagree Don't know 7% 77% Lunderstand how the Charter of Human Rights and Responsibilities applies to my work 16% 2% 74% My organisation encourages employees to act in ways that are consistent with human rights 16% 7%

### Benchmark agree results

You

2021	2022	Lowest	Average	Highest
		ı		
78 %	77 %	69 %	73 %	91 %
7/1 0/	7/1 0/	76 %	84 %	02 %
14 %	14 %	/0 %	04 %	90 %

Comparator

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 Senior leadership questions

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### **Custom questions**

### What this is

Your organisation asked 2 custom questions as part of the 2022 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

### Example

39% of staff who did the survey agreed or strongly agreed with 'I would seek wellbeing support from a Mental Health First Aid Officer!

# Survey question Your results Disagree Neither agree nor disagree Agree 2021 29% 39% I would seek wellbeing support from a Mental Health First Aid Officer. Not asked 39 %

32%



### **Custom questions**

### What this is

Your organisation asked 2 custom questions as part of the 2022 survey.

### Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

### How to read this

The table shows you responses to the question 'I have accessed Dental Health Services Victoria's Wellbeing Hub and found it of value in supporting my wellbeing.'.

### Example

41% of staff who did the survey responded 'Not applicable' to the question.

I have accessed Dental Health Services Victoria's Wellbeing Hub and found it of value in supporting my wellbeing.	You 2022
Not applicable	41%
Neither agree nor disagree	25%
Agree	16%
Disagree	8%
Strongly disagree	5%
Strongly Agree	4%



# People matter survey

# wellbeing check 2022

Have your say

### Overview

### **Result summary**

### Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- Your response rate

### People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

### **Key differences**

- · Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

### Taking action

• Taking action questions

### **Detailed results**

### Senior leadership

 Senior leadership questions

# Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

### Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

## Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- Flexible working

## Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

### **Custom questions**

 Questions requested by your organisation

### **Demographics**

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or
   Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Age, gender, variations in sex characteristics and sexual orientation

### What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	102	23%
35-54 years	208	47%
55+ years	78	18%
Prefer not to say	55	12%
How would you describe your gender?	(n)	%
Woman	286	65%
Man	92	21%
Prefer not to say	61	14%
Non-binary and I use a different term	4	1%
Are you trans, non-binary or gender diverse?	(n)	%
No	378	85%

15%

65

Prefer not to say

### To your knowledge, do you have innate variation(s) of sex characteristics (often called intersex)?\* (n) % 0% Yes 2 No 82% 363 Don't know 16 4% Prefer not to say 62 14% How do you describe your sexual orientation? (n) % Straight (heterosexual) 308 70% Prefer not to say 98 22% Bisexual 15 3%



# Aboriginal and/or Torres Strait Islander employees

### What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (\*) means this is a new question for the 2022 survey.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Aboriginal and/or Torres Strait Islander	(n)	%
Yes	2	0%
Non Aboriginal and/or Torres Strait Islander	394	89%
Prefer not to say	47	11%



### Disability

### What this is

This is staff who identify as a person with disability and how they share that information.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Do you identify as a person with a disability?	(n)	%
Yes	16	4%
No	376	85%
Prefer not to say	51	12%

If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?		%
Yes	10	63%
No	6	38%



### Cultural diversity 1 of 2

### What this is

These are the personal characteristics of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
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Country of birth	(n)	%
Born in Australia	216	49%
Not born in Australia	117	26%
Prefer not to say	110	25%

If you speak another language with your family or community, what language(s) do you speak?	(n)	%
Other	52	32%

Hindi	21	13%
Filipino	14	9%
Cantonese	13	8%
Greek	11	7%
Italian	10	6%
Mandarin	9	6%
Arabic	8	5%
Vietnamese	8	5%

Tagalog

German

Punjabi

7

5

5

4%

3%

3%

Language other than English spoken with family or community	(n)	%
Yes	163	37%
No	190	43%
Prefer not to say	90	20%

If you speak another language with your family or community, what language(s)		
do you speak?	(n)	%
Macedonian	4	2%
Sinhalese	4	2%
Tamil	4	2%
French	3	2%
Spanish	3	2%
Indonesian	2	1%
Urdu	2	1%
Australian Indigenous Language	1	1%



### Cultural diversity 2 of 2

### What this is

This is the cultural identity and religion of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	201	45%
Prefer not to say	109	25%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	47	11%
South Asian	37	8%
English, Irish, Scottish and/or Welsh	33	7%
East and/or South-East Asian	31	7%
Other	14	3%
Central Asian	12	3%
Middle Eastern	8	2%
New Zealander	6	1%
African	6	1%
Aboriginal and/or Torres Strait Islander	2	0%
Central and/or South American	1	0%

Religion	(n)	%
Christianity	129	29%
No religion	126	28%
Prefer not to say	109	25%
Hinduism	22	5%
Other	22	5%
Buddhism	18	4%
Islam	12	3%
Sikhism	3	1%
Judaism	2	0%



### Employment characteristics 1 of 2

### What this is

These are the employment characteristics of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2022 survey.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	246	56%
Part-Time	197	44%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$65k	147	37%
\$65k to \$95k	106	27%
\$95k to \$125k	35	9%
\$125k or more	39	10%
Prefer not to say	72	18%
Organisational tenure	(n)	%
<1 year	84	19%
1 to less than 2 years	37	8%
2 to less than 5 years	90	20%
5 to less than 10 years	76	17%
10 to less than 20 years	118	27%
More than 20 years	38	9%

Management responsibility	(n)	%
Non-manager	377	85%
Other manager	39	9%
Manager of other manager(s)	27	6%
Employment type	(n)	%
Employment type  Ongoing and executive	(n) 322	<b>%</b> 73%
		1



### Employment characteristics 2 of 2

### What this is

These are the employment characteristics of staff.

### Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

### How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (\*) means this is a new question for the 2021 survey

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last		
3 months	(n)	%
Melbourne CBD	322	73%
Melbourne: Suburbs	109	25%
Other	8	2%
Rural	3	1%
Lavas vasional situ	1	0%
Large regional city		
What have been your main places of work over the last 3-months?	(n)	%
What have been your main places of	(n) 230	<b>%</b> 52%
What have been your main places of work over the last 3-months?	1	1.0
What have been your main places of work over the last 3-months?  Your employer's office	230	52%
What have been your main places of work over the last 3-months?  Your employer's office  A frontline or service delivery location	230 151	52% 34%

Flexible work	(n)	%
No, I do not use any flexible work arrangements	181	41%
Part-time	116	26%
Flexible start and finish times	81	18%
Using leave to work flexible hours	56	13%
Working from an alternative location (e.g. home, hub/shared work space)	51	12%
Shift swap	49	11%
Study leave	18	4%
Working more hours over fewer days	14	3%
Other	12	3%
Purchased leave	11	2%
Job sharing	7	2%



### Adjustments

### What this is

These are adjustments staff requested to perform in their role.

### Why this is important

This shows organisations how flexible they are in adjusting for staff.

### How to read this

Each demographic area shows the breakdown of responses from your survey results

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	334	75%
Flexible working arrangements	82	19%
Physical modifications or improvements to the workplace	22	5%
Career development support strategies	17	4%
Other	8	2%
Job redesign or role sharing	6	1%
Accessible communications technologies	5	1%

Why did you make this request?	(n)	<u> </u>
Work-life balance	42	39%
Family responsibilities	31	28%
Health	31	28%
Other	20	18%
Caring responsibilities	19	17%
Study commitments	12	11%
Disability	3	3%

# What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory 9 8%



### Caring

### What this is

These are staff-reported caring responsibilities.

### Why this is important

This shows organisations what caring responsibilities their staff have.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Caring responsibility	(n)	%
None of the above	175	40%
Prefer not to say	79	18%
Primary school aged child(ren)	66	15%
Secondary school aged child(ren)	51	12%
Frail or aged person(s)	49	11%
Child(ren) - younger than preschool age	36	8%
Preschool aged child(ren)	21	5%
Person(s) with a medical condition	20	5%
Person(s) with a mental illness	16	4%
Other	10	2%
Person(s) with disability	7	2%



### **Employment categories**

### What is this

This shows how many people in each employee category responded to the survey.

### Why this is important

This helps you assess how representative of your organisation your survey was.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

(n)	%
208	47%
62	14%
59	13%
34	8%
29	7%
28	6%
21	5%
	208 62 59 34 29 28



### Primary role

### What is this

This shows the primary role of your staff.

### Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

### How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

### How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

# Which of the following best describes the primary operational area in which you work?

you work?	(n)	%
Hospital-based services	279	63%
Corporate services	136	31%
Community-based services	26	6%

# Is your primary work role in one of the

following areas?	(n)	%
Emergency	33	7%
Medical	47	11%
Mixed medical/surgical	7	2%
Paediatrics	13	3%
Peri-operative	13	3%
Rehabilitation	2	0%
Surgical	18	4%
Other	143	32%
Administration	165	37%





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