





People matter survey

wellbeing check 2022

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Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





About your report

The results in this report help your organisation build a positive workplace culture with integrity that live the public sector values.

Report contents

The visual on the right shows you what sections we've included in this report for your organisation's survey results.

Comparing data in this report

Your organisation took part in the survey in 2021 but not 2020.

This means you'll be able to compare about 77% of this year's survey with your previous results.

Rounding of percentages

In this report, we round numbers up or down to their nearest whole percentage.

This means some percentages may not add up to 100%.

Survey questions and definitions

Download Survey questions: People matter survey 2022 (DOCX, 55 pages) to see how we asked questions and defined concepts in the 2022 survey

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Privacy and anonymity

To protect you, we:

- use an anonymous survey link and everyone in your organisation receives the same survey link
- de-identify all survey response data provided to your organisation
- don't collect your name, date of birth or employee ID
- don't release results when fewer than 10 people in a work group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total
- don't link the free-text comment reporting to any other survey information

Read more in our privacy policy.



Survey's theoretical framework

What this is

The framework provides an overview of the workplace factors and outcomes that the survey measures.

Why this is important

Based on theory and research, the framework focuses on core themes that help guide organisations in creating better workplaces.

We developed the framework in consultation with stakeholders from the public sector and Deakin University.

Our public sector values

The public sector values inform the professional and ethical conduct of everyone who works in the public sector.

As such, these values underpin the theoretical framework of the survey.

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

Senior leadership

- Lead the organisation
- Set the culture
- Lead by example
- Actions influence outcomes

Organisation climate

- Organisational integrity
- Safety climate
- Patient safety climate
- Collaboration

Workgroup climate

- Quality service delivery
- Innovation
- Workgroup support
- Safe to speak up

Job and manager

- Manager leadership
- Manager support
- Workload
- Learning and development
- Job enrichment
- Meaningful work
- Flexible working

Engagement

Outcomes

- Satisfaction
- Wellbeing –
 work-related stress
- Wellbeing –
 job-related affect
- Intention to stay
- Acting on negative behaviours
- Inclusion

The public sector values that underpin the framework and all public sector organisations



Responsiveness



Integrity



Impartiality



Accountability



Respect



Leadership



Human Rights





Your comparator group

What this is

This is a list of similar organisations to yours.

We try to make sure they're in the same industry your organisation is in.

Some organisations may not have taken part in the survey previously. This means your comparator group may be different to previous years.

How we use this in your report

In this report, we compare your organisation's survey results to your comparator group's results.

This is so you can compare how your organisation is doing in your industry or to similar organisations.

We refer to your comparator group in this report as 'comparator'.

Alfred Health

Austin Health

Dental Health Services Victoria

Melbourne Health

Monash Health

Northern Health

Peninsula Health

Peter MacCallum Cancer Centre

Royal Children's Hospital

Royal Victorian Eye and Ear Hospital

Royal Women's Hospital

The Queen Elizabeth Centre

Tweddle Child and Family Health Service

Victorian Institute of Forensic Mental Health

Western Health



Your response rate

What this is

This is how many staff in your organisation did the survey in 2022.

Why this is important

The higher the response rate, the more your results will reflect how staff feel.

If less than 100 completed the survey, consider how much one person could change your results.

For example, if only 25 people did the survey, 1 person would account for 4% of any result.

In this example, if your survey result and comparator group result or previous survey result are within 4% of each other, there is very little difference in the results.

How to read this

The number in the brackets () shows how many staff completed the survey this year.

We've also expressed this as a percentage of all the staff who work in your organisation.

2021		2022	
27% (1831)		31% (2386)	
Comparator	30%	Comparator 28%	
Public Sector	39%	Public Sector 42%	



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Scorecard: employee engagement index

What this is

Engaged employees are committed to their organisation's goals and values, and motivated to contribute to organisational success.

The employee engagement index is a score out of 100. It is a weighting of all engagement question responses.

The weightings for each engagement response are:

- strongly agree is 100 points
- agree is 75 points
- neither agree nor disagree is 50 points
- disagree is 25 points
- strongly disagree is 0 points

Why this is important

High engagement may lead to greater satisfaction and lower absences, turnover and workplace stress.

2021		2022	
68		65	
Comparator	72	Comparator	70
•		•	
Public Sector	70	Public Sector	68



Engagement question results 1 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 65.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

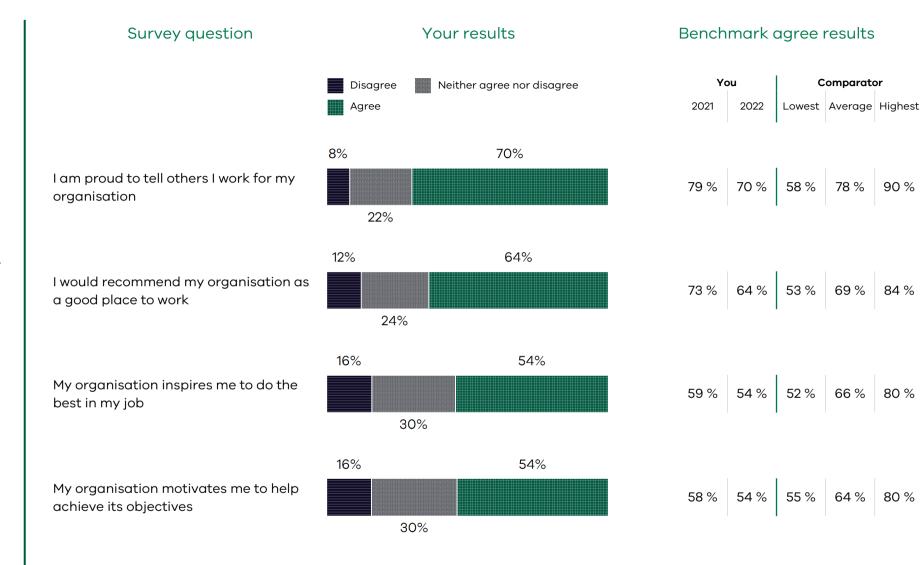
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

70% of your staff who did the survey agreed or strongly agreed with 'I am proud to tell others I work for my organisation'.





Engagement question results 2 of 2

What this is

This is the overall sense of pride, attachment, inspiration, motivation and advocacy your employees have for your organisation.

Your organisation's engagement index

Your 2022 index is 65.

Why this is important

High engagement drives greater productivity, employee wellbeing and lower absences, turnover and workplace stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

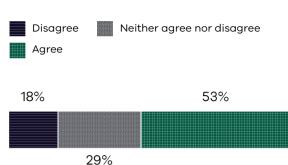
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

53% of your staff who did the survey agreed or strongly agreed with I feel a strong personal attachment to my organisation'.

Survey question Your results Disagree Agree 53% 18%

I feel a strong personal attachment to my organisation



Benchmark agree results

You		Comparator				
2021	2022	Lowest	Average	Highest		
		l				
64 %	53 %	54 %	63 %	74 %		



Scorecard: satisfaction, stress, intention to stay, inclusion

What this is

This scorecard provides overall results for satisfaction, high to severe work-related stress, intention to stay and inclusion.

There are more people outcomes scorecards throughout this report.

Why this is important

This page shows which outcomes are performing well and which outcomes you can look to improve.

How to read this

Each label represents a group of questions in the survey about people outcomes.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

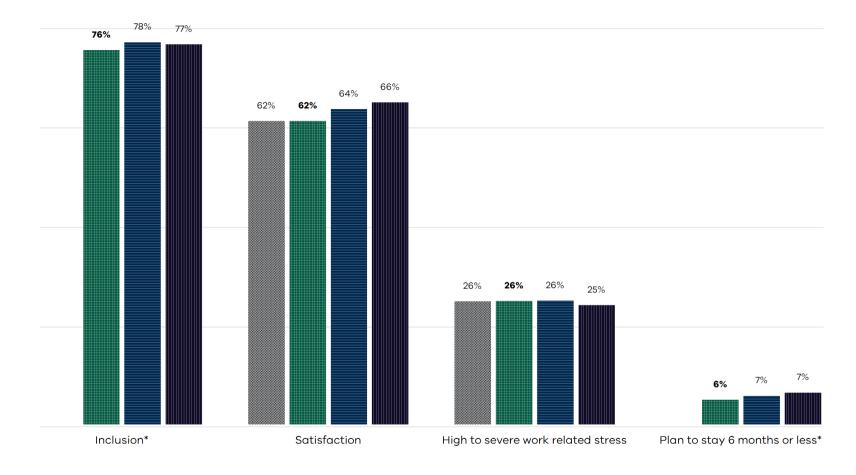
Example

In 2022:

 76% of your staff who did the survey responded positively to questions about Inclusion.

Compared to:

• 78% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey



Satisfaction question results

What this is

This is how satisfied staff are with their jobs, work-life balance and career development.

Why this is important

High satisfaction may lead to improved engagement, performance and lower absences and turnover.

How to read this

Under 'Your results', see results for each question in descending order by most satisfied.

'Satisfied' combines responses for satisfied and very satisfied and 'Dissatisfied' combines responses for dissatisfied and very dissatisfied.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

68% of your staff who did the survey were satisfied or very satisfied with 'Considering everything, how satisfied are you with your current job'.

Survey question Your results Benchmark satisfied results You Dissatisfied Neither satisfied nor dissatisfied Satisfied 2021 68% 15% Considering everything, how satisfied are you with your current job 17% 20% 63% How satisfied are you with the work/life balance in your current job 17% 19% 55% How satisfied are you with your career development within your current organisation 26%

Comparator

Lowest Average Highest

Work-related stress levels

What this is

This is the level of stress experienced by employees in response to work-related factors.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In this survey we asked staff to tell us their stress level.

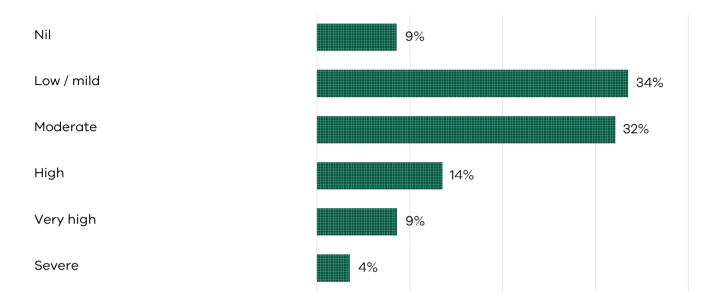
The graph at the top shows how staff in your organisation rated their current levels of work-related stress.

The numbers below show the percentage of staff in your organisation who said they experienced high to severe stress in 2022 compared to 2021 and your comparator.

Example

26% of your staff who did the survey said they had high to severe stress in 2022. This is compared to 26% of staff in your comparator group and 25% of staff across the public sector.

How would you rate your current level of work-related stress? (You 2022)



Reported levels of high to severe stress

2021	2022
26%	26%

Comparator	26%	Comparator	26%
Public Sector	26%	Public Sector	25%



Work-related stress causes

What this is

This is the main work-related causes of stress reported by staff.

Why this is important

Stress can negatively affect peoples health and wellbeing as well as their performance and behaviour.

How to read this

In the survey, we ask staff to tell us if they have experienced mild to severe stress at work, as shown in the visual above the table.

If they answer yes, we ask them to tell us what caused the stress. They can select more than one cause.

In descending order, the table shows the top 10 causes.

Example

91% of your staff who did the survey said they experienced mild to severe stress.

Of that 91%, 57% said the top reason was 'Workload'.

2181	205

91% 9%

Experienced some work-related stress

Did not experience some work-related stress

Of those that experienced work related stress it was from	You 2021	You 2022	Comparator 2022	Public sector 2022
Workload	56%	57%	56%	53%
Time pressure	42%	42%	43%	43%
Dealing with clients, patients or stakeholders	16%	17%	17%	15%
Competing home and work responsibilities	11%	16%	16%	15%
Management of work (e.g. supervision, training, information, support)	12%	13%	13%	13%
Social environment (e.g. relationships with colleagues, manager and/or senior leaders)	15%	12%	13%	11%
Work schedule or hours	8%	12%	11%	8%
Content, variety, or difficulty of work	12%	11%	12%	11%
Unclear job expectations	10%	10%	9%	12%
Other	8%	10%	9%	9%



Intention to stay

What this is

This is what your staff intend to do with their careers in the near future.

Why this is important

In the public sector, we want to attract, keep, motivate and engage staff.

How to read this

In the survey, we ask staff to tell us how long they intend to work at their organisation.

Example

8% of your staff who did the survey said they intended to work for your organisation for Over 6 months and up to 1 year.

Employees plan to work at your organisation for	You 2022	Comparator 2022	Public sector 2022
6 months or less	6%	7%	7%
Over 6 months and up to 1 year	8%	10%	10%
Over 1 year and up to 3 years	20%	23%	23%
Over 3 years and up to 5 years	15%	16%	16%
Over 5 years	51%	45%	44%



Inclusion question results

What this is

This is how included staff feel in their workplace.

Why this is important

When people feel like they belong, they can bring their true selves and lived experience to their work and workplace. This leads to increased productivity, wellbeing and better outcomes for the community.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'I can be myself at work'.

Survey question Disagree Agree Neither agree nor disagree 12% 12% 1 feel as if I belong at this organisation Your results Neither agree nor disagree 7% 81% 12% 7% 71%

Benchmark agree results

Yc	u	Comparator				
2021	2022	Lowest	Average	Highest		
Not asked	81 %	73 %	81 %	88 %		
Not asked	71 %	68 %	74 %	80 %		

Inclusion - Barriers to success

What this is

This is a list of things that staff felt were barriers to their success at work.

Why this is important

These results can show areas of focus for improvement to enable employee success in the workplace.

How to read this

In the survey, we ask staff to tell us if they have experienced any barriers to their success at work and what those barriers were. They can select more than one barrier.

In descending order, the table shows to top 10 answers.

Example

9% of your staff who did the survey said they have experienced barriers to success in the last 12 months due to 'My caring responsibilities'. Staff who experienced one or more barriers to success at work

706 1680 30% 70%

Experienced barriers

Did not experience barriers

During the last 12 months, employees experienced barriers to their success due to	You 2022	Comparator 2022	Public sector 2022
My caring responsibilities	9%	8%	7%
My age	8%	8%	8%
My mental health	8%	7%	7%
Other	5%	5%	5%
My physical health	4%	4%	4%
My sex	4%	4%	4%
My cultural background	2%	4%	3%
My race	1%	2%	1%
My industrial activity	1%	1%	1%
My physical features	1%	1%	1%





Scorecard: emotional effects of work

What this is

This is the level of positive and negative feelings experienced by staff in the 3 months before the survey.

Why this is important

Positive feelings can lead to higher wellbeing and job satisfaction and a lower chance of burnout.

How to read this

Each label represents a question in the survey about emotional effects of work.

Each result is the percentage of staff who said they often, very often or always felt happy, enthusiastic, worried or miserable in the past 3 months.

You can compare these with your comparator and the public sector.

Example

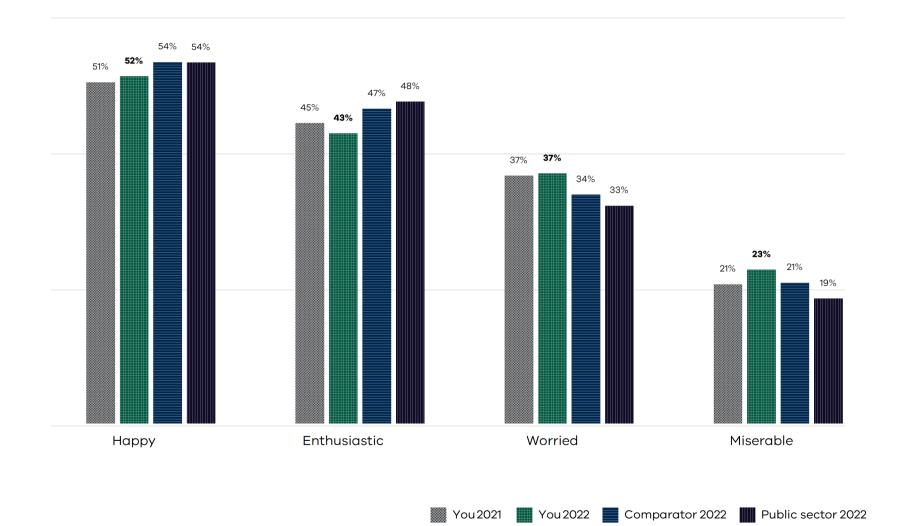
In 2022:

 52% of your staff who did the survey said work made them feel happy in 2022, which is up from 51% in 2021

Compared to:

• 54% of staff at your comparator and 54% of staff across the public sector.

Thinking about the last three months, how often has work made you feel ...



Scorecard: negative behaviours

What this is

This is how many staff have experienced negative behaviours at work in the past 12 months.

Why this is important

Negative behaviours can be detrimental to health and wellbeing as well as performance and behaviour.

How to read this

Each label represents a question in the survey about negative behaviour.

Each result is the percentage of staff who said they experienced bullying, sexual harassment, discrimination or violence and aggression in the past 12 months.

You can compare these with your comparator and the public sector.

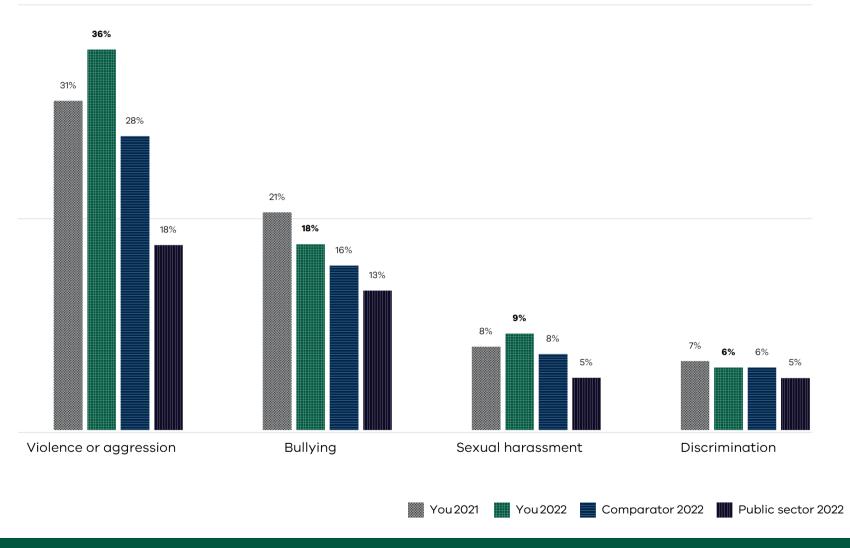
Example

In 2022:

 36% of your staff who did the survey stated they experienced 'Violence or aggression' in the last 12 months which is up from 31% in 2021.

Compared to:

28% of staff at your comparator and
 18% of staff across the public sector.



Bullying

What this is

This is repeated unreasonable behaviour directed at an employee that creates a risk to their health and safety.

Why this is important

Bullying can have an immediate and longterm negative impact on those involved, including those who witness bullying.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers what they experienced.

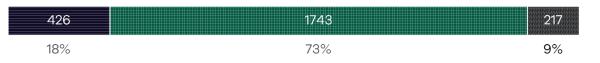
In descending order, the table shows the answers.

Example

18% of your staff who did the survey said they experienced bullying.

Of that 18%, 71% said the top type was 'Incivility (e.g. talking down to others, making demeaning remarks, not listening to somebody)'.

Have you experienced bullying at work in the last 12 months?



•	Experienced bully	ring Did	not experience bullyin	g Not sure
If you experienced bullying, what type of bullying did you experience?	You 202		Comparator 2022	Public sector 2022
Incivility (e.g. talking down to others, making demeaning rer listening to somebody)	narks, not 70%	% 71%	71%	70%
Exclusion or isolation	45%	% 43%	38%	42%
Intimidation and/or threats	32%	6 35%	30%	31%
Withholding essential information for me to do my job	28%	6 26%	23%	28%
Verbal abuse	23%	6 22%	22%	20%
Other	14%	ź 14%	15%	15%
Being assigned meaningless tasks unrelated to the job	12%	5 11%	12%	12%
Being given impossible assignment(s)	8%	8%	8%	9%
Interference with my personal property and/or work equipm	nent 3%	4%	4%	4%





Telling someone about the bullying

What this is

This is if staff told someone when they experienced bullying.

Why this is important

By understanding how staff report bullying, organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work.

If they did, they could tell us with one or more answers who they told about it.

In descending order, the table shows the answers.

Example

18% of your staff who did the survey said they experienced bullying, of which

- 46% said the top way they reported the bullying was 'Told a manager'.
- 88% said they didn't submit a formal complaint.

Have you experienced bullying at work in the last 12 months?

426	1743	217
18%	73%	9%

	Experienced bullying		Did not experience bullying	
Did you tell anyone about the bullying?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	47%	46%	47%	48%
Told a colleague	49%	45%	43%	41%
Told a friend or family member	33%	41%	37%	36%
Told the person the behaviour was not OK	18%	16%	17%	17%
I did not tell anyone about the bullying	8%	13%	11%	12%
Submitted a formal complaint	14%	12%	11%	11%
Told Human Resources	12%	10%	10%	12%
Told someone else	13%	10%	12%	12%
Told employee assistance program (EAP) or peer supp	ort 3%	5%	8%	9%





Bullying - reasons for not submitting a formal complaint

What this is

This is why staff who experienced bullying chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can plan how to support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced bullying at work. We then asked them if they submitted a formal complaint. If they didn't, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

88% of your staff who experienced bullying did not submit a formal complaint, of which:

 55% said the top reason was 'I believed there would be negative consequences for my reputation'. Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I believed there would be negative consequences for my reputation	53%	55%	47%	49%
I didn't think it would make a difference	54%	54%	52%	52%
I believed there would be negative consequences for my career	33%	36%	34%	37%
I didn't think it was serious enough	15%	18%	18%	16%
I didn't feel safe to report the incident	20%	17%	18%	18%
I thought the complaint process would be embarrassing or difficult	11%	12%	12%	12%
Other	8%	11%	11%	11%
I didn't need to because I no longer had contact with the person(s) who bullied me	7%	9%	7%	7%
I believed there would be negative consequences for the person I was going to complain about	7%	7%	11%	9%
I was advised not to	4%	5%	5%	5%





Perpetrators of bullying

What this is

This is who staff have said are responsible for bullying.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 18% of your staff said they experienced bullying.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

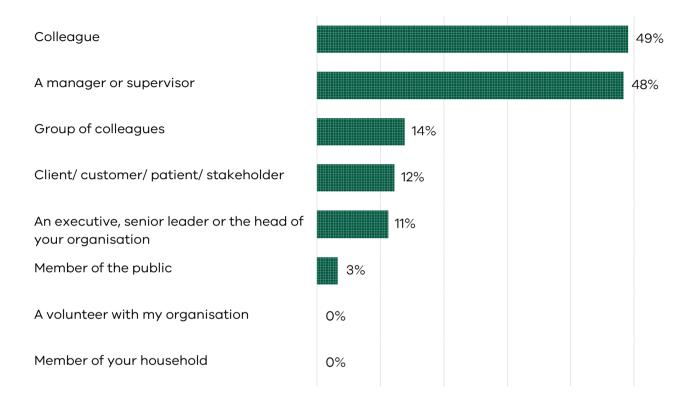
Each row is one perpetrator or group of perpetrators.

Example

18% of your staff who did the survey said they experienced bullying.

Of that 18%, 49% said it was by 'Colleague'.

426 people (18% of staff) experienced bullying (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for bullying within your organisation.

Why this is important

Understanding where bullying happens means organisations can work out what action to take.

How to read this

In this year's survey, 18% of your staff said they experienced bullying.

If they experienced bullying from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the bullying to different workplace relationships.

Example

18% of your staff who did the survey said they experienced bullying.

Of that 18%, 97% said it was by someone within the organisation.

Of that 97%, 56% said it was 'They were in my workgroup'.

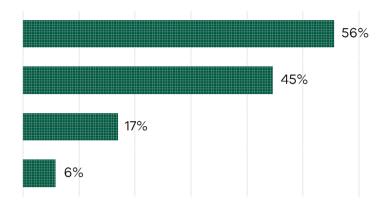
412 people (97% of staff who experienced bullying) experienced bullying from within your organisation (You 2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Sexual harassment

What this is

This is non-consensual or unwelcome sexual behaviour that could cause an employee to feel offended, humiliated or intimidated.

Why this is important

Sexual harassment can have an immediate and long-term negative impact on those involved, including those who witness sexual harassment.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 answers.

Example

9% of your staff who did the survey said they experienced sexual harassment.

Of those, 58% said the top type was 'Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)'.

Have you experienced sexual harassment at work in the last 12 months?

226	2160
9%	91%
Experienced sexual harassment	Did not experience sexual harassment

Behaviours reported	You 2021	You 2022	Comparator 2022	Public sector 2022
Sexually suggestive comments or jokes that made you feel offended (in either a group or one on one situation)	58%	58%	54%	53%
Intrusive questions about your private life or comments about your physical appearance	53%	48%	51%	48%
Inappropriate physical contact (including momentary or brief physical contact)	24%	27%	25%	20%
Unwelcome touching, hugging, cornering or kissing	18%	25%	20%	16%
Inappropriate staring or leering that made you feel intimidated	19%	20%	18%	16%
Sexual gestures, indecent exposure or inappropriate display of the body	6%	12%	12%	8%
Any other unwelcome conduct of a sexual nature	7%	11%	8%	7%
Repeated or inappropriate invitations to go out on dates	1%	3%	4%	4%
Request or pressure for sex or other sexual acts	0%	3%	2%	2%
Repeated or inappropriate advances on email, social networking websites or internet chat rooms by a work colleague	2%	1%	1%	2%



Response to sexual harassment

What this is

This is how staff responded when they experienced sexual harassment.

Why this is important

How staff respond when they experience sexual harassment may help organisations work out what action they need to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work.

If they did, they could tell us with one or more answers how they responded.

In descending order, the table shows the top 10 responses.

Example

9% of your staff who did the survey said they experienced sexual harassment.

Of those, 50% said their top response was 'Told the person the behaviour was not OK'.

Have you experienced sexual harassment at work in the last 12 months?

226	2160
9%	91%
Experienced sexual harassment	Did not experience sexual harassment

When the harassment happened to you, did you respond in any of the following ways?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told the person the behaviour was not OK	34%	50%	41%	33%
Pretended it didn't bother you	45%	36%	39%	41%
Told a colleague	34%	35%	31%	27%
Avoided the person(s) by staying away from them	36%	31%	34%	33%
Tried to laugh it off or forget about it	42%	31%	35%	36%
Told a manager	21%	20%	23%	20%
Avoided locations where the behaviour might occur	15%	14%	13%	12%
Told a friend or family member	25%	14%	21%	20%
Submitted a formal complaint	5%	7%	6%	5%
Told someone else	5%	6%	6%	5%





Sexual harassment - reasons for not submitting a formal complaint

What this is

This is why staff who experienced sexual harassment chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced sexual harassment at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

93% of your staff who experienced sexual harassment did not submit a formal complaint, of which:

• 49% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint Did not submit a formal complaint

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	45%	49%	40%	40%
I didn't think it was serious enough	50%	46%	49%	46%
I didn't need to because I made the harassment stop	7%	15%	12%	11%
I believed there would be negative consequences for my reputation	29%	14%	18%	25%
I didn't need to because I no longer had contact with the person(s) who harassed me	10%	11%	11%	9%
Other	12%	10%	11%	10%
I thought the complaint process would be embarrassing or difficult	10%	9%	9%	10%
I believed there would be negative consequences for my career	16%	9%	12%	17%
I didn't feel safe to report the incident	9%	6%	5%	7%
I believed there would be negative consequences for the person I was going to complain about	13%	5%	10%	10%





Perpetrators of sexual harassment

What this is

This is who staff have said are responsible for sexual harassment.

Why this is important

Understanding where harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 9% of your staff said they experienced sexual harassment.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

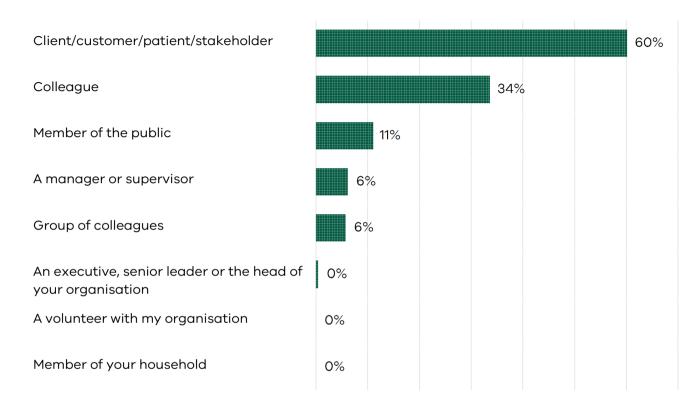
Each row is one perpetrator or group of perpetrators.

Example

9% of your staff who did the survey said they experienced sexual harassment.

Of that 9%, 60% said it was by 'Client/customer/patient/stakeholder'.

226 people (9% of staff) experienced sexual harassment (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for sexual harassment within your organisation.

Why this is important

Understanding where sexual harassment happens means organisations can work out what action to take.

How to read this

In this year's survey, 9% of your staff said they experienced sexual harassment.

If they experienced sexual harassment from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the sexual harassment to different workplace relationships.

Example

9% of your staff who did the survey said they experienced sexual harassment.

Of that 9%, 43% said it was by someone within the organisation.

Of that 43%, 64% said it was 'They were in my workgroup'.

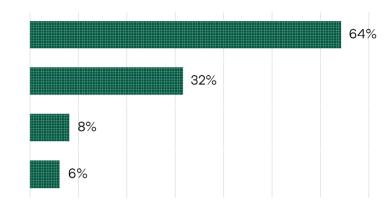
98 people (43% of staff who experienced harassment) experienced harassment from within your organisation (You 2022)

They were in my workgroup

They were outside my workgroup

They were my immediate manager or supervisor

They were someone I supervise or manage



Discrimination

What this is

Discrimination is when a person treats, or proposes to treat, a person unfavourably because of their personal characteristics, such as their age or gender, or other attributes.

Why this is important

Staff expect to have a safe and inclusive working environment to work in that is free of discrimination.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what attributes the discrimination was based on.

In descending order, the table shows the top 10 answers.

Example

6% of your staff who did the survey said they experienced discrimination.

Of that 6%, 29% said it was 'Employment activity'.

Have you experienced discrimination at work?

150	1949	287
6%	82%	12%

Experienced discrimination Did not experience discrimination Not sure

Why were you discriminated against?	You 2021	You 2022	Comparator 2022	Public sector 2022
Employment activity	28%	29%	31%	30%
Age	25%	23%	25%	28%
Parent or carer status (including pregnancy and breastfeeding)	12%	20%	14%	13%
Sex	10%	13%	16%	18%
Race	15%	11%	23%	16%
Industrial and/or political activity	0%	8%	5%	7%
Personal association with someone who has any of the above attributes (whether as a relative or otherwise)	0%	7%	5%	6%



Type of discrimination

What this is

This is what types of discrimination staff report experiencing in their organisation.

Why this is important

Understanding what types of discrimination happen means an organisation can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers what they experienced.

In descending order, the table shows the top 10 types.

Example

6% of your staff who did the survey said they experienced discrimination.

Of that 6%, 43% said it was 'Other'.

Have you experienced discrimination at work in the last 12 months?

150	1949	287
6%	82%	12%
	Experienced discrimination Did not experience discrimination	on Not sure

If you experienced discrimination, what type of discrimination did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Other	47%	43%	40%	39%
Denied flexible work arrangements or other adjustments	25%	28%	27%	22%
Opportunities for promotion	23%	28%	33%	36%
Pay or conditions offered by employer	13%	16%	11%	11%
Access to leave	9%	15%	12%	9%
Opportunities for training	18%	14%	23%	22%
Employment security - threats of dismissal or termination	15%	9%	12%	14%
Opportunities for transfer/secondment	11%	9%	9%	12%





Telling someone about the discrimination

What this is

This is who staff told about the discrimination they experienced.

Why this is important

Understanding who staff tell about their discrimination can inform how organisations can support staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination.

If they did, they could tell us with one or more answers who they told.

In descending order, the table shows the answers.

Example

6% of your staff who did the survey said they experienced discrimination, of which

- 43% said the top way they reported the discrimination was 'Told a colleague'.
- 93% said they didn't submit a formal complaint.

Have you experienced discrimination at work in the last 12 months?

150		1949	287
6%		82%	12%
	Experienced discrimination	Did not experience discrimination	Not sure

Did you tell anyone about the discrimination?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a colleague	44%	43%	39%	37%
Told a friend or family member	37%	35%	36%	34%
Told a manager	29%	26%	24%	28%
I did not tell anyone about the discrimination	15%	19%	24%	24%
Told Human Resources	10%	13%	9%	11%
Told someone else	13%	11%	15%	14%
Told the person the behaviour was not OK	15%	9%	9%	9%
Submitted a formal complaint	9%	7%	7%	8%
Told employee assistance program (EAP) or peer support	6%	2%	7%	8%



Discrimination - reasons for not submitting a formal complaint

What this is

This is why staff who experienced discrimination chose not to submit a formal complaint.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced discrimination at work. We then asked them if they submitted a formal complaint. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

93% of your staff who experienced discrimination did not submit a formal complaint, of which:

• 53% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal complaint?



Submitted formal complaint	Did not submit a formal complaint
----------------------------	-----------------------------------

What was your reason for not submitting a formal complaint?	You 2021	You 2022	Comparator 2022	Public sector 2022
I didn't think it would make a difference	70%	53%	60%	59%
I believed there would be negative consequences for my reputation	50%	49%	48%	50%
I believed there would be negative consequences for my career	46%	42%	46%	49%
I didn't feel safe to report the incident	19%	15%	20%	19%
I didn't think it was serious enough	18%	15%	15%	13%
Other	11%	8%	8%	8%
I thought the complaint process would be embarrassing or difficult	7%	6%	12%	12%
I didn't know how to make a complaint	6%	5%	5%	5%
I believed there would be negative consequences for the person I was going to complain about	14%	4%	8%	8%
I didn't know who to talk to	8%	4%	8%	7%





Perpetrators of discrimination

What this is

This is who staff have said are responsible for discrimination.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced discrimination.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

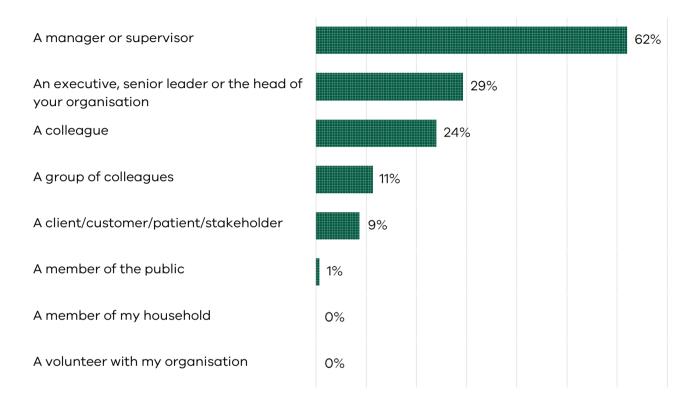
Each row is one perpetrator or group of perpetrators.

Example

6% of your staff who did the survey said they experienced discrimination.

Of that 6%, 62% said it was by 'A manager or supervisor'.

150 people (6% of staff) experienced discrimination (You2022)





Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for discrimination within your organisation.

Why this is important

Understanding where discrimination happens means organisations can work out what action to take.

How to read this

In this year's survey, 6% of your staff said they experienced discrimination.

If they experienced discrimination from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the discrimination to different workplace relationships.

Example

6% of your staff who did the survey said they experienced discrimination.

Of that 6%, 95% said it was by someone within the organisation.

Of that 95%, 48% said it was 'They were in my workgroup'.

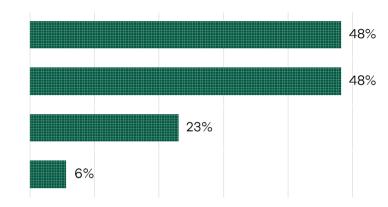
143 people (95% of staff who experienced discrimination) experienced discrimination from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage



Violence and aggression

What this is

This is when staff are abused, threatened or assaulted in a situation related to their work.

Why this is important

Violence and aggression can have an immediate and long-term negative impact of those involved, including those who witness violence and aggression.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or more answers what they experienced. In descending order, the table shows the

answers. **Example**

36% of your staff who did the survey said they experienced violence or aggression. Of that 36%, 89% said it was from 'Abusive language'.

Have you experienced violence or aggression at work in the last 12 months?



If you experienced violence or aggression, what type did you experience?	You 2021	You 2022	Comparator 2022	Public sector 2022
Abusive language	87%	89%	86%	82%
Intimidating behaviour	68%	70%	70%	68%
Threats of violence	38%	47%	40%	37%
Physical assault (e.g. spitting, hitting, punching, pushing, tripping, grabbing, throwing objects)	29%	41%	31%	28%
Damage to my property or work equipment	8%	13%	10%	8%
Other	5%	2%	3%	4%
Stalking, including cyber-stalking	1%	1%	1%	1%



Telling someone about violence and aggression

What this is

This is who staff told about what violence and aggression they experienced.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression. If they did, they could tell us with one or

more answers who they told.

In descending order, the table shows the answers.

Example

36% of your staff who did the survey said they experienced violence or aggression, fo which

- 53% said the top way they reported the violence or agression was 'Told a manager'
- 57% said they didn't submit a formal incident report.

Have you experienced violence or aggression at work in the last 12 months?

97	1429	860
4%	60%	36%
Not sure	Did not experience violence or aggression	Experienced violence or aggression

Did you tell anyone about the incident?	You 2021	You 2022	Comparator 2022	Public sector 2022
Told a manager	53%	53%	56%	56%
Told a colleague	51%	49%	50%	47%
Submitted a formal incident report	40%	43%	34%	32%
Told the person the behaviour was not OK	38%	37%	39%	34%
Told a friend or family member	19%	22%	22%	20%
I did not tell anyone about the incident(s)	5%	6%	6%	7%
Told someone else	6%	5%	6%	6%
Told employee assistance program (EAP) or peer support	2%	2%	3%	4%
Told Human Resources	3%	2%	2%	4%



Violence and aggression - reasons for not submitting a formal incident report

What this is

This is why staff who experienced violence or aggression chose not to submit a formal incident report.

Why this is important

By understanding this, organisations can work out what action to take.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression at work. We then asked them if they submitted a formal incident report. If they did not, they could tell us with one or more answers why not. In descending order, the table shows the top 10 answers.

Example

57% of your staff who experienced violence or aggression did not submit a formal incident report, of which:

• 43% said the top reason was 'I didn't think it would make a difference'.

Did you submit a formal incident report?



Submitted formal incident report Did not submit a formal incident report

What was your reason for not submitting a formal incident report?		You 2022	Comparator 2022	Public sector 2022	
I didn't think it would make a difference	41%	43%	39%	40%	
I didn't think it was serious enough	33%	33%	34%	32%	
Other		23%	21%	20%	
I didn't need to because I no longer had contact with the person(s) who was aggressive or violent to me	16%	13%	17%	16%	
I didn't need to because I made the violence or aggression stop	14%	13%	17%	15%	
I believed there would be negative consequences for my reputation	9%	10%	10%	14%	
I believed there would be negative consequences for my career	4%	7%	7%	10%	
I believed there would be negative consequences for the person I was going to complain about	2%	3%	3%	4%	
I thought the complaint process would be embarrassing or difficult	4%	3%	3%	4%	
I didn't feel safe to report the incident	3%	2%	3%	4%	





Perpetrators of violence and aggression

What this is

This is who staff have said are responsible for violence and aggression.

Why this is important

Understanding this means organisations can plan how to support and protect staff.

How to read this

In the survey, we asked staff to tell us if they'd experienced violence or aggression.

If they did, they could tell us with one or more answers who the perpetrator was.

In descending order, the bar chart shows the perpetrators with the largest number of responses.

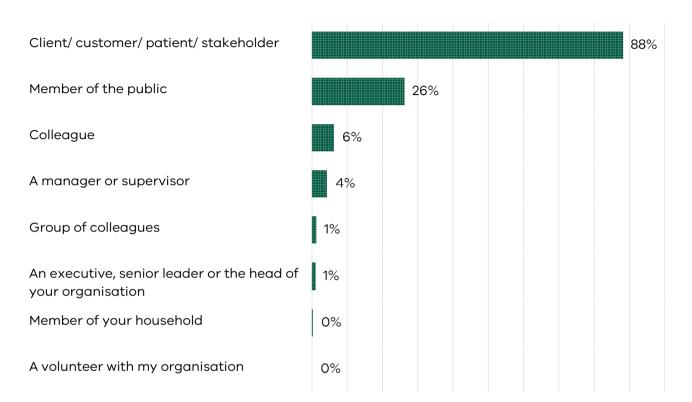
Each row is one perpetrator or a group of perpetrators.

Example

36% of your staff who did the survey said they experienced violence or aggression.

Of that 36%, 88% said it was 'Client/ customer/ patient/ stakeholder'.

860 people (36% of staff) experienced violence or aggression (You2022)





People outcomes

Relationship to perpetrator

What this is

This provides further detail on who staff have said are responsible for violence or aggression within your organisation.

Why this is important

Understanding where violence or aggression happens means organisations can work out what action to take.

How to read this

In this year's survey, 36% of your staff said they experienced violence or aggression.

If they experienced violence or aggression from within the organisation, they could tell us their relationship to the perpetrator.

The bar chart shows, in descending order, how many employees linked the violence or aggression to different workplace relationships.

Example

36% of your staff who did the survey said they experienced violence or aggression.

Of that 36%, 11% said it was by someone within the organisation.

Of that 11%, 52% said it was 'They were in my workgroup'.

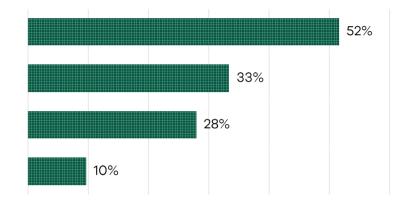
93 people (11% of staff who experienced violence or aggression) experienced violence or aggression from within your organisation (You2022)

They were in my workgroup

They were my immediate manager or supervisor

They were outside my workgroup

They were someone I supervise or manage





People outcomes

Negative behaviour — satisfaction with making a formal complaint

What this is

This is how satisfied a staff member was with how your organisation managed their complaint.

Why this is important

When staff submit a formal complaint for negative behaviours, they should feel your organisation will manage it effectively and professionally.

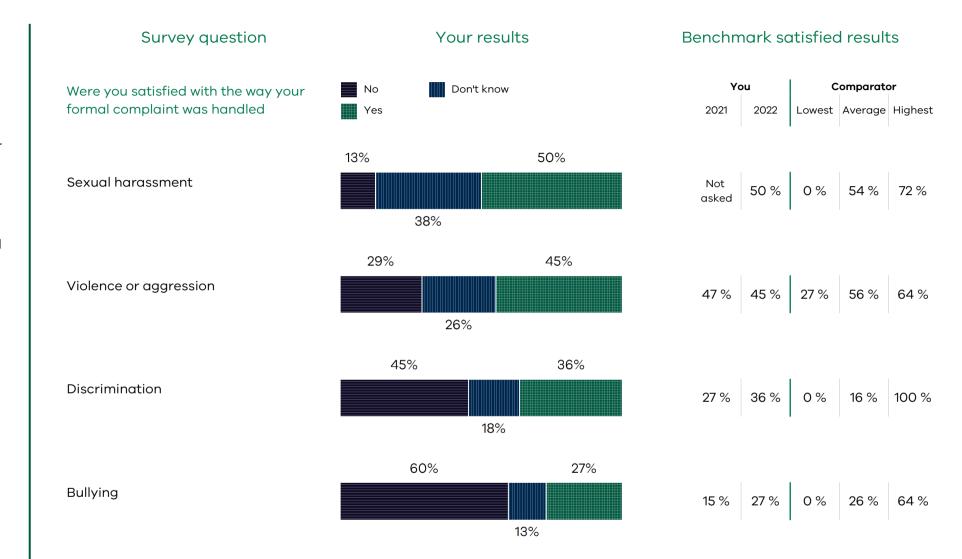
How to read this

Under 'Your results', see results for each question in descending order by yes.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

50% of staff who did the survey were satisfied with the way your organisation handled their formal 'Sexual harassment' complaint.







People matter survey

wellbeing check 2022

Have your say

Overview

Result summary

Report overview

- · About your report
- Privacy and anonymity
- Survey's theoretical framework
- Your comparator group
- · Your response rate

People outcomes

- Scorecard: engagement index
- Engagement
- Scorecard: satisfaction, stress, intention to stay, inclusion
- Satisfaction
- Work-related stress levels
- Work-related stress causes
- Intention to stay

- Inclusion
- Scorecard: emotional effects of work
- Scorecard: negative behaviour
- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

Key differences

- Highest scoring
- Lowest scoring
- Most improved
- Most declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

Taking action

• Taking action questions

Detailed results

Senior leadership

 Senior leadership questions

Organisational climate

- Scorecard
- Organisational integrity
- Collaboration
- · Safety climate
- Patient safety climate

Workgroup climate

- Scorecard
- Quality service delivery
- Innovation
- · Workgroup support
- · Safe to speak up

Job and manager factors

- Scorecard
- Manager leadership
- Manager support
- Workload
- Learning and development
- · Job enrichment
- Meaningful work
- · Flexible working

Public sector values

- Scorecard
- Responsiveness
- Integrity
- Impartiality
- Accountability
- Respect
- Leadership
- Human rights

Custom questions

 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Highest scoring questions

What this is

These are the questions your organisation had the highest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the highest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 94% of your staff agreed with 'I can make a worthwhile contribution at work'.

This question was not asked in 2021.

Question group	Highest scoring questions	You 2022	Change from 2021	Comparator 2022
Meaningful work	I can make a worthwhile contribution at work	94%	Not asked in 2021	93%
Job enrichment	I can use my skills and knowledge in my job	93%	Not asked in 2021	94%
Meaningful work	I achieve something important through my work		+9%	92%
Job enrichment	I understand how my job helps my organisation achieve it's goals		Not asked in 2021	92%
Job enrichment	I clearly understand what I am expected to do in this job		+4%	90%
Meaningful work	I get a sense of accomplishment from my work		+5%	85%
Collaboration	I am able to work effectively with others outside my immediate workgroup		-4%	86%
Safe to speak up	I feel culturally safe at work		+8%	84%
Workgroup support	People in my workgroup work together effectively to get the job done		+4%	80%
Organisational integrity	My organisation encourages employees to act in ways that are consistent with human rights		+4%	84%



Lowest scoring questions

What this is

These are the questions your organisation had the lowest agreement or satisfaction with in 2022.

How to read this

Use this data to see where your organisation has the lowest agreement or satisfaction with questions from the 2022 survey.

In this table, your score for this year is shown in the 'you 2022 column'.

You can also compare your 2022 scores against your 2021 scores and your 2022 comparator group.

Example

On the first row 'Taking action', the 'You 2022' column shows 19% of your staff agreed with 'My organisation has made improvements based on the survey results from last year'.

This question was not asked in 2021.

Question subgroup	Lowest scoring questions		Change from 2021	Comparator 2022
Taking action	My organisation has made improvements based on the survey results from last year	19%	Not asked in 2021	27%
Safety climate	All levels of my organisation are involved in the prevention of stress	32%	+1%	43%
Taking action	I believe my organisation will make improvements based on the results of this survey		Not asked in 2021	47%
Safety climate	Senior leaders show support for stress prevention through involvement and commitment		+3%	50%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me		-2%	50%
Organisational integrity	I believe the promotion processes in my organisation are fair		Not asked in 2021	47%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	40%	-4%	50%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity		+7%	55%
Organisational integrity	I have an equal chance at promotion in my organisation		Not asked in 2021	51%
Learning and development	I am satisfied with the opportunities to progress in my organisation		Not asked in 2021	53%



Most improved

What this is

This is where staff feel their organisation has most improved.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Increase from 2021' column.

When you use this data, focus on the increase instead of individual numbers.

This is because the increase from 2021 shows you where the most positive changes are happening in your organisation.

Example

On the first row 'Meaningful work', the 'You 2022' column shows 92% of your staff agreed with 'I achieve something important through my work'.

In the 'Increase from 2021' column, you have a 9% increase, which is a positive trend.

Question group Most improved from last year		You 2022	Increase from 2021	Comparator 2022	
Meaningful work	I achieve something important through my work	92%	+9%	92%	
Collaboration	Workgroups across my organisation willingly share information with each other	61%	+9%	65%	
Safe to speak up	I feel culturally safe at work	83%	+8%	84%	
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	43%	+7%	55%	
Safe to speak up	I feel safe to challenge inappropriate behaviour at work	63%	+7%	66%	
Manager support	My manager provides me with enough support when I need it		+5%	76%	
Workgroup support	People in my workgroup are politically impartial in their work	71%	+5%	72%	
Meaningful work	I get a sense of accomplishment from my work	86%	+5%	85%	
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	71%	+4%	70%	
Job enrichment	I clearly understand what I am expected to do in this job	87%	+4%	90%	



Most declined

What this is

This is where staff feel their organisation has most declined.

How to read this

Use this data to see if your organisation has a developing or changing trend.

In this table, your trend is shown in the 'Decrease from 2021' column.

When you use this data, focus on the decrease instead of individual numbers.

This is because the decrease from 2021 shows you where the most negative changes are happening in your organisation.

Example

On the first row 'Engagement', the 'You 2022' column shows 53% of your staff agreed with 'I feel a strong personal attachment to my organisation'. In the 'Decrease from 2021' column, you have a 10% decrease, which is a negative trend.

Question subgroup	Largest decline from last year	You 2022	Decrease from 2021	Comparator 2022
Engagement	I feel a strong personal attachment to my organisation	53%	-10%	63%
Engagement	I would recommend my organisation as a good place to work	64%	-10%	69%
Engagement	I am proud to tell others I work for my organisation	70%	-9%	78%
Engagement	My organisation inspires me to do the best in my job	54%	-5%	66%
Safety climate	My organisation has effective procedures in place to support employees who may experience stress	40%	-4%	50%
Engagement	My organisation motivates me to help achieve its objectives	54%	-4%	64%
Patient safety climate	The culture in my work area makes it easy to learn from the errors of others	62%	-4%	66%
Collaboration	I am able to work effectively with others outside my immediate workgroup	85%	-4%	86%
Learning and development	My organisation places a high priority on the learning and development of staff	50%	-3%	60%
Human rights	I understand how the Charter of Human Rights and Responsibilities applies to my work	70%	-3%	73%



Biggest positive difference from comparator

What this is

This is where your staff have agreed more to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest positive difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Workgroup support', the 'You 2022' column shows 82% of your staff agreed with 'People in my workgroup work together effectively to get the job done'.

The 'difference' column, shows that agreement for this question was 1 percentage points higher in your organisation than in your comparator.

Question group	Biggest positive difference from comparator	You 2022	Difference	Comparator 2022
Workgroup support	People in my workgroup work together effectively to get the job done	82%	+1%	80%
Workgroup support	People in my workgroup are honest, open and transparent in their dealings	71%	+1%	70%
Meaningful work	I can make a worthwhile contribution at work		+1%	93%
Patient safety climate	I am encouraged by my colleagues to report any patient safety concerns I may have	80%	+0%	80%
Meaningful work	I get a sense of accomplishment from my work	86%	+0%	85%
Quality service delivery	My workgroup provides high quality advice and services	79%	+0%	79%
Meaningful work	I achieve something important through my work	92%	+0%	92%
Satisfaction	How satisfied are you with the work/life balance in your current job	63%	+0%	63%



Biggest negative difference from comparator

What this is

This is where your staff have agreed less to a question compared to staff at similar organisations.

How to read this

Use this data to see where your organisation has the biggest negative difference with questions from the 2022 survey compared to your comparator group.

In this table, the difference to your comparator is shown in the 'difference' column.

Example

On the first row 'Safety climate', the 'You 2022' column shows 38% of your staff agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

The 'difference' column, shows that agreement for this question was 12 percentage points lower in your organisation than in your comparator.

Question subgroup	Biggest negative difference from comparator	You 2022	Difference	Comparator 2022
Safety climate	Senior leaders show support for stress prevention through involvement and commitment	38%	-12%	50%
Safety climate	Senior leaders consider the psychological health of employees to be as important as productivity	43%	-12%	55%
Taking action	I believe my organisation will make improvements based on the results of this survey	35%	-12%	47%
Engagement	My organisation inspires me to do the best in my job	54%	-12%	66%
Safety climate	All levels of my organisation are involved in the prevention of stress	32%	-12%	43%
Safety climate	In my workplace, there is good communication about psychological safety issues that affect me	39%	-11%	50%
Engagement	My organisation motivates me to help achieve its objectives	54%	-11%	64%
Engagement	I feel a strong personal attachment to my organisation	53%	-10%	63%
Senior leadership	Senior leaders provide clear strategy and direction	52%	-10%	62%
Learning and development	My organisation places a high priority on the learning and development of staff	50%	-10%	60%



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 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Taking action

What this is

This is how well staff feel their organisation takes action and makes improvements from your survey results.

Why this is important

If your organisation takes action as a result of survey results, your staff may feel their feedback is valuable.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

35% of your staff who did the survey agreed or strongly agreed with 'I believe my organisation will make improvements based on the results of this survey'.

Survey question

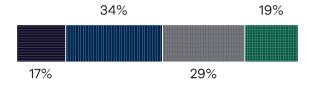
Disagree Neither agree nor disagree Don't know Agree

I believe my organisation will make improvements based on the results of this survey

My organisation has made improvements based on the survey results from last year

24% 35% 41%

Your results



Yo		!	omparato	
2021	2022	Lowest	Average	Highest
Not asked			47 %	
Not asked	19 %	20 %	27 %	42 %



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 Questions requested by your organisation

Demographics

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- Aboriginal and/or Torres Strait Islander
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- Primary role





Senior leadership

Senior leadership

What this is

This is how supported staff feel by senior leaders in their organisation and how well they believe senior leaders communicate.

Why this is important

Supportive senior leaders who communicate well mean staff may feel more connected to their work and organisation.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

55% of your staff who did the survey agreed or strongly agreed with 'Senior leaders model my organisation's values'.

Survey question Your results Neither agree nor disagree Disagree Don't know 55% 6% Senior leaders model my organisation's values 15% 24% 6% 55% Senior leaders demonstrate honesty and integrity 13% 25% 4% 52% Senior leaders provide clear strategy and direction 20% 24%

Yo	ou	C	or	
2021	2022	Lowest	Average	Highest
			65 %	
53 %	55 %	51 %	63 %	81 %
53 %	52 %	52 %	62 %	80 %

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Demographics

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Scorecard

What this is

This scorecard provides overall results for each factor in the organisation climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about organisational climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

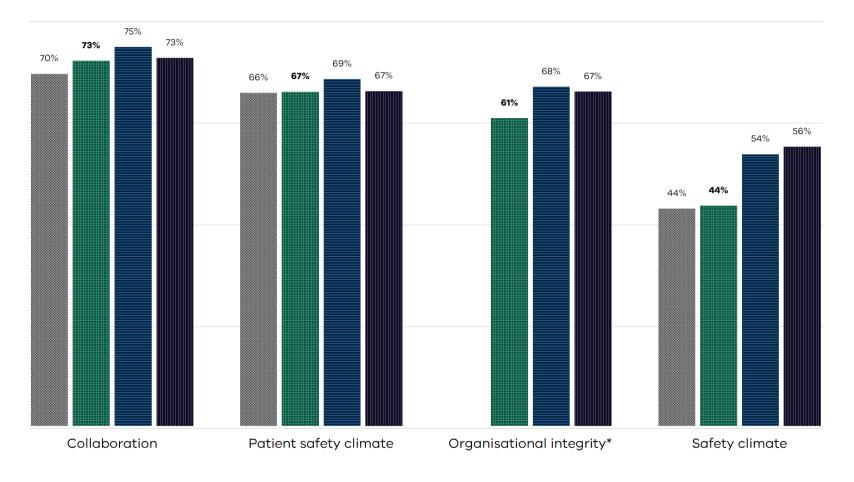
Example

In 2022:

 73% of your staff who did the survey responded positively to questions about Collaboration which is up from 70% in 2021.

Compared to:

• 75% of staff at your comparator and 73% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey



Organisational integrity 1 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

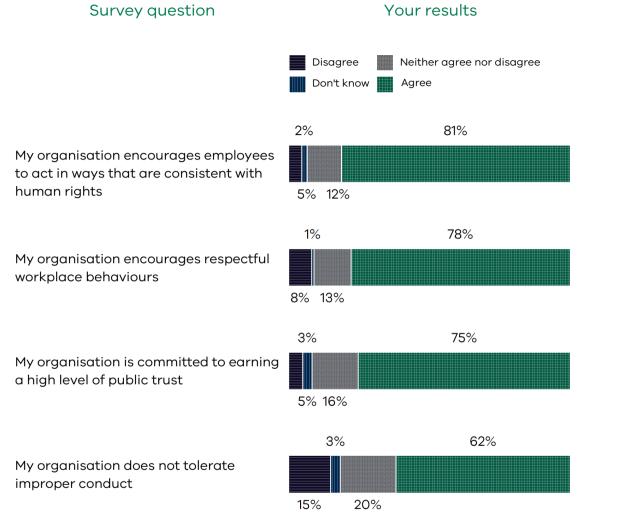
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of your staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.



You		Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
77 %	81 %	74 %	84 %	93 %	
76 %	78 %	72 %	81 %	91%	
78 %	75 %	65 %	80 %	94 %	
59 %	62 %	56 %	70 %	88 %	

Organisational integrity 2 of 2

What this is

This is how much trust staff have in your organisation's ability to operate, implement policy and deliver services for Victorians.

Why this is important

We need the community to have high trust in how we work and what we do.

How to read this

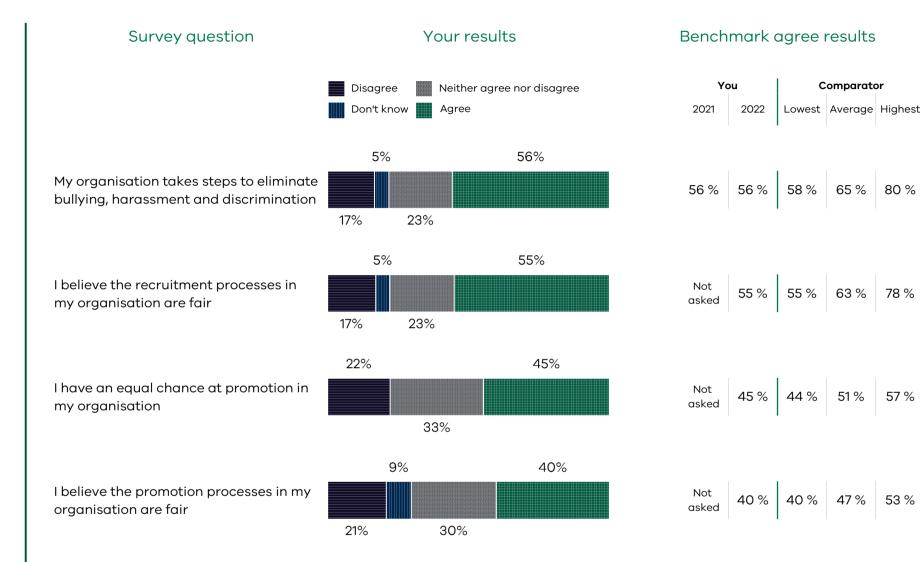
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

56% of your staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.







Collaboration

What this is

This shows how well the workgroups in your organisation work together and share information.

Why this is important

Improving these results can improve the cohesiveness of your organisation and allow for greater intra-organisational collaboration.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

85% of your staff who did the survey agreed or strongly agreed with 'I am able to work effectively with others outside my immediate workgroup'.

Survey question

I am able to work effectively with others

outside my immediate workgroup

Your results

Disagree	Neither agree nor disagree
Don't know	Agree
4%	85%
11%	
11/0	
3%	61%
13% 23%	

lisagree	You		Comparator			
	2021	2022	Lowest	Average	Highest	
			I I			
	89 %	85 %	79 %	86 %	93 %	
	52 %	61 %	52 %	65 %	74 %	

Safety climate 1 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

74% of your staff who did the survey agreed or strongly agreed with 'My organisation provides a physically safe work environment'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2021 Lowest Average Highest 74% My organisation provides a physically safe work environment 15% 11% 27% 43% Senior leaders consider the psychological health of employees to be as important as productivity 29% 8% 40% My organisation has effective procedures in place to support employees who may experience stress 27% 24% 29% 39% In my workplace, there is good communication about psychological safety issues that affect me 32%





Safety climate 2 of 2

What this is

This is how well staff feel your organisation supports safety at work.

Why this is important

A safe workplace is a key outcome of Leading the way and the Victorian public sector mental health and wellbeing charter.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

38% of your staff who did the survey agreed or strongly agreed with 'Senior leaders show support for stress prevention through involvement and commitment'.

Survey question Your results Neither agree nor disagree Disagree Don't know 29% 38% Senior leaders show support for stress prevention through involvement and commitment 32% 37% 32% All levels of my organisation are involved in the prevention of stress 32%

You			Comparator			
	2021	2022	Lowest	Average	Highest	
3				50 %		
;	31 %	32 %	36 %	43 %	64 %	

Patient safety climate 1 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

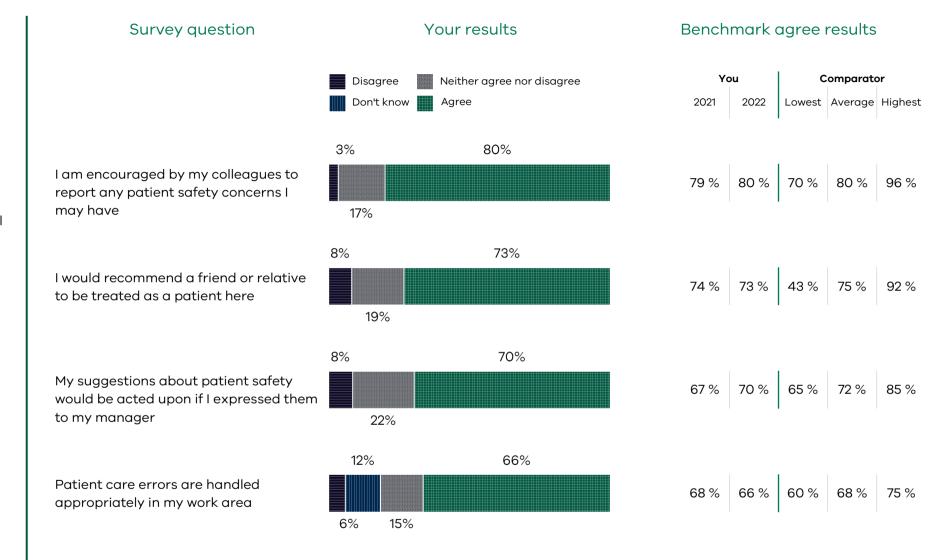
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'I am encouraged by my colleagues to report any patient safety concerns I may have'.







Patient safety climate 2 of 2

What this is

This is the safety culture in a healthcare workplace.

Why this is important

A good patient safety climate means safe, high-quality care and experiences.

The Victorian Managed Insurance Authority and the Victorian Quality Council developed these tools.

How to read this

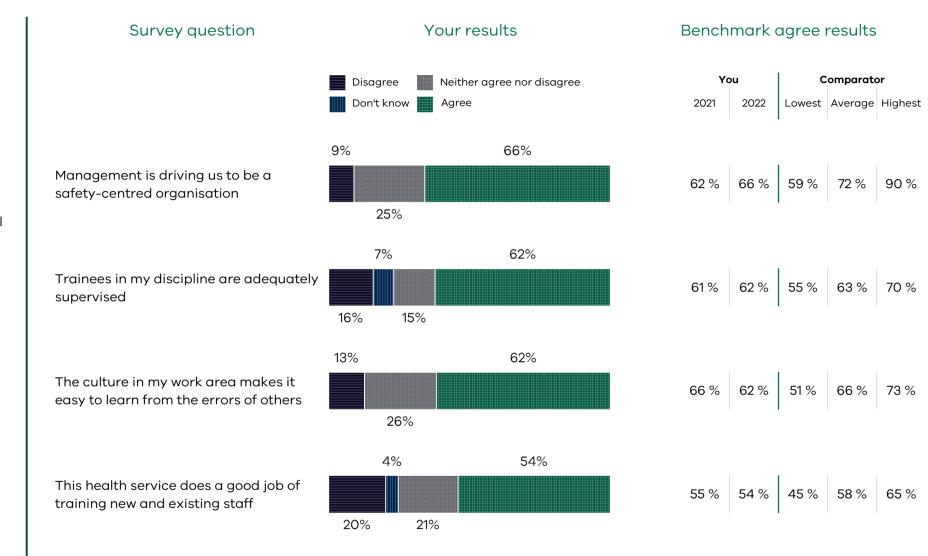
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

66% of your staff who did the survey agreed or strongly agreed with 'Management is driving us to be a safety-centred organisation'.





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 Questions requested by your organisation

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Scorecard

What this is

This scorecard provides overall results for each factor in the workgroup climate part of the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about workgroup climate.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

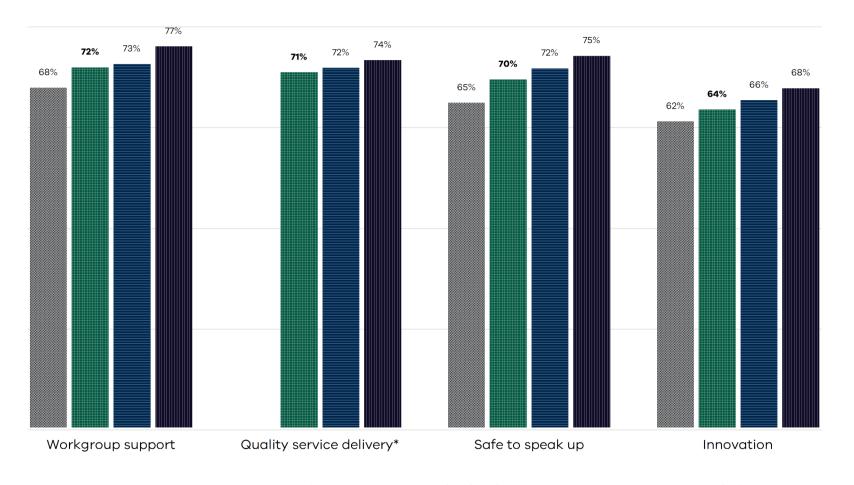
Example

In 2022:

 72% of your staff who did the survey responded positively to questions about Workgroup support which is up from 68% in 2021.

Compared to:

• 73% of staff at your comparator and 77% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022

Quality service delivery

What this is

This is how well workgroups in your organisation operate to deliver quality services.

Why this is important

The public sector must provide highquality services in a timely way to meet the needs of Victorians.

Workgroups need to be motivated, make impartial decisions and have clear accountabilities.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of your staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2021 Lowest Average Highest 79% My workgroup provides high quality asked advice and services 7% 13% 72% My workgroup has clear lines of responsibility 15% 68% My workgroup acts fairly and without bias 15% 17% 1% 67% My workgroup uses its resources well 15% 18%



Innovation

What this is

This is how well staff feel their workgroup innovates its operations.

Why this is important

Innovation can reduce costs, create public value and lead to higher engagement.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

69% of your staff who did the survey agreed or strongly agreed with 'My workgroup learns from failures and mistakes'.

Survey question Your results Neither agree nor disagree Disagree Don't know 69% My workgroup learns from failures and mistakes 13% 18% 1% 65% My workgroup is quick to respond to opportunities to do things better 18% 1% 59% My workgroup encourages employee creativity 17% 23%

Yo	ou	Comparator Lowest Average Highest			
2021	2022	Lowest	Average	Highest	
			70 %		
65 %	65 %	61 %	67 %	79 %	
55 %	59 %	55 %	61 %	76 %	

Workgroup support 1 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

82% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup work together effectively to get the job done'.

Survey question Your results Benchmark agree results You Comparator Neither agree nor disagree Disagree Don't know Agree 2021 Lowest Average Highest 82% People in my workgroup work together effectively to get the job done 7% 11% 79% People in my workgroup treat each other with respect 10% 11% 4% 71% People in my workgroup are politically impartial in their work 6% 19% 1% 71% People in my workgroup are honest, open and transparent in their dealings 13% 16%





Workgroup support 2 of 2

What this is

This is how well staff feel people work together and support each other in your organisation.

Why this is important

Collaboration can lead to higher team satisfaction, performance and effectiveness.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

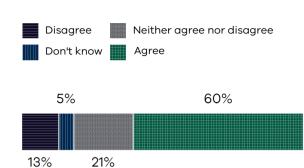
60% of your staff who did the survey agreed or strongly agreed with 'People in my workgroup appropriately manage conflicts of interest'.

Survey question

People in my workgroup appropriately

manage conflicts of interest

Your results



You		Comparator			
2021	2022	Lowest	Average	Highest	
		ı			
57 %	60 %	58 %	63 %	78 %	

Safe to speak up

What this is

This is how freely and confidently staff feel they can talk about issues without fear of retribution.

Why this is important

Organisations with psychologically safe cultures empower staff to report negative behaviour and integrity issues.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

83% of your staff who did the survey agreed or strongly agreed with 'I feel culturally safe at work'.

Survey question

I feel culturally safe at work

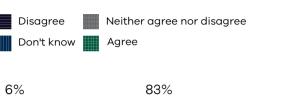
People in my workgroup are able to

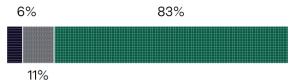
bring up problems and tough issues

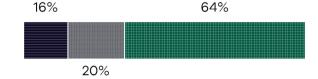
I feel safe to challenge inappropriate

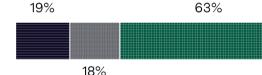
behaviour at work

Your results









Yo	ou	Comparator Lowest Average Highes			
2021	2022	Lowest	Average	Highest	
			84 %		
65 %	64 %	61 %	67 %	74 %	
56 %	63 %	57 %	66 %	76 %	

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- Biggest positive difference from comparator
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- Safe to speak up

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- Scorecard
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- Manager support
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 Questions requested by your organisation

Demographics

- Age, gender, variations in sex characteristics and sexual orientation
- Aboriginal and/or Torres Strait Islander
- Disability
- Cultural diversity
- Employment
- Adjustments
- Caring
- Categories
- Primary role





Job and manager factors

Scorecard 1 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

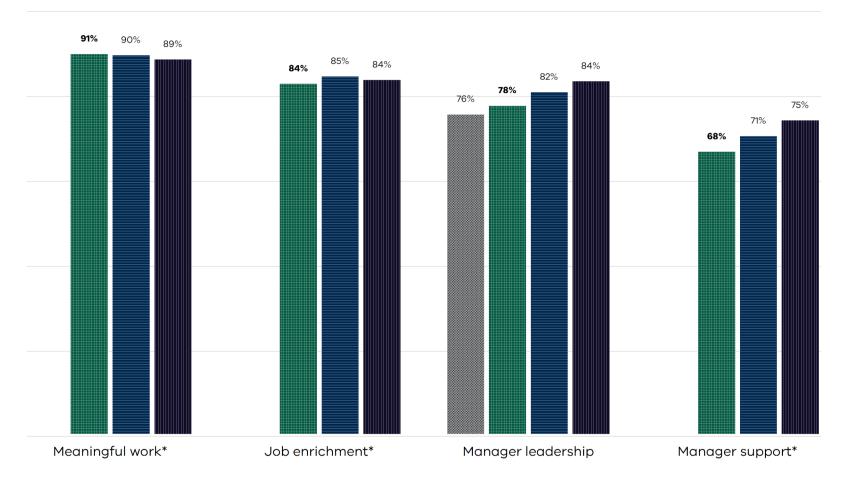
Example

In 2022:

 91% of your staff who did the survey responded positively to questions about Meaningful work.

Compared to:

• 90% of staff at your comparator and 89% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey

You 2021 You 2022 Comparator 2022 Public sector 2022



Job and manager factors

Scorecard 2 of 2

What this is

This scorecard provides overall results for each job and manager factor in the survey's theoretical framework.

Why this is important

This page shows which factors are performing well and which factors you can look to improve.

How to read this

Each label represents a group of questions in the survey about job and manager factors.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

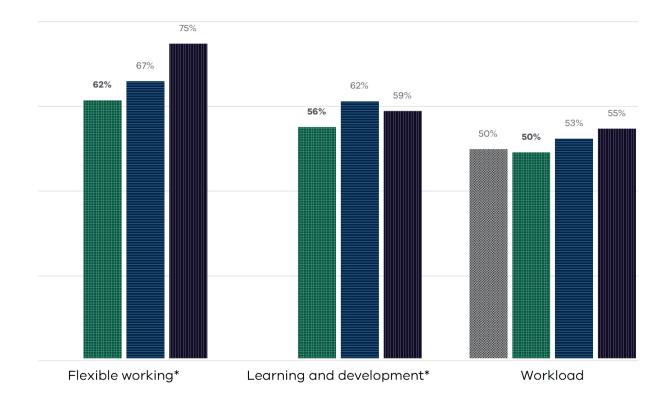
Example

In 2022:

62% of your staff who did the survey responded positively to questions about Flexible working.

Compared to:

• 67% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey









Manager leadership

What this is

This is how well staff perceive their direct managers lead.

Why this is important

Great managers can foster the right environment for staff engagement.

They can act as role models for your organisation's strategy and values.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of your staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.





Benchmark agree results

Comparator

Lowest Average Highest

You

2021



Manager support 1 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

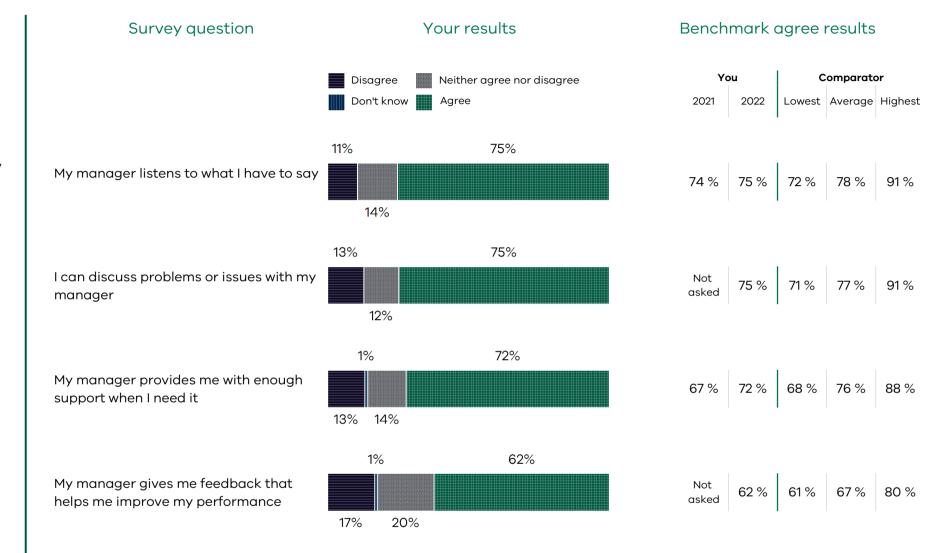
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

75% of your staff who did the survey agreed or strongly agreed with 'My manager listens to what I have to say'.





Manager support 2 of 2

What this is

This is how supported staff feel by their direct manager.

Why this is important

Supportive managers can give staff clarity, appreciation and positive feedback and coaching.

This can lead to higher satisfaction, performance and capacity to do work.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

53% of your staff who did the survey agreed or strongly agreed with 'I receive meaningful recognition when I do good work'.

Survey question Pisagree Pon't know Agree 24% 1 receive meaningful recognition when I do good work Your results Neither agree nor disagree Agree

22%

You		с	omparato	or
2021	2022	Lowest	Average	Highest
		•		
		I		
Not asked	53 %	50 %	58 %	70 %

Workload

What this is

This is how staff feel about workload and time pressure.

Why this is important

Workload and time pressure are the most prominent causes of work-related stress.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

52% of your staff who did the survey agreed or strongly agreed with 'The workload I have is appropriate for the job that I do'.

Survey question Disagree Agree Neither agree nor disagree Agree 32% 52% The workload I have is appropriate for the job that I do 16% I have enough time to do my job effectively

You		С	omparato	or
2021	2022	Lowest	Average	Highest
54 %		l	55 %	
47 %	47 %	42 %	51 %	66 %

Learning and development

What this is

This is how well staff feel they can learn and grow in your organisation.

Why this is important

Good learning and career development can build engagement, efficiency and capability in organisations. It may also help staff retention.

How to read this

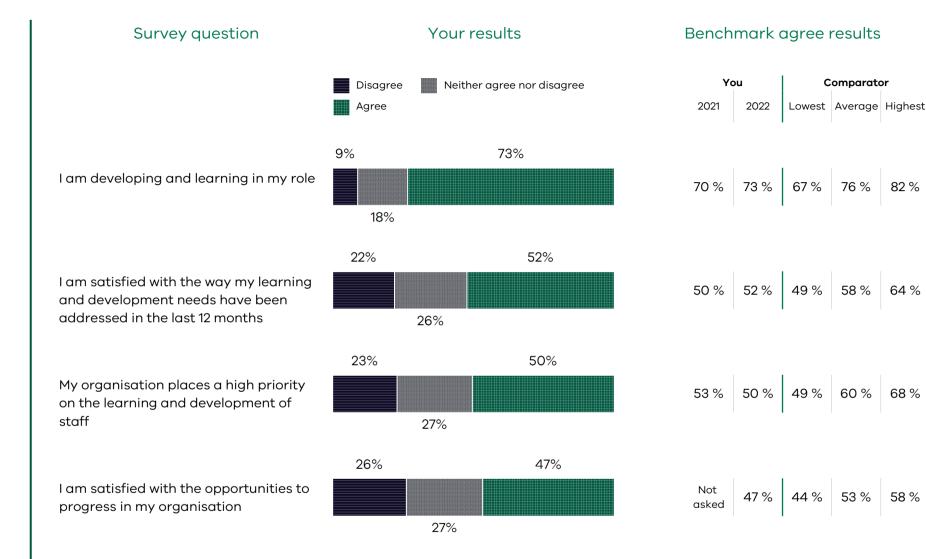
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

73% of your staff who did the survey agreed or strongly agreed with 'I am developing and learning in my role'.





Job enrichment 1 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

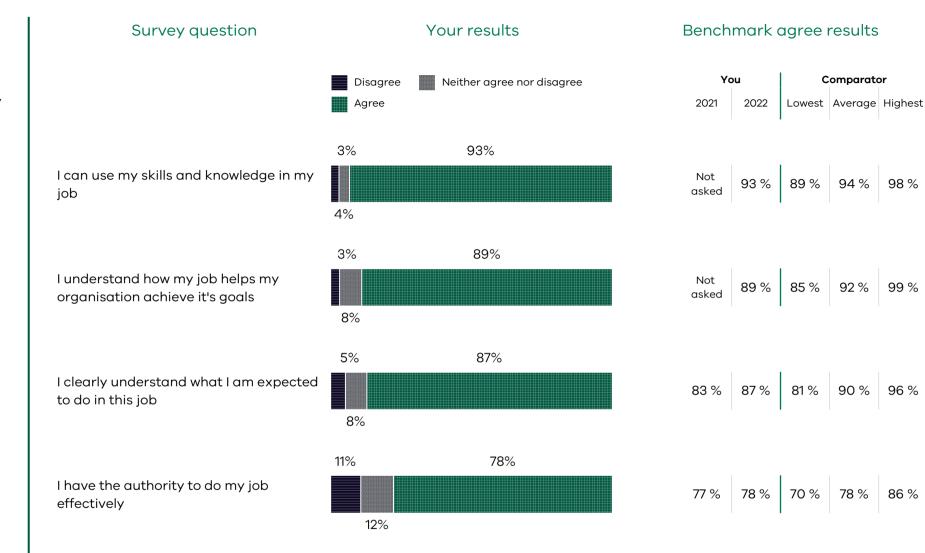
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

93% of your staff who did the survey agreed or strongly agreed with 'I can use my skills and knowledge in my job'.







Job enrichment 2 of 2

What this is

This is how staff feel about their autonomy at work and role clarity.

Why this is important

Job enrichment is one of the main drivers of employee engagement and workplace wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

71% of your staff who did the survey agreed or strongly agreed with 'I have a say in how I do my work'.

Survey question

I have a say in how I do my work

Disagree Neither agree nor disagree

Agree

12%

71%

Your results

You		Comparator		
2021	2022	Lowest	Average	Highest
Not asked	71 %	67 %	73 %	83 %

Meaningful work

What this is

This is how staff feel about their contribution and how worthwhile their work is.

Why this is important

Staff who feel their work is meaningful can help achieve individual, team and organisational outcomes.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

94% of your staff who did the survey agreed or strongly agreed with 'I can make a worthwhile contribution at work'.



You		Comparator Lowest Average Highes			
	2021	2022	Lowest	Average	Highest
				93 %	
	84 %	92 %	89 %	92 %	96 %
	81 %	86 %	80 %	85 %	98 %

Flexible working

What this is

This is how well you organisation supports staff to work flexibly.

Why this is important

Supporting flexible working can improve employee wellbeing.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

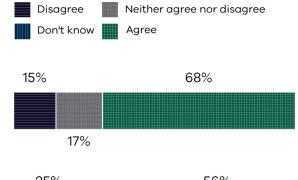
'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

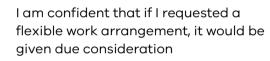
Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

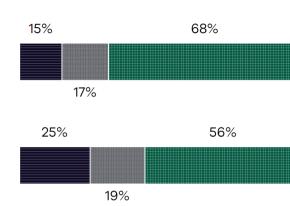
68% of your staff who did the survey agreed or strongly agreed with 'My manager supports working flexibly'.

Survey question Your results Disagree





My manager supports working flexibly



You		Comparator		
2021	2022	Lowest	Average	Highest
			73 %	
58 %	56 %	51 %	60 %	75 %



People matter survey

wellbeing check 2022

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- Intention to stay

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- Bullying
- Sexual harassment
- Discrimination
- Violence and aggression
- Satisfaction with complaint processes

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- Lowest scoring
- Most improvedMost declined
- Biggest positive difference from comparator
- Biggest negative difference from comparator

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• Taking action questions

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- Caring
- Categories
- Primary role





Scorecard 1 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

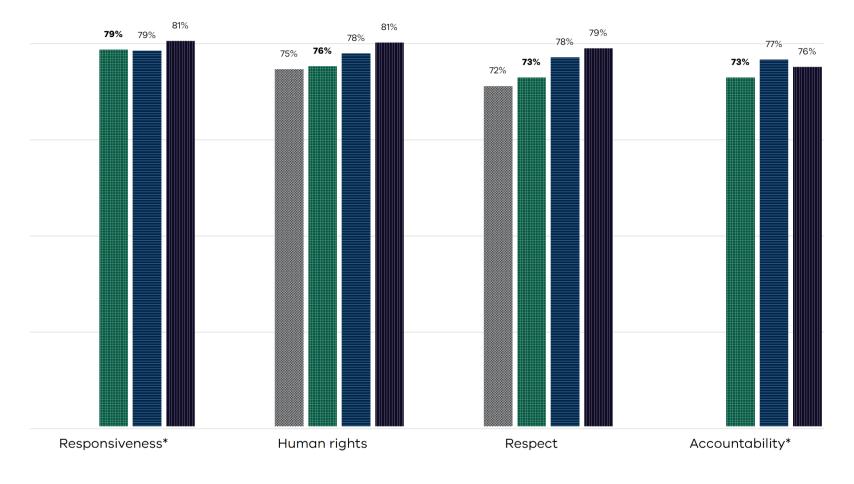
Example

In 2022:

 79% of your staff who did the survey responded positively to questions about Responsiveness.

Compared to:

• 79% of staff at your comparator and 81% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey



Scorecard 2 of 2

What this is

This is a set of 7 values that form the basis for the professional and ethical conduct of everyone who works in the public sector.

Why this is important

There's a strong link between workplace culture and how staff perceive their organisation lives the public sector values.

How to read this

Each label represents a group of questions in the survey about public sector values.

Each result is the overall percentage of positive responses for your organisation, comparator and public sector.

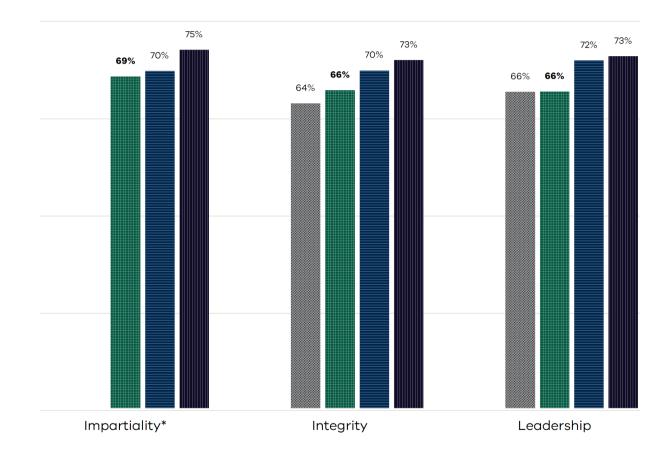
Example

In 2022:

69% of your staff who did the survey responded positively to questions about Impartiality.

Compared to:

• 70% of staff at your comparator and 75% of staff across the public sector.



*We can't compare some data here because one or more questions were not asked in a previous survey









Responsiveness

What this is

This is how responsive your staff feel they are to the community.

Why this is important

Staff need to feel they can adapt to the changing demands and circumstances of our clients and stakeholders.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

79% of staff who did the survey agreed or strongly agreed with 'My workgroup provides high quality advice and services'.

Survey question



My workgroup provides high quality advice and services

79% 7% 13%

Your results

You		Comparator		
2021	2022	Lowest	Average	Highest
Not asked	79 %	71 %	79 %	91 %

Integrity 1 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

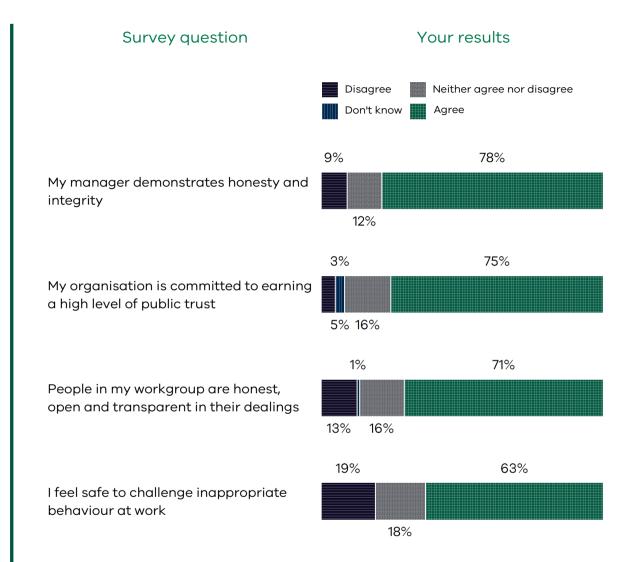
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

78% of staff who did the survey agreed or strongly agreed with 'My manager demonstrates honesty and integrity'.



You		Comparator Lowest Average Highest		
2021	2022	Lowest	Average	Highest
			81 %	
78 %	75 %	65 %	80 %	94 %
66 %	71 %	60 %	70 %	83 %
56 %	63 %	57 %	66 %	76 %

Integrity 2 of 2

What this is

Integrity is being honest and transparent, conducting ourselves properly and using our powers responsibly.

Why this is important

The Victorian community need high trust in how everyone in the public sector works and what they do.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

62% of staff who did the survey agreed or strongly agreed with 'My organisation does not tolerate improper conduct'.

Survey question Your results Neither agree nor disagree 62% 3% My organisation does not tolerate improper conduct 15% 20% 5% 60% People in my workgroup appropriately manage conflicts of interest 13% 21% 6% 55% Senior leaders demonstrate honesty and integrity

13%

25%

You		Comparator Lowest Average Highest			
	2021	2022	Lowest	Average	Highest
				70 %	
	57 %	60 %	58 %	63 %	78 %
	53 %	55 %	51 %	63 %	81 %

Impartiality

What this is

Impartiality is how your staff feel an organisation makes informed decisions and provides stable advice on merit, without bias, favouritism or self interest.

Why this is important

We all have an obligation to be impartial and make objective and fair decisions that are open to scrutiny.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

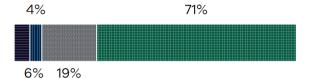
Example

71% of staff who did the survey agreed or strongly agreed with 'People in my workgroup are politically impartial in their work'.

Survey question

Your results

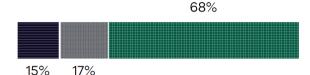




My workgroup acts fairly and without bias

People in my workgroup are politically

impartial in their work



Benchmark agree results

You			omparato		
20	21	2022	Lowest	Average	Highest
		l	ı		
66	%	71 %	70 %	72 %	84 %

asked

Accountability 1 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

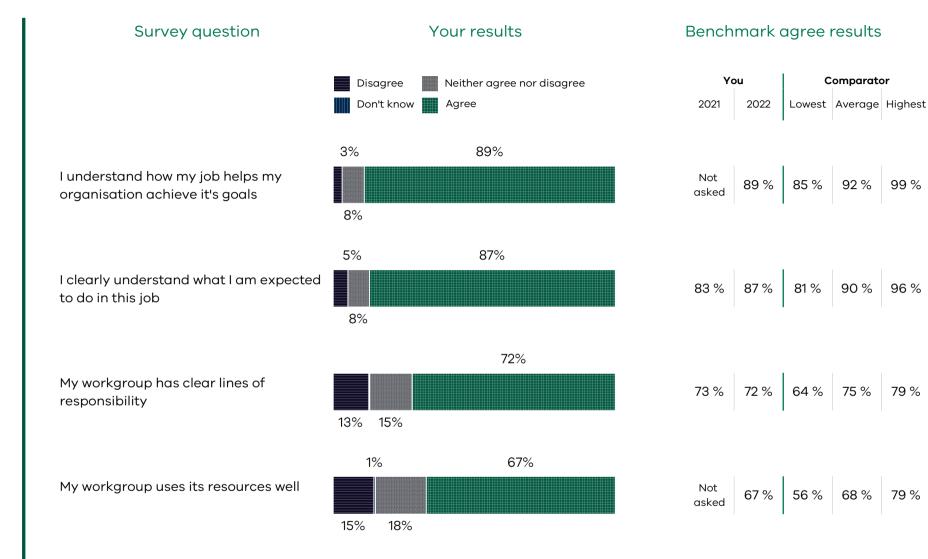
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

89% of staff who did the survey agreed or strongly agreed with 'I understand how my job helps my organisation achieve it's goals'.







Accountability 2 of 2

What this is

Accountability is if your staff feel they work to clear objectives in a transparent manner and can accept responsibility for decisions.

Why this is important

As we all make decisions on behalf of Victorians, we must be accountable in the resources we use.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

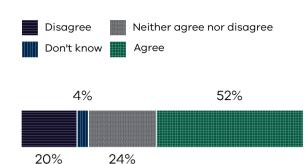
Example

52% of staff who did the survey agreed or strongly agreed with 'Senior leaders provide clear strategy and direction'.

Survey question

Senior leaders provide clear strategy

and direction



Your results

You		С	omparato	or
2021	2022	Lowest	Average	Highest
50 0/	50 07	50 07	22.07	00.07
53 %	52 %	52 %	62 %	80 %

Respect 1 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

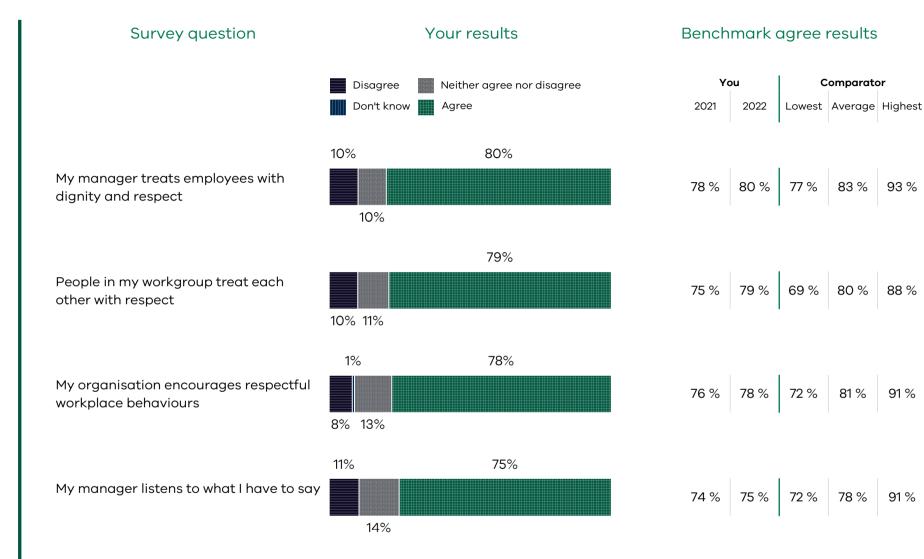
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

80% of staff who did the survey agreed or strongly agreed with 'My manager treats employees with dignity and respect'.





Respect 2 of 2

What this is

Respect is how your staff feel they're treated in the workplace and community.

Why this is important

All staff need to treat their colleagues and Victorians with respect.

How to read this

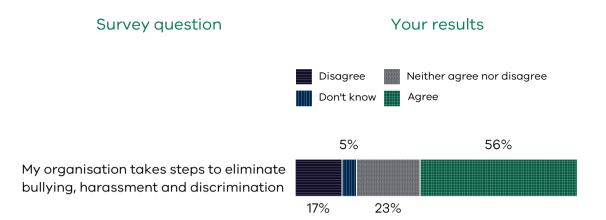
Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

56% of staff who did the survey agreed or strongly agreed with 'My organisation takes steps to eliminate bullying, harassment and discrimination'.



You		С	omparato	or
2021	2022	Lowest	Average	Highest
	ı			
56 %	56 %	58 %	65 %	80 %

Leadership

What this is

Leadership is how your staff feel an organisation implements and promotes the public sector values.

Why this is important

Good leadership plays a role in the development of workplace culture.

It also gives Victorians confidence that staff in the public sector behave to a high standard.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

77% of staff who did the survey agreed or strongly agreed with 'My manager models my organisation's values'.

Survey question Disagree Neither agree nor disagree Don't know Agree 10% 77% My manager models my organisation's values 13% 6% 55% Senior leaders model my organisation's values

Benchmark agree results

You

2021	2022	Lowest	Average	Highest
7 E 0/	77.0/	74.9/	80 %	01.9/
75 %	// %	74 %	80 %	91%
57 %	55 %	54 %	65 %	86 %

Comparator

Human rights

What this is

Human rights is how your staff feel their organisation upholds basic human rights.

Why this is important

Using the Victorian Charter of Human Rights, organisations must consider human rights in how they work and act.

How to read this

Under 'Your results', see results for each question in descending order by most agreed.

'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Under 'Benchmark results', compare your comparator groups overall, lowest and highest scores with your own.

Example

81% of staff who did the survey agreed or strongly agreed with 'My organisation encourages employees to act in ways that are consistent with human rights'.

Survey question Disagree Neither agree nor disagree Don't know Agree 2% 81% My organisation encourages employees to act in ways that are consistent with human rights 5% 12% I understand how the Charter of Human Rights and Responsibilities applies to my work 20%

Benchmark agree results

Vou

10			omparate	
2021	2022	Lowest	Average	Highest
			84 %	
73 %	70 %	69 %	73 %	91 %

Comparator

People matter survey

wellbeing check 2022

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- · Highest scoring
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- Most improved
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- Biggest negative difference from comparator

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Custom questions

What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

91% of staff who did the survey agreed or strongly agreed with 'I feel confident in my capabilities'.





Custom questions

What this is

Your organisation asked 5 custom questions as part of the 2022 survey.

Why this is important

By asking custom questions, organisations make the survey more meaningful to their needs.

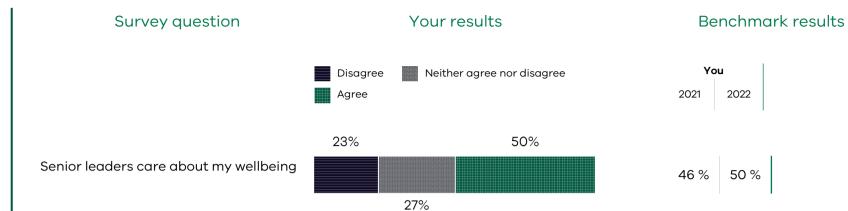
How to read this

Under 'Your results' in descending order, you can see the percentage of staff who agreed or disagreed with each question.

In this report, 'Agree' combines responses for agree and strongly agree and 'Disagree' combines responses for disagree and strongly disagree.

Example

50% of staff who did the survey agreed or strongly agreed with 'Senior leaders care about my wellbeing'.



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- Primary role





Age, gender, variations in sex characteristics and sexual orientation

What this is

This is how staff describe their age, gender, variations in sex characteristics and sexual orientation.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

- de-identify all survey response data provided to your organisation
- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Age	(n)	%
15-34 years	617	26%
35-54 years	1161	49%
55+ years	443	19%
Prefer not to say	165	7%
How would you describe your gender?	(n)	%
Woman	1806	76%
Man	403	17%
Prefer not to say	164	7%
Non-binary and I use a different term	13	1%
Are you trans, non-binary or gender		
diverse?	(n)	%
Yes	11	0%
No	2210	93%
Prefer not to say	165	7%

called intersex)?*	(n)	%
Yes	7	0%
No	2172	91%
Don't know	51	2%
Prefer not to say	156	7%
How do you describe your sexual		
-	(n)	%
orientation?	(n) 1986	%
-	VV	1.0

Gay or lesbian

Pansexual

Don't know

Asexual

Luse a different term



32

16

11

8

0%

0%

0%

Aboriginal and/or Torres Strait Islander employees

What this is

This is staff who identify as Aboriginal and/or Torres Strait Islander.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.
The (n) column shows the number of respondents in each category.
An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

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Aboriginal and/or Torres Strait Islander		%
Yes	18	1%
Non Aboriginal and/or Torres Strait Islander	2269	95%
Prefer not to say	99	4%

Identified as Aboriginal and/or Torres Strait Islander on your organisations HR system?*	(n)	%
Yes	13	72%
No	4	22%
Don't know	1	6%

Disability

What this is

This is staff who identify as a person with disability and how they share that information.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

This is staff who identify as a person with disability and how they share that information

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Do you identify as a person with a disability?	(n)	%
Yes	114	5%
No	2147	90%
Prefer not to say	125	5%

If so, have you shared your disability information within your organisation (e.g. to your manager or Human Resources staff)?		%
Yes	66	58%
No	41	36%
Prefer not to say	7	6%

If not, which statement most accurately reflects your decision not to share your disability information		
within your organisation?	(n)	%
I do not require any adjustments to be made to perform my role	15	37%
My disability does not impact on my ability to perform my role	12	29%
I feel that sharing my disability information will reflect negatively on me	11	27%
Other	3	7%



Cultural diversity 1 of 2

What this is

These are the personal characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Country of birth	(n)	%
Born in Australia	1897	80%
Not born in Australia	337	14%
Prefer not to say	152	6%

If you speak another language with your		
family or community, what language(s)		
do you speak?	(n)	%

ao you speak?	(n)	%
Other	109	48%
Hindi	25	11%
Filipino	18	8%
Punjabi	18	8%
Mandarin	16	7%
Italian	11	5%
Spanish	11	5%
French	8	3%
Cantonese	7	3%
Macedonian	7	3%
Vietnamese	7	3%
Tagalog	6	3%

Language other than English spoken with family or community	(n)	%
Yes	229	10%
No	2033	85%
Prefer not to say	124	5%

If you speak another language with your family or community, what language(s)		
do you speak?	(n)	%
Sinhalese	5	2%
German	4	2%
Tamil	4	2%
Arabic	3	1%
Australian Indigenous Language	2	1%
Indonesian	2	1%
Korean	2	1%
Urdu	2	1%
Auslan	1	0%
Greek	1	0%



Cultural diversity 2 of 2

What this is

This is the cultural identity and religion of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Cultural identity	(n)	%
Australian	1875	79%
English, Irish, Scottish and/or Welsh	240	10%
Prefer not to say	172	7%
European (including Western, Eastern and South-Eastern Europe, and Scandinavia)	125	5%
East and/or South-East Asian	56	2%
Other	43	2%
South Asian	40	2%
New Zealander	31	1%
Aboriginal and/or Torres Strait Islander	19	1%
African	17	1%
Central Asian	11	0%
North American	8	0%
Middle Eastern	5	0%
Maori	5	0%
Central and/or South American	2	0%

Religion	(n)	%
No religion	1265	53%
Christianity	748	31%
Prefer not to say	221	9%
Other	79	3%
Buddhism	22	1%
Sikhism	19	1%
Hinduism	17	1%
Islam	12	1%
Judaism	3	0%



Employment characteristics 1 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2022 survey.

How we protect anonymity and privacy

- de-identify all survey response data provided to your organisation
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- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Working arrangement	(n)	%
Full-Time	823	34%
Part-Time	1563	66%
Gross base salary (ongoing/fixed term only)	(n)	%
Below \$65k	490	22%
\$65k to \$95k	716	33%
\$95k to \$125k	495	23%
\$125k or more	199	9%
Prefer not to say	299	14%
Organisational tenure	(n)	%
<1 year	293	12%
1 to less than 2 years	286	12%
2 to less than 5 years	464	19%
5 to less than 10 years	463	19%
10 to less than 20 years	558	23%
More than 20 years	322	13%

Management responsibility	(n)	%
Non-manager	1925	81%
Other manager	311	13%
Manager of other manager(s)	150	6%
Employment type	(n)	%
Employment type Ongoing and executive	(n)	% 79%
		1



Employment characteristics 2 of 2

What this is

These are the employment characteristics of staff.

Why this is important

This helps organisations understand the diversity of their staff and inform workforce strategies.

How to read this

Each table shows the breakdown of responses from your survey.

The (n) column shows the number of respondents in each category.

An asterisk (*) means this is a new question for the 2021 survey

How we protect anonymity and privacy

To protect you, we:

• de-identify all survey response data provided to your organisation

Other

- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Primary workplace location over the last 3 months	(n)	%
Large regional city	2311	97%
Rural	48	2%
Other	14	1%
Melbourne: Suburbs	10	0%
Melbourne CBD	3	0%
What have been your main places of work over the last 3-months?	(n)	0/
		%
Your employer's office	817	34%
Your employer's office A frontline or service delivery location	817 1466	
		34%

152

6%

Flexible work	(n)	%
Part-time	950	40%
No, I do not use any flexible work arrangements	789	33%
Shift swap	465	19%
Flexible start and finish times	377	16%
Using leave to work flexible hours	252	11%
Study leave	216	9%
Working from an alternative location (e.g. home, hub/shared work space)	177	7%
Working more hours over fewer days	156	7%
Other	81	3%
Job sharing	55	2%
Purchased leave	42	2%



Adjustments

What this is

These are adjustments staff requested to perform in their role.

Why this is important

This shows organisations how flexible they are in adjusting for staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

To protect you, we:

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- don't release results when fewer than 10 people in a demographic group have responded to the survey
- don't release employee opinion results for demographic groups where organisations have fewer than 30 responses in total.

Have you requested any of the following adjustments at work?*	(n)	%
No, I have not requested adjustments	1747	73%
Flexible working arrangements	467	20%
Physical modifications or improvements to the workplace	187	8%
Career development support strategies	63	3%
Job redesign or role sharing	45	2%
Other	25	1%
Accessible communications technologies	12	1%

Why did you make this request?	(n)	%
Work-life balance	237	37%
Health	225	35%
Caring responsibilities	202	32%
Family responsibilities	187	29%
Other	75	12%
Study commitments	36	6%
Disability	22	3%

What was your experience with making the request? The adjustments I needed were made and the process was satisfactory The adjustments I needed were not made The adjustments I needed were made but the process was unsatisfactory The process was unsatisfactory



Caring

What this is

These are staff-reported caring responsibilities.

Why this is important

This shows organisations what caring responsibilities their staff have.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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- don't release results when fewer than 10 people in a demographic group have responded to the survey
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Caring responsibility	(n)	%
None of the above	851	36%
Primary school aged child(ren)	507	21%
Secondary school aged child(ren)	431	18%
Child(ren) - younger than preschool age	296	12%
Frail or aged person(s)	249	10%
Preschool aged child(ren)	226	9%
Prefer not to say	194	8%
Person(s) with a medical condition	142	6%
Person(s) with a mental illness	120	5%
Person(s) with disability	98	4%
Other	37	2%



Employment categories

What is this

This shows how many people in each employee category responded to the survey.

Why this is important

This helps you assess how representative of your organisation your survey was.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Which of the following categories best describes your current position?	(n)	%
Nursing Employees	1091	46%
Management, Administration and Corporate support	509	21%
Allied health professional	267	11%
Medical Employees	201	8%
Other health professional	157	7%
Support services	101	4%
Personal service worker	41	2%
Lived experience specific worker	12	1%



Primary role

What is this

This shows the primary role of your staff.

Why this is important

Understanding how many people you have in each role helps you understand if you have the right balance of staff.

How to read this

Each demographic area shows the breakdown of responses from your survey results.

The (n) column shows the number of respondents in each category.

How we protect anonymity and privacy

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Which of the following best describes the primary operational area in which

you work?	(n)	%
Hospital-based services	1727	73%
Prison-based services	2	0%
Corporate services	198	8%
Community-based services	452	19%

Is your primary work role in one of the fallanda anama

(n)	%
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following areas?	(n)	%
Aged care	204	9%
Critical care	145	6%
Drug and alcohol	13	1%
Emergency	130	5%
Maternity care	73	3%
Medical	340	14%
Mental health	174	7%
Mixed medical/surgical	66	3%
Neonatal care	21	1%
Palliative care	24	1%
Paediatrics	63	3%
Peri-operative	60	3%
Rehabilitation	115	5%
Surgical	106	4%
Other	458	19%
Administration	387	16%





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